



**FY 2024  
Adopted Budget**

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Mayor**

**Council Members**

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Special Thanks to the  
FY 2024  
Budget Staff  
for their hard work and dedication  
in preparing the budget:

Ed Ader  
Jennifer Dennison  
Kelly Henson  
Eric Rabb

Kim Buselmeier  
Christina Gomes  
Kim Hoenerhoff  
Marti Praschan

Also, special thanks to all of the service area budget representatives who contributed to their service area and unit budgets – Great Job!



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Ann Arbor  
Michigan**

For the Fiscal Year Beginning

**July 01, 2022**

*Christopher P. Morill*

Executive Director

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Office of City Administrator

May 15, 2023

To Mayor Taylor and Members of City Council:

The theme for the Fiscal Year 2024 City Administrator's Proposed Budget is Position for Long-Term Impact. Our community has many needs that come into clear focus every year when we go through this process. While there are times when limited one-time and recurring revenue necessitate an incremental approval, the ideal situation is one encompassing strategic investments. This proposed budget is intentional in its efforts to make certain adjustments that will deliver results well beyond the 12-month cycle. This will be detailed later in this message.

Consistent with my obligation as outlined in the City Charter, I am transmitting the Fiscal Year (FY) 2024 Budget. It represents the first year of a two-year fiscal plan. This budget consists of \$564,946,738 in expenditures across all funds including \$130,438,071 allocated to the General Fund (GF).

As required by law, the FY 2024 budget is balanced. Furthermore, it does not contain a structural deficit. From a policy maker perspective, it has been said that the budget reflects what we value. I would supplement, that from the staff perspective, it is a vehicle that enables us to solve or address problems.

The City of Ann Arbor can take pride in the fact that it will touch many areas of concern as expressed by the residents it serves. That is made possible by certain financial factors. We are projecting 6.4% revenue growth in the General Fund. This includes a 1.0% increase in our portion of state shared revenue. The City also expects to receive \$1,200,000 in one-time funds in the General Fund.

Although not included in our FY 2024 budget submittal, we are benefitting from the leveraging of \$24.1M in Federal ARPA funds, a portion of which will impact our FY 2024 service delivery. These revenue projections further erode the initial assumptions that many cities made at the onset of the pandemic regarding the collapse of the economy.

An area that many communities are struggling with is pension liability. Ann Arbor is 87% funded, based on market value of the assets. Within the municipal arena, a pension is considered strong if it is funded at a rate of 70% or greater. In recent years, we have been making the annual required contribution (ARC) plus an additional payment which will be approximately \$500K in FY 2024.

The FY 2024 Budget includes the annual Service Area review of license and fee revenues. Recommended changes to ensure full-cost recovery of services where appropriate, is included in the presented budget.

## **Priorities**

### **Celebrating Ann Arbor**

In calendar year 2024, Ann Arbor will celebrate its Bicentennial. We are already investing significant staff time providing leadership to the Coordinating Committee, and planning for the local government produced events and activities.

In addition to co-branding some of our annual events, this budget sets aside \$200,000 in each of the next two fiscal years for the Bicentennial celebration. These funds will support our activities, launch our legacy project of creating a universal Bicentennial Park, and support some of the overall marketing efforts. We want to make the 12-month celebration truly one to remember.

One example of the City's participation is partnering with Destination Ann Arbor to contract with a videographer. This person would be dispatched to events throughout the year to capture both photos and videos of how our community is observing this milestone. Aside from establishing a historical record, there are multiple uses that both organizations have for these materials.

In addition to acknowledging the community's birthday, we will have a delegation from our Sister City Tübingen, Germany visiting Ann Arbor during 2024. It is possible that they may schedule their visit to coincide with some of the Bicentennial festivities. These visits always include certain expected protocols. We have set aside \$30,000 to cover expenditures during their six-day visit.

### **Supporting Democracy**

The City of Ann Arbor has an obligation through the City Clerk's Office to preserve democracy by ensuring that we can conduct fair, impartial, and secure elections. To facilitate that outcome, we are highlighting the need for an Election Center. This will most likely entail a seven-figure real estate transaction and annual operating costs in excess of \$300,000. The \$1M of American Rescue Plan Act funding allocated by City Council will be utilized toward this endeavor. The administration is currently in discussions regarding a specific location.

Consistent with the theme of positioning for long-term impact, this facility will not only provide a permanent home for the election process, it will also enable the City of Ann Arbor to establish our first permanent Emergency Operations Center (EOC). Just within the past few months, we have experienced a Vice Presidential visit and significant inclement weather incidents. The EOC would have been activated to help us manage these events.

The Election Center will also provide space for the eventual relocation of our CTN operation from a current leased environment to a city-owned space.



Additionally, this budget includes funding to facilitate nine days of early voting. This should help to mitigate against some of the long “day of” lines that we experienced in the last election.

### **Sustainability**

The FY 2024 budget contains the City Council directed pursuits of the A<sup>2</sup>ZERO Plan. With the added boost from the new Community Climate Action Millage that takes effect at the beginning of the new fiscal year, staff will be enhancing solar distribution, weatherizing houses, providing EV charging stations, investing in neighborhood resilience, studying district geothermal, moving us closer to a circular economy, and building a stronger green canopy. The work to get additional Resilience Hubs off the ground fits within an overall focus to align City operations with our decarbonization goals. The new dedicated Community Climate Action Millage will provide a \$7M infusion of resources to expand our sustainability work.

### **In the Neighborhoods**

Consistent with our theme for this year, we propose a series of activities to help us problem solve for the longer term. Those include:

- Local resurfacing – focusing on Ward 2 including Aberdeen, Belfield, Avon & Bedford.
- Major Streets resurfacing efforts include South State Street, South Main, and Geddes Avenue, as well as Earhart Road and Research Park Drive, which will be accomplished as a result of the Road Bond. Local Streets that will be resurfaced using Road Bond funds in FY 2024 include Olivia Avenue, Harvard Place, Norfolk Avenue, Suffolk Avenue, Tudor Drive, Winsted Boulevard, and Dunmore Road.
- We propose to invest \$250,000 in year one of a four year plan to conduct drainage studies for the 13 miles of gravel roads in our community. These areas have had historical issues with stormwater management. It is imperative that solutions be developed and executed. These studies will position the City to do just that.
- We propose to complete a review and cost-of-service study for our Solid Waste programs including waste collection, recycling, commercial composting, and electronics and oversized materials collection.
- We propose to expand the tree watering program from one year to three years in an effort to improve the survival rate.
- We propose to conduct a Speed Management Pilot Project as an implementation element of the Ann Arbor Moving Together Towards Vision Zero Transportation Plan.

### **Issues of Public Interest**

**Unarmed Response:** In a Council decision made last year we designated \$3.5M in ARPA funding to support the creation of an unarmed response program. The administration has been working through a deliberative process of gathering public input from a variety of ways. The purpose of that impact was to inform the City as it takes the next step, which is the development of a structure. The City will conduct a procurement

process to find a vendor to implement the Unarmed Response model. The vendor recommendation will be brought forward for Council consideration.

Aside from the operational deliberations, the budget continues the administration's consistent efforts to ensure the long-term viability of the unarmed response program. While the \$3.5M ARPA investment provides the foundational funding, the City programmed \$250,000 last year for programmatic use when the initial funding is exhausted. The proposed budget includes an additional \$250,000 for the next two years to further solidify the program. The source of this funding is the Marijuana Excise Tax.

**Treeline Trail:** This budget continues the City's support of the partnership with the Treeline Conservancy. It has always been clear that the development of this project will unfold over a period of time. Success will require a coordinated effort to secure infrastructure funding from both state and federal sources. Presently the City has made an ask for over \$1M to begin the land acquisition process.

This budget includes \$75,000 to pay for as-needed consultative assistance to advance elements of the project in partnership with the Treeline Conservancy. Although there was a recent staff departure, that person was not dedicating 100% of their time solely to the Treeline project. The project has not yet matured to a point where there is sufficient work for an FTE to only concentrate on Treeline work. There is an expectation that will become a necessity at some point and should be supported at that time.

**121 E. Catherine Street:** Council will recall that this is a site that has been designated as a development location for the Ann Arbor Housing Commission. However, to grasp the full significance of this location it must be viewed in a larger context. The location is in the heart of what was once an African American neighborhood. It has been reported that the African American presence in Ann Arbor has been declining in part due to the affordability issues affecting many people in the City.

The Bicentennial Coordinating Committee has been citing the upcoming celebration as a reminder that we must be intentional in ensuring that our activities reflect the diversity, equity, and inclusion values that we possess. The development of 121 E. Catherine Street will not only provide 63 apartments, but it also provides an opportunity to take 2,300 square feet of first floor space and dedicate it to support the cultural and entrepreneurial needs to those whose roots are connected to that area. This budget proposes to use \$325,000 from the Marijuana Excise Tax revenue to design, build out, and program the first floor of the development. This budget also proposes to allocate \$150,000 to assist with capacity building for a neighborhood-based organization to oversee the programming of the space. Consistent with our theme, we are positioning for long-term impact.

### **Strengthening the Foundation**

This budget provides for all of the pay raises that have been negotiated in our collective bargaining agreements. It also includes a 3% increase for all non-union employees. Our organization simply does not have the capacity to provide compensation to equal the rate of inflation.

There are some additional steps that we need to take to address some ongoing issues we are experiencing. Overall, some of our salary ranges are just not competitive. Employees have quit in pursuit of more money, and some prospective employees have opted against coming here for the same reason. We are in the process of developing a compensation philosophy. This budget proposes to invest \$150,000 to conduct a properly structured compensation study. We need consultative help to examine our ranges to see where we need to make changes and we must then invest to make them. Without the compensation study we are just anecdotally meandering.

It is wildly known that the City organization has a thin bench. In some key areas our functionality is tied to a single individual. With this budget we are taking a modest step to strengthen our capacity to perform. This budget proposes the addition of 27 positions across the organization with various funding sources. Those additions include nine positions in the Ann Arbor Housing Commission, eight to the Office of Sustainability & Innovations, and an ADA Coordinator and a Community Engagement professional to DEI. We are adding a Deflection Program Attorney, and a Deputy Human Resources Director, something I signaled a need for when I arrived in 2021.

The key thing to note here is we are achieving this in a way that does not place the full burden on an already stressed General Fund. In addition to bringing in more staff, it also affords us an opportunity to broaden the perspectives that support the work performed.

This budget also provides for mental health training for Police Department personnel.

### **Improving the Customer Experience**

#### **Customer Service**

At the January 20, 2023 City Council Planning Session, staff spoke about the need to strengthen our overall customer service efforts. We indicated at the time that we would need outside help to do so. This budget provides \$50,000 to procure a consultant to help us determine what areas we should provide training for and what the training should look like.

Improving staff performance is one of the customer experiences. Another part is the environment the service is provided in and in that vein, we need to do better.

#### **Courtroom Recording System**

In a meeting with 15<sup>th</sup> District Court Judge Valvo, she pointed out that the recording system in the four courtrooms is so old that the company it was procured from is no longer in business. They struggle to get parts to the point that their staff had to go on eBay to find what they needed. This budget invests \$260,000 to replace and modernize the system. The courts cannot reliably process court transcripts without the upgrade.

#### **Supportive Connections**

The program that we launched a year ago has a goal of helping to keep people out of the judicial system. An admirable goal yet we require patrons to actually come into the judicial facilities to access the service on the fourth floor of the Justice Center. With this budget, we are investing resources from the one-time opioid legal settlement to do a construction

project to move the program into the former Tasty Green space on the first floor of City Hall.

### **Council Chambers**

This budget proposes a major upgrade to Council Chambers. The current configuration of technology, screen placement etc. is dated. This budget provides \$200,000 to significantly upgrade the technology, lighting, place a mural on the ceiling, reprogram the outward wall, and provide a uniform look to the dais. It is understood that this project would need to be planned as to not disrupt the Council meeting schedule.

### **Public Restrooms & Enhance Downtown Presence**

The administration has made the downtown area a place of emphasis. Through an extensive community engagement process, we were informed that public restrooms were the top priority that needed to be addressed. Over the past several months, I have been convening a work group that consists of representation from Destination Ann Arbor, City Administrator's Office, Community Services, DDA, Finance, Parks, and Public Services. We have gathered information from other cities, interviewed elected and appointed officials, looked at various models, and connected with local service providers.

One standard that we are determined to meet is that the type of unit that is placed in the downtown must be ADA accessible. We believe that we have found a model with the potential to work in Ann Arbor. It is called Throne. The plan is to initiate a **pilot** to ensure we obtain the desired outcome that we need. This budget contemplates using the \$200,000 that Council previously appropriated from ARPA funding to launch the pilot.

The DDA will lead the engagement process to determine the appropriate locations for us to start. Assuming we can bring this together successfully, the DDA is prepared to invest the capital to extend locations beyond the pilot.

In addition to public restrooms, downtown stakeholders have also expressed concerns about safety. To address those, we allocated resources from Supportive Connections and police for a special holiday season presence. This was implemented exclusively on foot. It formed positive relationships with business owners, and similar outcomes with visitors and patrons. This was intentional and the program was designed in a way that kept it from being a police only response, and some would have preferred that Ann Arbor is a city that strives for a balanced approach to problem solving.

A budget's purpose is not only to outline the dollars to be allocated, but it also affords an opportunity to be transparent about the direction that problem solving will take. It is my intention to pursue developing downtown walking units that would consist of EMTs, Fire, Police, and Supportive Connections. It is an interdisciplinary approach, which strikes the right balance, and the presence of these units will improve the comfort level of downtown stakeholders. The current challenge we face is staffing capacity. Nevertheless, I have communicated with the Police and Fire Chiefs as well as the Supportive Connections Program Director, so they know the intended direction.

Earlier in this document I indicated that we are undertaking a Solid Waste review. That work certainly includes how we serve downtown. Admittedly, it is taking time to develop

these pieces. Consistent with the theme, we are positioning for long-term impact rather than a series of band-aids.

### **A Case for Revenue**

This budget continues our aggressive pursuit of state and federal resources to address the City's infrastructure agenda. We will still rely on the assistance from contract grant writers and lobbyists. Many of the projects that need to be advanced are beyond the capacity of local budgets.

The expectations for service delivery are steadily increasing. The costs to provide these services are rising as the federal government labors to get inflation under control. Prior assumptions about the growth of the Marijuana Excise Tax revenue are being revisited after this year's receipts came in slightly less than the previous year. The City of Ann Arbor will continue to be negatively impacted each time a real estate transaction transfers a parcel from taxable to nontaxable.

The two examples cited above, the limitations of our millages, and the revenue sharing systems are all beyond the City's control. Yet the need for revenue remains. In addition to the allocations that will come with the passage of the City Council adopted budget on May 15<sup>th</sup>, 2023, the administration is also projecting that policymakers support via resolution a new effort to generate revenue. Specifically, three ideas that the administration would like to investigate are below.

1. Market rate sale of the parcel referred to as the Klein lot. The intent of the sale would be to facilitate a high density and revenue generating development. The proceeds from the sale would be used to establish a fund for strategic land acquisition.
2. City pursuit of transforming the mezzanine plaza of the City Hall campus into a revenue generating development. The revenue capture from the development could be used to reimagine the City Hall facility that is only about 50% occupied in the post-COVID era.
3. City placed premium on development opportunities that merge municipal interests with the need for revenue generation. This may exclude some transactions with the Ann Arbor Housing Commission.

In the subsequent sections, we are providing some detailed numbers on the various aspects of our planned activities.

### General Fund FTE Changes

1.00 AAHC - Accountant
2.00 AAHC - FMT
1.00 AAHC - Social Services Manager
1.00 City Administrator - ADA Coordinator
1.00 City Administrator - Deflection Attorney
1.00 City Administrator - Deflection Program Case Manager
0.90 Human Resources - Deputy HR Director
1.75 Police - Municipal Services Officer
0.90 Planning - City Planner
0.89 Parks & Rec - Assistant Recreation Supervisor
<u>11.44 Total General Fund FTE Changes</u>

### General Fund One-Time Requests

City Attorney - Outside counsel	50,000
City Administrator - Bicentennial Celebration	200,000
City Administrator - Customer Service Consulting	50,000
City Administrator - Host Sister City Delegation	30,000
City Administrator - Deflection Program - Use of Opioid Funds Received in FY23	159,938
City Administrator - Human Resources - Compensation Study	150,000
City Administrator - Clerk - Outdoor ballot boxes	15,000
City Administrator - Clerk - Postage for Absent Voter ballot list	40,000
City Administrator - Clerk - Presidential Primary expenses	200,000
Financial & Administrative Services - Appraisals for MTT appeals	100,759
Community Services - AAHC - BIPOC Small Business Development	150,000
Community Services - AAHC - African American Cultural Community Center	325,000
Community Services - AAHC - Eviction Protection	250,000
Community Services - AAHC - Low Income Youth Services	250,000
Community Services - AAHC - Trauma Informed Supportive Services	400,000
Community Services - Community Development - Shelter Association of Washtenaw County	100,000
Community Services - Community Development - Utility Support for Barrier Busters	100,000
Community Services - Community Development - Teen Suicide Prevention	40,883
Community Services - Parks & Rec - Contributed Capital for Hybrid Vehicles	19,593
Community Services - Parks & Rec - Parks Fairness	205,420
District Court - Court recording system upgrades	260,000
Public Services - Sytsems Planning - Treeline Trail staff time and Phase 1 & 2 Environmental Study	75,000
Public Services - Systems Planning - Gravel roads study	250,000
Public Services - WTP - Door and handrail repairs at Barton	30,000
Public Services - WTP - FERC Part 12 Report for Barton and Superior	90,000
Public Services - WTP - Dive Inspections at Barton and Superior	52,000
Safety Services - Police - City Share of Washtenaw Metro SWAT Team supplies & training	105,331
Safety Services - Police - Mental Health Response Training	26,000
Safety Services - Police - Contributed Capital for Hybrid Vehicles	19,312
Safety Services - Fire - Station 4 Construction	1,000,000
Safety Services - Fire - Fire Engine Replacement	800,000
Mayor & Council - Sister City Visit	3,500
Total General Fund Non-recurring Expenditures	<u>\$ 5,547,736</u>

## General Fund Recurring Requests

City Administrator-DEI-1.0 FTE ADA Coordinator	119,730
City Administrator-Human Resources-1.0 FTE for Deputy HR Director	157,974
City Administrator-Clerk's Office-Increase for additional 9 days of early voting	35,000
City Administrator-Clerk's Office-Increase for equipment and personnel at satellite offices on election day	20,000
Community Services-AAHC - 4.0 FTEs (Accountant, FMTs & Social Services Manager)	430,584
Community Services-Parks-1.0 FTE for Assistant Recreation Supervisor	92,724
District Court - Court security screening	40,000
Public Services-WTP-Dam consulting services for Barton and Superior	170,625
Public Services-Engineering-1.20 FTE for Civil Engineer and Civil Engineering Specialist (pass-through)	118,856

## General Fund Revenue and Expenditure Totals

<u>General Fund Revenues</u>	<u>Recurring</u>	<u>Non-recurring</u>	<u>Total</u>
Taxes	\$ 71,966,334	-	\$ 71,966,334
State-shared Revenue	11,699,554	1,000,000	\$ 12,699,554
Charges for Services	10,735,345	-	\$ 10,735,345
Fines & Forfeitures	3,861,068	-	\$ 3,861,068
Transfers from other funds/AAHC for personnel	14,332,972	-	\$ 14,332,972
Other	13,640,882	200,000	\$ 13,840,882
<i>Subtotal</i>	126,236,155	1,200,000	127,436,155
Use of Fund Balance	1,205,420	1,796,496	\$ 3,001,916
Total General Fund Revenues	\$ 127,441,575	\$ 2,996,496	\$ 130,438,071
Memo: Operating Surplus (Deficit)	\$ 1,345,820	\$ (4,347,736)	\$ (3,001,916)

<u>General Fund Expenditures</u>	<u>Recurring</u>	<u>Non-recurring</u>	<u>Total</u>
Mayor & Council	\$ 559,716	3,500	563,216
City Attorney	3,090,510	50,000	3,140,510
City Administration	17,400,019	844,938	18,244,957
Building & Rental Services	1,381,063	-	1,381,063
Planning	1,761,053	-	1,761,053
Community Development	1,601,333	240,883	1,842,216
Ann Arbor Housing Commission	5,361,545	1,375,000	6,736,545
Parks & Recreation	10,312,309	225,013	10,537,322
Finance	4,714,371	100,759	4,815,130
Public Services	5,931,608	497,000	6,428,608
Fire	16,924,017	1,800,000	18,724,017
Police	31,375,755	150,643	31,526,398
Fifteenth District Court	5,339,252	260,000	5,599,252
AAATA	13,778,151	-	13,778,151
Debt Service/Transfers/Other	5,359,633	-	5,359,633
<i>Total General Fund Expenditures</i>	\$ 124,890,335	5,547,736	130,438,071

**Acknowledgements**

I offer my respect and sincere appreciation for the efforts of the Finance Department, Executive Team, Support Team, and affiliated partners for their extraordinary efforts to develop the FY 2024 Budget.

Respectfully yours,

*Milton Dohoney Jr.*

Milton Dohoney Jr.  
City Administrator



M E M O R A N D U M

TO: Mayor and Council

FROM: Milton Dohoney, Jr, City Administrator

DATE: May 15, 2023

SUBJECT: Resolution to Adopt Ann Arbor City Budget and Related Property Tax Millage Rates for fiscal year 2024

Attached for your review and action is the proposed FY 2024 City Budget that totals \$600 million in revenue and \$564 million in expenditures and is in compliance with the City Charter. This budget resolution reflects the recommended budget delivered to you on April 17, 2023.

**General Fund Activities**

This recommended budget holds recurring expenditure levels in line with the projected revenue levels.

	<u>FY 2024</u>
Recurring Revenues	\$ 126,236,155
Non-recurring Revenues	<u>4,201,916</u>
Total Revenues	\$ 130,438,071
Recurring Expenditures	\$ 124,890,335
Non-recurring Expenditures	<u>5,547,736</u>
Total Expenditures	\$ 130,438,071

General Fund recurring expenditures increased by \$6,822,146 (+5.8%) compared to FY 2023's adopted budget, and recurring revenues increased by \$7,554,357 (+6.4%). Below is a summary of non-recurring expenditures:

<u>General Fund Non-recurring Expenditures</u>	<u>FY 2024</u>
City Attorney - Outside counsel	50,000
City Administrator - Bicentennial Celebration	200,000
City Administrator - Customer Service Consulting	50,000
City Administrator - Host Sister City Delegation	30,000
City Administrator - Deflection Program - Use of Opioid Funds Received in FY23	159,938
City Administrator - Human Resources - Compensation Study	150,000
City Administrator - Clerk - Outdoor ballot boxes	15,000
City Administrator - Clerk - Postage for Absent Voter ballot list	40,000
City Administrator - Clerk - Presidential Primary expenses	200,000
Financial & Administrative Services - Appraisals for MTT appeals	100,759
Community Services - AAHC - BIPOC Small Business Development	150,000
Community Services - AAHC - African American Cultural Community Center	325,000
Community Services - AAHC - Eviction Protection	250,000
Community Services - AAHC - Low Income Youth Services	250,000
Community Services - AAHC - Trauma Informed Supportive Services	400,000
Community Services - Community Development - Shelter Association of Washtenaw County	100,000
Community Services - Community Development - Utility Support for Barrier Busters	100,000
Community Services - Community Development - Teen Suicide Prevention	40,883
Community Services - Parks & Rec - Contributed Capital for Hybrid Vehicles	19,593
Community Services - Parks & Rec - Parks Fairness	205,420
District Court - Court recording system upgrades	260,000
Public Services - Systems Planning - Treeline Trail staff time and Phase 1 & 2 Environmental Study	75,000
Public Services - Systems Planning - Gravel roads study	250,000
Public Services - WTP - Door and handrail repairs at Barton	30,000
Public Services - WTP - FERC Part 12 Report for Barton and Superior	90,000
Public Services - WTP - Dive Inspections at Barton and Superior	52,000
Safety Services - Police - City Share of Washtenaw Metro SWAT Team supplies & training	105,331
Safety Services - Police - Mental Health Response Training	26,000
Safety Services - Police - Contributed Capital for Hybrid Vehicles	19,312
Safety Services - Fire - Station 4 Construction	1,000,000
Safety Services - Fire - Fire Engine Replacement	800,000
Mayor & Council - Sister City Visit	3,500
Total General Fund Non-recurring Expenditures	<u>\$ 5,547,736</u>

## **FTEs**

The City's FTEs are proposed to increase from 802, as adopted for FY 2023, to 829 in FY 2024 (excluding transfers between Service Areas and net of incidental changes):

- 1.0 FTE increase in Community Services, Parks & Recreation
- 1.0 FTE increase in Community Services, Planning
- 4.0 FTE increase in Community Services, Ann Arbor Housing Commission
- 3.0 FTE increase in City Administrator
- 1.0 FTE increase in City Administrator, Human Resources
- 8.5 FTE increase in City Administrator, Sustainability
- 1.0 FTE decrease in City Administrator, Fleet and Facilities
- 6.0 FTE increase in Public Services
- 1.75 FTE increase in Safety Services, Police
- 2.0 FTE increase in Downtown Development Authority

As part of the workforce planning initiative, Council is authorizing staff to exceed the authorized 829 FTEs by 10 on a temporary basis.

## Millage Rates

The following millages are the maximum allowable levy after the Headlee rollback multiplier is applied (for FY 2024 the Headlee rollback multiplier is anticipated to be 1.0):

	<b>PROPOSED FY 2024</b>	<b>ACTUAL FY 2023</b>	<b>CHANGE</b>
GENERAL OPERATING	5.7967	5.7967	-
EMPLOYEE BENEFITS	1.9321	1.9321	-
AAATA	1.9321	1.9321	-
REFUSE COLLECTION	2.3182	2.3182	-
STREET, BRIDGE & SIDEWALK MILLAGE	2.0153	2.0153	-
PARK MAINTENANCE & CAPITAL IMPROVEMENTS	1.0732	1.0732	-
OPEN SPACE & PARKLAND PRESERVATION	0.4488	0.4488	-
SIDEWALK CONSTRUCTION MILLAGE	0.1986	0.1986	-
AFFORDABLE HOUSING MILLAGE	0.9933	0.9933	-
CLIMATE ACTION MILLAGE	1.0000	-	1.0000
TOTAL	<u>17.7083</u>	<u>16.7083</u>	<u>1.0000</u>

Prepared by: Marti Praschan, Chief Financial Officer  
Approved by: Martin Dohoney Jr., City Administrator

RESOLUTION TO ADOPT ANN ARBOR CITY BUDGET  
AND RELATED PROPERTY TAX MILLAGE RATES  
FOR FISCAL YEAR 2024

Whereas, City Council has reviewed the City Administrator's proposed budget for FY 2024 for the City of Ann Arbor, which was submitted on April 17, 2023 in accordance with Charter Section 8.2; and

Whereas, A public hearing and various public meetings have been held to obtain citizen input on the proposed budget; and

RESOLVED, That Council adopts the General Fund Allocations as listed in the FY 2024 Consolidated Plan, to be funded out of the Community Development Budget;

RESOLVED, That any contributions to the Special Assistance Fund in excess of the budgeted amount, shall be appropriated at the time of receipt and for the purpose of the Ann Arbor Assistance Fund;

RESOLVED, That any funds contributed to the Parks Memorials and Contributions fund in excess of the budgeted amount shall be appropriated at the time of receipt for the purpose of that fund without regard to fiscal year;

RESOLVED, That any contributions to the Drug Enforcement Fund, the Federal Equitable Sharing Forfeiture Fund and the Michigan Justice Training Fund in excess of the budgeted amount, shall be appropriated at the time of receipt, without regard to fiscal year, and for the purpose of the Drug Enforcement Fund, the Federal Equitable Sharing Forfeiture Fund and the Michigan Justice Training Fund, respectively;

RESOLVED, That any contributions from the Downtown Development Authority (DDA) to the General Capital Fund for the purpose of the Streetlight Replacement and Painting Project, in excess of the budgeted amount, shall be appropriated at the time of receipt, without regard to fiscal year;

RESOLVED, That the proposed list of Capital Improvement projects in the amount of \$239,819,695 are approved; and that \$118,013,606 be appropriated in FY 2024 for these or similar projects, within the respective funds, as determined by the Service Area, and may be carried forward without regard to fiscal year;

RESOLVED, That the Technology Improvement projects in the amount of \$1,111,500 be appropriated without regard to fiscal year;

RESOLVED, That a total 829 full-time equivalent positions be adopted in the FY 2024 budget;

RESOLVED, That as part of the workforce planning initiative, Council is authorizing staff to exceed the authorized 829 FTEs by 10 on a temporary basis;

RESOLVED, That the City Administrator be authorized to transfer funds between service units within the designated service areas or from Non-Departmental within the same fund, or from the City Administrator budget within the same fund;

RESOLVED, That any unspent FY 2023 Annexation Funding in the General Fund Planning service unit budget carry forward to FY 2024;

RESOLVED, That any unspent FY 2023 Public Works Apprenticeship Program Funding in the General Fund Public Works service unit budget carry forward to FY 2024;

RESOLVED, That any unspent FY 2023 City Administrator Contingency funding in the General Fund City Administrator service unit budget carry forward to FY 2024;

RESOLVED, That any unspent FY 2023 funding remaining in the FY 2023 Affordable Housing Millage fund carry forward to FY 2024 without regard to fiscal year;

RESOLVED, That any unspent DDA Grants included in the FY 2023 budget and approved by the DDA Board may be carried forward without regard to fiscal year;

RESOLVED, That any unspent DDA capital funds included in the FY 2023 budget and approved by the DDA Board may be carried forward without regard to fiscal year;

RESOLVED, That the City Council approve the proposed FY 2024 Ann Arbor-Ypsilanti SmartZone LDFA budget, as a component unit of the City of Ann Arbor in Fiscal Year 2024 in a dedicated fund containing \$5,358,941 in revenues and \$5,358,941 in expenditures;

RESOLVED, That the following appropriations constitute the General Fund budget for FY 2024;

**REVENUES**

CITY ATTORNEY	\$ 281,026
CITY ADMINISTRATOR	
City Administrator	-
Human Resources	486,164
Safety	391,136
Clerk Services	500,372
Fleet & Facilities	1,882,893
Communications	277,001
Information Technology	4,352,318
COMMUNITY SERVICES	
Community Development	-
Ann Arbor Housing Commission	4,826,233
Building & Rental Services	2,135,110
Planning	409,304
Parks and Recreation Services	5,377,005
FINANCIAL SERVICES	
Financial and Budget Planning	20,664,826
Treasury	59,070,501
Assessing	816
PUBLIC SERVICES	
Engineering	2,373,770
Public Works	65,032
Public Services Administration	110,000
Water Treatment	425,000
SAFETY SERVICES	
Police	3,605,623
Fire	420,399
DISTRICT COURT	1,303,480
NON-DEPARTMENTAL	21,480,062
<b>TOTAL GENERAL FUND REVENUES</b>	<b>\$ 130,438,071</b>

**EXPENDITURES**

MAYOR AND CITY COUNCIL	\$ 563,216
CITY ATTORNEY	3,140,510
CITY ADMINISTRATOR	
City Administrator	2,799,455
Human Resources	2,790,958
Clerk Services	2,264,134
Police Commission	159,649
Safety	383,314
Sustainability & Innovation	1,349,989
Fleet & Facilities	3,612,321
Communications Office	536,166
Information Technology	4,348,971
COMMUNITY SERVICES	
Building & Rental Services	1,381,063
Planning	1,761,053
Community Development	1,842,216
Ann Arbor Housing Commission	6,736,545
Parks and Recreation	10,537,322
FINANCIAL SERVICES	
Accounting	977,980
Assessor	1,276,153
Financial and Budget Planning	1,235,278
Procurement	173,445
Risk Management	101,773
Treasury	1,050,501
PUBLIC SERVICES	
Public Works	64,874
Engineering	5,071,955
Public Services Administration	116,589
Systems Planning	354,380
Water Treatment Services	820,810
SAFETY SERVICES	
Police	31,526,398
Fire	18,724,017
DISTRICT COURT	5,599,252
NON-DEPARTMENTAL	19,137,784
<b>TOTAL GENERAL FUND EXPENDITURES</b>	<b>\$ 130,438,071</b>

RESOLVED, That the following other funds revenue and expenditure appropriations are adopted for FY 2024 budget; and

## REVENUES

Fund #	Fund Name	Amount
0001	DDA/HOUSING FUND	\$ 404,600
0002	ENERGY PROJECTS	68,289
0003	DOWNTOWN DEVELOPMENT AUTHORITY	11,292,800
0009	SMART ZONE LDFA	5,358,941
0010	GENERAL	130,438,071
0011	CENTRAL STORES	1,534,463
0012	FLEET SERVICES	13,112,473
0014	INFORMATION TECHNOLOGY	11,714,761
0016	COMMUNITY TELEVISION NETWORK	1,959,796
0021	MAJOR STREET	16,746,599
0022	LOCAL STREET	4,308,165
0023	COURT FACILITIES	225,000
0024	OPEN SPACE & PARKLAND PRESERVATION	3,473,056
0025	BANDEMER PROPERTY	10,949
0026	CONSTRUCTION CODE FUND	5,609,839
0027	DRUG ENFORCEMENT	21,800
0028	FEDERAL EQUITABLE SHARING	61,025
0033	DDA PARKING MAINTENANCE	6,347,500
0034	PARKS MEMORIALS & CONTRIBUTIONS	174,842
0035	GENERAL DEBT SERVICE	11,974,333
0036	METRO EXPANSION	539,102
0038	ANN ARBOR ASSISTANCE	120,537
0041	OPEN SPACE ENDOWMENT	40,939
0042	WATER SUPPLY SYSTEM	35,652,217
0043	SEWAGE DISPOSAL SYSTEM	33,355,989
0048	AIRPORT	1,094,982
0049	PROJECT MANAGEMENT	6,203,498
0052	VEBA TRUST	13,014,674
0053	POLICE AND FIRE RELIEF	50,025
0054	CEMETERY PERPETUAL CARE	6,261
0055	ELIZABETH R DEAN TRUST	61,400
0057	RISK FUND	37,987,173
0058	WHEELER CENTER	906,228
0059	EMPLOYEES RETIREMENT SYSTEM	52,852,222
0061	ALTERNATIVE TRANSPORTATION	912,309
0062	STREET, BRIDGE & SIDEWALK MILLAGE	26,560,698
0063	DDA PARKING SYSTEM	26,621,100
0064	MICHIGAN JUSTICE TRAINING	14,326
0069	STORMWATER SEWER SYSTEM	15,205,116
0070	AFFORDABLE HOUSING	4,602
0071	PARK MAINTENANCE & CAPITAL IMPROVEMENTS	7,828,902
0072	SOLID WASTE FUND	18,146,192
0082	STORMWATER BOND	8,127,000
0084	DEVELOPER OFFSET MITIGATION	1,522,045
0088	SEWER BOND	18,854,000
0089	WATER BOND	36,694,000
0100	COUNTY MENTAL HEALTH MILLAGE	2,870,766
0101	CAPITAL SINKING FUND	419,128
00CP	GENERAL CAPITAL FUND	1,742,464
00MG	MAJOR GRANTS PROGRAMS	500
0102	SIDEWALK CONSTRUCTION MILLAGE	1,768,359
0103	AFFORDABLE HOUSING MILLAGE	7,156,963
0105	MAJOR STREET ROAD BOND	6,000,000
0106	LOCAL STREET ROAD BOND	3,000,000
0107	STREET, BRIDGE, & SIDEWALK BONDS	6,000,000
0108	TECHNOLOGY FIBER	782,905
0109	CLIMATE ACTION MILLAGE	7,060,574
		<b><u>\$ 604,014,498</u></b>



## EXPENDITURES

Fund #	Fund Name	Amount
0001	DDA/HOUSING FUND	\$ 404,600
0002	ENERGY PROJECTS	68,289
0003	DOWNTOWN DEVELOPMENT AUTHORITY	11,292,800
0009	SMART ZONE LDFA	5,358,941
0010	GENERAL	130,438,071
0011	CENTRAL STORES	1,492,742
0012	FLEET SERVICES	13,112,473
0014	INFORMATION TECHNOLOGY	11,423,725
0016	COMMUNITY TELEVISION NETWORK	1,959,796
0021	MAJOR STREET	16,746,599
0022	LOCAL STREET	4,308,165
0023	COURT FACILITIES	225,000
0024	OPEN SPACE & PARKLAND PRESERVATION	2,210,783
0025	BANDEMER PROPERTY	8,350
0026	CONSTRUCTION CODE FUND	5,609,839
0027	DRUG ENFORCEMENT	21,300
0028	FEDERAL EQUITABLE SHARING	60,000
0033	DDA PARKING MAINTENANCE	4,753,000
0034	PARKS MEMORIALS & CONTRIBUTIONS	75,000
0035	GENERAL DEBT SERVICE	11,974,333
0036	METRO EXPANSION	435,261
0038	ANN ARBOR ASSISTANCE	120,000
0041	OPEN SPACE ENDOWMENT	15,000
0042	WATER SUPPLY SYSTEM	27,412,476
0043	SEWAGE DISPOSAL SYSTEM	27,219,594
0048	AIRPORT	1,051,085
0049	PROJECT MANAGEMENT	6,203,498
0052	VEBA TRUST	1,347,419
0053	POLICE & FIRE RELIEF	50,000
0055	ELIZABETH R DEAN TRUST	61,400
0057	RISK FUND	37,987,173
0058	WHEELER CENTER	769,825
0059	EMPLOYEES RETIREMENT SYSTEM	49,545,895
0061	ALTERNATIVE TRANSPORTATION	912,309
0062	STREET, BRIDGE & SIDEWALK MILLAGE	26,560,698
0063	DDA PARKING SYSTEM	26,621,100
0064	MICHIGAN JUSTICE TRAINING	14,000
0069	STORMWATER SEWER SYSTEM	12,372,295
0071	PARK MAINTENANCE & CAPITAL IMPROVEMENTS	7,828,902
0072	SOLID WASTE FUND	17,308,365
0082	STORMWATER BOND	8,127,000
0088	SEWER BOND	18,854,000
0089	WATER BOND	36,694,000
0100	COUNTY MENTAL HEALTH MILLAGE	2,840,271
0101	CAPITAL SINKING FUND	400,000
00CP	GENERAL CAPITAL FUND	1,605,000
00MG	MAJOR GRANTS PROGRAMS	500
0102	SIDEWALK CONSTRUCTION MILLAGE	1,477,230
0103	AFFORDABLE HOUSING MILLAGE	7,156,963
0105	MAJOR STREET ROAD BOND	6,000,000
0106	LOCAL STREET ROAD BOND	3,000,000
0107	STREET, BRIDGE, & SIDEWALK BONDS	6,000,000
0108	TECHNOLOGY FIBER	351,099
0109	CLIMATE ACTION MILLAGE	7,060,574
		<b>\$ 564,946,738</b>

RESOLVED, That the following millages shall be levied for the City of Ann Arbor for FY 2024:

	<b>PROPOSED</b>
GENERAL OPERATING	5.7967
EMPLOYEE BENEFITS	1.9321
AAATA	1.9321
REFUSE COLLECTION	2.3182
STREET, BRIDGE & SIDEWALK MILLAGE	2.0153
PARK MAINTENANCE & CAPITAL IMPROVEMENTS	1.0732
OPEN SPACE & PARKLAND PRESERVATION	0.4488
SIDEWALK CONSTRUCTION MILLAGE	0.1986
AFFORDABLE HOUSING MILLAGE	0.9933
CLIMATE ACTION MILLAGE	1.0000
TOTAL	<hr/> 17.7083

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# City of Ann Arbor

301 E. Huron St.  
Ann Arbor, MI 48104  
<http://a2gov.legistar.com/Calendar.aspx>

## Legislation Details (With Text)

<b>File #:</b>	23-1082	<b>Version:</b>	1	<b>Name:</b>	6/20/23 Resolution to Correct the Adopted Ann Arbor City Budget for Fiscal Year 2024 by Increasing the FY 2024 Major Street Fund approved Revenue Budget by Appropriating \$2,657,371.00 from the Major Street Unobligated Fund Balance
<b>Type:</b>	Resolution	<b>Status:</b>			Passed
<b>File created:</b>	6/20/2023	<b>In control:</b>			City Council
<b>On agenda:</b>	6/20/2023	<b>Final action:</b>			6/20/2023
<b>Enactment date:</b>	6/20/2023	<b>Enactment #:</b>			R-23-233
<b>Title:</b>	Resolution to Correct the Adopted Ann Arbor City Budget for Fiscal Year 2024 by Increasing the FY 2024 Major Street Fund Approved Revenue Budget by Appropriating \$2,657,371.00 from the Major Street Unobligated Fund Balance (8 Votes Required)				
<b>Sponsors:</b>	Christopher Taylor				
<b>Indexes:</b>					
<b>Code sections:</b>					
<b>Attachments:</b>					

### ..Memorandum

On May 15, 2023, City Council approved the FY 2024 Ann Arbor City Budget and Related Property Tax Millage Rates via Resolution #R-23-160. Due to a clerical error the planned use of fund balance for capital improvements was not programmed; therefore, the Major Street Fund was out of balance, the expense budget exceeded the budgeted revenue.

Per the Michigan Uniform Budgeting and Accounting Act, PSA 2 of 1968 the City must adopt a balanced budget by fund. In order to be in compliance, the Major Street Fund revenue budget must be amended to be increased by \$2,657,371.00.

Budget Fiscal Impact: Funding is available in the Major Street Fund Unobligated Fund Balance. Increasing the revenue budget by \$2,657,371 will present a balanced budget

### ..Staff

Prepared by: Edward Ader, Financial Manager  
Reviewed by: Marti Praschan, Chief Financial Officer  
Approved by: Milton Dohoney Jr., City Administrator

### ..Body

Whereas, As required by City Charter at its second meeting in May 2023, City Council approved the FY 2024 budget;

Whereas, A planned use of Major Street fund balance was intended to be programmed for planned capital improvements; however, due to a clerical error was not presented in the City's final budget for FY 2024;

Whereas, Per the Michigan Uniform Budgeting and Accounting Act, PSA 2 of 1968 the City must adopt a balanced budget; and

Whereas, Funding is available in the Major Street Fund unobligated Fund Balance;

RESOLVED, That the Adopted FY 2024 Ann Arbor City Budget be corrected by appropriating \$2,657,371 to the FY 2024 Major Street Fund revenue budget from the Major Street Fund fund balance; thereby increasing the revenue budget to \$16,746,599 resulting in a FY 2024 balanced Major Street Fund budget;

RESOLVED, That the total Adopted FY 2024 Ann Arbor City Revenue Budget be \$604,014,498; and

RESOLVED, That City Council authorize the Mayor, City Clerk and City Administrator to take necessary administrative actions to implement this resolution.

Sponsored by: Mayor Taylor

**Summary of Budget Changes from Proposed FY24 to Adopted FY24 Budget**

**Revenues**  
**Proposed Budget \$ 600,151,707**

**Expenditures**  
**\$ (563,741,318)**

<b>Amendment #</b>	<b>Amendment Description</b>		
1	Appropriate Marijuana Excise Tax Revenue - Trauma-Informed Supportive Services	-	(400,000)
2	Appropriate Marijuana Excise Tax Revenue - Shelter Association of Washtenaw County	-	(100,000)
3	Appropriate Marijuana Excise Tax Revenue - Eviction Prevention & Low-income Youth Services	-	(500,000)
4	Recognition of Parks Fairness Resolution with Budget Amendments	-	(205,420)
N/A	Correction to Adopted Budget at June 20, 2023 Council Meeting, Enactment #R-23-233	2,657,371	-
	Use of Fund Balance Due to Amendments	1,205,420	-
	Total Changes	<u>\$ 3,862,791</u>	<u>\$ (1,205,420)</u>
		<b>Adopted Budget \$ 604,014,498</b>	<b>\$ (564,946,738)</b>

**BUDGET AMENDMENTS  
AS APPROVED BY ANN ARBOR CITY COUNCIL  
ON MAY 15, 2023**

**Amendment 1**

**Amendment to Appropriate \$400,000 from FY 2024 Marijuana Excise Tax Rebate for Comprehensive Trauma-Informed Supportive Services and Case Management for Returning Citizens and Residents Impacted by the Criminal Legal System with Tenant-Based Vouchers**

Whereas, There is \$1,100,000 in unallocated revenue from the Marijuana Excise Tax Rebate funds in the General Fund fund balance;

Whereas In 2021, Council resolved in R-21-098 that the City of Ann Arbor recognized “Federal laws related to cannabis/marijuana have disproportionately targeted people of color, disadvantaged communities of color, and people of lower socio-economic status” and “Public policy around cannabis/marijuana has systematically and punitively impacted generations of individuals in terms of public housing and student financial aid eligibility, employment opportunities, child custody determinations, and immigration status;”

Whereas, The City of Ann Arbor has a long-standing commitment to social justice, equity, and inclusivity;

Whereas, Addressing past harms and systemic barriers is crucial for promoting equity and creating a more inclusive and just community;

Whereas, Returning citizens and those impacted by the criminal legal system are disproportionately Black and Brown individuals who have been unfairly targeted and convicted for drug offenses, particularly marijuana, leading to disparities in conviction rates and perpetuating systemic racism;

Whereas, Returning citizens and those impacted by the criminal legal system often face significant trauma and mental health challenges as a result of their experiences with the criminal legal system, including incarceration, violence, and discrimination;

Whereas, Returning citizens face multiple challenges during the reintegration process, including housing instability, unemployment, lack of access to education and training, and mental health and substance abuse issues;

Whereas, Comprehensive trauma-informed supportive services and case management have been shown to be effective in reducing recidivism, addressing systemic barriers, improving the mental health and well-being of returning citizens and their families, and promoting economic growth;

Whereas, Comprehensive trauma-informed supportive services can help to address the past harms and disparities in conviction rates by providing support for returning citizens to successfully reintegrate into their communities;

Whereas, Providing comprehensive trauma-informed supportive services and case management to returning citizens and those impacted by the criminal legal system with tenant-based vouchers in Ann Arbor can help break the cycle of trauma within families and promote a more inclusive, safe, and resilient community for all residents; and

Whereas, Providing comprehensive trauma-informed supportive services and case management to returning citizens and those impacted by the criminal legal system with tenant-based vouchers in Ann Arbor can help to promote stable housing, improve employment opportunities, and increase access to education and training; and

RESOLVED, That City Council appropriates \$400,000 of the Marijuana Excise Tax Rebate from the General Fund fund balance to the FY 2024 General Fund Ann Arbor Housing Commission budget as follows:

- \$400,000 for Trauma Informed Supportive Services including Case Management Services prioritizing individuals impacted by the Criminal Legal System with Tenant-Based Housing Choice Vouchers, including returning citizens.

RESOLVED, That the amounts authorized herein may be used without regard to fiscal year;

RESOLVED, That City Council directs the City Administrator to distribute the funds to the Ann Arbor Housing Development Corporation, allowing coordination with other partner organizations to distribute the funds in the most effective manner possible and that subsequent to the distribution, the Ann Arbor Housing Development Corporation and the City will enter into a Grant Agreement detailing the reporting mechanism for how the funds will be distributed;

RESOLVED, That these funds will be used to provide a range of supportive services, including but not limited to, mental health counseling, peer support groups, substance abuse treatment, life skills training, financial counseling, educational opportunities, transportation assistance, legal assistance, housing advocacy, health care coordination, and case management services, from providers trained in trauma-informed care;

RESOLVED, That the Ann Arbor Housing Development Corporation may use up to five percent (5%) of the aforementioned funds for administrative costs related to providing trauma informed supportive services with priority for returning citizens and individuals impacted by the criminal legal system.

Sponsors: Harrison, Ghazi Edwin, Song, & Cornell

**Approved on a Voice Vote.**

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## **Amendment 2**

### **Amendment to Appropriate \$100,000 from Marijuana Excise Tax Revenue to the Shelter Association of Washtenaw County**

Whereas, City Council unanimously passed Resolution R-21-098 on March 15, 2021, defining how Marijuana Excise Tax revenue should be expended on an annual basis; and

Whereas, The Shelter Association of Washtenaw County (SAWC) is the primary provider of services and emergency shelter for around 1200 Washtenaw County individuals each year; and

Whereas, The SAWC is housed at the Robert J. Delonis Center in downtown Ann Arbor; and

Whereas, The SAWC works with a diverse range of people struggling with homelessness, including first-time homelessness, veterans, domestic violence survivors, and people battling substance use disorders and mental health issues; and

Whereas, In November 2022 City Council approved an expenditure of \$72,000 for winter emergency shelter and warming center response cycle for 2022 - 2023 to SAWC (R-22-371);

Whereas, SAWC experienced a 20% increase in winter sheltering needs last winter, and anticipates increased demand for shelter and services this coming year; and

Whereas, The work of SAWC at Delonis Center is critically important to our community, and is inclusive of several guiding principles enumerated in Resolution R-21-098;

RESOLVED, That City Council appropriate \$100,000, on a non-recurring basis, from the Marijuana Excise Tax Revenue of the General Fund fund balance to the FY 2024 General Fund Community Development budget, for the purpose of supporting the work of the Robert J. Delonis Center provided by the Shelter Association of Washtenaw County.

Sponsors: Briggs, Radina, Cornell, Watson, & Akmon

**Approved on a Voice Vote.**

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### **Amendment 3**

#### **Amendment to Appropriate \$500,000 from FY 2024 Marijuana Excise Tax Rebate to Eviction Prevention and Low-Income Youth Services**

Whereas, The City of Ann Arbor and the Ann Arbor Housing Commission allocate funding to community-based organizations for the purpose of delivering important human services; and

Whereas, There is \$1,100,000 in unallocated revenue from Marijuana Excise Tax Rebate funds in the General Fund fund balance; and

Whereas In 2021, Council resolved in R-21-098 to allocate this revenue "for such purposes specifically related to restorative and alternative strategies for public safety and community support;" and

Whereas, There is an immediate and underfunded need for eviction protection and youth services in the City and County, felt acutely by low income and BIPOC communities; and

Whereas, The City of Ann Arbor dedicated \$1,000,000 from American Rescue Plan Act (ARPA) funds for housing our homeless and \$1,682,230 towards Washtenaw County's New Human Services Partnership for basic safety net services in April 2022 (R-22-096), to be spent by 2026; and

Whereas, The City of Ann Arbor is the only municipal partner contributing general fund dollars to Washtenaw County's New Human Services Partnership despite increasing demands on social service agency providers; and

Whereas, The City is engaged with Washtenaw County to allocate, through the New Human Services Partnership High Impact Grant program, up to \$330,000 in 5-year commitments, to organizations with the goals of impacting Poverty, Racism and Trauma; and

Whereas, The City seeks to build on that effort, providing further funding for eviction prevention and youth services; and

RESOLVED, The City Council hereby appropriates \$500,000 of the Marijuana Excise Tax Rebate funds from the General Fund fund balance to the FY 2024 General Fund Ann Arbor Housing Commission budget as follows:

- \$250,000 for eviction prevention
- \$250,000 for low-income youth services; and

RESOLVED, That the amounts authorized herein may be used without regard to fiscal year; and

RESOLVED, That City Council directs the City Administrator to distribute the funds to the Ann Arbor Housing Development Corporation and that subsequent to the distribution, the Ann Arbor Housing Development Corporation and the City will enter into a Grant Agreement detailing the reporting mechanism for how the funds will be distributed; and

RESOLVED, That the Ann Arbor Housing Development Corporation may use up to five percent (5%) of the aforementioned funds for administrative costs related to providing eviction prevention and low-income youth services.

Sponsors: Watson, Harrison, Ghazi Edwin, Song, & Briggs

**Approved on a Voice Vote.**

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#### **Amendment 4**

#### **Recognition of Parks Fairness Resolution with Budget Amendments**

Whereas, On May 17, 2010, Council passed a resolution (R-10-150) adopting policy guidance for the administration of the Parks Maintenance and Capital Improvements Millage that, among other things, that the General Fund Parks & Recreation budget be increased at the same percentage as the average General Fund overall budget percentage increase;

Whereas, On May 16, 2011, Council passed resolution R-11-186 amending the policy guidance; and

Whereas, On August 9, 2012, Council reaffirmed via resolution R-12-382, their intent to administer the Parks Maintenance and Capital Improvements Millage policy adopted per resolution R-11-186 for the duration of the current millage;

Whereas, On August 9, 2018, Council reaffirmed via resolution R-18-307, their intent to administer the Parks Maintenance and Capital Improvements Millage policy adopted per resolution R-11-186 for the duration of the current millage;

Whereas, The Parks General Fund budget should be increased \$205,420.00 to ensure compliance with the 2010, 2011, 2012, and 2018 resolutions;

RESOLVED, That the General Fund Parks FY 2024 expenditure budget be amended to increase \$205,420.00 to be funded as a one-time expenditure from the General Fund fund balance.

Sponsors: Radina & Watson

**Approved on a Voice Vote.**

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# Information Pages: Community Profile

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The City of Ann Arbor is located in the approximate center of Washtenaw County in the southeastern section of Michigan's Lower Peninsula. The City is approximately 28 square miles in area and serves as the county seat. The 2020 census places the population at 123,851, making it the fifth largest city in Michigan.

Ann Arbor offers a unique blend of business, education and recreational opportunities. Through the efforts of local builders, contractors, and retailers, the City has not only grown at its outer boundaries, but the central City remains a vibrant dining, service, and entertainment location. The area is serviced by prominent legal counsel, excellent account and brokerage houses, several advertising agencies, employment services, insurance companies, realtors, data processing centers, travel agencies, and testing facilities, as well as consultants and engineering firms for all needs. Additionally, the City has attracted high technology research industries in the computer, engineering, and energy fields, which are expected to aid in the future economic growth of the area.

There are a number of cultural and recreational attractions available to Ann Arbor residents including the Professional Theater Program at the University of Michigan, Ann Arbor Civic Theater, Ann Arbor Symphony Orchestra, University Musical Society presentations, and a number of museums and galleries. There are several public and private golf courses, and the City park system encompasses 2,210 acres, which includes 164 park sites, about 1,400 acres of natural areas and 70 miles of shared-use paths. The City is also home to the largest canoe livery in the State on the Huron River. The collegiate sports spectator can see first-class sporting events throughout the year at the University, including football, basketball, baseball, and hockey.

## Housing

A varied housing supply exists in Ann Arbor to meet the wide range of needs of local residents. The housing stock includes single-family homes, duplexes, condominiums, multiple family apartments, and rooms in houses and dormitories. The housing market generally follows the University of Michigan's schedule (more housing is available in the spring and less at the start of each semester). In addition to several newer subdivisions in and around the City, Ann Arbor's older housing is, for the most part, in excellent condition and in considerable demand. The City's west side and downtown have been designated historical districts, where the homes retain the charm, character and unique architecture of days past.

Rental housing, furnished and unfurnished, is available throughout the City in a wide range of styles, sizes, and prices. The following statistics further identify Ann Arbor's housing characteristics:

	<b><u>1990</u></b>	<b><u>2000</u></b>	<b><u>2010</u></b>	<b><u>2020</u></b>
	<b><u>Census</u></b>	<b><u>Census</u></b>	<b><u>Census</u></b>	<b><u>Census</u></b>
Total year-round housing units	44,010	47,218	49,871	53,213
Total occupied housing units	41,657	45,693	45,166	49,948
Median value owner occupied, single-family housing unit	\$116,400	\$181,400	\$240,400	\$346,800

## Information Pages: Community Profile

### Economy

The University of Michigan plays a significant role in the economy of Ann Arbor and is the largest employer in the area. Other employers are drawn to the area by the university's research and development, and by its graduates. High tech, health services and biotechnology are other major components of the city's economy; numerous medical offices, laboratories, and associated companies are located in Ann Arbor.

<u>Employers</u>	<u>2022</u>		
	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Top City Employers</u>
University of Michigan	34,300	1	66.34%
St. Joseph Mercy Health Systems	5,800	2	11.22%
Veterans Administration Ann Arbor Healthcare System	2,800	3	5.42%
Ann Arbor Public Schools	2,500	4	4.84%
Integrated Health Associates, Inc.	1,600	5	3.09%
Washtenaw County Government	1,300	6	2.51%
Domino's Pizza	1,000	7	1.93%
Thompson-Reuters	1,000	8	1.93%
City of Ann Arbor	700	9	1.35%
Truck Hero Inc.	700	10	1.35%
<b>Total</b>	<b>51,700</b>		<b>100.00%</b>

<u>Taxpayer</u>	<u>Type of Business</u>	<u>2022</u>		
		<u>Taxable Value</u>	<u>Rank</u>	<u>Percentage of Total City Taxable Value</u>
CEDR Landmark LLC 1300 S University	Apartments	46,002,036	1	0.69%
DTE Electric Company	Utility	45,904,305	2	0.69%
Briarwood Shopping Complex	Shopping Center	45,840,300	3	0.69%
BVK HSRE Ann Arbor, LLC	Apartments	43,395,105	4	0.65%
Brixmor (formerly AMCAP) Arborland LLC	Shopping Center	42,216,780	5	0.64%
CPI Foundry, LLC	Apartments	40,447,493	6	0.61%
ITC Transmission	Utility	31,183,800	7	0.47%
Northstar Fund IV, LLC	Apartments	29,234,600	8	0.44%
CCSHP Ann Arbor I, LLC (The Yard)	Apartments	27,593,758	9	0.42%
Mainstreet Fund IV, LLV	Apartments	26,006,900	10	0.39%
<b>Total</b>		<b>\$ 377,825,077</b>		<b>5.69%</b>

## Information Pages: Community Profile

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### **Higher Education**

The University of Michigan has a reputation for academic excellence and is one of Ann Arbor's greatest assets. Rated among the top three public universities by the U.S. News and World Report, the University enrolls approximately 50,000 students. The school is well equipped to provide instruction and research opportunities in a wide variety of fields.

Other colleges and universities in the area include Washtenaw Community College, Eastern Michigan University, and Concordia University.

### **Medical Facilities**

Students and residents of Ann Arbor are served by the nationally acclaimed University of Michigan Medical Center. The University of Michigan Health System (UMHS) includes University Hospital, C.S. Mott Children's Hospital and Women's Hospital in its core complex. UMHS also operates out-patient clinics and facilities throughout the city. The area's other major medical centers include a large facility operated by the Department of Veterans Affairs and Saint Joseph Mercy Hospital.

### **Population Characteristics**

The residents of the City have an above average education and enjoy a stable, fairly high income. According to the 2020 U.S. Census, 77% of its residents over 25 years of age had completed a bachelor's degree or higher.

	<b><u>1990</u></b> <b><u>U.S.</u></b> <b><u>Census</u></b>	<b><u>2000</u></b> <b><u>U.S.</u></b> <b><u>Census</u></b>	<b><u>2010</u></b> <b><u>U.S.</u></b> <b><u>Census</u></b>	<b><u>2020</u></b> <b><u>U.S.</u></b> <b><u>Census</u></b>
<b>Age Distribution</b>				
Percent of persons 17 years & under	17.3%	25.2%*	27.4%*	12.4%
Percent of persons 18-64 years old	75.5	67.0**	64.2**	75.7
Percent of persons 65 years and over	7.2	7.9	8.6	11.9
* Persons 19 years and under				
** Persons 20-64 years old				
<b>Education Levels</b>				
Percent of persons who completed four years of high school or more	93.9%	95.7%	96.9%	97.6%
Percent of persons who completed four years of college or more	64.2%	69.3%	71.1%	77.3%
Median Family Income	\$50,192	\$71,293	\$85,110	\$115,479

## Information Pages: Community Profile

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### **Transportation**

A major expressway network surrounds Ann Arbor including Interstate 94, the major east-west artery across Michigan connecting Detroit and Chicago, and U. S. 23, which links Ann Arbor to northern Michigan and Ohio to the south. M-14 is a major eastbound connector to I-275 and I-96, which supplies access to the northern metropolitan areas of Wayne, Oakland and Macomb Counties.

The Ann Arbor Area Transportation Authority (AAATA) operates public bus services throughout Ann Arbor and some parts of Washtenaw County. Passenger rail service is available to the east through Detroit and to the west through Chicago from the Amtrak Passenger Station in Ann Arbor.

Corporate and flight training service is provided by the Ann Arbor Municipal Airport, located on the south side of Ann Arbor. Willow Run Airport, 11 miles from Ann Arbor, is a cargo transportation center and airline service is available on major commercial carriers from Detroit Wayne County Metropolitan Airport, 25 miles east of the City.

### **Utilities**

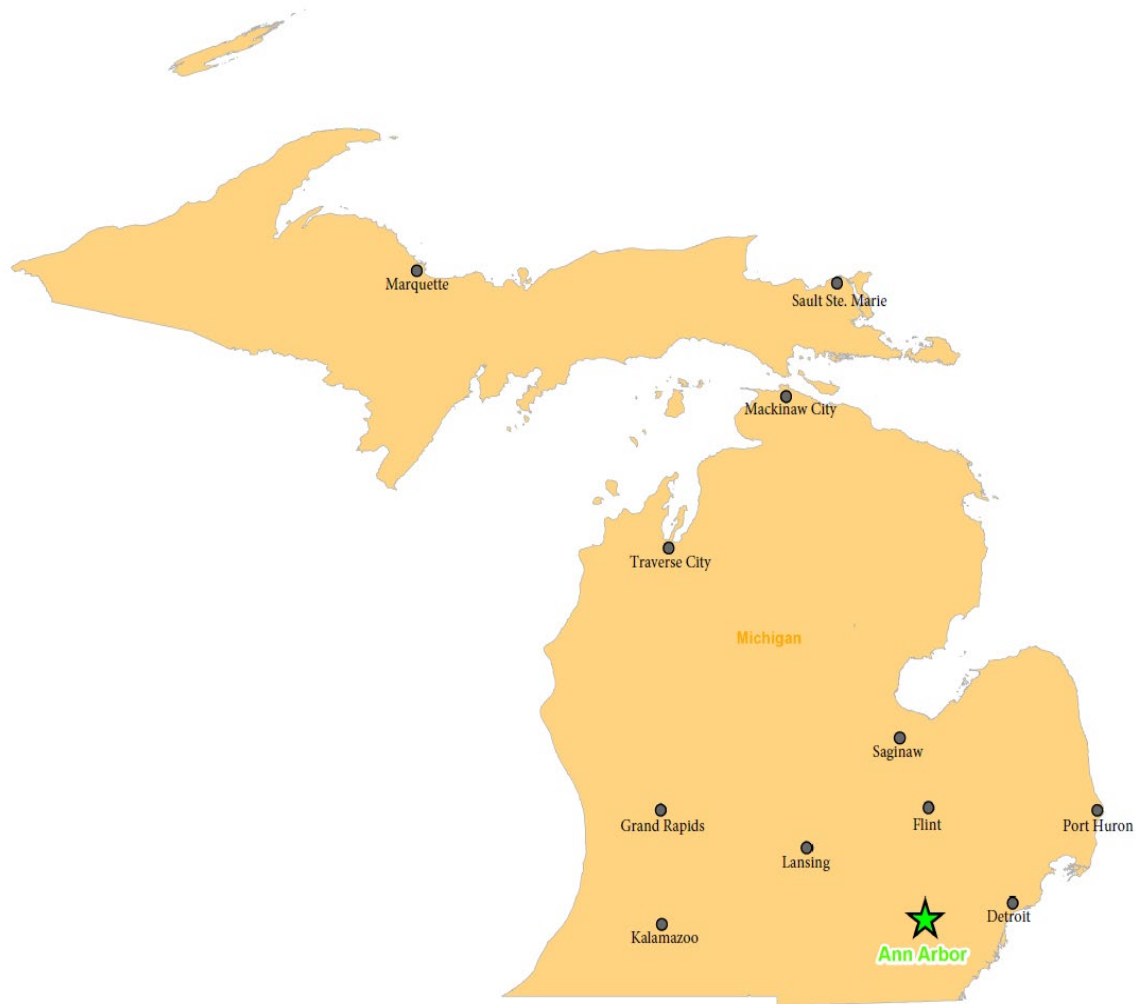
Water and sewage disposal is provided by the City of Ann Arbor Water Utilities Service Unit. Other utilities are provided by private entities. Electric power and natural gas are supplied by DTE Energy Company. Cable TV service is primarily provided by Comcast.



# Information Pages: Community Profile

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## Places of Interest



## Distance from Ann Arbor

- Ann Arbor Hands-On Museum – 0.1 Miles
- Michigan Theater – 0.3 Miles
- Michigan Stadium – 1.2 Miles
- University of Michigan Museum of Art – 0.6 Miles
- University of Michigan Museum of Natural History – 0.8 Miles
- Matthaei Botanical Gardens – 6 Miles
- The Henry Ford Museum – 38 Miles
- Detroit – 43 Miles
- Detroit Institute of Arts – 41 Miles
- Ford Field – 42 Miles
- Lansing – 65 Miles
- Grand Rapids – 132 Miles
- Traverse City – 239 Miles
- Mackinac Bridge – 273 Miles
- Marquette – 439 Miles

## Information Pages: Miscellaneous Community Statistics

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Date of incorporation: 1851  
 Form of government: Council – Administrator  
 Permanent employees: 834

### Area and Population Data:

<u>Year</u>	<u>Population</u>	<u>Area in Square Miles</u>
1960	67,340	15.0
1970	100,035	23.3
1980	107,969	23.5
1990	109,592	27.0
2000	114,024	28.5
2010	113,934	28.6
2020	123,851	28.6

### Public Services (FY 2022):

Number of street lights:	7,940
Traffic signals:	128
Miles of streets:	298.2
Street Resurfacing & Reconstruction:	15.4 miles



Main Street Resurfacing Project



Barton Pump Station Valve Replacement Project

## Information Pages: Miscellaneous Community Statistics

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### Fire:

Number of stations	5
Emergency responses	10,156
Inspections	867

### Police:

Physical arrests	941
Parking violations	69,279
Traffic violations	3,134

### Stormwater:

Miles of storm sewers	290
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### Water:

Average daily consumption	12.49 (millions of gallons)
Miles of water mains	463
Storage capacity	19,000 (thousands of gallons)

### Wastewater:

Miles of sanitary sewers	366
Treatment capacity	48,000 (thousands of gallons)



Fire Department – First Ambulance Purchased and Operated by AAFD in 2023



Police Department  
Officer Bergland and newest  
department member-K9 Roscoe

## Information Pages: Miscellaneous Community Statistics

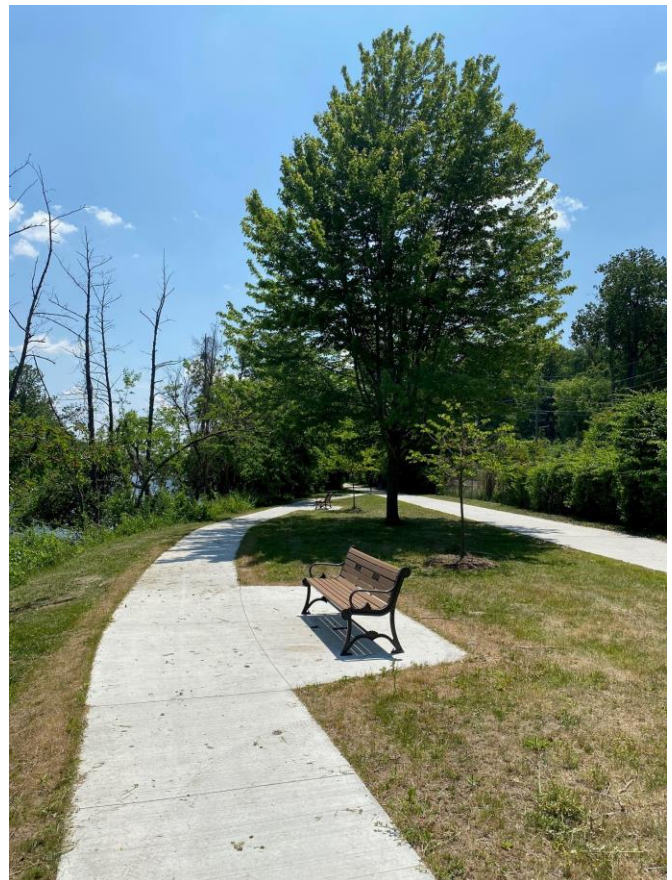
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### Culture and recreation:

Number of parks	164
Acres of parkland	2,210
Playgrounds	80
Baseball/softball diamonds	32
Soccer/football fields	24
18-hole golf courses	2
Ice arenas	1 enclosed, 1 outdoor with roof
Pools	1 indoor, 3 outdoor
Senior center	1
Community centers	2
Science center	1
Farmers market	1
Canoe liveries	2
Skate park	1

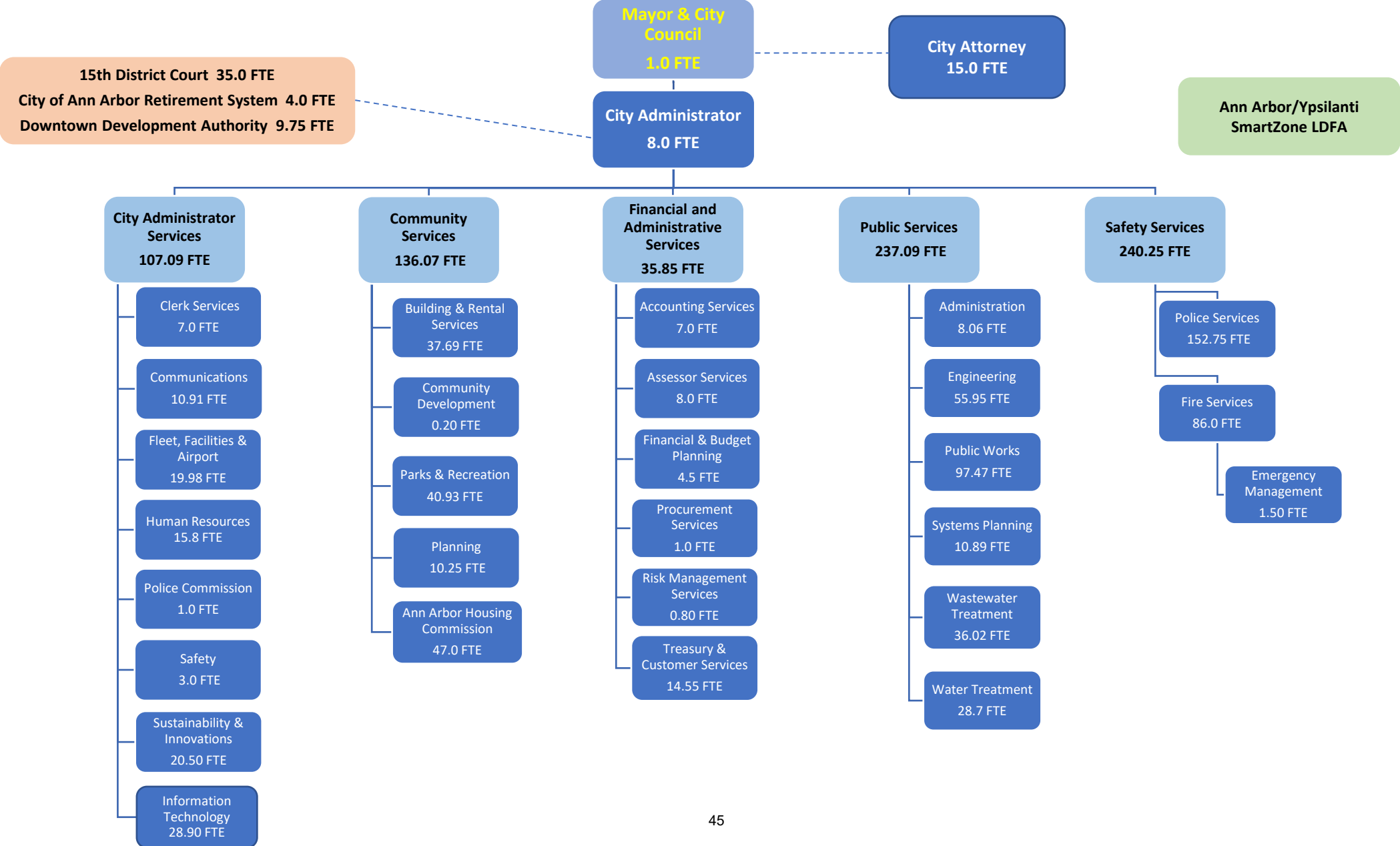


Veteran's Memorial Park  
Pool Slide Structure Improvements



Border to Border Trail  
West Gallup Park Path Replacement

# CITY OF ANN ARBOR ORGANIZATIONAL CHART



# Information Pages: The Budget Process

The Annual Operating Budget is the mechanism for implementing the City’s Organizational Strategic Plan (OSP) and achieving the objectives of its Sustainability Framework. The budget process involves determining the nature and level of services provided to the public according to the direction established within these documents and aligned with the priorities established collaboratively by the City Council, the City Administrator, and the resident survey. The OSP establishes the City’s vision, mission, goals, and core values, as presented below:



## Information Pages: The Budget Process

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The actual budget process began in late fall with the City Council formulating some priorities and relating them to the strategic goals and values.

Individual service units began the budget process by formulating service unit goals and objectives that reflect the policy documents. Once the goals and objectives were developed, the service units prepared financial budget requests, which were submitted in January.

In recent years, the City has used the “Target Based” budgeting technique because of limited revenue growth. This technique has proven to be successful for maintaining a balanced-budget of recurring expenses not exceeding recurring revenues. Under this system, the City Council decides the highest priorities. City staff then develops funding levels for each service unit by working with the service area administrators to match funding needs with available revenue. Budget targets are established based on anticipated revenues and growth in expenditures while incorporating the strategic goals and objectives identified earlier in the budget process. The goals and objectives assist in determining where more resources are needed.

The “Target Based” process provides for budgeting of the same activities to occur in the projections. The following is an example of the formula applied in the process:

$$\text{New Budget} = \text{Prior Budget} \times (1 + \text{Economic Assumptions}) - \text{Fixed \%}$$

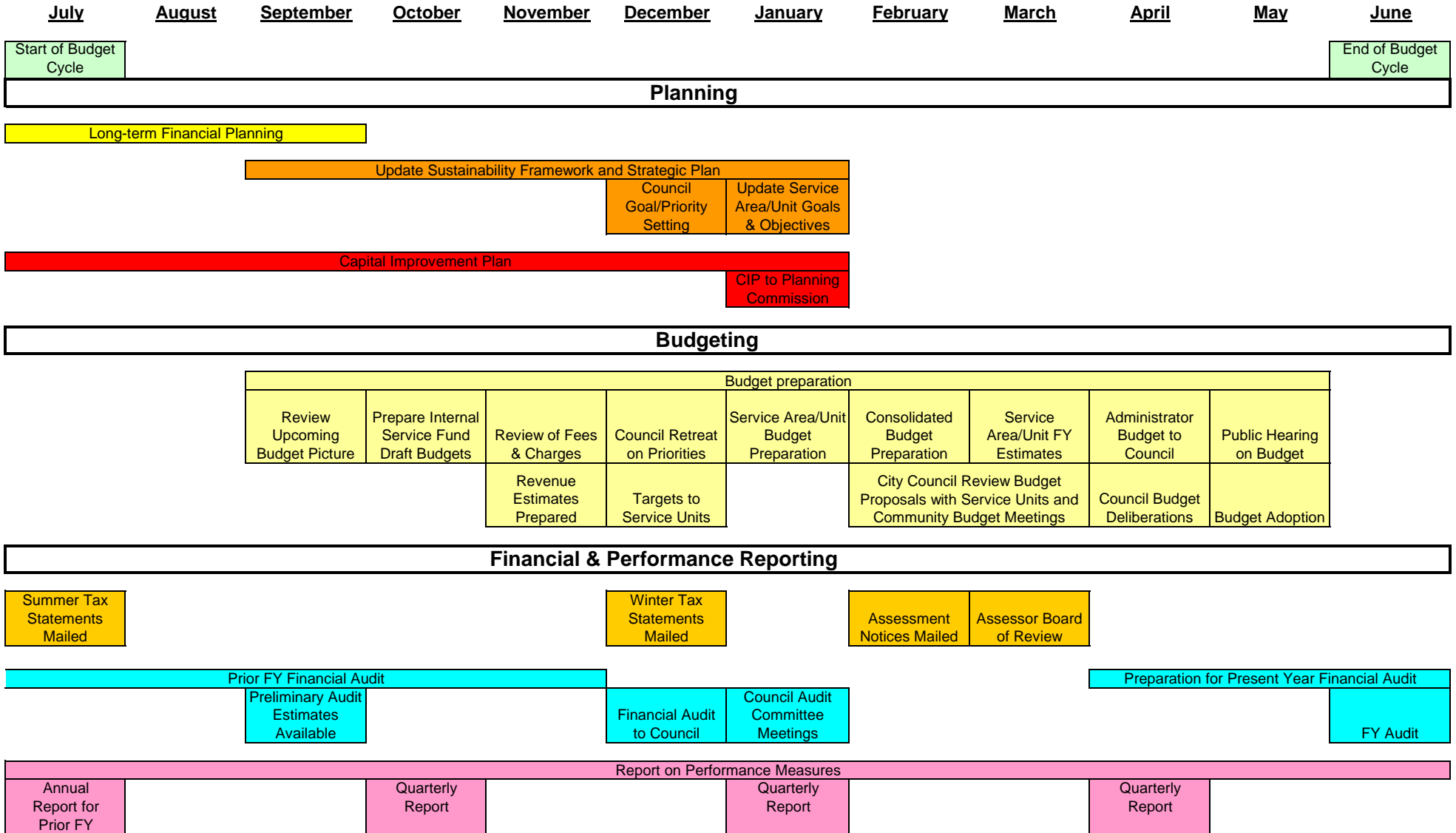
If after economic assumptions are applied reductions are needed, a fixed percentage is applied equally to all service units’ budgets in determining the target levels.

The service units then determine the best way to allocate funds among expenses to remain within the target while meeting the assigned goals. By allowing the service units the ability to determine how funds are spent within the unit, the operating units have greater ownership in how they provide services. They are also able to consider ideas generated by the Priority Based Budgeting brainstorming sessions.

In accordance with the City Charter, the City Administrator's Recommended Budget is submitted to City Council at its second meeting in April. The City Council, with at least seven affirmative votes, adopts the budget no later than the end of its second meeting in May. According to the City Charter, should the City Council not adopt an annual budget, the City Administrator's Recommended Budget will automatically take effect as submitted. After the budget has been adopted, City Council may amend the budget by a concurring vote of not fewer than eight members of City Council.

For FY 2024, City Council has received a two-year fiscal plan. The first year will be adopted as the budget and the second year as a projection. When preparing the FY 2025 budget, the second year of the two-year fiscal plan, financial projections will be modified for key assumption changes. This second year typically only requires minor adjustments and provides the organization time to focus on delivering services.

**Information Pages: The Budget Process - Financial Calendar**





# Information Pages: Financial Goals

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## **Mission**

The City of Ann Arbor's mission is to deliver exceptional services that sustain and enhance a vibrant, safe and diverse community.

## **Introduction**

A summary of the financial goals is included in the sections below. These activities will guide the City's fiscal activities over the course of the 2024 fiscal year and beyond. This financial planning provides a process for continuing discussion, analysis, policy change and re-analysis with a focus on the City's long-term financial stability.

## **General Observations and Assessment of Current Conditions**

- The City is experiencing steady property tax receipt increases primarily due to new construction and increase in the Consumer Price Index (CPI).
- State-shared revenue is expected to increase in FY 2024.
- The City is increasing its contributions to the VEBA Trust to pay for future retiree health care expenditures above the FY 2023 level, which had been reduced due to the global pandemic.
- The City's retirement system is funded at 87% as of June 30, 2022 on a market basis.
- The General Fund unassigned fund balance on June 30, 2022 was at 29% of total General Fund expenditures.

## **Conclusions**

The City of Ann Arbor has seen economic improvement in the local economy. The local area unemployment rate is 4.1% as of June 2022, and residential property values are increasing in most neighborhoods. Retiree health care costs continue to increase, employees are contributing more towards their benefits, and wage levels, excluding union step increases, are increasing modestly.

Despite these beneficial factors, the funding mechanisms in place to support local governments have not been addressed at the State level. As the City looks ahead, the effects of the COVID-19 pandemic are waning however, expenditures are projected to increase at a modest 3%-4% per year and recurring revenues are only projected to increase 1.5%-2.0% per year.

## **Financial Management Short-term Goals**

1. **Continuously improve service delivery efficiency** through consolidation of services, investment in technologies and challenging existing ways of delivering services.

## Information Pages: Financial Goals

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2. **Develop meaningful performance measures** to achieve critical objectives and encourage individual accountability within the organization.
3. **Improve cost efficiency** on an annual basis. FTE vacancies are monitored to determine if the position is needed for the remainder of the fiscal year. All non-personnel expenses are evaluated for necessity.
4. **Support economic development actions** and coordinate activities and incentives with other institutions for maximum benefit.
5. **Revise the City's 2-year fiscal plan and related goals, objectives, activities, and performance measures** based on the City's Sustainability Framework and Organizational Strategic Plan.
6. **Continue the development of a long-term capital financial plan.** The Capital Budget will integrate the Capital Improvements Program (CIP).

### Long-term Goals

1. Monitor the effectiveness of the funding policy changes for Voluntary Employee Beneficiary Association (VEBA) and determine if changes are needed.
2. Monitor the effectiveness of the funding policy changes for pension and determine if changes are needed.
3. Reserve a consistent level for capital outlay. Sustain adequate net revenues to maintain infrastructure and provide for sufficient debt service coverage ratios.
4. Maintain strong tax collections and monitor tax delinquency.
5. Balance recurring revenues and recurring expenditures to avoid deficit spending. Decisions concerning the provision of services should always be within this framework of maintaining this balance.
6. In the General Fund, there shall be a minimum balance (unassigned fund balance) of 15% to 20%; provided that when necessary use of these funds occurs, subsequent budgets will be planned for additions to fund balance to maintain this standard over a rolling five-year average. Higher balances should be maintained in times of economic uncertainty.

## Information Pages: Financial Goals

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7. Reconsider city funding policy when higher levels of government reduce or eliminate their funding for activities they are traditionally supporting (i.e. HUD support for affordable housing).
8. Encourage governmental activities that can be self-funded to do so.
9. Monitor methods of cost allocations and periodically reassess their effectiveness.

## Information Pages: Legal Debt Limit

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### **Overview**

The debt service funds are used to record the debt service of the City. State law does not allow the City to issue general obligation debt in excess of 10% of State Equalized Value (SEV); the debt limit as of June 30, 2022 was \$912 million. The debt subject to that limit as of June 30, 2022, was \$114 million or 1.6% of the total SEV. Other indebtedness is financed through dedicated millages such as parks millages, specific revenues like water and sewer revenues and direct charges to individual taxpayers as with special assessments. Indebtedness, which is repaid from dedicated financing sources, does not count against the 10% of SEV limit. The total City debt (general obligation and all others) as of June 30, 2022 was \$374 million (including premiums and discounts).

**CITY OF ANN ARBOR**  
**Financial Policy Summary**

<b>Financial Policy</b>	<b>Legislation</b>	<b>Purpose</b>	<b>Compliance</b>
General Debt Policy	11-0749	The Debt Management Policy adopted by City Council on 6/20/2011 provides the general framework for planning and reviewing debt proposals.	x
Fund Balance Classifications	11-0749	The Fund Balance Policy adopted by City Council on 6/20/2011 specifies the size and composition of the City's desired fund balance (net assets for enterprise funds) and to identifies certain requirements for classifying fund balance in accordance with GASB 54.	x
Investment Policy	16-1332 & 21-1039	The Investment Policy adopted by City Council on 10/17/2016 provides guidance on investing public funds in a manner which will provide the highest investment return with the maximum security while meeting the daily cash flow demands of the City and conforming to Michigan public Act 20 of 1943. This policy was updated by City Council on 8/2/2021.	x
General Pension Policy	18-0608	The Pension Policy adopted by City Council on 5/21/2018 provides the general framework for funding the City's defined benefit pension plan.	x
General OPEB Policy	18-0608	The Pension Policy adopted by City Council on 5/21/2018 provides the general framework for funding the City's OPEB plan.	x
Capital Financing Policy	18-0609	The Capital Financing Policy adopted by City Council on 5/21/2018 provides a basis for funding future capital repair/replacement of existing assets.	x
Enterprise Fund Capital Financing Policy	18-0609	The Enterprise Fund Capital Financing Policy adopted by City Council on 5/21/2018 ensures that financial resources are properly managed to meet the present and future enterprise fund capital repair/replacement of existing assets in enterprise funds.	x

## Information Pages: Debt Policy

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The following debt management policy, adopted by City Council, should be used to provide the general framework for planning and reviewing debt proposals. City Council recognizes there are no absolute rules or easy formulas that can substitute for a thorough review of all information affecting the City's debt position. Debt decisions should be the result of deliberative consideration of all factors involved.

### **1. General Debt Policy**

- 1.1 The City shall seek to maintain and, if possible, to improve its current AA2/AA+ bond rating so borrowing costs are minimized and access to credit is preserved. It is imperative that the City demonstrates to rating agencies, investment bankers, creditors, and taxpayers that City officials are following a prescribed financial plan. The City will follow a policy of full disclosure by communicating with bond rating agencies to inform them of the City's financial condition.
- 1.2 Every future bond issue proposal will be accompanied by an analysis provided by the proposing service area, demonstrating conformity to the debt policies adopted by City Council. The Financial Services Area Administrator will review and comment on each bond issue proposal regarding conformance with existing debt and financial policies, and specific aspects of the proposed financing package and its impact on the City's creditworthiness.
- 1.3 The City recognizes that it is of the utmost importance that elected and appointed City officials, and all others associated with the issuance of City debt, not only avoid the reality of a conflict of interest, but the appearance thereof as well. City officials must conduct themselves in a manner consistent with the best interests of the City and taxpayers. Elected and appointed City officials should avoid even the appearance of linkages between politics and public finance that can erode the confidence of taxpayers, ratepayers, and voters. This includes avoiding gratuities and political contributions of more than nominal value from service providers and the disclosure of all possible conflicts of interest shall be provided in writing and filed with the City Clerk.
- 1.4 Bonds will be sold on a competitive basis unless it is in the best interest of the City to conduct a negotiated sale. Competitive sales will be the preferred method. Negotiated sales may occur when selling bonds for a defeasance of existing debt, for current or advanced refunding of debt, or for other appropriate reasons.

### **2. Taxpayer Equity**

- 2.1 Ann Arbor's property taxpayers and citizens who benefit from projects financed by bonds should be the source of the related debt service funding. This principle of taxpayer equity should be a primary consideration in determining the type of projects selected for financing through bonds. Furthermore, the principle of

## Information Pages: Debt Policy

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taxpayer equity shall be applied for setting rates in determining net revenues for bond coverage ratios.

### 3. Uses

- 3.1 Bond proceeds should be limited to financing the costs of planning, design, land acquisition, buildings, permanent structures, attached fixtures or equipment, and movable pieces of equipment, such as fire engines, or other costs as permitted by law. Utility revenue bond proceeds may be used to establish a debt service reserve as allowed by State law. Acceptable uses of bond proceeds can be viewed as items, which can be capitalized. Non-capital furnishings and supplies will not be financed from bond proceeds. Refunding bond issues designed to restructure currently outstanding debt are an acceptable use of bonds proceeds.
- 3.2 The City will not use short-term borrowing to finance operating needs except in the case of an extreme financial emergency, which is beyond its control or reasonable ability to forecast. Recognizing that bond issuance costs add to the total interest costs of financing, the City shall perform due diligence to ensure that installment agreement or other legally appropriate debt is considered whenever applicable.

### 4. Decision Analysis

- 4.1 Whenever the City is contemplating a possible bond issue, information will be developed concerning the following four categories commonly used by rating agencies assessing the City's creditworthiness. The subcategories are representative of the types of items to be considered. The Chief Financial Officer will present this information to the Budget Committee for its review and recommendation to the City Administrator.
  - 4.1.a Debt Analysis
    - Debt capacity analysis
    - Purpose for which debt is issued
    - Debt structure
    - Debt burden
    - Debt history and trends
    - Adequacy of debt and capital planning
    - Obsolescence of capital plant
  - 4.1.b Financial Analysis
    - Stability, diversity, and growth rates of tax or other revenue sources
    - Trend in assessed valuation and collections
    - Current budget trends
    - Appraisal of past revenue and expenditure trends
    - History and long-term trends of revenues and expenditures
    - Evidences of financial planning
    - Adherence to generally accepted accounting principles

## Information Pages: Debt Policy

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- Audit results
  - Fund balance status and trends in operating and debt funds
  - Financial monitoring systems and capabilities
  - Cash flow projections
- 4.1.c Governmental and Administrative Analysis
- Government organization structure
  - Location of financial responsibilities and degree of control
  - Adequacy of basic service provision
  - Intergovernmental cooperation/conflict and extent of duplication
  - Overall city planning efforts
- 4.1.d Economic Analysis
- Geographic and location advantages
  - Population and demographic characteristics
  - Wealth indicators
  - Housing characteristics
  - Level of new construction
  - Types of employment, industry, and occupation
  - Evidences of industrial decline
  - Trend of the economy
- 4.2 The City may use the services of qualified internal staff and outside advisors to assist in the analysis, evaluation, and decision process, including bond counsel and financial advisors. Recognizing the importance and value to the City's creditworthiness and marketability of the City's bonds, this policy is intended to ensure that potential debt complies with all laws and regulations, as well as sound financial principles.
5. **Debt Planning**
- 5.1 General obligation bond borrowing should be planned and the details of the plan must be incorporated in the Ann Arbor Capital Improvement Plan.
- 5.2 General obligation bond issues should be included in at least one Capital Improvement Plans preceding the year of the bond sale. The first inclusion should contain a general description of the project, its timing, and financial limits; subsequent inclusions should become increasingly specific.
6. **Communication and Disclosure**
- 6.1 Significant financial reports affecting or commenting on the City will be forwarded to the rating agencies. Each bond prospectus will follow the disclosure guidelines of the Government Finance Officers Association of the U.S. & Canada.



## Information Pages: Debt Policy

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6.2 The City should attempt to develop coordinated communication processes concerning collective plans for future debt issues with all other jurisdictions with which it shares a common property tax base. Reciprocally, shared information on debt plans including amounts, purposes, timing, and types of debt would aid each jurisdiction in its debt planning decisions.

### 7. **General Obligation Bonds**

7.1 Every project proposed for financing through general obligation debt should be accompanied by a full analysis of the future operating and maintenance costs associated with the project.

7.2 Generally, bonds cannot be issued for a longer maturity schedule than a conservative estimate of the useful life of the asset to be financed. The City will attempt to keep the average maturity of general obligation bonds at or below 20 years. The City will limit the total of its general obligation debt to a level consistent with Michigan law.

7.3 Whenever possible, the City will finance capital projects by using self-supporting revenue bonds. Revenue bonds assure the greatest degree of equity because those who benefit from a project and those who pay for a project are most closely matched.

### 8. **Limited Tax General Obligation Debt**

8.1 Limited tax general obligation bonds should be considered when constraints preclude the practice of voter approved general obligation bonds. As a precondition to the issuance of limited tax general obligation bonds, all alternative methods of financing should have been investigated. Consideration should always be given to provide a pledge of facility revenue to accompany the basic pledge of limited tax revenues.

8.2 Limited tax general obligation bonds should be issued under certain conditions:

8.2.a A project to be financed will generate positive net revenues, i.e., additional revenues generated by the project will be greater than the debt service requirements. The net revenues should be positive over the life of the bonds, and be positive each year if possible. The City recognizes that net revenues may not be positive in the early years of certain projects, but should be positive within a reasonable time period of five to seven years. These calculations will be made on a conservative basis so that the potential for a long-term net decrease in general fund revenues is minimized.

8.2.b Matching fund monies are available which may be lost if not applied for in a timely manner.

# Information Pages: Debt Policy

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8.2.c Catastrophic conditions.

8.2.d A project may be financed when the analysis shows the impact to the organization is in the best interest of the City for the long-term.

**9. Revenue Bonded Debt**

9.1 It will be a long-term goal that each utility or enterprise will ensure future capital financing needs are met by using a combination of current operating revenues and revenue bond financing. Therefore a goal is established that 15% of total project costs should come from operating funds of the utility or enterprise.

9.2 It is City policy that each utility or enterprise should provide adequate debt service coverage. A specific factor is established by City Council that projected operating revenues in excess of operating expenses less capital expenditures, depreciation and amortization in the operating fund should be at least 1.25 times the annual debt service costs. An example of the debt coverage calculation is below.

<u>Debt Coverage Example:</u>	
Operating Revenues	\$19,897,796
Operating Investment Income	<u>488,768</u>
Total Operating Revenue	\$20,386,564
Operating Expenses	\$15,043,747
Less: Depreciation and Amortization	<u>2,602,875</u>
Net Expenses	\$12,440,872
Net Revenue Available for Debt Service	\$ 7,945,692 (1*)
Principal	\$ 3,850,000
Interest	<u>1,890,994</u>
Total Debt Service	\$ 5,740,994 (2*)
Debt Coverage Ratio (1* divided by 2*)	1.38

**10. Short Term Financing/Capital Lease Debt**

10.1 Short-term financing or capital lease debt will be considered to finance certain equipment and rolling stock purchases when the aggregate cost of equipment to be purchased exceeds \$25,000. Adequate funds for the repayment of principal and interest must be included in the requesting service area's approved budget.

10.2 The term of short-term financing will be limited to the usual useful life period of the vehicle or equipment, but in no case will exceed fifteen years.

## Information Pages: Debt Policy

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10.3 Service areas requesting capital financing must have an approved budget appropriation. Service areas shall submit documentation for approved purchases to the Financial Services area each year within 60 days after the annual budget is adopted. The Financial Services area will consolidate all requests and may solicit competitive or negotiated proposals for capital financing to ensure the lowest possible interest costs.

### **11. Defeasance of Bonds (Refunding)**

11.1 The City will solicit the advice of bond counsel and financial advisor in order to outline key legal and financial issues. Three key criteria will be evaluated when considering a refunding candidate:

- Financial and Policy Objectives
- Financial Savings / Results
- Bond Structure and Escrow Efficiency

11.2 Financial and Policy Objectives - The City will ensure that refunding bond issues comply with the Debt Management Policy objectives set forth herein, and otherwise comply with other City policies.

11.3 Financial Savings - The City shall ensure that refunding results in a positive Net Present Value savings of at least 3%, or \$100,000. In certain circumstances, lower savings thresholds may be justified. For example, when an advance refunding is being conducted primarily for policy reasons (other than economic savings), interest rates are at historically low levels or the time remaining to maturity is limited, and as such, future opportunities to achieve greater savings are not likely to occur. In this analysis, the following must be considered:

- issuance costs and the interest rate at which the bonds can be issued
- the maturity date of the refunded bonds
- call date of the refunded bonds
- call premium on the refunded bonds
- structure and yield of the refunding escrow
- any transferred proceeds penalty

11.4 Bond Structure and Escrow Efficiency - The City shall pay careful attention to the structure of bonds prior to issuance to address features that may affect flexibility in the future. Potential for refunding shall be anticipated.

Escrows for defeasance shall be structured to optimize efficiency and savings. All legally eligible securities shall be evaluated with regard to liquidity, risk and yield. Escrow securities shall be selected to mature and/or pay interest as closely as possible prior to debt service requirements of the refunded escrow, and also to minimize risk. The City shall seek the lowest cost escrow agent qualified to manage its escrows.

## Information Pages: Debt Policy

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### 12. Inter-fund Loans

- 12.1 The City will consider loans to individual funds from the pool of invested funds as an alternative to installment loans and/or bond issuance when conditions warrant. There are situations when such loans are both prudent and appropriate, and can result in cost savings for the City.
- 12.2 When evaluating inter-fund borrowing, the criteria outlined in **4. Decision Analysis**, above, shall be considered. In addition, it is important to note that the funding is backed by the General Fund. Thus, these loans should only be approved if the credit-worthiness of the fund is deemed high.
- 12.3 Inter-fund loans should only be approved when the interest rate charged to the borrowing fund exceeds the Annual Portfolio Yield Net of Fees for the previous year and is less than the market rate that could otherwise be realized.

**CITY OF ANN ARBOR**

**Debt Listing**

<b>Bond</b>	<b>Year of Issue</b>	<b>Years</b>	<b>Bond Rating</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>	<b>Purpose of Bond</b>
2004 Drinking Water Program 7146-01	2004	20	Not Rated	\$ 557,950	\$ 112,275	\$ 670,225	Various Water System Improvements
Strategic Water Quality Initiatives Fund Project 3002-01	2004	20	Not Rated	\$ 874,672	\$ 149,493	\$ 1,024,165	Foot Drain Disconnection Program
Strategic Water Quality Initiatives Fund Project 3002-02	2005	20	Not Rated	\$ 879,382	\$ 150,846	\$ 1,030,228	Foot Drain Disconnection Program
Strategic Water Quality Initiatives Fund Project 3002-03	2006	20	Not Rated	\$ 889,903	\$ 153,396	\$ 1,043,299	Foot Drain Disconnection Program
Strategic Water Quality Initiatives Fund Project 3002-04	2007	20	Not Rated	\$ 964,976	\$ 167,208	\$ 1,132,184	Foot Drain Disconnection Program
Strategic Water Quality Initiatives Fund Project 3002-05	2008	20	Not Rated	\$ 900,000	\$ 248,665	\$ 1,148,665	Foot Drain Disconnection Program
Strategic Water Quality Initiatives Fund Project 3010-01	2009	20	Not Rated	\$ 1,310,000	\$ 345,944	\$ 1,655,944	Foot Drain Disconnection Program Steere Farm Well Field Raw Water Main Project, Water Treatment Plant Lime Feed System Improvements, WTP Structural Repair & Painting of Clarifiers 4 & 5, W. Stadium Blvd Reconstruction
2010 Drinking Water Program 7319-01	2010	21	Not Rated	\$ 4,575,000	\$ 1,217,170	\$ 5,792,170	Foot Drain Disconnection Program
Strategic Water Quality Initiatives Fund Project 3010-02	2010	20	Not Rated	\$ 1,320,000	\$ 347,334	\$ 1,667,334	Various Water Main Replacement Projects
2011 Drinking Water Program 7325-01	2011	20	Not Rated	\$ 588,021	\$ 145,165	\$ 733,186	Catherine, Collingwood, Arbor Oaks Water Main Replacements, Barton Dam Concrete Repairs, WTP Security Enhancements
2011 Drinking Water Program 7333-01	2011	20	Not Rated	\$ 4,874,854	\$ 1,357,021	\$ 6,231,875	Foot Drain Disconnection Program
Strategic Water Quality Initiatives Fund Project 3010-03	2011	21	Not Rated	\$ 1,364,760	\$ 385,979	\$ 1,750,739	Broadway Bridge Improvements
2012 MTF Refunding Bonds	2012	12	AAA	\$ 2,670,000	\$ 365,959	\$ 3,035,959	4th & Williams Parking
2012 Parking Refunding Bonds	2012	10	AA+	\$ 2,230,000	\$ 245,338	\$ 2,475,338	Waste Water Treatment Plant Facilities Renovation - Part I
2012 Clean Water Project SRF 5441-01	2012	24	Not Rated	\$ 34,407,832	\$ 11,655,846	\$ 46,063,678	West High Service Pump Replacement
2012 Drinking Water Program 7362-01	2012	22	Not Rated	\$ 8,687,116	\$ 2,425,248	\$ 11,112,364	Foot Drain Disconnection Program
Strategic Water Quality Initiatives Fund Project 3010-04	2012	20	Not Rated	\$ 891,703	\$ 228,582	\$ 1,120,285	Various Water Distribution System Improvements
2012 Water Supply System Revenue Refunding Bonds	2012	12	Not Rated	\$ 10,450,000	\$ 1,293,068	\$ 11,743,068	1st & Washington Parking - non-taxable
2013 Tax-exempt Cap Improvement Bonds	2013	20	AA+	\$ 4,480,000	\$ 1,292,784	\$ 5,772,784	1st & Washington Parking - taxable
2013 Parking Facility Taxable Cap Improvement Bonds	2013	20	AA+	\$ 4,045,000	\$ 1,393,624	\$ 5,438,624	Energy Efficiencies
2013 Property Assessed Clean Energy Bonds (PACE)	2013	11	Not Rated	\$ 536,000	\$ 139,277	\$ 675,277	Waste Water Treatment Plant Facilities Renovation - Part II
2013 Clean Water Project SRF 5441-02	2013	24	Not Rated	\$ 73,305,000	\$ 19,001,936	\$ 92,306,936	Barton Pump Station Electrical Improvements
2013 Drinking Water Program 7375-01	2013	22	Not Rated	\$ 3,025,000	\$ 588,269	\$ 3,613,269	Various Sewage Disposal System Improvements
2013 Sewage Disposal Refunding Bonds	2013	11	AA+	\$ 17,985,000	\$ 3,013,626	\$ 20,998,626	Wheeler Maintenance Facility Construction
2015 Maintenance Facility Refunding Bonds	2015	14	AA+	\$ 17,710,000	\$ 3,502,457	\$ 21,212,457	Purchase of Open Space Land
2015 Open Space Preservation Refunding Bonds	2015	19	AA+	\$ 16,235,000	\$ 5,042,880	\$ 21,277,880	4th & William Parking Refunding
2016 Parking Facility Refunding Bonds	2016	11	AA+	\$ 2,790,000	\$ 351,495	\$ 3,141,495	Various Sewage Disposal System Improvements
2016 Sewage Disposal Refunding Bonds	2016	15	AA+	\$ 19,280,000	\$ 3,486,228	\$ 22,766,228	Various Water Distribution System Improvements
2016 Water Supply System Revenue Refunding Bonds	2016	11	AA	\$ 16,285,000	\$ 2,108,734	\$ 18,393,734	City Hall Improvements for new Court & Police Building
2017 Court/Police Refunding Bonds	2017	18	AA+	\$ 24,030,000	\$ 7,882,578	\$ 31,912,578	Purchase of land at old YMCA lot
2018 YMCA Bonds	2018	15	Not Rated	\$ 5,350,000	\$ 1,462,626	\$ 6,812,626	Library Lane/5th & Division Parking Structure
2019 Capital Improvement Refund Bonds	2019	16	AA+	\$ 37,175,000	\$ 12,212,354	\$ 49,387,354	5th Ave improvements/streetscape & design
2019 A-Capital Improvement Bonds	2019	14	AA+	\$ 14,780,000	\$ 4,004,494	\$ 18,784,494	Water Treatment Plant UV Disinfection System
2020 Drinking Water Revolving Fund Project 7472-01	2020	20	Not Rated	\$ 3,400,000	\$ 640,003	\$ 4,040,003	Various Major/Local Street and Street/Bridge/Sidewalk Improvements
Michigan Transportation Fund Bonds 2022	2022	11	AAA	\$ 13,605,000	\$ 3,820,926	\$ 17,425,926	Barton Pump Station & Valve Improvements
Drinking Water Revolving Fund 7569-01	2022	21	Not Rated	\$ 3,220,000	\$ 535,875	\$ 3,755,875	
				<b>\$ 355,672,169</b>	<b>\$ 91,474,703</b>	<b>\$ 447,146,872</b>	

## Information Pages: Fund Balance Policy

The City of Ann Arbor believes that sound financial management principles require that sufficient funds be retained by the City to provide a stable financial base at all times. In order to do so, the City needs to maintain a fund balance sufficient to fund all cash flows of the City, to provide for financial reserves for unanticipated one-time expenditures, revenue shortfalls, and/or emergency needs. This policy has been adopted by resolution of the City Council of Ann Arbor, Michigan and replaces all previous fund balance policies or resolutions.

**Purpose** The purpose of this policy is to specify the size and composition of the City’s desired fund balance (net assets for enterprise funds) and to identify certain requirements for classifying fund balance in accordance with Governmental Accounting Standards Board Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*.

### Policy

1. **Classifications** The following individual components shall constitute the fund balance for all of the City’s Governmental Funds:

Classification		Definition	Examples
<b>Nonspendable</b>		“Amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact.” <sup>1</sup>	<ul style="list-style-type: none"> <li>• Inventories,</li> <li>• Prepaid items,</li> <li>• Long-term receivables</li> <li>• Permanent Endowments</li> </ul>
<b>Restricted</b>		“Fund balance should be reported as restricted when constraints placed on the use of resources are either: <ol style="list-style-type: none"> <li>Externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments; or</li> <li>Imposed by law through constitutional provisions or enabling legislation.”<sup>2</sup></li> </ol>	<ul style="list-style-type: none"> <li>• Restricted by state statute,</li> <li>• Unspent bond proceeds,</li> <li>• Grants earned but not spent,</li> <li>• Debt covenants,</li> <li>• Taxes dedicated to a specific purpose, and</li> <li>• Revenues restricted by enabling legislation.</li> </ul>
<b>Unrestricted</b>	<b>Committed</b>	“Used for specific purposes pursuant to constraints imposed by formal action of the government’s highest level of decision-making authority” <sup>3</sup>	<ul style="list-style-type: none"> <li>• Amounts City Council sets aside by resolution.</li> </ul>
	<b>Assigned</b>	“Amounts that are constrained by the government’s intent to be used for specific purposes, but are neither restricted nor committed” <sup>4</sup>	<ul style="list-style-type: none"> <li>• City Council delegates the authority to assign fund balance to the Chief Financial Officer.</li> <li>• City Council has appropriated fund balance during the budget process- this is titled “subsequent year’s expenditures”</li> </ul>
	<b>Unassigned</b>	Unassigned fund balance is the residual classification for the General Fund. This is fund balance that has not been reported in any other classification. The General Fund is the only fund that can report a positive unassigned fund balance. Other governmental funds would report deficit fund balances as unassigned. <sup>5</sup>	

<sup>1</sup> GASB Statement No. 54, ¶ 6

<sup>2</sup> GASB Statement No. 54, ¶ 8

<sup>3</sup> GASB Statement No. 54, ¶10

<sup>4</sup> GASB Statement No. 54, ¶13

<sup>5</sup> GASB Statement No. 54, ¶17

## Information Pages: Fund Balance Policy

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**Committing Fund Balance** In order to commit fund balance, the City Council, as the highest level of decision-making authority, must incorporate in a resolution the commitment of funds for specific purposes. These funds must be fully expended for their committed purpose or a separate action by Council for the funds to become uncommitted.

**Assigning Fund Balance** In order to assign fund balance, City Council designates the Chief Financial Officer, or his designee, as the authority to assign fund balance.

2. **Minimum Level of Fund Balance/Net Assets** The City will establish and maintain minimum levels of fund balance/net assets in each of the various fund types of the City as follows:

- a. **General Fund-** In the General Fund, there shall be a minimum balance (unassigned fund balance) of 15% to 20% of recurring expenditures (excluding AAATA pass-through & other reimbursed pass-through expenditures). For purposes of this calculation, the expenditures should be the budget as originally adopted in May of each year. Non-recurring revenues may be a source of accumulating fund balance and should not be relied upon for operational needs. The General Fund should seek to have recurring surpluses sufficient to fund the historic level of non-recurring expenditures. Fund balance may be higher than this minimum to save for large planned expenditures (i.e. capital projects, restructuring charges, etc), credit rating agency concerns, liquidity, and/or to address volatility in economic conditions.
- b. **Special Revenue Funds-** Special revenue funds are created to account for the proceeds from specific revenue sources that are legally restricted for specific purposes (i.e. grants, weight and gas tax, dedicated millages). No specific reservation of fund balance is created by this policy. Rather, each fund must adhere to any underlying guidelines attached to that revenue source. The largest funds are:
  - i. Open Space Millage – fund balance is for the purpose of acquiring property as it becomes available at an affordable price.
  - ii. Construction Code Fund – it is desirable to have a minimum of nine months of operating expenditures in unassigned fund balance. In order to capture the cyclical effect of construction, a five year average of revenue and expense performance will be considered.
  - iii. Local and Major Street Funds – a one year’s collection of the weight and gas tax revenues are held in fund balance. This allows the City to leverage unanticipated/unbudgeted events such as harsh winters. In addition, it allows the City a safety net for revenue collection from the State as well as the ability to provide matching dollars for state and federal aid projects.

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- iv. Street & Sidewalk Repair Millage – a half year’s collection of the repair millage are held in fund balance since the voters have repeatedly renewed this short-term millage. This partial year coverage would permit a smoother tail-off of funding from street repairs were renewal not approved at exactly the five year timeframe. In addition, the fund balance provides for the matching funds required to capture state and federal aid projects. The fiscal year end (June 30<sup>th</sup>) occurs during early construction season so at that point in the year, fund balance may appear artificially high since monies have been collected but not expended for projects within that construction season.
- c. **Debt Service Funds-** Debt service funds are very specific with the amount of fund balance required to be held. The reserve requirement for any outstanding bond issue will be consistent with the resolution or ordinance authorizing the bonds.
- d. **Capital Projects Funds-** Capital project funds are created to account for resources set aside to construct or acquire fixed assets or improvements. These projects may extend beyond one fiscal year. No specific reserve is required. However, the fund must ensure enough reserve exists to cover existing construction commitments for the oncoming year. Project funds will remain open until all claims on the project are settled.
- e. **Enterprise Funds-** Enterprise funds should strive for positive net operating income to provide for necessary operating (25% of operational expenditures) and capital reserves while maintaining sufficient debt service coverage ratios. A specific percentage or dollar amount will vary due to the following considerations:
  - i. Water – working capital, debt coverage, asset replacement, rate smoothing, and revenue volatility.
  - ii. Sewage Disposal – working capital, debt coverage, asset replacement, rate smoothing and revenue volatility.
  - iii. Stormwater Sewer – working capital, debt coverage, asset replacement, rate smoothing, and revenue volatility.
  - iv. Solid Waste – working capital, and asset replacement, and business risks
- f. **Internal Service Funds-** Internal Service funds, by nature, are designed to operate on a break-even basis for operations, while, if applicable, accruing additional funds to finance future capital costs or potential liabilities.
  - i. **Fleet Services, Central Stores (Radio) and Information Technology funds-** Funding is provided in an amount to fund the replacement of assets (i.e. vehicles, computers, software) at a level consistent with a depreciation-based methodology. Funding shall be designated to maintain the condition of assets at a desirable service level without shifting the costs disproportionately to future taxpayers.



## Information Pages: Fund Balance Policy

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- ii. **Insurance Fund-** Funding is provided in an amount to fund the costs of employee benefits, worker's compensation, insurance claims and premiums, and safety. This fund calculates a reserve for IBNR (incurred but not reported) claims as determined by an actuarial calculation.
- 3. **Replenishment of the General Fund Minimum Requirements** Should the minimum balance fall below the 15% threshold for the General Fund, the City Council must approve and adopt a plan to restore this balance to the target level within a specific period of time. When developing a restoration plan, the following items should be considered in establishing the appropriate time horizon:
  - a. The budgetary reasons behind the fund balance targets
  - b. Recovery from an extreme event
  - c. Financial planning time horizon
  - d. Long-term forecasts and economic conditions
  - e. Milestones for gradual replenishment
  - f. External financing expectations
- 4. **Order of Resource Use** In general, restricted funds are used first when an expenditure is incurred for the purposes for which both restricted and unrestricted fund balance is available. In addition, for unrestricted fund balance, the order of use of fund balance shall generally be: 1) committed; 2) assigned; and 3) unassigned.

## Information Pages: Investment Policy

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### **Overview**

The City of Ann Arbor, Michigan (“the City”) is a home rule municipality operating under its City Charter and City Code. The City functions under the direction of a City Administrator who is appointed by an eleven-member City Council. The purpose of this Investment Policy is to establish the investment scope, objectives, delegation of authority, standards of prudence, eligible investments and transactions, internal controls, reporting requirements, and safekeeping and custodial procedures necessary for the investment of the funds of the City of Ann Arbor.

This Investment Policy has been adopted by resolution of the City Council of Ann Arbor, Michigan and replaces all previous investment policies or resolutions concerning the cash management or investment of City funds.

The City manages a flexible investment portfolio, which includes general operating funds, bond reserve funds, proceeds from bond sales that will be expended on capital projects as well as various other funds. Because these funds may be required at any time, it is essential that the City maintain strict maturity horizons for the purpose of liquidity control.

### **Policy**

It is the policy of the City of Ann Arbor to invest public funds in a manner which will provide the highest investment return with the maximum security while meeting the daily cash flow demands of the City and conforming to Michigan Public Act 20 of 1943.

### **Scope**

This Investment Policy applies to the financial assets of the Consolidated Investment Fund, Limited Investment Fund, Capital Projects Funds, Trust and Agency Funds, and any other funds not specifically excluded. Specifically excluded from the constraints of this Investment Policy are assets of the Pension Fund, Housing Commission, Fifteenth District Court, Elizabeth Dean Fund, Downtown Development Authority and Contractor’s Retainage Fund.

Except for cash in certain restricted and special funds, the City shall consolidate cash balances from all funds to maximize investment earnings and to increase efficiencies with regard to investment pricing, safekeeping and administration. Investment income shall be allocated to the various funds based on their respective participation and in accordance with generally accepted accounting principles.

### **Investment Objectives**

The City’s funds shall be invested in accordance with all applicable City policies, State statutes, and Federal regulations, and in a manner designed to accomplish the following objectives, which are listed in priority order:

- Safety: Preservation of capital and protection of investment principal
- Liquidity: Maintenance of sufficient liquidity to meet anticipated disbursements and cash flows

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- Yield: Attainment of a market rate of return equal to or higher than the performance measure recommended by the Treasurer and approved by the Chief Financial Officer.

### **Prudence and Indemnification**

The standard of prudence to be used in managing the City's assets is the "prudent investor" rule which states, "Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment considering the probable safety of their capital as well as the probable income to be derived." The City's overall investment program shall be designed and managed with a degree of professionalism that is worthy of the public trust. The City shall recognize that no investment is without risk and that the investment activities of the City are a matter of public record. Accordingly, the City recognizes that occasional measured losses may occur in a diversified portfolio and shall be considered within the context of the overall portfolio's return, provided that adequate diversification has been implemented and that the sale of a security before maturity can be in the best long-term interest of the City.

Personnel acting in accordance with this Investment Policy and written procedures and exercising due diligence shall be relieved of personal responsibility for an individual security's credit risk or market price change, or other loss in accordance with the City's Indemnification Policy in effect at the time.

### **Delegation of Authority**

The ultimate responsibility and authority for the investment of all City funds resides with the Chief Financial Officer. Acting under the authority of the City Code Chapter 5, 1.103(2), the Chief Financial Officer may delegate the authority to conduct investment transactions and to manage the operation of the investment portfolio to other specifically authorized persons. The Chief Financial Officer, Treasurer, and Deputy Treasurer are authorized to transact investment business on behalf of the City.

Subject to required procurement procedures, the City may engage the support services of outside professionals in regard to its financial program, so long as it can be demonstrated that these services produce a net financial advantage or necessary financial protection of the City's resources. Such services may include engagement of financial advisors in conjunction with debt issuance, portfolio management, special legal representation, third party custodial services, and appraisals by independent rating services.

### **Investment Procedures**

The Chief Financial Officer shall establish written administrative procedures for the operation of the City's investment program as well as internal controls, which shall include explicit delegation of authority to personnel responsible for investment transactions. The procedures shall be designed to prevent losses of public funds arising from fraud, employee error, misrepresentation by third parties, or imprudent actions by employees and officers of the City.

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### **Ethics and Conflicts of Interest**

All City employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program or which could impair, or create the appearance of an impairment of, their ability to make impartial investment decisions. Employees shall disclose to the Chief Financial Officer any material equity interests in financial institutions that conduct business with the City and they shall subordinate their personal investment transactions to those of the City. Failure to report these relationships may be grounds for discipline, up to and including termination. Employees shall comply with all applicable laws, regulations, professional codes of responsibilities and City policies.

### **Selection of Banks**

The Treasurer shall maintain a list of banks and savings banks authorized to provide depository and other banking services and from which the City may purchase Time Certificates of Deposit. To be authorized, a bank must be eligible to be a depository of funds belonging to the State of Michigan and maintain a principal office or branch office in Michigan. Banks that fail to meet this criteria, or in the judgment of the Treasurer no longer offer adequate safety to the City, will be removed from the list.

### **Selection of Broker/Dealers**

The Treasurer shall maintain a list of broker/dealers authorized to conduct security transactions with the City. To be eligible, a firm must meet at least one of the following criteria:

1. Be recognized as a Primary Dealer by the Federal Reserve Bank of New York or have a primary dealer within their holding company structure; or
2. Report voluntarily to the Federal Reserve Bank of New York; or
3. Qualify under Securities and Exchange Commission (SEC) Rule 15c3-1 (Uniform Net Capital Rule).

In addition, each broker/dealer must complete and annually update a City approved Broker/Dealer Information Request Form, and submit the firm's most recent financial statements.

Broker/dealers will be selected on the basis of their expertise in public cash management and their ability to provide services for the City's account. Approved broker/dealers and firms they represent must be licensed to do business in the State of Michigan and as such are subject to the provisions of Michigan Statutes relating to the investment of public funds.

Per Section 129.96 of Michigan's Act 20 of 1943, before an order to purchase or trade the funds of the City, a financial intermediary, broker, or dealer shall be provided with a copy of this investment policy and shall do both of the following:

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- A. Acknowledge receipt of the investment policy.
- B. Agree to comply with the terms of the investment policy regarding the buying or selling of securities.

Alternatively, if the City has engaged the services of an investment advisory firm, the authorized Investment Advisor may utilize the Investment Advisor's list of broker/dealers when executing transactions on behalf of the City, provided that each broker/dealer meets the minimum criteria listed above in items 1 – 3 of this section. The Investment Advisor's approved list of broker/dealers shall be provided to the City on an annual basis or upon request. In addition, the authorized Investment Advisor shall provide a written receipt of this Investment Policy and agreement to conduct transactions on behalf of the City in accordance with this Investment Policy. The authorized Investment Advisor shall provide such certification on an annual basis or upon any revision to this Investment Policy.

### **Authorized Investments and Transactions**

All investments for the City shall be made in accordance with Michigan State statutes: Act 20 of 1943 as amended, M.C.L. 129.91-129.96, Investment of Surplus Funds of Political Subdivisions, and Act 40 of 1932 as amended, M.C.L. 129.12, Depositories for Public Moneys.

The City has further delineated the types of securities and transactions eligible for use by the City as follows:

1. **U.S. Treasury Obligations**: United States Treasury Bills, Treasury Notes, Treasury Bonds, and Treasury Strips with maturities not exceeding fifteen years from the date of trade settlement. There is no limit on the percentage of the portfolio that may be invested in these obligations.
2. **Federal Agency Securities**: Debentures and mortgage-backed securities with a stated final maturity not exceeding ten years from the date of trade settlement. Investments in Federal Agency Securities shall not exceed 10% of the City's investment portfolio.
3. **Federal Instrumentality Securities**: Debentures, discount notes, step-up and callable securities with a final maturity not exceeding ten years from the date of trade settlement. Investments in Federal Instrumentality Securities shall not exceed 65% of the City's investment portfolio, and no more than 30% of the City's investment portfolio may be invested in any one issuer of federal instrumentality securities.
4. **Time Certificates of Deposit** with a maturity not exceeding five years, and issued by state or federally chartered banks or savings banks as defined in M.C.L. 129.16, "Depositories for Public Money", that are eligible to be a depository of funds for the State of Michigan. In addition, in accordance with M.C.L. 129.91, the City may invest funds in certificates of deposit through a financial institution which arranges for the further investment of the funds in certificates of deposit in one or more insured depository institutions. In all cases, the maturity for an certificate of deposit shall not

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exceed five years and the aggregate exposure to investments in certificates of deposit shall not exceed 10% of the City's investment portfolio. Certificates of deposit purchased directly by the City shall not exceed \$300,000 per institution, and when purchasing certificates of deposit through an arranging financial institution the full amount of principal and any accrued interest of each certificate of deposit shall be insured by an agency of the United States.

5. Obligations of the State of Michigan or any of its political subdivisions with a final maturity not exceeding ten years from the date of trade settlement, that are rated at least A- or the equivalent with a stable or positive rating outlook by at least one nationally recognized statistical rating organization (NRSRO). Investments in such obligations shall not exceed 10% of the City's investment portfolio and no more than 5% of the City's investment portfolio may be invested in any one issuer. Diversification and credit criteria described for obligations of the State of Michigan are not applicable to issues of the City of Ann Arbor.
6. Prime Commercial Paper with an original maturity of 270 days or less which is rated A-1 or the equivalent at the time of purchase by not less than two NRSROs. If the commercial paper issuer has senior debt outstanding, the senior debt must be rated A or the equivalent by not less than two of those rating services. Investments in commercial paper shall not exceed 25% of the City's investment portfolio and no more than 5% of the City's investment portfolio may be invested in any one issuer.
7. Repurchase Agreements with a termination date of 90 days or less collateralized by U.S. Treasury Obligations or Federal Instrumentality Securities listed in 1 and 3 above with maturities not exceeding ten years.

*Collateralization:* For the purpose of this section, the term "collateral" shall mean "purchased securities" under the terms of the City approved Master Repurchase Agreement. The collateral shall have an original minimum market value (including accrued interest) of 102% of the dollar value of the transaction and the collateral maintenance level shall be 101%. If collateralized value drops below 101 percent, it will immediately be restored to 102%. Collateral shall be held by the City's custodial bank as safekeeping agent, and the market value of the collateral securities shall be marked to the market daily based on that day's bid price. The right of collateral substitution is granted.

*Master Repurchase Agreement:* Repurchase Agreements shall be entered into only with primary dealers reporting to the Federal Reserve Bank of New York, or with firms that have a primary dealer within their holding company structure or with approved depository banks that have executed an approved Master Repurchase Agreement with the City. The Treasurer shall maintain a copy of the City's approved Master Repurchase Agreement along with a list of the counterparties who have executed a Master Repurchase Agreement with the City.

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There is no limit on the percentage of the portfolio that may be invested in repurchase agreements.

8. Money Market Mutual Funds registered under the Investment Company Act of 1940 that are “no-load” (i.e., no commission or fee shall be charged on purchases or sales of shares); have a constant daily net asset value per share of \$1.00; limit assets of the fund to securities authorized in M.C.L. 129.91 as legal investments for a public corporation; have a maximum stated maturity in accordance with Rule 2a-7 of the Investment Company Act of 1940; and are rated either AAAM or the equivalent. The Treasurer shall pre-approve each Money Market Fund before purchase. Investments in money market mutual funds shall not exceed 30% of the City’s investment portfolio.
9. Investment Pools organized under Act 367 of 1982, MCL 129.111 to MCL 129.118, Surplus Funds Investment Pool Act, that are “no-load”; have a constant daily net asset value per share of \$1.00; and limit assets of the fund to securities authorized in M.C.L. 129.91 as legal investments for a public corporation. Investments in investment pools shall not exceed 10% of the City’s investment portfolio.
10. Joint Interlocal Investment Ventures organized under the Urban Cooperation Act of 1967, 1967 (Ex Sess) PA7, M.C.L. 124.501 to 124.512 that are “no-load”; have a constant net asset value per share of \$1.00; and limit assets of the fund to securities authorized in M.C.L. 129.91 as legal investments for municipalities; and are rated either AAAM by Standard and Poor’s, Aaa by Moody’s or AAA/V1+ by Fitch. Not more than 10% of the City’s total portfolio may be invested in investment pools at any one time.
11. Local Government Investment Pools organized under Section 4 of Public Act 121 of 1985, the Local Government Investment Pool Act. Not more than 10% of the City’s total portfolio may be invested in these pools at any one time.

It is the intent of the City that the foregoing list of authorized securities be strictly interpreted. Any deviation from this list must be pre-approved by the Chief Financial Officer in writing.

Securities that have been downgraded to a level that is below the minimum ratings described herein may be sold or held at the City’s discretion. The portfolio will be brought back into compliance with Investment Policy guidelines as soon as is practical.

### Collateralization of Deposits

The State of Michigan does not require collateralization of all public funds. See Authorized Investments and Transactions, above, for repurchase agreement collateralization requirements.

### Safekeeping and Custody

The City Council shall designate one or more financial institutions to provide safekeeping and custodial services for the City. A City approved Safekeeping Agreement shall be

## Information Pages: Investment Policy

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executed with each custodian bank prior to utilizing that bank's safekeeping services. To be eligible for designation as the City's safekeeping and custodian bank, a financial institution shall meet the criteria described in the Selection of Banks section of this Investment Policy.

Custodian banks will be selected on the basis of their ability to provide services for the City's account and the competitive pricing of their safekeeping related services.

The purchase and sale of securities and repurchase agreement transactions shall be settled on a delivery versus payment basis. Ownership of all securities shall be perfected in the name of the City. Sufficient evidence to title shall be consistent with modern investment, banking and commercial practices.

All City owned securities, except Certificates of Deposit, Investment Pools, and Money Market Mutual Funds, will be delivered by book entry and will be held in third-party safekeeping by a City approved custodian bank, its correspondent bank or the Depository Trust Company (DTC).

### **Investment Diversification**

It is the intent of the City to diversify the investments within its portfolio to avoid incurring unreasonable risks inherent in over investing in specific instruments, individual financial institutions or maturities. The asset allocation in the portfolio should, however, be flexible depending upon the outlook for the economy, the securities market, and the City's anticipated cash flow needs.

There is no limit on the percentage of the portfolio that may be invested in U.S. Treasury Obligations and Repurchase Agreements. However, no more than 30% of the total portfolio shall be invested in any one issuer of Federal Instrumentality Securities. No more than 5% of the total portfolio shall be invested in any one issuer of commercial paper, or obligations of the State of Michigan or any one of its political subdivisions. Exposure to certificates of deposit is limited to no more than \$300,000 per issuer. If certificates of deposit are placed through an arranging financial institution, exposure is limited such that the full amount of principal and any accrued interest for each certificate of deposit is insured by an agency of the United States.

No more than 25% of the total portfolio shall be invested in securities with maturities exceeding seven years. No more than 12.5% of the total portfolio shall be invested in securities with maturities exceeding eleven years.

Other investments shall not exceed the following limits in each of the categories listed below as a percentage of the total portfolio.

- 65% in Federal Instrumentality Securities
- 30% in Money Market Mutual Funds
- 25% in Prime Commercial Paper
- 10% in Time Certificates of Deposit
- 10% in Federal Agency Securities



## Information Pages: Investment Policy

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10% in Obligations of the State of Michigan or any of its political subdivisions

10% in Investment Pools

10% in Joint Interlocal Investment Ventures

10% in Local Government Investment Pools

Tax funds collected on behalf of taxing authorities and held pending disbursement are not subject to the diversification limits above.

### **Portfolio Maturities and Liquidity**

To the extent possible, the City's investments shall be matched with anticipated cash flow requirements. Unless matched to a specific cash flow liability and approved by the Chief Financial Officer in writing the City will not invest in securities maturing more than fifteen years from the date of trade settlement, and the weighted average final maturity of the portfolio shall not exceed 6.5 years.

The City recognizes that bond proceeds may, from time to time, be subject to provisions of the Tax Reform Act of 1986, Federal Arbitrage Regulations, as amended. Due to the legal complexities of arbitrage law and the necessary immunization of yield levels to correspond to anticipated cash flow schedules, the reinvestment of such debt issuance may, upon the advice of Bond Counsel or financial advisors, deviate from the maturity limitation provisions of this Investment Policy with prior written approval of the Chief Financial Officer. In all cases, however, types of eligible investments will be in compliance with this Investment Policy. This paragraph is only applicable to City funds subject to arbitrage calculations.

### **Competitive Transactions**

Each investment shall be competitively transacted with authorized broker/dealers. Whenever possible, at least three broker/dealers shall be contacted and their bid and offering prices shall be recorded.

If the City is offered a security for which there is no other readily available competitive offering, then quotations for comparable or alternative securities shall be documented.

Transactions executed by the City's investment advisor shall be conducted on a competitive basis as described in this section.

### **Internal Controls**

An external auditor shall independently review the City's investment activities on an annual basis. This procedure will assure compliance with policies and procedures.

### **Performance**

The benchmark yield shall be equal to the average yield on the U.S. Treasury Security that most closely corresponds to the portfolio's actual weighted average maturity. When comparing the performance of the City's portfolio, the reported rate of return shall include both average weighted yield and rate of return net of fees.

## Information Pages: Investment Policy

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### **Reporting**

The Treasurer shall prepare a quarterly investment report summarizing the investments held by the City and the current market value of those investments. The report shall include a summary of investment earnings and performance results during the period, illustrate the portfolio's adherence to appropriate risk levels utilizing appropriate metrics like maturity or duration depending on the investment strategy of the portfolio, and compare the portfolio's total return versus established investment objectives and goals including performance relative to established benchmark yields. The quarterly investment report shall be submitted in a timely manner to the Chief Financial Officer and to the City Council or its designated financial oversight committee.

The City has established reporting and accounting standards for callable U.S. Instrumentality securities. Callable securities may be retired at the issuer's option prior to the stated maximum maturity. All securities holding reports for the City shall disclose the stated maturity as well as the first call date of each callable security held. For callable securities which are purchased priced to the first call date and have an overwhelming probability of being called on the first call date, weighted average maturity as well as yield shall be calculated using the first call date. Authorized investment personnel may, however, choose to use a further call date or maturity date for reporting purposes when conditions mandate.

### **Policy Revisions**

The Treasurer and Chief Financial Officer shall review this Investment Policy annually, and amend it as conditions warrant, subject to approval by City Council or its designated financial oversight committee.

## Information Pages: Investment Policy

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### GLOSSARY

**Bankers Acceptance (BA):** A draft or bill or exchange accepted by a bank or trust company. The accepting institution guarantees payment of the bill, as well as the issuer.

**Broker:** A broker brings buyers and sellers together for a commission paid by the initiator of the transaction or by both sides.

**Callable Bond:** A bond issue in which all or part of its outstanding principal amount may be redeemed before maturity by the issuer under specified conditions.

**Certificate of Deposit:** A time deposit with a specific maturity evidenced by a certificate. Large denomination CDs are typically negotiable.

**Collateral:** Securities or property pledged by a borrower to secure payment.

**Commercial Paper:** An unsecured promissory note with a fixed maturity of no more than 270 days. Commercial paper is normally sold at a discount from face value.

**Dealer:** A dealer, as opposed to a broker, acts as a principal in all transactions, buying and selling for his/her own account.

**Debenture:** A bond secured only by the general credit of the issuer.

**Delivery Versus Payment:** There are two methods of delivery of securities: delivery versus payment and delivery versus receipt (also called free). Delivery versus payment is delivery of securities with an exchange of money for the securities. Delivery versus receipt is delivery of securities with an exchange of a signed receipt for the securities.

**Discount Securities:** Non-interest bearing money market instruments that are issued at a discount and redeemed at maturity for full face value.

**Diversification:** Dividing investment funds among a variety of securities offering independent returns.

**Federal Deposit Insurance Corporation (FDIC):** A federal agency that insures bank and savings bank deposits.

**Federal Funds Rate:** The rate of interest at which Fed funds are traded. The Federal Reserve currently pegs this rate through open-market operations.

**Fed Wire:** A computer system linking member banks and other financial institutions to the Fed, used for making inter-bank payments of Fed funds and for making deliveries of and payments for Treasury, agency and book-entry mortgage backed securities.

## Information Pages: Investment Policy

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**Investment Adviser's Act:** Legislation passed by Congress in 1940 that requires all investment advisers to register with the Securities and Exchange Commission. The Act is designed to protect the public from fraud or misrepresentation by investment advisers.

**Liquidity:** A liquid asset is one that can be converted easily and rapidly into cash without a substantial loss of value.

**Local Government Investment Pool:** A pool of funds authorized under the laws of the State that receives deposits from one or more local units and pays returns based upon each local unit's share of investment in the pool.

**Mark-to-market:** The process whereby the book value or collateral value of a security is adjusted to reflect its current market value.

**Market Value:** Current market price of a security.

**Master Repurchase Agreement:** A written contract covering all future transactions between the parties to repurchase or reverse repurchase agreements that establish each party's rights in the transactions. A master agreement will often specify, among other things, the right of the buyer-lender to liquidate the underlying securities in the event of default by the seller-borrower.

**Maturity:** The date upon which the principal or stated value of an investment becomes due and payable.

**Money Market Mutual Fund:** A mutual fund that limits its investments to some or all types of money market instruments.

**Net Asset Value:** The market value of one share of an investment company, such as a mutual fund.

**No Load Fund:** A mutual fund that does not levy a sales charge on the purchase or sale of its shares.

**NRSRO:** Nationally Recognized Statistical Rating Organizations - organizations that issue credit ratings for securities.

**Portfolio:** Collection of securities held by an investor.

**Primary Dealer:** A group of government securities dealers who submit daily reports of market activity and positions and monthly financial statements to the Federal Reserve Bank of New York and are subject to its informal oversight. Primary dealers include Securities and Exchange Commission (SEC) registered securities broker/dealers, banks, and a few unregulated firms.

## Information Pages: Investment Policy

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**Prudent Person Rule:** Standard of investing which states that investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived.

**Rate of Return:** The yield obtainable on a security based on its purchase price or its current market price. This may be the amortized yield to maturity on a bond or the current income return.

**Ratings:** An evaluation of an issuer of securities by Moody's, Standard & Poor's, Fitch, or other rating services of a security's credit worthiness.

**Repurchase Agreements:** A transaction whereby a holder of securities sells securities to an investor with an agreement to repurchase them at a fixed price on a fixed date. The security "buyer" in effect lends the "seller" money for the period of the agreement, and the terms of the agreement are structured to compensate the buyer. Dealers use repurchase agreements extensively to finance their positions.

**Rule 2a-7 of the Investment Company Act of 1940:** Applies to all money market mutual funds and mandates such funds to maintain certain standards, including a 13-month maturity limit a 90-day average maturity on investments and maintenance of a constant net asset value of one dollar (\$1.00).

**Safekeeping:** Holding of assets (e.g., securities) by a financial institution.

**Treasury Bills:** A non-interest bearing discount security issued by the U.S. Treasury to finance the national debt. Treasury Bills are issued with maturities ranging from a few days to 26 weeks.

**Treasury Bonds:** Long-term U.S. Treasury securities having initial maturities of more than ten years.

**Treasury Notes:** Intermediate term coupon bearing U.S. Treasury securities having initial maturities of from one to ten years.

**Yield:** The rate of annual income return on an investment, expressed as a percentage.

(Updates approved by Council on 8/2/21)

## Information Pages: Pension Policy

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The City of Ann Arbor Employees' Retirement Plan is a single-employer defined benefit plan administered by the City of Ann Arbor Employees' Retirement System (CAAERS). It has a Traditional Plan component covering most employees, as well as, a Dual Plan for non-union and non-safety services employees hired after January 1, 2017. CAAERS provides retirement, disability and death benefits to plan members and beneficiaries. Cost of living adjustments are provided to members and beneficiaries per the Ann Arbor City Code Section 1:573 of Chapter 18. Chapter 17.1 of the Ann Arbor City Charter assigns the authority to establish and amend benefit provisions to City Council. The following pension policy, as adopted by City Council, should be used to provide the general framework for funding the City's defined benefit pension plan.

### 1. **General Pension Policy**

- 1.1 The City relies on the Trustees of the CAAERS to perform periodic actuarial valuations and provide the City with an appropriate Annual Required Contribution (ARC). The systematic and disciplined funding of the system is imperative to demonstrate to rating agencies, investment bankers, creditors, the State of Michigan and taxpayers that City officials are appropriately funding this financial obligation of the City.
- 1.2 The ARC is based on a set of assumptions set forth by the Employees' Retirement System Board. The key assumptions are as follows:
  - The actuarial cost method used (i.e. entry-age)
  - The rate of return on investments
  - The projected salary increases
  - The amortization period of the unfunded liability
  - The amortization method of the unfunded liability (i.e. open or closed)
- 1.3 The City of Ann Arbor will strive to achieve 100% funding of the City of Ann Arbor Employees' Retirement Plan. To the extent that 100% funding has been achieved, the City will continue to fund at a minimum the Normal Cost as defined by an outside actuary. To the extent that a fully funded plan has not been achieved, the City shall budget each fiscal year the higher of the ARC or the existing level of funding in the current budget year adjusted annually for the change in the General Fund budgeted revenues. If the General Fund revenues are projected to increase less than 2%, the city's contribution from all funds shall increase a minimum of 2%; thereby establishing a minimum increase of 2% per year. In some years this may result in an excess contribution to the Pension Fund, which will serve to both pay down the unfunded actuarial accrued liability and reduce future city cost increases.
- 1.4 The City recognizes that it is of the utmost importance that elected and appointed City officials, and all others associated with the Employees' Retirement System, avoid conflict of interests as well as the appearance of conflicts. City officials and all others associated with the Employees' Retirement System must conduct themselves in a manner consistent with the best interests of the City and

## Information Pages: Pension Policy

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taxpayers. City officials and all others associated with the Employees' Retirement System must function within all applicable laws and regulations, Federal and State, both statutory and regulatory, as well as within the City's own policies and procedures. A City official and all others associated with the Employees' Retirement System must not use, appear to use or permit others to use the authority of their position in a manner that could erode the confidence of taxpayers. This includes avoiding business gifts, gratuities, and hospitality of more than nominal value. City officials and all others associated with the Employees' Retirement System are expected to disclose any interest or association that interferes, might interfere, or might be thought to interfere with independent exercise of judgment in the City's best interest.

- 1.5 The City of Ann Arbor will not issue debt to fund any liability associated with funding the ARC or the remaining unfunded liability. The City will not use short-term borrowing to finance this cost except in the case of an extreme financial emergency, which is beyond its control or reasonable ability to forecast.
- 1.6 The City may use the services of qualified City staff, consultants, outside legal counsel and/or outside actuaries (other than the actuary used by the CAAERS Board) to assist in the analysis, evaluation, and decision process of benefit changes to union contracts, personnel policies, retirement windows or other changes as needed.

### 2. **Process**

- 2.1 The City will apportion the ARC to each fund and agency (service unit) based on the number of employees they have budgeted for the upcoming fiscal year that are participating in the system as well as the cost.
- 2.2 Each service unit will be charged 1/12 of the budgeted cost each month regardless of the actual employees participating in the system. This is necessary to ensure the City meets its obligation for the ARC.
- 2.3 For the General Fund, the ARC is partially funded by the Employee Benefits millage. Funds are disbursed to the Pension Fund as collected throughout the tax collection process. For other funds, the funds are remitted monthly to the Pension Fund. For the Downtown Development Authority and Housing Commission, the City will bill each organization for their payroll on a monthly basis. The amounts they owe for Pension will be credited to Pension monthly.

(Updates approved by Council 5/21/18)

## Information Pages: Other Postemployment Benefits (OPEB) Funding Policy

The City of Ann Arbor Retiree Health Care Benefits Plan is a single-employer defined benefit healthcare plan administered by the City of Ann Arbor Employees' Retirement System (CAAERS). The plan provides certain health care and life insurance benefits, otherwise known as other postemployment benefits (OPEB), for eligible retired employees and their dependents in accordance with Ann Arbor City Code Chapter 21. Substantially all the City's employees hired before July 1, 2011 may become eligible for these benefits if they retire directly from City employment. The following OPEB policy, as adopted by City Council, should be used to provide the general framework for funding the City's OPEB plan.

### **1. General OPEB Policy**

- 1.1 The City relies on the Trustees of the CAAERS to perform periodic actuarial valuations and provide the City with an appropriate Annual Required Contribution (ARC). The systematic and disciplined funding of the system is imperative that the City demonstrates to rating agencies, investment bankers, creditors, the State of Michigan and taxpayers that City officials are appropriately funding this financial obligation of the City.
- 1.2 The ARC is based on a set of assumptions set forth by the Employees' Retirement System Board. The assumptions are as follows:
  - The actuarial cost method used (i.e. entry-age)
  - The rate of return on investments
  - The projected health care cost increases
  - The amortization period of the unfunded liability
  - The amortization method of the unfunded liability (i.e. open or closed)
- 1.3 The City of Ann Arbor will strive to achieve 100% funding of the City of Ann Arbor Retiree Health Care Benefits Plan. To the extent that 100% funding has been achieved, the City will continue to fund, at a minimum, the Normal Cost as defined by the outside actuary. To the extent that a fully funded plan has not been achieved, the City shall budget each fiscal year the higher of the ARC or the existing level of funding in the current budget year adjusted annually for the change in the General Fund budgeted revenues. If the General Fund revenues are projected to increase less than 2%, the city's contribution from all funds shall increase a minimum of 2%; thereby establishing a minimum increase of 2% per year. In some years this may result in an excess contribution to the Voluntary Employee Benefits Trust (VEBA) Fund, which will serve to both pay down the unfunded actuarial accrued liability and reduce future city cost increases. To the extent that the City incurs a liability related to the underfunding of the ARC in any fiscal year, the City Council will strive to set aside additional funding to pay off this liability within five years of the occurrence. To the extent active health care costs are less than the budgeted rate, the City, at the direction of the Chief Financial Officer, can transfer the annual cost savings to the VEBA trust from the Risk Fund to pay down the unfunded actuarial accrued liability and reduce future city costs.
- 1.4 The City recognizes that it is of the utmost importance that elected and appointed City officials, and all others associated with the Employees' Retirement System



## Information Pages: Other Postemployment Benefits (OPEB) Funding Policy

avoid conflict of interests as well as the appearance of conflicts. City officials and all others associated with the Employees' Retirement System must conduct themselves in a manner consistent with the best interests of the City and taxpayers. City officials and all others associated with the Employees' Retirement System must function within all applicable laws and regulations, Federal and State, both statutory and regulatory, as well as within the City's own policies and procedures. A City official and all others associated with the Employees' Retirement System must not use, appear to use or permit others to use the authority of their position in a manner that could erode the confidence of taxpayers.. This includes avoiding business gifts, gratuities, or hospitality of more than nominal value. City officials and all others associated with the Employees' Retirement System are expected to disclose any interest or association that interferes, might interfere, or might be thought to interfere with independent exercise of judgment in the City's best interest.

- 1.5 The City of Ann Arbor will not issue debt to fund any liability associated with funding the ARC or the remaining unfunded liability. The City will not use short-term borrowing to finance this cost except in the case of an extreme financial emergency, which is beyond its control or reasonable ability to forecast.
- 1.6 The City may use the services of qualified City staff, consultants, outside legal counsel and/or outside actuaries (other than the actuary used by the CAAERS Board) to assist in the analysis, evaluation, and decision process of benefit changes to union contracts, personnel policies, retirement windows or other changes as needed.

### **2. Process**

- 2.1 The City will apportion the ARC to each fund and agency (service unit) based on the number of employees they have budgeted for the upcoming fiscal year that are participating in the system as well as the cost.
- 2.2 Each service unit will be charged 1/12 of the budgeted cost each month regardless of the actual employees participating in the system. This is necessary to ensure the City meets its obligation for the ARC.
- 2.3 For all funds, the ARC collected each month will be credited to the Risk Fund, as the Risk Fund pays for the retiree health care premiums. At fiscal year end, the amount collected from service unit budgets less the retiree health care premiums paid will be remitted to the VEBA Fund. For the Downtown Development Authority and Housing Commission, the City will bill each organization for their payroll on a monthly basis. The amounts they owe for OPEB will be credited to VEBA Fund monthly.

(Updates approved by Council 5/21/18)

## Information Pages: Capital Improvement Program Policies

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Explicit policies are necessary to guide capital programming because: 1) they provide a better understanding of the basis for a CIP; 2) they raise issues that should be discussed; and 3) they provide more specific guidance to the City Administrator as well as to the operating service areas that propose capital improvements. These policies are intended to be the basis for deliberation and debate. Both policies and priorities change over time as new components of the master plan are adopted.

- 1) The Capital Improvements Plan plays an increasingly significant role in the implementation of the master plan, providing the link between planning and budgeting for capital projects. Nearly all of the capital improvement project requests will evolve, over time, from a component of the master plan. All City service areas will be asked to take a more active role in the planning process so that master plan components more consistently contain objectives and policies for capital improvements.
- 2) The capital improvements program will continue to develop by adding features each year to gradually improve its quality and sophistication. Greater attention will be devoted to more detailed information about individual project requests, program planning, fiscal analysis, fiscal policies, and developing debt strategy.
- 3) Projects first will be evaluated in relation to each other before consideration is given to available financing. Projects will be prioritized as a matter of implementing the goals and objectives of adopted plans and policies, not as a matter of available funds.
- 4) Capital projects that encourage private economic investment in the City will be considered in components of the master plan.
- 5) Projects that maintain the existing infrastructure normally will take precedence over projects that create or expand facilities.
- 6) The City must develop sources of revenue to pay for capital expenditures that do not use, or compete for, resources from the General Fund.
- 7) A successful capital improvements program cannot be achieved without the understanding and support of the taxpayers and voters. A more comprehensive effort to involve the public in the process will evolve to ensure that their concerns, preferences, and priorities are considered.
- 8) The City may not automatically be able to provide infrastructure to serve private development, as it once did. There are pros and cons of shifting the costs of new infrastructure and public facilities from the public sector to developers and new home buyers. For instance, shifting the allocation of costs too much on the developer may raise the cost of new housing to a point at which it may have exclusionary effects. In approving development sites and plans the City needs to assess the economic impacts of developments more carefully.

## Information Pages: Capital Improvement Program Policies

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- 9) The City needs to take a more active role in inter-jurisdictional planning to formulate coherent infrastructure policies in the area. Many of the systems developed through capital investment (water, sewer, parks, etc.) have the potential to extend beyond the City limits. The City must make every effort to avoid service delivery fragmentation among the City, townships, special districts, and the private sector.
- 10) The capital improvements program must strive to provide for services equally among all residents of the City and to focus on those projects that provide the most benefit to the entire community. Likewise, careful evaluation must be made as to which projects should be paid for in greater measure by those who benefit from them, and which are better spread among all residents.
- 11) Projects that are necessary to protect against a clear and immediate risk to public health or public safety should be regarded as highest priority.
- 12) Unlimited-tax general obligation bond issues should be included in at least two Capital Improvement Plans preceding the year of the bond sale. The first inclusion should contain a general description of the project, its timing, and financial limits; subsequent inclusions should become increasingly specific.

## Information Pages: Capital Financing Policy

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The City of Ann Arbor believes that sound financial management principles require that sufficient funds be set aside by the City to provide for future capital repairs/replacements of existing City assets. In order to do so, the City needs to establish a cash reserve sufficient to fund capital cash flows of the City when capital repairs/replacements are needed. This policy has been adopted by resolution of the City Council of Ann Arbor, Michigan and replaces all previous capital financing policies or resolutions.

**Purpose** The purpose of this policy is to provide a basis for funding future capital repair/replacement of existing assets. This policy excludes Enterprise Funds capital as their future needs for capital are captured in the rate-setting process.

This policy is crucial to the financial health and sustainability of the City's current programs. The goals of this policy include:

1. Creating awareness of the cost of maintaining or replacing existing City assets;
2. Eliminating the deferral of capital and/or maintenance items due to lack of funding;
3. Saving for future regulatory costs for City assets;
4. Ensuring prioritization of adequately funding our obligations on current City assets on an annual basis;
5. Investing funding on a level basis annually to eliminate "crisis" replacements; and
6. Creating intergenerational equity for replacement of long-lived City assets.

**Scope** The scope of this policy includes existing City-owned buildings and infrastructure not supported by Enterprise Funds. This policy is not intended to replace the internal service fund replacement process for Fleet vehicles or Information Technology hardware/software. City-owned buildings and infrastructure included in the scope of this policy include, but are not limited to: City Hall, Justice Center, Fire Stations, Wheeler Center, City-owned dams, and Park facilities and amenities such as tennis/basketball courts, trails and pathways, playgrounds, bridges and parking lots.

This policy is intended to govern the financing of the future needs of these existing facilities and is intended to complement the outcome of the Capital Improvement Process (CIP). The scope of the policy spans the entire life of the asset showing potential future funding needs as opposed to the CIP that prioritizes specific projects that may benefit from this funding policy. The policy also provides for funding for items that do not qualify for the CIP (projects valued under \$100,000).

### Policy

1. Finance, in conjunction with participating service units, will review the data for each building or infrastructure component to determine if the correct useful life and replacement funding amount is being used. This review will determine the appropriate level of funding needed each budget year to be set aside for future replacement. If 100% of identified funding cannot be budgeted, prioritization will be given to the assets with the worst condition assessment (see #2 below). This data will be stored in a database created by the Information Technology Services Unit.
2. Each service unit will be responsible for evaluating the condition of the assets under the purview of this policy. The condition assessment may take the form of a stoplight evaluation (Green=Good, Yellow=Showing Wear and Tear, Red=Needs Replacement). The assessment should also consider

## Information Pages: Capital Financing Policy

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- how critical the asset is to operations when performing this assessment.
3. When it becomes time to replace the building component, as part of the budget process, the appropriate unit manager will determine whether the building component's useful life could be extended or if the component should be replaced. At this time, Finance and the appropriate service unit, will prepare a cost evaluation of repair vs. replacement for the component.
  4. If there is a separate revenue source that can be identified, the capital funding set aside from the General Fund will be reduced for those separate revenue streams.
  5. For replacement of capital items with a separately identified funding source (i.e. Wheeler Center Internal Service Fund), a separate funding schedule will be created and funded by its unique funding source.
  6. Finance, along with the participating service units, will meet at least annually to review the data and ensure that all applicable assets are being considered.

(Approved by Council 5/21/18)

## Information Pages: Enterprise Fund Capital Financing Policy

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The City of Ann Arbor believes that sound financial management principles require that enterprise funds be managed to adequately meet capital needs. This policy has been adopted by resolution of the City Council of Ann Arbor, Michigan and replaces all previous enterprise fund capital financing policies or resolutions.

**Purpose** To ensure that financial resources are properly managed to meet the present and future enterprise fund capital repair/replacement of existing assets in enterprise funds.

This policy is crucial to the financial health and sustainability of the City's current programs which are funded through enterprise fund revenue. The goals of this policy include:

1. Create an awareness of the cost of maintaining or replacing existing City assets;
2. Eliminating the deferral of capital and/or maintenance items due to rate based revenue challenges;
3. Establish capital financing plans that avoid rate spikes;
4. Saving for future regulatory costs for City assets;
5. Investing funding on a level basis annually to eliminate crisis replacements; and
6. Ensuring a systematic means of addressing enterprise fund capital reinvestment.

**Scope** The scope of this policy includes existing enterprise fund-owned buildings, equipment and infrastructure.

This policy is intended to govern the financing of the future needs of these existing assets and is intended to complement the outcome of the Capital Improvements Process (CIP) and the Enterprise Fund Asset Management Plans. The scope of the policy spans the entire life of the asset showing potential future funding needs as opposed to the CIP that prioritizes specific projects that may benefit from this funding policy. The policy also provides for funding for items that do not qualify for the CIP (projects valued under \$100,000).

### Policy

1. Each service unit will be responsible for evaluating the condition of the Enterprise Fund assets under the purview of this policy and maintain the appropriate Asset Management Software and databases.
2. In connection with the City's Capital Improvements Plan, the Enterprise Fund Asset Management Plan data will be reviewed annually for each enterprise fund infrastructure component to determine that appropriate funding for planned maintenance and replacement is being planned for in connection with Enterprise Fund financial plans and rate development.
3. When it becomes time to replace or maintain the enterprise fund asset, the Capital Improvements team will rank and prioritize each component, as part of the budget process. At that time, the appropriate unit manager will evaluate the plan and develop their annual capital budget that is in accordance with financial planning and rate development.
4. The financial model will be evaluated on a year-to-year basis to determine the appropriate balance of cash and debt financing to distribute the cost of the system(s) among current and future customers.

(Approved by Council on 5/21/18)

## Information Pages: Deciphering the Budget Format

The format used by this budget document is intended to provide clarity through consistency. Every service area will follow the same basic format, with minor variation for some service areas that require additional information.

Each service area budget consists of:

- 1) A Service Area page;
- 2) The Service Area's organizational structure and summary;
- 3) Summary of Revenues and Expenditures by Service Unit within Service Area;
- 4) An FTE count by Service Unit within Service Area;
- 5) A Service Unit summary page;
- 6) Summary of Revenues and Expenditures by Category by Service Unit;
- 7) Significant Notes and Adjustments;
- 8) Summary of Revenues and Expenditures by Activity by Service Unit (only certain Service Units display this level of detail);
- 9) Goals and Performance Measures for the Service Area by Service Unit;
- 10) A Position Summary.

Each page layout is discussed in depth below.

### **Service Area Page**

The page shows the name of the service area.

### **Service Area Organizational Structure**

This depicts a graphical layout of the service area's organization and a description of the service area. The organization chart depicts the service area and its various service units. All service units are presumed to be on the same "line" organizationally, i.e., all service units are equal in status within the service area.

### **Summary of Revenues and Expenditures by Service Unit within Service Area**

The summary page for the service unit outlines revenues and expenditures by category. Service units for each area follow the service area.

## Information Pages: Deciphering the Budget Format

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### **FTE Count**

The FTE Count shows the number of permanent, authorized positions by Full Time Equivalents, or FTEs. The FTE figure represents the number of work years "funded" for a particular position. For example, a permanent half-time position would be shown as .50 FTE.

Additionally, one position may be charged against several service units or cost centers. Each service unit or cost center charged shows a fraction of the total position. For example, a full-time position charging 60% of its time to the Administration Service Unit and 40% of its time to the Maintenance Service Unit would be shown as:

	<u>FTE</u>
Administration	.60
Maintenance	<u>.40</u>
Total	1.00

### **Service Unit Summary Page**

The summary page shows the name of the service unit and a description of the service unit.

### **Summary of Revenues and Expenditures by Category by Service Unit**

#### **Revenues**

Service unit revenues are listed by category with a three-year history. Below the revenue by category, is the service unit's revenue by fund. Detailed revenue information by fund and descriptions of revenue categories can be found in the Revenue section of this document.

#### **Expenditures**

Service unit expenditures are listed by category with a three-year history. Below the expenditures by category, is the service unit's expenditures by fund. Detailed expenditure information by fund and descriptions of expenditure categories can be found in the Expenditure section of this document.

### **Significant Notes and Adjustments**

Significant Notes and Adjustments are used to explain notable items in the Service unit's revenues and expenditures, which are significantly higher or lower than the prior fiscal year budget.



## Information Pages: Deciphering the Budget Format

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### **Summary of Revenues and Expenditures by Activity by Service Unit**

#### Revenues

Service unit revenues are listed by activity with a three-year history.

#### Expenditures

Service unit expenditures are listed by activity with a three-year history.

### **Goals and Performance Measures by Service Unit within Service Area**

The service unit's Goals and Performance Measures are listed following the Significant Notes and Adjustments. The City's goals are included in order to show how the unit's goals are aligned with the overall entity's goals.

### **Position Summary**

This summary provides a list of all funded positions within the service unit, along with the positions' corresponding FTE status for the budget year.

## Information Pages: The Basis of Accounting for the Budget

The City of Ann Arbor uses the modified-accrual basis of accounting for all governmental fund types, including the General Fund, Special Revenue Funds, and General Debt Service Funds. For Enterprise, Trust, and Internal Service Funds, the City uses the full accrual basis of accounting. The City adopts budgets for all funds according to the basis of accounting of their fund type.

The basis of accounting for the budget includes the following policies:

- a. Property taxes and other revenues that are both measurable and available for use are budgeted as revenue on the basis of when they are earned. Other revenues such as fines and forfeitures, admissions, contributions, etc. are recorded when received.

Properties are assessed as of December 31<sup>st</sup> of each year and the related property taxes are assessed and recorded as earned on the following July 1<sup>st</sup>. These taxes are due on July 31<sup>st</sup>, with those taxes that are still unpaid as of the following February 28<sup>th</sup> being placed on the county tax rolls, the county then advances the amounts due at that time.

- b. Revenues from special assessments are budgeted on the basis of when the assessments are due.
- c. Principal and interest payments on outstanding debt are budgeted on the basis of when they are due and payable. Principal is not budgeted for Enterprise and Internal Service Funds.
- d. Payments for the acquisition of materials and supplies inventories and fixed assets are budgeted on the basis of when the obligation is incurred.
- e. Depreciation is budgeted for Enterprise Funds.
- f. All other expenditures are budgeted on the basis of when the expenditure is incurred and payable.

Relationship Between Functional Units, Major Funds and Non-Major Funds

Service Unit (Department)	Major Funds					Non-Major Funds				Trust Funds	Component Units	
	General	Water Supply System	Sewage Disposal System	Airport	Stormwater Sewer System Fund	Solid Waste	Internal Service Funds	Debt Service Funds	Capital Funds			Special Revenue Funds
002 Ann Arbor Housing Commission	X									X		
003 Downtown Development Authority									X			X
006 Community Development	X											
009 Smart Zone												X
010 Mayor	X											
011 City Administrator	X											
012 Human Resources	X						X					
013 Safety	X						X					
014 Attorney	X											
015 City Clerk	X											
016 Police Commission	X											
018 Finance	X	X	X		X	X	X			X	X	
019 Non-Departmental	X											
020 Risk Management							X	X				
021 District Court	X									X		
029 Sustainability & Innovations Office	X	X	X		X	X				X		
031 Police	X									X		
032 Fire	X									X		
033 Building & Rental Services	X									X		
040 Engineering	X								X	X		
046 Systems Planning	X	X	X		X	X	X			X		
050 Planning	X									X		
059 Retirement System											X	
060 Parks & Recreation	X									X		
061 Public Works	X	X	X		X	X	X			X	X	
070 Public Services Administration	X	X	X		X	X				X		
071 Solid Waste						X						
073 Utilities									X			
074 Utilities-Water Treatment	X	X			X							
075 Wastewater Treatment Plant			X									
091 Fleet & Facility Services	X			X			X					
092 Information Technology	X						X					
094 Community Television Network	X											

X-denotes the department participates in the fund

## Information Pages: Fund Descriptions

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### **General Fund**

*To account for resources traditionally associated with governments, which are not required to be accounted for in another fund.*

### **Internal Service Funds**

*To account for the costs of the various services below, which are billed to the various other funds on the basis of services used. The costs include, but are not limited to, administrative, operation, maintenance and financing costs.*

Central Stores - to account for various inventories of road repair materials, repair parts, and other miscellaneous items, which are inventoried by the City.

Fleet Services - to account for the operation and maintenance of the City's motor vehicle fleet and other equipment.

Information Technology - to account for the operation and maintenance of the City's Information Technology equipment and software.

Project Management - to account for the centralized project management and engineering services provided for the City's various capital improvement projects.

Risk Fund - to account for the City's self-insurance program along with all other coverage necessary.

Wheeler Center - to account for internal operation and maintenance costs by the occupants of the Wheeler Center.

### **Enterprise Funds**

*Includes all revenue and expenses necessary to operate the funds including, but not limited to, administration, operations, maintenance, financing and related debt service, billing and collection.*

Airport - to account for the operation of the City's airport including the rental of hangars and tie-down space.

Sewage Disposal System - to account for the collection and treatment of the sewage of the City and some township residents.

Sewer Bond Pending Series - to account for the proceeds of bonds and construction of infrastructure related to the City's Sewage Disposal System.

Solid Waste - to account for the collection of solid waste and material recovery activities and processing of solid waste, recovered materials, and composting activities.

## Information Pages: Fund Descriptions

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Stormwater Sewer System - to account for the collection and disposal of the City's stormwater.

Stormwater Bonds - to account for the proceeds of bonds and construction of infrastructure related to the City's Stormwater System.

Technology Fiber – to account for the operation, maintenance and expansion of the City's fiber networks.

Water Supply System - to account for the provision of treated water of the City and some township residents.

Water Bond Pending Series - to account for the proceeds of bonds and construction of infrastructure related to the City's Water Supply System.

### **Special Revenue Funds**

*To account for the proceeds of specific revenue sources (other than those from expendable trusts or for major capital projects), which are restricted legally to expenditure for specified purposes.*

Affordable Housing - to account for funding of selected affordable housing projects with the General Fund and federal funds. This fund is combined with the General Fund for the audit under GASB Statement No. 54 but remains separately budgeted.

Affordable Housing Millage - to account for proceeds of a special millage to provide for the construction, acquisition, and maintenance of affordable housing units within the City.

Alternative Transportation – to account for Act 51 monies segregated for the purpose of maintaining and extending non-motorized pathways.

Bandemer Property - to account for rental income used to maintain and operate Bandemer Park.

Cemetery Perpetual Care - to account for the receipt and expenditures of fees paid for the perpetual care of gravesites at the City-owned Fairview Cemetery.

Climate Action Millage – to account for the proceeds of a special millage to provide community climate action within the City.

Community Television Network - to account for the costs of running the City's community access channels on the local cable television system. Revenues are derived primarily from franchise fees.

Construction Code Fund - to account for revenues and expenditures related to permits, inspections, appeals and plan reviews for construction projects.

## Information Pages: Fund Descriptions

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County Mental Health Millage - to account for the proceeds of a Washtenaw County special millage to provide pedestrian safety, affordable housing improvements and climate action initiatives.

Court Facilities - to account for a court fee to pay for facility improvements for the court.

Drug Enforcement - to account for confiscated property and money related to drug law enforcement activity and provide funds for future enforcement activity.

Energy Projects - to account for funds used to finance energy improvements and the related energy savings, which will be used for future projects.

Federal Equitable Sharing Forfeitures - to account for monies received as a result of joint operations with federal law enforcement.

Indigent Defense Fund - to account for grant monies in the Fifteenth District Court related to indigent defense. This fund was closed in FY 2022.

Local Street Road Bond - to account for capital road project expenditures aimed at improving overall road condition scores.

Local Streets - to account for repairs, maintenance and construction on the City's local streets. The revenues consist primarily of State-Shared gasoline and weight tax collections.

Major Grant Programs - to account for various grant monies other than community development. No new grants are budgeted for this fiscal year. However, there are grants that will continue to be accounted for until they are expended. If new grants are received, a separate budget resolution will be approved by the City Council, if appropriate.

Major Street Road Bond - to account for capital road project expenditures aimed at improving overall road condition scores on Major Streets.

Major Streets - to account for repairs, maintenance and construction on the City's major streets. The revenues consist primarily of State-Shared gasoline and weight tax collections.

Metro Expansion – to account for the monies passed through from telecom companies for the purpose of maintaining roadway (above, below and adjacent to) right of ways.

Michigan Justice Training - to account for State funds used for law enforcement training.

Open Space and Parkland Preservation - to account for the proceeds of a special millage to preserve and protect open space, natural habitats, parkland and the City's source water inside and outside the City limits.

Open Space Endowment – to account for funds allotted for the perpetual care of lands purchased with the City's Open Space and Parkland Preservation Millage.

## Information Pages: Fund Descriptions

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Parks Maintenance and Capital Improvement Millage - to account for the proceeds of a special millage to provide for certain maintenance, repair costs and capital improvements of the Parks System.

Parks Memorials & Contributions - to account for the proceeds of various contributions to the Parks System to erect memorials or finance special parks improvement projects.

Sidewalk Construction Millage - to account for proceeds of a special millage to provide for the construction of new sidewalks within the City.

Special Assistance - to account for funds provided by a utility bill check-off and provides assistance to needy citizens.

Street, Bridge, & Sidewalk Bonds - to account for capital road project expenditures on the road network aimed at improving overall road condition scores.

Street, Bridge & Sidewalk Millage - to account for the proceeds of a special millage to repair streets and sidewalks.

### **Trust Funds**

*To account for the assets held by the City in a trustee capacity and the expenditures of such funds.*

Elizabeth R. Dean - a permanent fund used to account for monies provided by a private bequest to finance tree planting and maintenance. The principal amount of the bequest is to remain intact and invested. Investment earnings are used for the above stated purposes.

Employees' Retirement System - a pension trust fund to account for the accumulation of resources to be used for retirement pension and annuity payments. Resources are contributed by employees at rates fixed by law and by the City at amounts determined by an annual actuarial study.

Police and Fire Relief - to account for the receipt of investment earnings on previously transferred General Fund monies. These monies are used to subsidize the incomes of certain beneficiaries of deceased police officers and firefighters.

VEBA Trust - a pension trust fund, which provides funds for post retirement medical and life insurance for the retirees of the City.

### **Debt Service Funds**

*To account for the accumulation of resources for, and the payment of general long-term debt principal and interest.*

General Debt Service - to accumulate operating transfers for payment of principal and interest on general obligation bonds sold to finance various capital projects.

## Information Pages: Fund Descriptions

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Special Assessment General Debt - to accumulate operating transfers for payment of principal and interest on general obligation bonds sold to finance the City's share of special assessment projects. This fund closed in FY 2018.

### **Capital Projects Funds**

*To account for funds related to the purchase and construction of City assets.*

2019-A Capital Improvement Bonds - to account for constructions costs of bonded projects within the DDA that are funded by tax-increment financing (TIF) revenues.

Capital Sinking Fund - to account for capital project expenditures for various improvements to City-owned facilities that are funded by the General Fund.

General Capital Improvements - to account for capital project expenditures for various non-bonded improvements to certain City-owned facilities.

### **Component Units**

*Legally separate organizations for which the elected officials of the primary government are financially accountable.*

Downtown Development Authority - to account for the tax increment revenue that is derived from new construction in the Downtown Development District, which is used to finance various parking structures and street improvements in the downtown area.

DDA Housing - to account for the funds that the Downtown Development Authority has set aside for housing in the downtown area.

DDA Parking Maintenance - to account for the maintenance of six parking structures and four parking lots by the Downtown Development Authority.

DDA Parking System - to account for the operation of six parking structures and four parking lots by the Downtown Development Authority.

SmartZone LDFA - to account for the monies which provide local financing for developing and sustaining local "Business Accelerators" and "Business Incubators" as the vehicles.



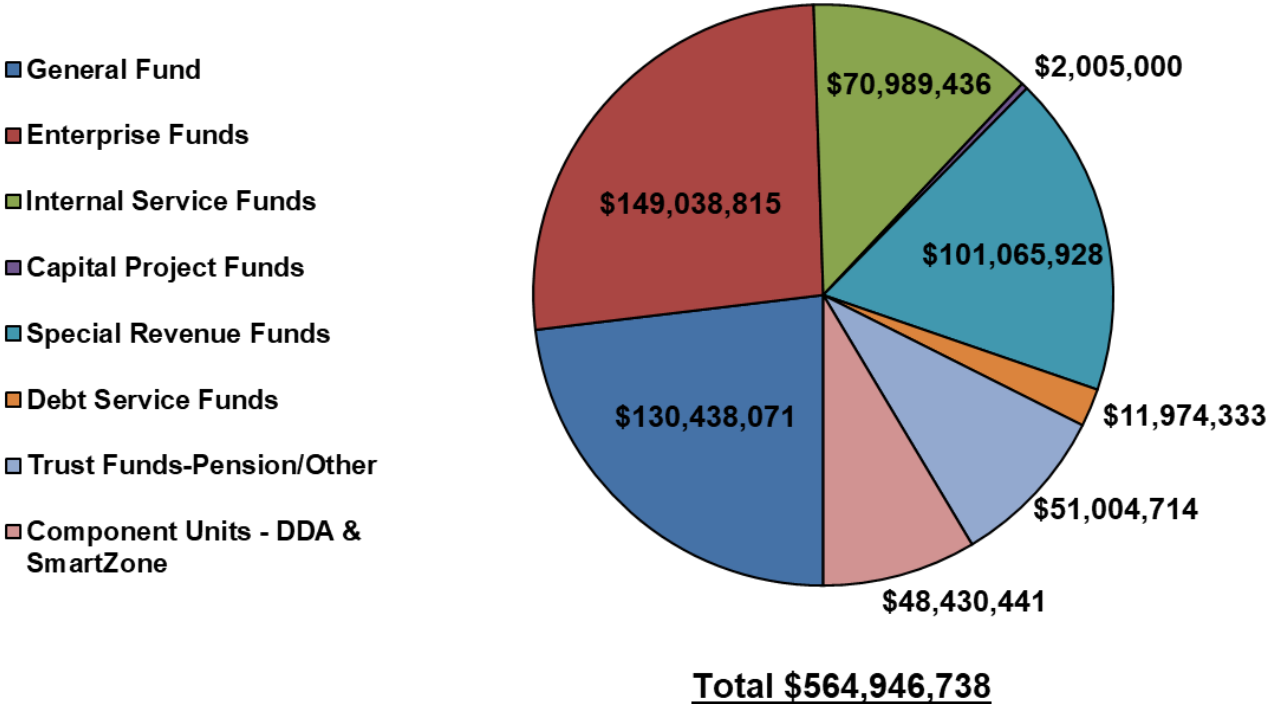
# Budget Summaries

## OVERVIEW OF CITY BUDGET

The City offers many services and utilizes separate funds for large areas or specialized purposes. The funds fall into three broad categories: General Fund, Enterprise Funds, and other funds dedicated for various purposes. For fiscal year 2024, the City's total expenditure budget is \$565 million. The following chart illustrates how this budget is divided by fund type. A complete summary of funds is included in the “Revenues” and “Expenditures” tabs of the proposed budget. The City’s website has additional details that describe the budget process ([www.a2gov.org](http://www.a2gov.org) – search for “Guide to Finance and Budget”).

Although General Fund money may be used to supplement the needs of other funds, the reverse is usually not true. For example, money collected for park acquisition and green space may not be used for recreation programs or to pave streets. Even when money is available in other funds, it typically cannot be used for General Fund services or programs.

### **FY 2024 BUDGETED EXPENDITURES BY FUND TYPE**



# Budget Summaries

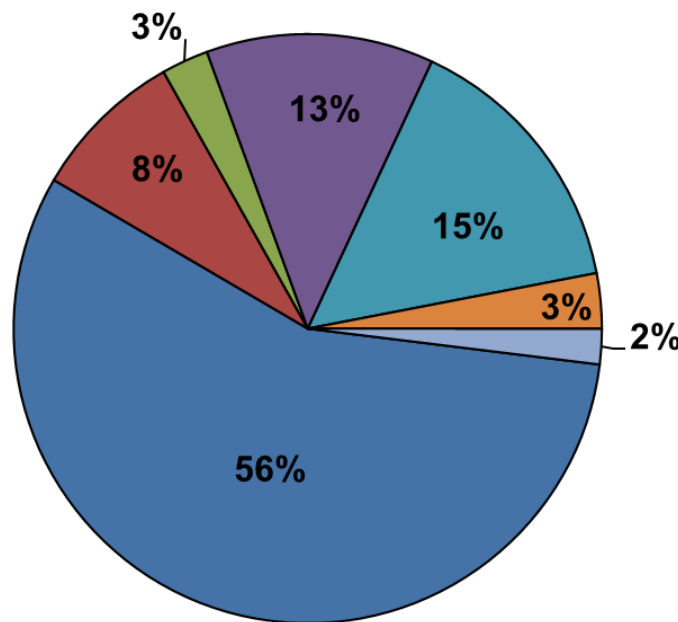
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## **GENERAL FUND OVERVIEW**

The City has been concentrating their efforts on financial planning to resolve projected revenue shortfalls in the upcoming fiscal years. As the budget is reviewed, it is important to note that the shortfall the City has been addressing is in the City's General Fund.

The City's General Fund is the largest and most visible of the City's 50 budgeted funds established for the financial administration of the City. Monies going into the General Fund come from a variety of sources such as the City's share of the property tax, intergovernmental revenues (primarily revenues from the State of Michigan), charges for services, and various other sources as indicated in the chart below:

### **FY 2024 GENERAL FUND REVENUES**



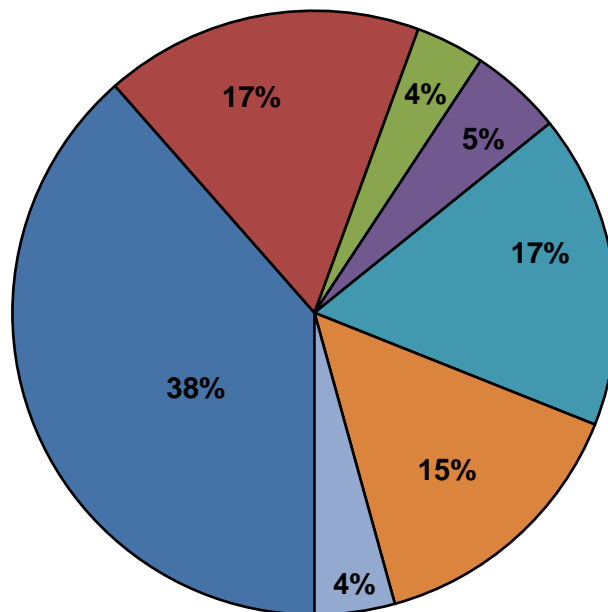
- Taxes
- Charges for Services
- Contributions, Investment Income, Miscellaneous, Operating Transfers
- Intergovernmental Revenues
- Intra-governmental Sales
- Fines & Forfeits
- Licenses, Permits and Registration

## Budget Summaries

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Expenditures from the General Fund go to services such as public safety (police, fire, and emergency management); recreation programs; development and planning; community development services; the City's legal and general government administration; housing and human services programs; Fifteenth District Court; and a variety of other services and programs provided by the four main Service Areas. Approximately 22% of the expenditures are "pass throughs" which show as expenditures but have an offsetting revenue.

### FY 2024 GENERAL FUND EXPENDITURES



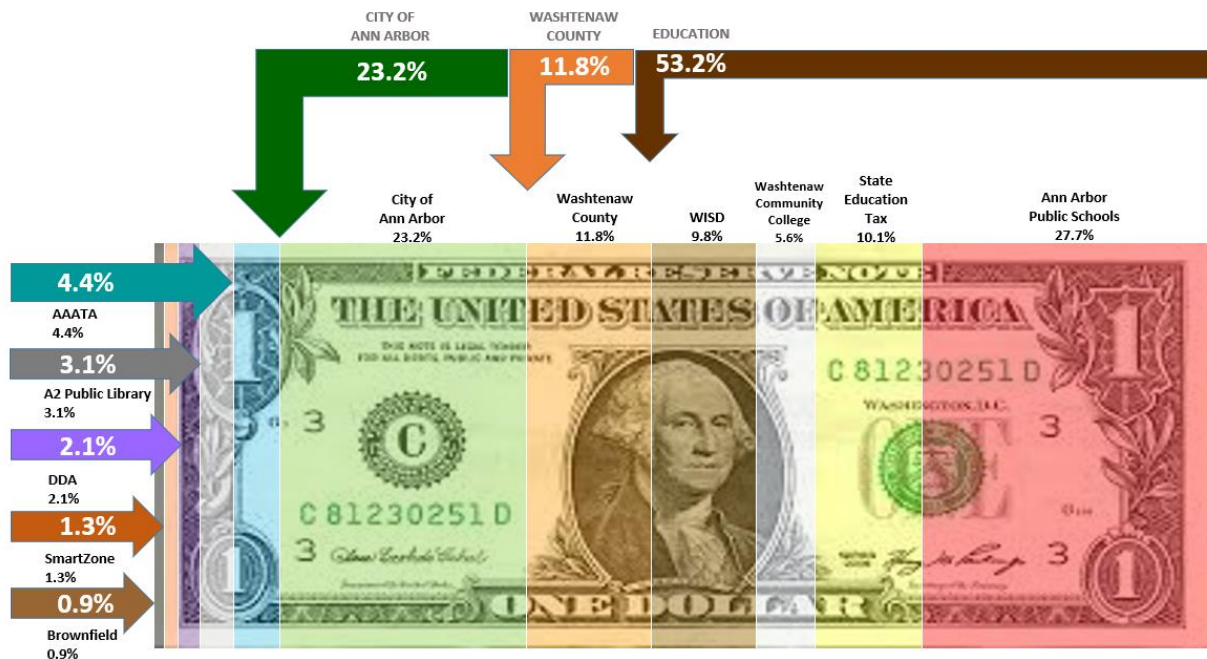
- Safety Services
- Community Services
- Financial & Administrative Services
- Public Services
- City Administrator, City Attorney and Mayor & City Council
- Debt Service, AAATA and other transfers
- Fifteenth District Court

# Budget Summaries

## PROPERTY TAXES

The largest share of General Fund revenues comes from the property taxes. Many Ann Arbor taxpayers are surprised to learn that only about \$0.23 of every dollar paid in property taxes goes to the City of Ann Arbor to fund vital services such as public safety. This is equivalent to approximately \$61 per week for a recently sold \$380,000 home to support all City services. Most of the receipts from property taxes are distributed to various education agencies including the Ann Arbor Public Schools, Washtenaw Intermediate Schools, the State of Michigan, and Washtenaw Community College – about \$0.53 of every dollar paid. The following chart shows where the City’s property tax dollars go:

### YOUR ANN ARBOR PROPERTY TAX DOLLARS AT WORK



# Budget Summaries

## TAX REVENUES

Property taxes are a critical source of revenue for the City of Ann Arbor, as well as neighboring communities. There have been two State of Michigan constitutional amendments – the Headlee Amendment of 1978 and Public Act 415 of 1994 (commonly known as Proposal A) – and other related statutory changes that have impacted property tax revenue for local governments.

In addition to the General Operating millage, the City’s General Fund collects money from the Employee Benefits and Ann Arbor Area Transportation Authority (AAATA) millage. The remaining millages are assessed for dedicated purposes and are used to finance the activities of other funds. The chart below showing millages over the past several years demonstrates the impact of Headlee/Proposal A on the City’s property tax millages.

### CITY MILLAGE TRENDS

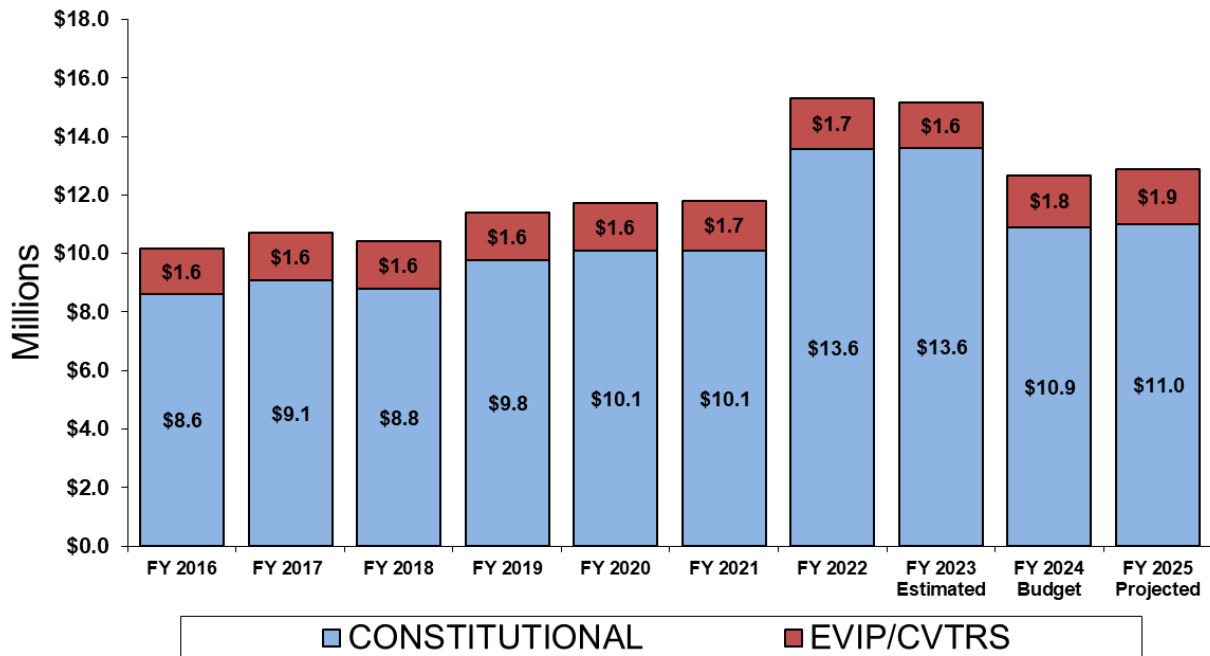
Type	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	Change from Previous Year
General Operating	6.0343	5.9407	5.8884	5.8365	5.8359	5.7967	5.7967	0.0000
Employee Benefits	2.0114	1.9802	1.9627	1.9454	1.9452	1.9321	1.9321	0.0000
AAATA	2.0114	1.9802	1.9627	1.9454	1.9452	1.9321	1.9321	0.0000
<b>Total General Fund</b>	<b>10.0571</b>	<b>9.9011</b>	<b>9.8138</b>	<b>9.7273</b>	<b>9.7263</b>	<b>9.6609</b>	<b>9.6609</b>	0.0000
Street, Bridge & Sidewalk Reconstruction	2.1250	2.0920	1.9981	2.0291	2.0289	2.0153	2.0153	0.0000
Refuse Collection	2.4134	2.3759	2.3549	2.3341	2.3339	2.3182	2.3182	0.0000
Parks Maintenance & Capital Improvement	1.0761	1.0594	1.0903	1.0807	1.0805	1.0732	1.0732	0.0000
Open Space & Parkland Acquisition	0.4674	0.4601	0.4560	0.4519	0.4519	0.4488	0.4488	0.0000
Sidewalk Construction Millage	N/A	N/A	N/A	N/A	0.2000	0.1986	0.1986	0.0000
Affordable Housing Millage	N/A	N/A	N/A	N/A	1.0000	0.9933	0.9933	0.0000
Climate Action Millage	N/A	N/A	N/A	N/A	N/A	N/A	1.0000	1.0000
<b>Total City Millage</b>	<b>16.1390</b>	<b>15.8885</b>	<b>15.7131</b>	<b>15.6231</b>	<b>16.8215</b>	<b>16.7083</b>	<b>17.7083</b>	1.0000

# Budget Summaries

## STATE SHARED REVENUE

Another major source of revenue for the City's General Fund is State-Shared revenue. This revenue sharing arrangement was created when the aforementioned Headlee Amendment removed the ability of municipalities to institute certain taxes on its residents (i.e. sales tax). To compensate communities for this loss in ability to tax, State-Shared revenue was established, which is generated from a State sales tax and apportioned to communities. The City receives a portion of their revenue from a constitutional provision and a separate appropriation of revenue annually from the State legislature (EVIP/CVTRS). The chart shows the City's recent experience with State-Shared revenue.

### STATE-SHARED REVENUE HISTORY AND PROJECTIONS



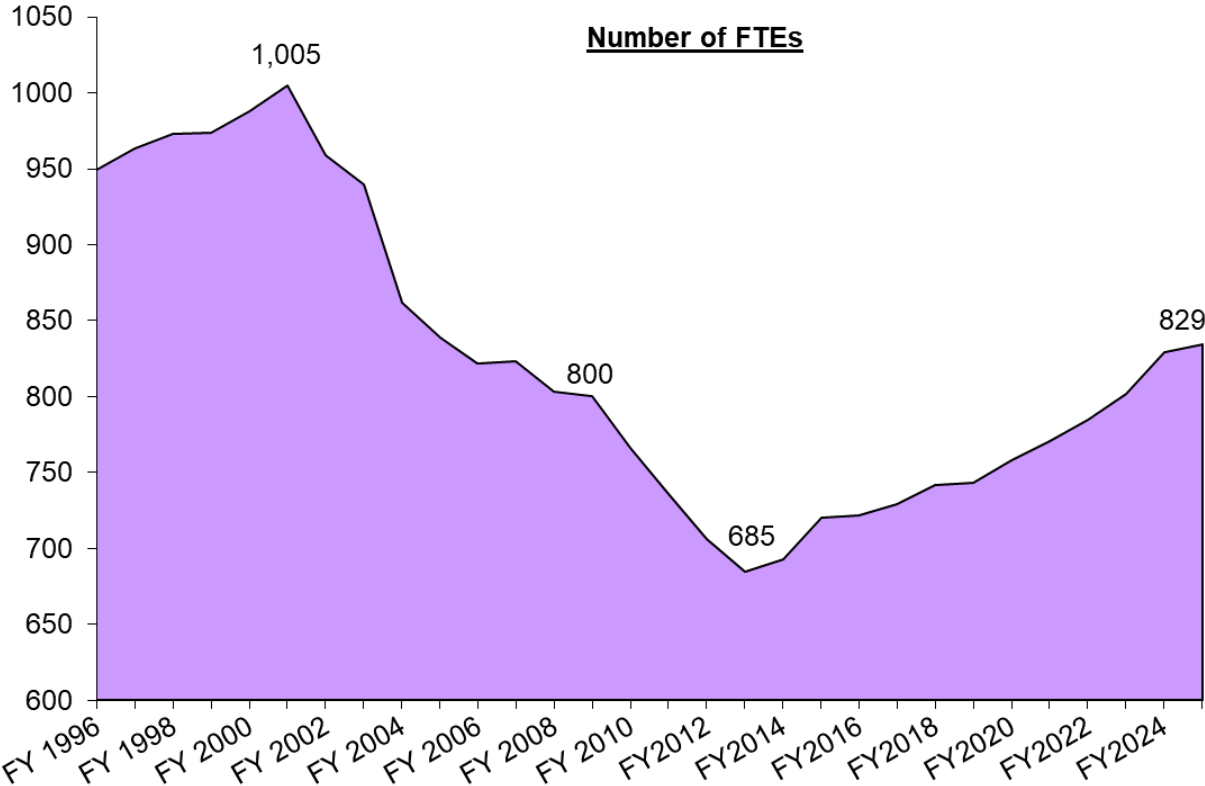
# Budget Summaries

## EMPLOYEE SUMMARY

Since employees and related expenses represent the majority of the General Fund’s expenditures, the City began taking steps in fiscal year 2001 to reduce its staffing levels, reflected by the full-time equivalents (FTE). These reductions were made through a combination of attrition, early retirement programs, improvements in service provision, adoption of technologies and best practices, consolidation of services with other entities, and some layoffs. The rebound in staffing from a low of 685 in FY 2013 to the 829 in FY 2024 includes the addition of 27 FTEs in the Ann Arbor Housing Commission in FY 2015.

In general, the City government has become a more efficient organization and maintained high levels of service and responsiveness to the public. In FY 2024, a net increase of 27.25 FTEs is provided.

The chart below does not include 10 FTEs as part of the workforce planning initiative authorized by Council on a temporary basis. These positions are used to assist with anticipated staff turnover due to retirements and separations over the coming years, and the workforce planning initiative should be considered an innovative and best practice.



# Budget Summaries

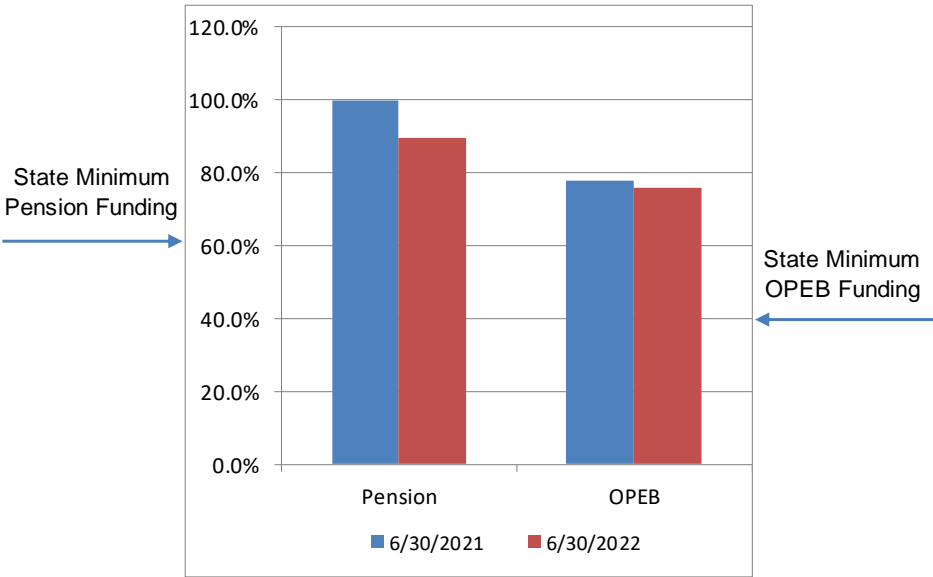
## **PENSION & OPEB OBLIGATIONS**

The City of Ann Arbor Employees' Retirement Plan is a single-employer defined benefit plan administered by the City of Ann Arbor Employees' Retirement System (CAAERS). It has a Traditional Plan component covering most employees, as well as, a Dual Plan for non-union and non-safety services employees hired after January 1, 2017. CAAERS provides retirement, disability, and death benefits to plan members and beneficiaries in accordance with Ann Arbor City Code Chapter 18.

The City of Ann Arbor Retiree Health Care Benefits Plan is a single-employer defined benefit healthcare plan administered by the City of Ann Arbor Employees' Retirement System (CAAERS). The plan provides certain health care and life insurance benefits, otherwise known as other postemployment benefits (OPEB), for eligible retired employees and their dependents in accordance with Ann Arbor City Code Chapter 21. Substantially all the City's employees hired before July 1, 2011 may become eligible for these benefits if they retire directly from City employment. For employees hired after July 1, 2011, the City provides a retirement health savings account with fixed contributions for each year of service.

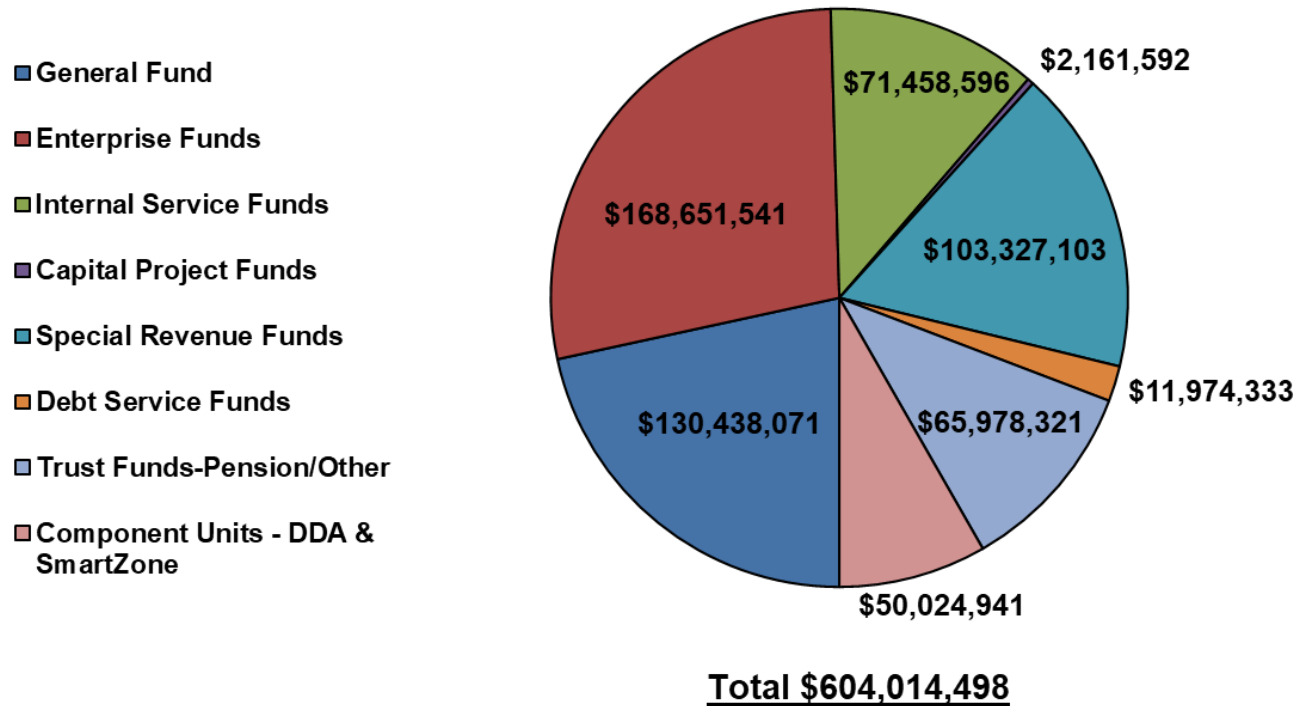
The City has both a Pension Policy and an Other Postemployment Benefits Funding Policy adopted by Council (see the Information Pages in this section). As part of these policies, the City seeks to fund additional amounts above the actuarially determined contributions (ADC).

The State of Michigan passed Public Act 202 of 2017 outlining acceptable levels of funding to avoid triggering an underfunded status designation. For pension plans, the percent funded should be at least 60% and the ADC should not be more than 10% of governmental fund revenues. For OPEB plans, the percent funded should be at least 40% funded and the ADC should not be more than 12% of governmental fund revenues. The current funding levels, from the last two audits, are shown below:

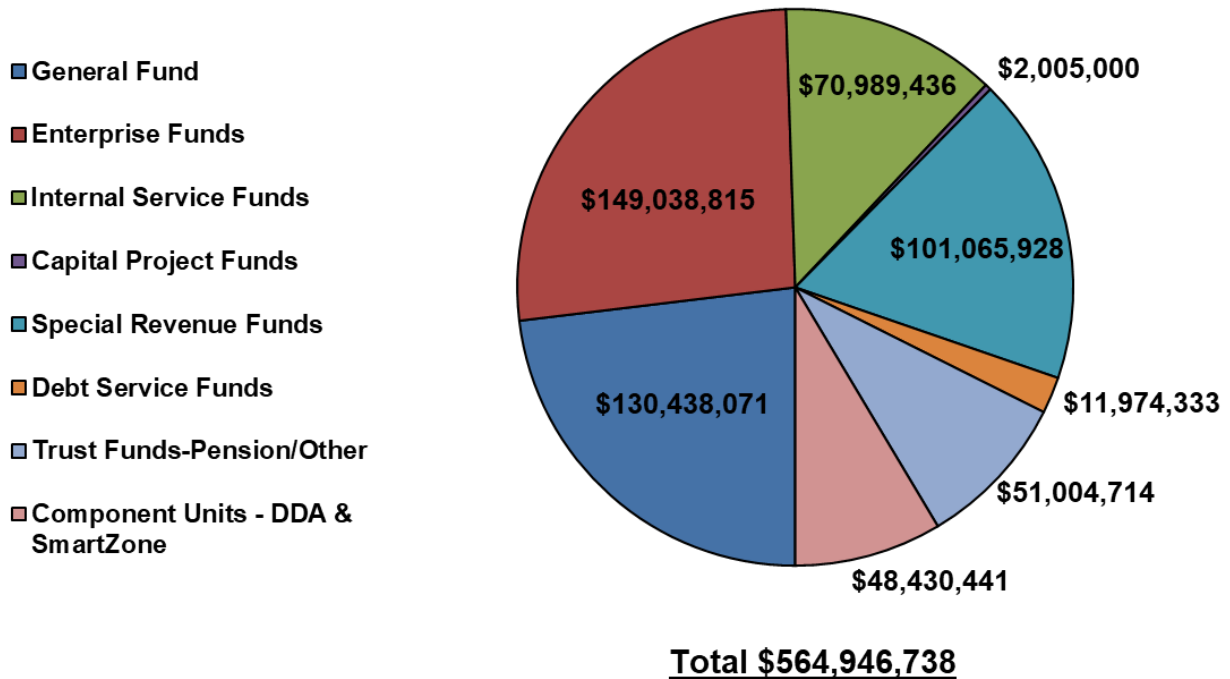




### FY 2024 Budgeted Revenues by Fund Type



### FY 2024 Budgeted Expenditures by Fund Type

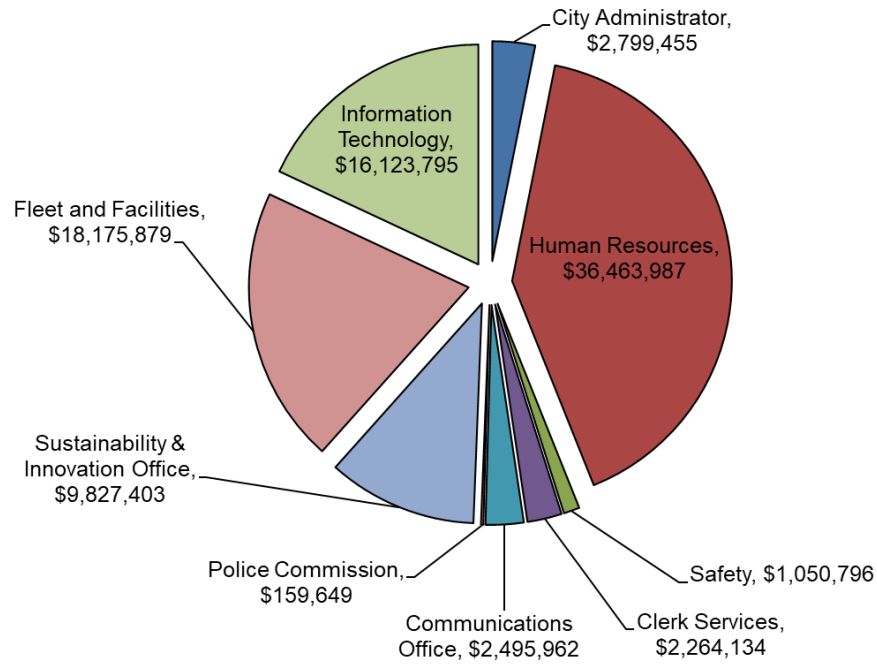


Total revenue exceeds total expenditures due to enterprise and trust funds saving for future needs.

## FY 2024 Expenditures – All Funds by Service Area

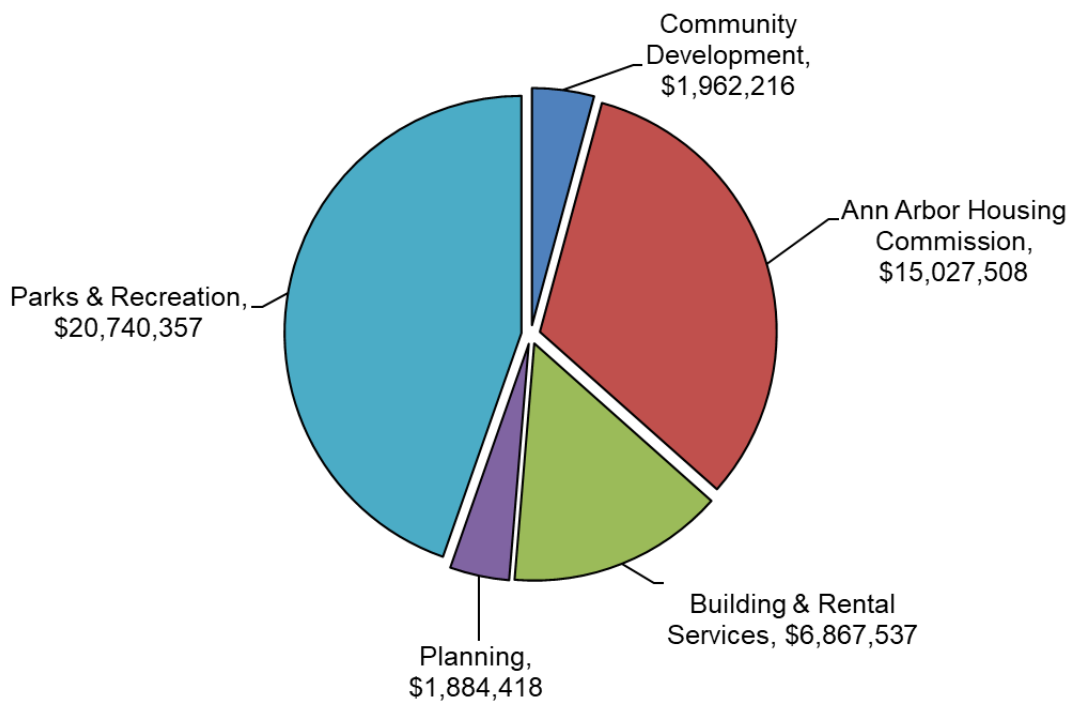
### FY 2024 City Administrator Expenditures

**Total \$89,361,060**



### FY 2024 Community Services Expenditures

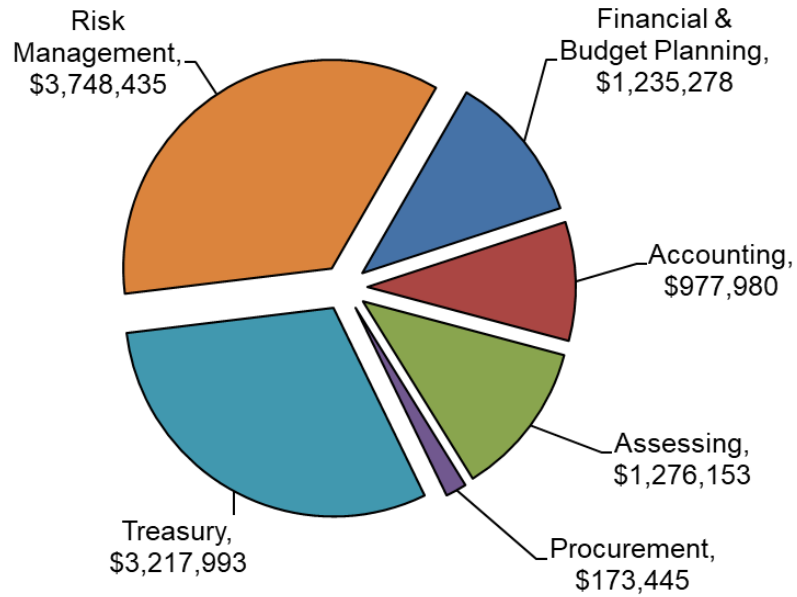
**Total \$46,482,036**



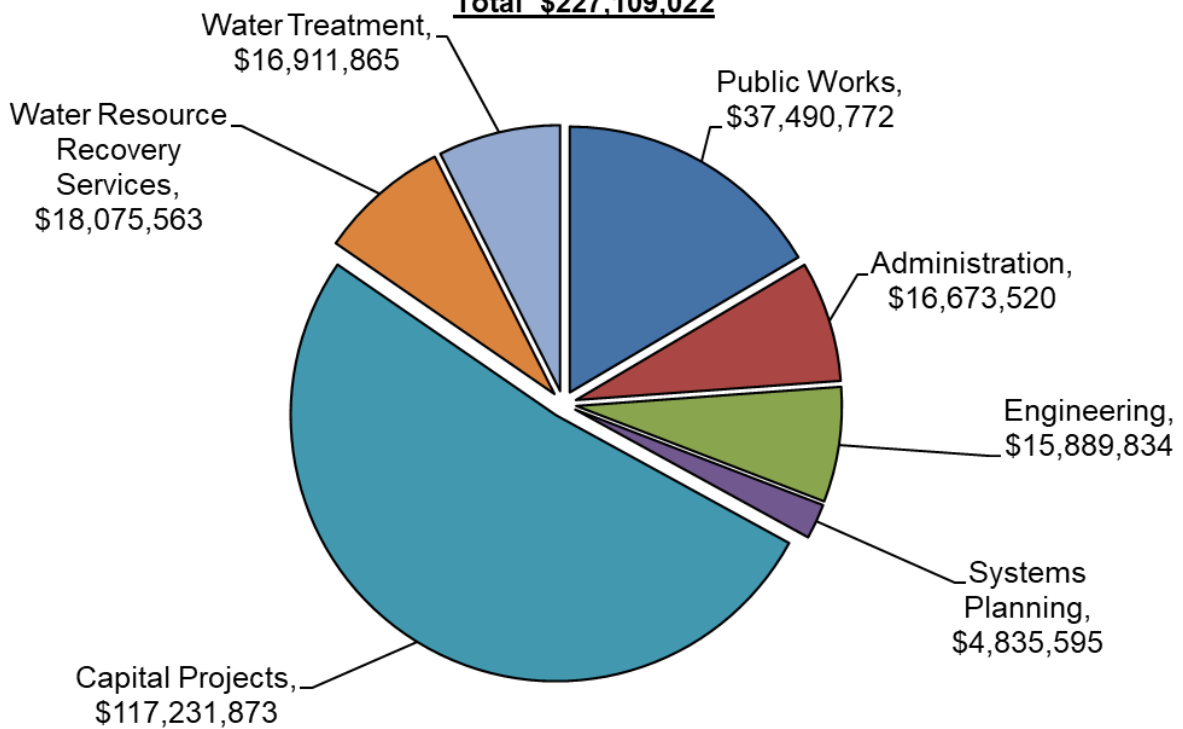
# Budget Summaries

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## FY 2024 Financial & Administrative Services Expenditures Total \$10,629,284

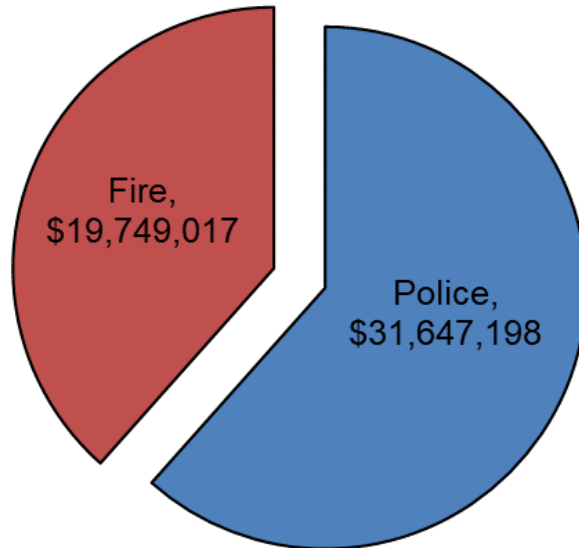


## FY 2024 Public Services Expenditures Total \$227,109,022



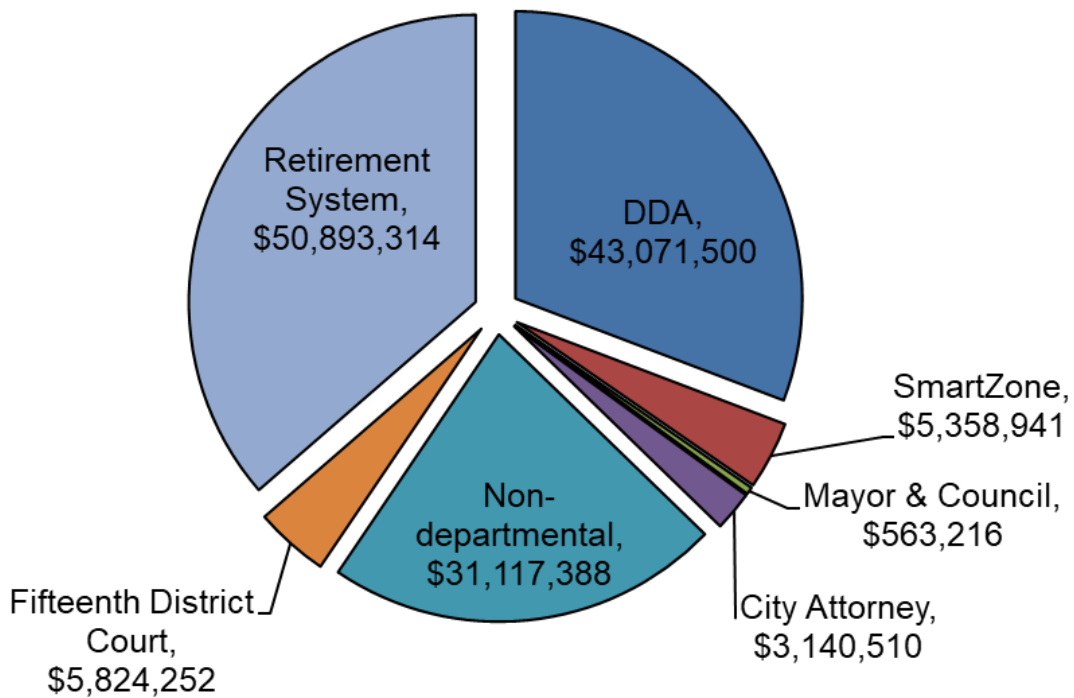
### FY 2024 Safety Services Expenditures

Total \$51,396,215



### FY 2024 Other Services Expenditures

Total \$139,969,121



**GENERAL GOVERNMENTAL FUND TYPES  
ANALYSIS OF FUND BALANCES**

<u>Fund Balance June 30, 2022</u>	<u>FY 2023 Forecasted Revenues</u>	<u>FY 2023 Forecasted Expenditures</u>	<u>Forecasted Fund Balance June 30, 2023</u>	<u>Fund</u>	<u>FY 2024 Approved Revenues</u>	<u>FY 2024 Approved Expenditures</u>	<u>Approved Use of Fund Balance</u>	<u>Projected Fund Balance June 30, 2024</u>
33,017,884	105,889,881	108,718,531	30,189,234	<b><u>General Fund (major fund)</u></b>	130,438,071	130,438,071	3,001,916	27,187,318
				<b><u>Special Revenue Funds</u></b>				
159,052	1,629	-	160,681	Affordable Housing	4,602	-	-	165,283
5,132,882	6,794,173	11,790,469	136,586	Affordable Housing Millage	7,156,963	7,156,963	-	136,586
391,097	803,842	808,292	386,647	Alternative Transportation	912,309	912,309	117,908	268,739
101,305	1,000	7,000	95,305	Bandemer Property	10,949	8,350	-	97,904
128,175	6,950	-	135,125	Cemetery Perpetual Care	6,261	-	-	141,386
-	-	-	-	Climate Action Millage	7,060,574	7,060,574	-	-
4,445,602	1,735,938	1,919,416	4,262,124	Community Television Network	1,959,796	1,959,796	273,312	3,988,812
7,414,970	5,288,223	5,189,877	7,513,316	Construction Code Fund	5,609,839	5,609,839	317,531	7,195,785
1,799,068	2,712,000	3,581,046	930,022	County Mental Health Millage	2,870,766	2,840,271	-	960,517
9,716	225,125	225,000	9,841	Court Facilities	225,000	225,000	-	9,841
20,881	4,872	4,483	21,270	Drug Enforcement	21,800	21,300	20,800	970
252,372	49,470	92,156	209,686	Energy Projects	68,289	68,289	61,758	147,928
50,002	163,774	162,373	51,403	Federal Equitable Sharing Forfeitures	61,025	60,000	50,000	2,428
7,399,857	3,770,706	7,168,464	4,002,099	Local Streets	4,308,165	4,308,165	473,773	3,528,326
25,182,609	17,999,315	27,718,272	15,463,652	Major Streets	14,089,228	16,746,599	-	12,806,281
3,222,584	490,000	392,852	3,319,732	Metro Expansion	539,102	435,261	-	3,423,573
5,790	15,136	15,000	5,926	Michigan Justice Training	14,326	14,000	-	6,252
10,297,409	5,342,863	7,003,013	8,637,259	Open Space and Parkland Preservation	3,473,056	2,210,783	-	9,899,532
990,146	105,468	47,700	1,047,914	Open Space Endowment	40,939	15,000	15,000	1,058,853
6,783,273	10,795,863	10,453,946	7,125,190	Parks Maintenance & Capital Improvement	7,828,902	7,828,902	-	7,125,190
1,606,460	994,525	1,664,652	936,333	Parks Memorials & Contributions	174,842	75,000	-	1,036,175
6,783	116,000	15,000	107,783	Special Assistance	120,537	120,000	5,000	103,320
210,985	3,027,700	3,183,730	54,955	Sidewalk Construction Millage	1,768,359	1,477,230	-	346,084
20,625,194	34,196,009	36,910,291	17,910,912	Street Repair Millage (major fund)	26,560,698	26,560,698	3,982,998	13,927,914
				<b><u>Trust Funds</u></b>				
2,133,039	58,900	51,882	2,140,057	Elizabeth R. Dean	61,400	61,400	5,888	2,134,169
575,280,992	53,598,394	48,839,096	580,040,290	Employees' Retirement System	52,852,222	49,545,895	-	583,346,617
667,660	12,603	50,000	630,263	Police and Fire Relief	50,025	50,000	50,000	580,288
226,358,005	12,441,485	1,271,019	237,528,471	VEBA Trust	13,014,674	1,347,419	-	249,195,726

<u>Fund Balance June 30, 2022</u>	<u>FY 2023 Forecasted Revenues</u>	<u>FY 2023 Forecasted Expenditures</u>	<u>Forecasted Fund Balance June 30, 2023</u>	<u>Fund</u>	<u>FY 2024 Approved Revenues</u>	<u>FY 2024 Approved Expenditures</u>	<u>Approved Use of Fund Balance</u>	<u>Projected Fund Balance June 30, 2024</u>
449,672	11,748,229	11,935,470	262,431	<b><u>General Debt Service</u></b>	11,974,333	11,974,333	-	262,431
				<b><u>Component Units</u></b>				
11,157,065	8,196,800	13,217,751	6,136,114	Downtown Development Authority	11,292,800	11,292,800	2,834,600	3,301,514
10,378,324	20,365,512	20,302,146	10,441,690	DDA Parking System	26,621,100	26,621,100	5,653,900	4,787,790
767,594	376,500	1,070,300	73,794	DDA Housing	404,600	404,600	14,700	59,094
3,388,734	2,610,000	3,890,000	2,108,734	DDA Parking Maintenance	6,347,500	4,753,000	-	3,703,234
1,831,732	5,142,891	6,389,670	584,953	SmartZone LDFA	5,358,941	5,358,941	38,039	546,914
				<b><u>Capital Projects Funds</u></b>				
697,537	407,200	1,096,804	7,933	Capital Sinking Fund	419,128	400,000	-	27,061
3,320,426	1,777,000	3,410,504	1,686,922	General Capital Improvements	1,742,464	1,605,000	-	1,824,386

**ENTERPRISE AND INTERNAL SERVICE FUND TYPES  
ANALYSIS OF FUND EQUITY**

<u>Net Assets June 30, 2022</u>	<u>FY 2023 Forecasted Revenues</u>	<u>FY 2023 Forecasted Expenditures</u>	<u>Forecasted Net Assets June 30, 2023</u>	<u>Fund</u>	<u>FY 2024 Approved Revenues</u>	<u>FY 2024 Approved Expenditures</u>	<u>Approved Use of Fund Balance</u>	<u>Projected Net Assets June 30, 2024</u>
				<b><u>Intergovernmental Service Funds</u></b>				
2,700,192	1,331,900	1,296,431	2,735,661	Central Stores	1,534,463	1,492,742	-	2,777,382
29,775,080	16,465,360	13,452,920	32,787,520	Fleet Services	13,112,473	13,112,473	5,125,366	27,662,154
5,140,317	10,461,871	14,203,802	1,398,386	Information Technology	11,714,761	11,423,725	444,851	1,244,571
8,898,819	31,113,079	34,959,685	5,052,213	Risk Fund	37,987,173	37,987,173	-	5,052,213
680,565	687,459	661,171	706,853	Wheeler Center	906,228	769,825	-	843,256
1,567,199	5,634,488	5,971,254	1,230,433	Project Management	6,203,498	6,203,498	-	1,230,433
				<b><u>Enterprise Funds</u></b>				
3,526,696	1,043,200	915,452	3,654,444	Airport (major fund)	1,094,982	1,051,085	-	3,698,341
175,067,223	32,686,494	25,147,277	182,606,440	Sewage Disposal System (major fund)	33,355,989	27,219,594	-	188,742,835
31,828,915	20,002,828	17,984,581	33,847,162	Solid Waste (major fund)	18,146,192	17,308,365	-	34,684,989
33,492,384	14,638,197	9,859,774	38,270,807	Stormwater Sewer System (major fund)	15,205,116	12,372,295	-	41,103,628
-	-	-	-	Technology Fiber	782,905	351,099	-	431,806
153,257,237	34,443,117	25,013,097	162,687,257	Water Supply System (major fund)	35,652,217	27,412,476	-	170,926,998

**ANALYSIS OF NET OPERATING FUNDS AVAILABLE\***

Net Operating Funds Available June 30, 2022	FY 2023 Forecasted Revenues	FY 2023 Forecasted Expenditures	Forecasted Net Operating Funds Available June 30, 2023	Fund	FY 2024 Approved Revenues	FY 2024 Approved Expenditures	Approved Use of Fund Balance	Projected Net Operating Funds Available June 30, 2024
<b><u>Intergovernmental Service Funds</u></b>								
1,982,136	1,331,900	1,296,431	2,017,605	Central Stores	1,534,463	1,492,742	-	2,059,326
29,076,782	16,465,360	13,452,920	32,089,222	Fleet Services	13,112,473	13,112,473	5,125,366	26,963,856
4,713,408	10,461,871	14,203,802	971,477	Information Technology	11,714,761	11,423,725	444,851	817,662
7,773,197	31,113,079	34,959,685	3,926,591	Risk Fund	37,987,173	37,987,173	-	3,926,591
644,314	687,459	661,171	670,602	Wheeler Center	906,228	769,825	-	807,005
494,111	5,634,488	5,971,254	157,345	Project Management	6,203,498	6,203,498	-	157,345
<b><u>Enterprise Funds</u></b>								
3,474,324	1,043,200	915,452	3,602,072	Airport (major fund)	1,094,982	1,051,085	-	3,645,969
166,320,664	32,686,494	25,147,277	173,859,881	Sewage Disposal System (major fund)	33,355,989	27,219,594	-	179,996,276
29,997,476	20,002,828	17,984,581	32,015,723	Solid Waste (major fund)	18,146,192	17,308,365	-	32,853,550
30,348,346	14,638,197	9,859,774	35,126,769	Stormwater Sewer System (major fund)	15,205,116	12,372,295	-	37,959,590
143,004,691	34,443,117	25,013,097	152,434,711	Water Supply System (major fund)	35,652,217	27,412,476	-	160,674,452

\*Net Operating Funds Available for Enterprise and Internal Service Funds: Current Assets, less Non-liquid Assets (i.e. inventories, long-term receivables, etc.), less Current Liabilities. This is a close equivalent to the Governmental Funds' Fund Balance.

NOTES: The following major and nonmajor funds are projected to have a change in fund balance over ±10% during Fiscal Year 2024:

Fund	Variance	Reason for Variance
Alternative Transportation	-30%	Planned use of fund balance for specific projects or items
Capital Sinking Fund	+241%	Planned accumulation of fund balance
Drug Enforcement	-95%	Planned use of fund balance for specific projects or items
Energy Projects	-29%	Planned use of fund balance for specific projects or items
Federal Equitable Sharing Forfeitures	-95%	Planned use of fund balance for specific projects or items
Fleet Services	-16%	Planned use of fund balance for specific projects or items
Information Technology	-11%	Planned use of fund balance for specific projects or items
Local Streets	-12%	Planned use of fund balance for specific projects or items
Major Streets	-17%	Planned use of fund balance for specific projects or items
Open Space and Parkland Preservation	+15%	Throughout the year, budget amendments are done for land purchases. This is not typically planned for in the adopted budget.
Parks Memorials & Contributions	+11%	Planned accumulation of fund balance
Sidewalk Construction Millage	+530%	Planned accumulation of fund balance
Street Repair Millage (major fund)	-22%	Planned use of fund balance for specific projects or items
Wheeler Center	+19%	Planned accumulation of fund balance
Downtown Development Authority	-46%	Planned use of fund balance for specific projects or items
DDA Parking System	-54%	Planned use of fund balance for specific projects or items
DDA Housing	-20%	Planned use of fund balance for specific projects or items
DDA Parking Maintenance	+76%	Planned accumulation of fund balance

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## Description of Revenue Categories

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### **TAXES**

Taxes represent Property Taxes that are levied upon real and personal property of the City. Also included in this category are payments in lieu of taxes and penalties and interest on delinquent taxes. Property taxes represent 24% of the City's revenues. Taxes are based on the taxable value of all taxable property as of January 1 of the calendar year multiplied by the applicable millage rate. Other amounts are forecasted on the basis of projected values of the underlying property and past history for penalties using trend analysis. In Michigan, property tax revenue growth is restricted by Proposal A and the Headlee Amendment.

### **LICENSES, PERMITS & REGISTRATIONS**

The major sources of revenue in this category are derived from various permit fees issued for building and trades and represent 2% of the City's revenues. Also included are the various permits and licenses issued through the Clerk's office and fees associated with the services of the Building and Rental Services Unit. These revenues are projected for the Clerk's office on the basis of the history and any adjustments to fees. The planning fees take into account economic projections and interest expressed in future developments. Building permits are forecasted using information from Building and Rental Services on planned developments and economic forecasts on new construction.

### **INTERGOVERNMENTAL REVENUES**

#### **STATE-SHARED REVENUE**

This category accounts for revenues received from other units of government. The major portion of this source is State-Shared sales and income taxes. Intergovernmental revenues contribute 5% of the City's revenue, of which approximately one-half represents State-Shared revenue. These revenues are forecasted on the basis of data supplied from the State of Michigan for State-Shared sales and income tax and historical trends for other revenues.

#### **GRANTS**

Most federal or state grants are accounted for in separate funds; however, occasionally it is appropriate to reflect grant revenues which are received as reimbursement for expenditures incurred by General Fund service units. Grants represent less than 1% of City revenues. These are based on grants that have been awarded or are expected to be awarded in the coming fiscal year.

## Description of Revenue Categories

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### **CHARGES FOR SERVICES**

The major sources of revenue in this category represent 33% of City revenues and are described in more detail below.

#### **POLICE & FIRE**

These accounts include revenues for services performed by the City. The principal sources of revenues are for providing police services to the University of Michigan. Another major revenue source in this category is payment from the State of Michigan for fire protection services. The police services are forecasted using the upcoming years football schedule and changes to the general level of service that the University and public schools have requested. The fire protection services are forecasted based on the current year's fire services expenditures and expected change in state owned property in the City, which are used in calculating the level of funding.

#### **WORK PERFORMED**

This category includes various municipal services provided to residents for such services as special inspecting and weed cutting.

#### **RECREATION CHARGES**

This category includes the accounts which record the various user fees associated with recreational facilities such as swimming pools, canoe liveries and ice-skating rinks. These fees are based on projected attendance for the period during which the facility is open times the user fees adjusted for any rate increases and closing of facilities for rehabilitation.

#### **CEMETERY**

This category includes revenue from the sale of lots and burial permits. These numbers have remained stable and are only adjusted for changes in rates.

#### **SOLID WASTE**

This category includes special services provided for disposal of solid waste materials for commercial pick-ups. These revenues are forecasted on the basis of expected levels of service adjusting for changes in fees and new services.

#### **ENTERPRISE SALES**

This category includes the sale and/or rental income associated with the various enterprise funds. The major source of income is the sale of water and sewer services. The revenues for the Water and Wastewater systems are based on expected water

## Description of Revenue Categories

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sales as adjusted for new customers being added through construction or annexations, significant changes in weather patterns and changes in rates. The Stormwater system rates are based on the existing land uses adjusted for expected changes, new annexations and changes in rates. The Recreation Facilities' revenues are forecasted in the same manner as the Recreation Charges. The Airport revenues are only impacted when there is a change in rates or level of service to be provided.

### **SPECIAL ASSESSMENTS**

Special Assessments are assessed against the property owner for public improvements made that benefits the property owner. These numbers are based on the actual assessments to be levied in the next fiscal year.

### **FINES & FORFEITS**

Fines associated with the enforcement of parking regulations constitute more than half of this revenue source. The rest of this revenue category is collected through various fines assessed by the Fifteenth District Court. Much of this revenue comes from moving traffic violations, delinquent parking tickets and other City ordinance violations. This represents about 1% of the City's revenues. The expected revenues are forecasted based on changes in fines and the volume of tickets anticipated.

### **INVESTMENT INCOME**

Investment earnings are derived by the placing of excess funds in approved investments until needed and represents about 9% of the City's revenues. The investment earnings are forecasted on the basis of expected investable funds multiplied by an average of expected investment rates based on the economic outlook.

### **MISCELLANEOUS**

This category accounts for revenues, which do not fit into other categories and includes rentals, sale of property and equipment and other miscellaneous revenues. These revenues are generally stable from year to year with adjustments being made in special circumstances. This category represents less than 1% of the City's revenues.

### **PRIOR YEAR SURPLUS**

Prior Year Surplus represents the use of surplus funds from previous years' budgets and represents 7% of the City's revenues. This is used only to balance one-time expenditure requests. At other times, fund balances are increased so that specific projects can be paid for in the future without having to borrow the funds.

## Description of Revenue Categories

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### **OPERATING TRANSFERS**

The majority of the transfers in this revenue category are payments for debt service. Operating transfers represent 2% of the City's revenues.

### **CONTRIBUTIONS**

This represents donations that the City receives from the public for various purposes. The level of contributions remains constant from year to year with occasional windfalls that are hard to forecast. This category represents approximately 2% of the City's revenues.

### **SALE OF BONDS**

This represents revenues received from bond proceeds for capital projects and represents 11% of the City's revenues. Revenues are determined based on approved projects from the City's Capital Improvement Plan.

### **INTRA-GOVERNMENTAL SALES**

Services provided to other funds, which are directly billed are recorded as revenues. These services include fleet operations and municipal service charge. Enterprise funds and other agencies receive a variety of services from the General Fund. The services provided include revenue collection, accounting, payroll, purchasing and general supervision. These indirect costs are allocated to the user service areas through the municipal service charge. This number is set by an outside consultant engaged to perform a cost allocation study.

Generally, these numbers are based on the level of service being rendered and the expected cost to provide the service, which determines the expected revenues for the year. This category represents 5% of City revenues.

**FY 2024 All Funds Revenue Analysis by Service Area**

	<b>Total Revenues</b>	<b>Mayor &amp; Council</b>	<b>City Attorney</b>	<b>City Administrator</b>	<b>Community Services</b>	<b>Financial Services</b>	<b>Public Services</b>	<b>Safety Services</b>	<b>15th District Court</b>	<b>Non-departmental</b>	<b>Other</b>
0001 DDA/HOUSING FUND	404,600										404,600
0002 ENERGY PROJECTS	68,289			68,289							
0003 DOWNTOWN DEVELOPMENT AUTHORITY	11,292,800										11,292,800
0009 SMART ZONE LOCAL DEVELOPMENT FINANCING AUTHOR	5,358,941										5,358,941
0010 GENERAL	130,438,071		\$281,026	\$7,889,884	\$12,747,652	\$79,736,143	\$2,973,802	\$4,026,022	\$1,303,480	\$21,480,062	
0011 CENTRAL STORES	1,534,463						1,534,463				
0012 FLEET SERVICES	13,112,473			13,112,473							
0014 INFORMATION TECHNOLOGY	11,714,761			11,714,761							
0016 COMMUNITY TELEVISION NETWORK	1,959,796			1,959,796							
0021 MAJOR STREET	16,746,599						16,746,599				
0022 LOCAL STREET	4,308,165						4,308,165				
0023 COURT FACILITIES	225,000							225,000			
0024 OPEN SPACE & PARKLAND PRESERVATION	3,473,056				3,473,056						
0025 BANDEMER PROPERTY	10,949				10,949						
0026 CONSTRUCTION CODE FUND	5,609,839				5,609,839						
0027 DRUG ENFORCEMENT	21,800							21,800			
0028 FEDERAL EQUITABLE SHARING	61,025							61,025			
0033 DDA PARKING MAINTENANCE	6,347,500										6,347,500
0034 PARKS MEMORIALS & CONTRIBUTIONS	174,842				174,842						
0035 GENERAL DEBT SERVICE	11,974,333									11,974,333	
0036 METRO EXPANSION	539,102						539,102				
0038 SPECIAL ASSISTANCE	120,537				120,537						
0041 OPEN SPACE ENDOWMENT	40,939				40,939						
0042 WATER SUPPLY SYSTEM	35,652,217						35,652,217				
0043 SEWAGE DISPOSAL SYSTEM	33,355,989						33,355,989				
0048 AIRPORT	1,094,982			1,094,982							
0049 PROJECT MANAGEMENT	6,203,498						6,203,498				
0052 VEBA TRUST	13,014,674										13,014,674
0053 POLICE AND FIRE RELIEF	50,025							50,025			
0054 CEMETERY PERPETUAL CARE	6,261			6,261							
0055 ELIZABETH R DEAN TRUST	61,400						61,400				
0057 RISK FUND	37,987,173					37,987,173					
0058 WHEELER CENTER	906,228						906,228				
0059 EMPLOYEES RETIREMENT SYSTEM	52,852,222										52,852,222
0061 ALTERNATIVE TRANSPORTATION	912,309						912,309				
0062 STREET & SIDEWALK REPAIR MILLAGE	26,560,698						26,560,698				
0063 DDA PARKING SYSTEM	26,621,100										26,621,100
0064 MICHIGAN JUSTICE TRAINING	14,326							14,326			
0069 STORMWATER SEWER SYSTEM	15,205,116						15,205,116				

**FY 2024 All Funds Revenue Analysis by Service Area**

	<b>Total Revenues</b>	<b>Mayor &amp; Council</b>	<b>City Attorney</b>	<b>City Administrator</b>	<b>Community Services</b>	<b>Financial Services</b>	<b>Public Services</b>	<b>Safety Services</b>	<b>15th District Court</b>	<b>Non-departmental</b>	<b>Other</b>
0070 AFFORDABLE HOUSING	4,602				4,602						
0071 PARK MAINTENANCE & CAPITAL IMPROVEMENTS	7,828,902				7,828,902						
0072 SOLID WASTE FUND	18,146,192						18,146,192				
0082 STORMWATER BOND PENDING	8,127,000						8,127,000				
0084 DEVELOPER OFFSET MITIGATION	1,522,045						1,522,045				
0088 SEWER BOND	18,854,000						18,854,000				
0089 WATER BOND	36,694,000						36,694,000				
00CP GENERAL CAPITAL FUND	1,742,464						742,464	1,000,000			
00MG MAJOR GRANTS PROGRAM	500							500			
0100 COUNTY MENTAL HEALTH MILLAGE	2,870,766			1,134,000	1,134,000	35,766	567,000				
0101 CAPITAL SINKING FUND	419,128			400,000		19,128					
0102 SIDEWALK CONSTRUCTION FUND	1,768,359						1,768,359				
0103 AFFORDABLE HOUSING MILLAGE	7,156,963				7,156,963						
0105 MAJOR STREET ROAD BOND	6,000,000						6,000,000				
0106 LOCAL STREET ROAD BOND	3,000,000						3,000,000				
0107 STREET, BRIDGE, & SIDEWALK BONDS	6,000,000						6,000,000				
0108 TECHNOLOGY FIBER	782,905			782,905							
0109 CLIMATE ACTION MILLAGE	7,060,574			7,060,574							
	<b>\$ 604,014,498</b>	<b>\$ -</b>	<b>\$ 281,026</b>	<b>\$ 45,223,925</b>	<b>\$ 38,302,281</b>	<b>\$ 117,778,210</b>	<b>\$ 246,380,646</b>	<b>\$ 5,173,698</b>	<b>\$ 1,528,480</b>	<b>\$ 33,454,395</b>	<b>\$ 115,891,837</b>

**FY 2025 All Funds Revenue Analysis by Service Area**

	<b>Total Revenues</b>	<b>Mayor &amp; Council</b>	<b>City Attorney</b>	<b>City Administrator</b>	<b>Community Services</b>	<b>Financial Services</b>	<b>Public Services</b>	<b>Safety Services</b>	<b>15th District Court</b>	<b>Non-departmental</b>	<b>Other</b>
0001 DDA/HOUSING FUND	403,600										403,600
0002 ENERGY PROJECTS	12,996			12,996							
0003 DOWNTOWN DEVELOPMENT AUTHORITY	8,945,300										8,945,300
0009 SMART ZONE LOCAL DEVELOPMENT FINANCING AUTHORITY	5,466,477										5,466,477
0010 GENERAL	132,039,839		\$283,835	\$7,905,223	\$13,763,676	\$81,494,026	\$3,068,826	\$4,114,940	\$1,303,480	\$20,105,833	
0011 CENTRAL STORES	1,585,031						1,585,031				
0012 FLEET SERVICES	10,114,258			10,114,258							
0014 INFORMATION TECHNOLOGY	11,908,532			11,908,532							
0016 COMMUNITY TELEVISION NETWORK	1,943,853			1,943,853							
0021 MAJOR STREET	14,546,851						14,546,851				
0022 LOCAL STREET	3,963,240						3,963,240				
0023 COURT FACILITIES	225,000							225,000			
0024 OPEN SPACE & PARKLAND PRESERVATION	3,605,142				3,605,142						
0025 BANDEMER PROPERTY	11,400				11,400						
0026 CONSTRUCTION CODE FUND	5,652,118				5,652,118						
0027 DRUG ENFORCEMENT	1,087							1,087			
0028 FEDERAL EQUITABLE SHARING	11,204							11,204			
0033 DDA PARKING MAINTENANCE	3,016,000										3,016,000
0034 PARKS MEMORIALS & CONTRIBUTIONS	181,754				181,754						
0035 GENERAL DEBT SERVICE	11,367,677									11,367,677	
0036 METRO EXPANSION	552,846						552,846				
0038 SPECIAL ASSISTANCE	20,631				20,631						
0041 OPEN SPACE ENDOWMENT	45,446				45,446						
0042 WATER SUPPLY SYSTEM	36,957,455						36,957,455				
0043 SEWAGE DISPOSAL SYSTEM	34,474,855						34,474,855				
0048 AIRPORT	1,109,571			1,109,571							
0049 PROJECT MANAGEMENT	6,399,732						6,399,732				
0052 VEBA TRUST	12,814,933										12,814,933
0053 POLICE AND FIRE RELIEF	50,025							50,025			
0054 CEMETERY PERPETUAL CARE	6,828			6,828							
0055 ELIZABETH R DEAN TRUST	65,157						65,157				
0057 RISK FUND	40,002,826					40,002,826					
0058 WHEELER CENTER	951,531						951,531				
0059 EMPLOYEES RETIREMENT SYSTEM	53,166,661										53,166,661
0061 ALTERNATIVE TRANSPORTATION	1,072,492						1,072,492				
0062 STREET & SIDEWALK REPAIR MILLAGE	16,851,253						16,851,253				
0063 DDA PARKING SYSTEM	21,592,100										21,592,100
0064 MICHIGAN JUSTICE TRAINING	14,383							14,383			
0069 STORMWATER SEWER SYSTEM	15,732,494						15,732,494				

**FY 2025 All Funds Revenue Analysis by Service Area**

	<b>Total Revenues</b>	<b>Mayor &amp; Council</b>	<b>City Attorney</b>	<b>City Administrator</b>	<b>Community Services</b>	<b>Financial Services</b>	<b>Public Services</b>	<b>Safety Services</b>	<b>15th District Court</b>	<b>Non-departmental</b>	<b>Other</b>
0070 AFFORDABLE HOUSING	5,401				5,401						
0071 PARK MAINTENANCE & CAPITAL IMPROVEMENTS	8,062,033				8,062,033						
0072 SOLID WASTE FUND	18,714,803						18,714,803				
0082 STORMWATER BOND PENDING	12,357,000						12,357,000				
0084 DEVELOPER OFFSET MITIGATION	1,525,875						1,525,875				
0088 SEWER BOND	16,993,000						16,993,000				
0089 WATER BOND	27,615,000						27,615,000				
00CP GENERAL CAPITAL FUND	1,691,347						691,347	1,000,000			
00MG MAJOR GRANTS PROGRAM	500							500			
0100 COUNTY MENTAL HEALTH MILLAGE	2,947,855			1,162,350	1,162,350	41,980	581,175				
0101 CAPITAL SINKING FUND	422,452			400,000		22,452					
0102 SIDEWALK CONSTRUCTION FUND	2,002,218						2,002,218				
0103 AFFORDABLE HOUSING MILLAGE	7,357,261				7,357,261						
0108 TECHNOLOGY FIBER	787,531			787,531							
0109 CLIMATE ACTION MILLAGE	7,237,088			7,237,088							
	<b>\$ 564,601,942</b>	<b>\$ -</b>	<b>\$ 283,835</b>	<b>\$ 42,588,230</b>	<b>\$ 39,867,212</b>	<b>\$ 121,561,284</b>	<b>\$ 216,702,181</b>	<b>\$ 5,192,139</b>	<b>\$ 1,528,480</b>	<b>\$ 31,473,510</b>	<b>\$ 105,405,071</b>



## Revenue Category by Fund

Fund Type	Fund/Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025	
General	<b>GENERAL</b>							
	CHARGES FOR SERVICES	6,091,115	10,049,580	10,406,995	7,434,624	10,735,345	11,307,465	
	CONTRIBUTIONS	194,550	8,426	500	500	500	500	
	FINES & FORFEITS	3,065,737	3,128,974	4,013,038	2,995,074	3,861,068	3,942,274	
	INTERGOVERNMENTAL REVENUES	14,724,527	18,931,120	15,243,261	17,677,536	15,936,046	16,063,041	
	INTRAGOVERNMENTAL SALES	15,992,508	17,351,301	18,374,337	17,957,895	19,169,954	20,385,593	
	INVESTMENT INCOME	(30,084)	(1,312,027)	386,232	829,180	1,000,350	1,000,350	
	LICENSES, PERMITS & REGISTRATIONS	1,351,783	1,901,256	1,956,763	1,729,640	2,470,589	2,470,589	
	MISCELLANEOUS REVENUE	1,673,997	1,365,455	1,028,096	814,977	1,248,175	2,107,203	
	OPERATING TRANSFERS IN	4,618,087	1,296,330	1,129,379	733,896	1,047,794	997,371	
	PRIOR YEAR SURPLUS	-	-	8,217,373	-	3,001,916	-	
	SPECIAL ASSESSMENTS	2,077	697	-	-	-	-	
	TAXES	63,162,112	65,106,129	67,143,197	55,716,559	71,966,334	73,765,453	
	Total		<u>\$ 110,846,409</u>	<u>\$ 117,827,241</u>	<u>\$ 127,899,171</u>	<u>\$ 105,889,881</u>	<u>\$ 130,438,071</u>	<u>\$ 132,039,839</u>
	Debt Service	<b>GENERAL DEBT SERVICE</b>						
		CHARGES FOR SERVICES	5,418,941	5,433,673	5,461,050	5,461,050	5,478,798	5,355,320
		INVESTMENT INCOME	907	(2,847)	1,200	5,000	1,200	1,200
MISCELLANEOUS REVENUE		155	6	-	-	-	-	
OPERATING TRANSFERS IN		4,439,694	4,430,885	6,282,179	6,282,179	6,494,335	6,011,157	
PRIOR YEAR SURPLUS		-	-	191,042	-	-	-	
TAXES		2,063	2,130	-	-	-	-	
Total		<u>\$ 9,861,758</u>	<u>\$ 9,863,846</u>	<u>\$ 11,935,471</u>	<u>\$ 11,748,229</u>	<u>\$ 11,974,333</u>	<u>\$ 11,367,677</u>	
Enterprise	<b>WATER SUPPLY SYSTEM</b>							
	CHARGES FOR SERVICES	26,110,127	30,020,030	30,237,693	30,659,788	32,211,941	33,916,059	
	CONTRIBUTIONS	-	224,880	-	-	-	-	
	INTERGOVERNMENTAL REVENUES	476,405	-	-	-	-	-	
	INVESTMENT INCOME	80,031	(1,658,618)	530,845	722,346	1,101,502	700,623	
	LICENSES, PERMITS & REGISTRATIONS	140,935	133,786	120,000	120,000	120,000	120,000	
	MISCELLANEOUS REVENUE	718,403	349,968	96,200	871,012	95,600	35,600	
	OPERATING TRANSFERS IN	2,033,520	2,710,917	6,384,230	2,069,971	2,123,174	2,185,173	
	PRIOR YEAR SURPLUS	-	-	754,594	-	-	-	
	TAXES	52	-	-	-	-	-	
	Total		<u>\$ 29,559,473</u>	<u>\$ 31,780,962</u>	<u>\$ 38,123,562</u>	<u>\$ 34,443,117</u>	<u>\$ 35,652,217</u>	<u>\$ 36,957,455</u>
		<b>WATER PENDING BOND SERIES (0089)</b>						
	INVESTMENT INCOME	3	(43)	-	18	-	-	
SALE OF BONDS	-	-	26,530,000	-	36,694,000	27,615,000		
Total		<u>\$ 3</u>	<u>\$ (43)</u>	<u>\$ 26,530,000</u>	<u>\$ 18</u>	<u>\$ 36,694,000</u>	<u>\$ 27,615,000</u>	
	<b>WATER PENDING BOND SERIES (0096)</b>							
INTERGOVERNMENTAL REVENUES	-	-	457,880	-	-	-		
INVESTMENT INCOME	(12,463)	391,217	-	-	-	-		
OPERATING TRANSFERS IN	3,035,398	673,392	593,609	-	-	-		
Total		<u>\$ 3,022,935</u>	<u>\$ 1,064,609</u>	<u>\$ 1,051,489</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	
	<b>SEWAGE DISPOSAL SYSTEM</b>							
CHARGES FOR SERVICES	31,368,696	35,025,084	31,951,809	31,869,468	31,742,468	32,580,993		
CONTRIBUTIONS	-	3,284	-	-	-	-		
INTERGOVERNMENTAL REVENUES	(5,182)	-	-	-	-	-		
INVESTMENT INCOME	101,295	(1,253,283)	424,506	775,000	1,613,521	1,893,862		
LICENSES, PERMITS & REGISTRATIONS	-	1,029	-	1,740	-	-		
MISCELLANEOUS REVENUE	171,419	258,346	-	40,286	-	-		
Total		<u>\$ 31,636,228</u>	<u>\$ 34,034,459</u>	<u>\$ 32,376,315</u>	<u>\$ 32,686,494</u>	<u>\$ 33,355,989</u>	<u>\$ 34,474,855</u>	
	<b>SEWER BOND PENDING SERIES</b>							
INVESTMENT INCOME	0	(2)	-	1	-	-		
SALE OF BONDS	-	-	18,220,000	-	18,854,000	16,993,000		
Total		<u>\$ 0</u>	<u>\$ (2)</u>	<u>\$ 18,220,000</u>	<u>\$ 1</u>	<u>\$ 18,854,000</u>	<u>\$ 16,993,000</u>	

## Revenue Category by Fund

Fund Type	Fund/Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
	<b>AIRPORT</b>						
	CHARGES FOR SERVICES	925,537	965,563	951,240	959,550	1,049,000	1,055,600
	INTERGOVERNMENTAL REVENUES	95,519	23,000	-	59,000	-	-
	INVESTMENT INCOME	2,043	(37,447)	13,997	24,650	45,982	53,971
	MISCELLANEOUS REVENUE	576	12,245	2,300	-	-	-
	<b>Total</b>	<b>\$ 1,023,674</b>	<b>\$ 963,362</b>	<b>\$ 967,537</b>	<b>\$ 1,043,200</b>	<b>\$ 1,094,982</b>	<b>\$ 1,109,571</b>
	<b>STORMWATER SEWER SYSTEM</b>						
	CHARGES FOR SERVICES	13,183,981	13,952,882	13,844,963	14,422,150	14,632,809	15,061,968
	INTERGOVERNMENTAL REVENUES	(44,416)	-	4,500	4,000	4,500	4,500
	INVESTMENT INCOME	19,721	(449,843)	147,562	210,547	565,307	663,526
	MISCELLANEOUS REVENUE	11,148	222,207	2,500	1,500	2,500	2,500
	OPERATING TRANSFERS IN	1,824,731	766,270	339,236	-	-	-
	PRIOR YEAR SURPLUS	-	-	445,500	-	-	-
	<b>Total</b>	<b>\$ 14,995,166</b>	<b>\$ 14,491,516</b>	<b>\$ 14,784,261</b>	<b>\$ 14,638,197</b>	<b>\$ 15,205,116</b>	<b>\$ 15,732,494</b>
	<b>STORMWATER BOND</b>						
	INVESTMENT INCOME	3	(59)	-	23	-	-
	SALE OF BONDS	-	-	6,982,000	-	8,127,000	12,357,000
	<b>Total</b>	<b>\$ 3</b>	<b>\$ (59)</b>	<b>\$ 6,982,000</b>	<b>\$ 23</b>	<b>\$ 8,127,000</b>	<b>\$ 12,357,000</b>
	<b>SOLID WASTE</b>						
	CHARGES FOR SERVICES	3,632,210	4,584,344	4,312,900	3,994,000	923,000	933,800
	INTERGOVERNMENTAL REVENUES	-	-	850,000	-	-	-
	CONTRIBUTIONS	-	-	1,000,000	-	-	-
	INVESTMENT INCOME	16,605	(697,968)	218,943	312,884	855,370	1,003,986
	MISCELLANEOUS REVENUE	156,373	4,639	-	100	-	-
	OPERATING TRANSFERS IN	40,609	13,453	636,547	-	-	-
	PRIOR YEAR SURPLUS	-	-	2,828,709	-	-	-
	TAXES	14,264,117	14,699,709	15,046,099	15,695,844	16,367,822	16,777,017
	<b>Total</b>	<b>\$ 18,109,915</b>	<b>\$ 18,604,178</b>	<b>\$ 24,893,198</b>	<b>\$ 20,002,828</b>	<b>\$ 18,146,192</b>	<b>\$ 18,714,803</b>
	<b>DEVELOPER OFFSET MITIGATION</b>						
	CHARGES FOR SERVICES	993,250	1,196,875	3,950,000	1,000,000	1,500,000	1,500,000
	INVESTMENT INCOME	2,385	(15,240)	6,135	7,588	22,045	25,875
	<b>Total</b>	<b>\$ 995,635</b>	<b>\$ 1,181,635</b>	<b>\$ 3,956,135</b>	<b>\$ 1,007,588</b>	<b>\$ 1,522,045</b>	<b>\$ 1,525,875</b>
Internal Service	<b>CENTRAL STORES</b>						
	CHARGES FOR SERVICES	162,701	331,597	450,000	370,000	450,000	463,500
	INTRAGOVERNMENTAL SALES	773,489	889,793	954,650	936,900	1,030,600	1,058,310
	INVESTMENT INCOME	2,369	(44,253)	15,486	25,000	53,863	63,221
	MISCELLANEOUS REVENUE	213	-	-	-	-	-
	PRIOR YEAR SURPLUS	-	-	75,000	-	-	-
	<b>Total</b>	<b>\$ 938,772</b>	<b>\$ 1,177,137</b>	<b>\$ 1,495,136</b>	<b>\$ 1,331,900</b>	<b>\$ 1,534,463</b>	<b>\$ 1,585,031</b>
	<b>FLEET SERVICES</b>						
	CONTRIBUTIONS	348,533	202,407	-	98,000	-	-
	INTRAGOVERNMENTAL SALES	7,375,878	8,488,198	7,468,537	16,136,255	7,505,236	7,551,467
	INVESTMENT INCOME	16,687	(382,760)	117,375	200,000	481,871	565,594
	MISCELLANEOUS REVENUE	819,712	546,530	-	31,105	-	-
	OPERATING TRANSFERS IN	-	27,743	-	-	-	-
	PRIOR YEAR SURPLUS	-	-	6,519,244	-	5,125,366	1,997,197
	<b>Total</b>	<b>\$ 8,560,809</b>	<b>\$ 8,882,118</b>	<b>\$ 14,105,156</b>	<b>\$ 16,465,360</b>	<b>\$ 13,112,473</b>	<b>\$ 10,114,258</b>
	<b>INFORMATION TECHNOLOGY</b>						
	CHARGES FOR SERVICES	8,395,523	10,459,290	10,775,179	10,343,402	11,105,866	11,623,115
	INVESTMENT INCOME	5,743	(99,856)	35,260	61,531	123,008	144,381
	MISCELLANEOUS REVENUE	135,984	42,836	41,036	56,938	41,036	41,036
	PRIOR YEAR SURPLUS	-	-	450,997	-	444,851	100,000
	<b>Total</b>	<b>\$ 8,537,251</b>	<b>\$ 10,402,269</b>	<b>\$ 11,302,472</b>	<b>\$ 10,461,871</b>	<b>\$ 11,714,761</b>	<b>\$ 11,908,532</b>

## Revenue Category by Fund

Fund Type	Fund/Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
	<b>PROJECT MANAGEMENT</b>						
	CHARGES FOR SERVICES	3,357,773	3,744,021	5,674,561	5,614,631	6,156,179	6,344,192
	INVESTMENT INCOME	1,893	(45,061)	17,724	17,724	47,319	55,540
	MISCELLANEOUS REVENUE	5,260	1,612	-	2,133	-	-
	PRIOR YEAR SURPLUS	-	-	215,135	-	-	-
	<b>Total</b>	<b>\$ 3,364,926</b>	<b>\$ 3,700,572</b>	<b>\$ 5,907,420</b>	<b>\$ 5,634,488</b>	<b>\$ 6,203,498</b>	<b>\$ 6,399,732</b>
	<b>RISK FUND</b>						
	CHARGES FOR SERVICES	25,714,517	30,531,179	33,721,463	28,528,075	35,242,127	37,202,173
	CONTRIBUTIONS	2,229,468	2,772,405	1,920,000	2,046,204	2,000,000	2,000,000
	INVESTMENT INCOME	17,915	(262,412)	98,046	178,995	320,046	375,653
	MISCELLANEOUS REVENUE	425,074	636,548	325,000	325,805	425,000	425,000
	OPERATING TRANSFERS IN	-	-	34,000	34,000	-	-
	<b>Total</b>	<b>\$ 28,386,974</b>	<b>\$ 33,677,720</b>	<b>\$ 36,098,509</b>	<b>\$ 31,113,079</b>	<b>\$ 37,987,173</b>	<b>\$ 40,002,826</b>
	<b>WHEELER CENTER</b>						
	CHARGES FOR SERVICES	591,159	678,129	685,459	680,459	887,412	929,446
	INVESTMENT INCOME	556	(14,549)	4,018	7,000	18,816	22,085
	MISCELLANEOUS REVENUE	-	998	-	-	-	-
	PRIOR YEAR SURPLUS	-	-	217,281	-	-	-
	<b>Total</b>	<b>\$ 591,715</b>	<b>\$ 664,577</b>	<b>\$ 906,758</b>	<b>\$ 687,459</b>	<b>\$ 906,228</b>	<b>\$ 951,531</b>
Fiduciary Trust	<b>ELIZABETH R. DEAN TRUST FUND</b>						
	INVESTMENT INCOME	(2,229)	(61,610)	59,128	58,900	55,512	65,157
	PRIOR YEAR SURPLUS	-	-	2,314	-	5,888	-
	<b>Total</b>	<b>\$ (2,229)</b>	<b>\$ (61,610)</b>	<b>\$ 61,442</b>	<b>\$ 58,900</b>	<b>\$ 61,400</b>	<b>\$ 65,157</b>
	<b>POLICE &amp; FIRE RELIEF</b>						
	INVESTMENT INCOME	687	1,619	4	12,603	25	25
	PRIOR YEAR SURPLUS	-	-	50,000	-	50,000	50,000
	<b>Total</b>	<b>\$ 687</b>	<b>\$ 1,619</b>	<b>\$ 50,004</b>	<b>\$ 12,603</b>	<b>\$ 50,025</b>	<b>\$ 50,025</b>
Pension Trust	<b>VEBA TRUST</b>						
	CONTRIBUTIONS	142,916	161,248	190,000	190,000	190,000	190,000
	INVESTMENT INCOME	49,948,367	(18,403,656)	12,201,045	12,251,485	12,250,500	12,250,500
	OPERATING TRANSFERS IN	965,951	599,316	200,313	-	574,174	374,433
	<b>Total</b>	<b>\$ 51,057,234</b>	<b>\$ (17,643,092)</b>	<b>\$ 12,591,358</b>	<b>\$ 12,441,485</b>	<b>\$ 13,014,674</b>	<b>\$ 12,814,933</b>
	<b>EMPLOYEES' RETIREMENT SYSTEM</b>						
	CHARGES FOR SERVICES	19,024,641	20,213,509	20,250,000	20,250,000	19,051,881	19,344,652
	CONTRIBUTIONS	317,425	394,771	339,455	50,000	476,553	492,351
	INVESTMENT INCOME	137,517,264	(31,416,562)	33,078,211	33,278,394	33,303,788	33,309,658
	MISCELLANEOUS REVENUE	23,163	12,428	20,000	20,000	20,000	20,000
	<b>Total</b>	<b>\$ 156,882,493</b>	<b>\$ (10,795,854)</b>	<b>\$ 53,687,666</b>	<b>\$ 53,598,394</b>	<b>\$ 52,852,222</b>	<b>\$ 53,166,661</b>
Special Revenue	<b>ENERGY PROJECTS</b>						
	INVESTMENT INCOME	345	(848)	2,163	2,163	6,531	7,666
	PRIOR YEAR SURPLUS	-	-	45,952	-	61,758	5,330
	SPECIAL ASSESSMENTS	53,742	47,086	47,307	47,307	-	-
	<b>Total</b>	<b>\$ 54,087</b>	<b>\$ 46,238</b>	<b>\$ 95,422</b>	<b>\$ 49,470</b>	<b>\$ 68,289</b>	<b>\$ 12,996</b>
	<b>COMMUNITY TELEVISION NETWORK</b>						
	INVESTMENT INCOME	4,855	(89,325)	31,781	53,578	108,734	127,626
	LICENSES, PERMITS & REGISTRATIONS	1,751,090	1,679,477	1,966,500	1,679,477	1,577,750	1,483,086
	MISCELLANEOUS REVENUE	88	-	-	2,883	-	-
	PRIOR YEAR SURPLUS	-	-	-	-	273,312	333,141
	<b>Total</b>	<b>\$ 1,756,032</b>	<b>\$ 1,590,152</b>	<b>\$ 1,998,281</b>	<b>\$ 1,735,938</b>	<b>\$ 1,959,796</b>	<b>\$ 1,943,853</b>

## Revenue Category by Fund

Fund Type	Fund/Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
<b>HOMELAND SECURITY GRANT FUND</b>							
	INTERGOVERNMENTAL REVENUES	44,609	59,516	49,544	-	-	-
	INVESTMENT INCOME	(65)	10	-	-	-	-
	<b>Total</b>	<b>\$ 44,544</b>	<b>\$ 59,526</b>	<b>\$ 49,544</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>MAJOR STREET</b>							
	CHARGES FOR SERVICES	1,072,266	1,089,161	1,027,296	1,049,596	1,092,514	1,116,139
	CONTRIBUTIONS	1,536	3,405	135,768	6,545	-	-
	INTERGOVERNMENTAL REVENUES	10,853,342	11,986,411	11,274,738	12,770,673	12,498,081	12,854,207
	INVESTMENT INCOME	17,379	(352,183)	120,127	185,000	448,120	525,979
	LICENSES, PERMITS & REGISTRATIONS	106,334	73,996	50,000	38,000	18,250	18,250
	MISCELLANEOUS REVENUE	131,716	226,563	10,000	(999)	-	-
	OPERATING TRANSFERS IN	491,190	1,173,782	3,950,500	3,950,500	32,263	32,276
	SALE OF BONDS	-	-	6,000,000	-	-	-
	PRIOR YEAR SURPLUS	-	-	5,363,837	-	2,657,371	-
	<b>Total</b>	<b>\$ 12,673,762</b>	<b>\$ 14,201,134</b>	<b>\$ 27,932,266</b>	<b>\$ 17,999,315</b>	<b>\$ 16,746,599</b>	<b>\$ 14,546,851</b>
<b>LOCAL STREET</b>							
	CHARGES FOR SERVICES	195,531	206,795	210,327	210,327	232,381	239,352
	INTERGOVERNMENTAL REVENUES	2,990,527	3,308,175	3,000,000	3,453,982	3,471,915	3,572,361
	INVESTMENT INCOME	6,788	(101,302)	32,976	50,000	123,331	144,759
	MISCELLANEOUS REVENUE	43,516	342	-	49,645	-	-
	OPERATING TRANSFERS IN	6,768	6,756	6,752	6,752	6,765	6,768
	SALE OF BONDS	-	-	3,000,000	-	-	-
	PRIOR YEAR SURPLUS	-	-	1,016,442	-	473,773	-
	<b>Total</b>	<b>\$ 3,243,130</b>	<b>\$ 3,420,766</b>	<b>\$ 7,266,497</b>	<b>\$ 3,770,706</b>	<b>\$ 4,308,165</b>	<b>\$ 3,963,240</b>
<b>COURT FACILITIES</b>							
	FINES & FORFEITS	26,788	30,049	90,000	90,000	90,000	90,000
	INVESTMENT INCOME	129	47	-	125	-	-
	OPERATING TRANSFERS IN	197,500	196,700	203,500	135,000	135,000	135,000
	<b>Total</b>	<b>\$ 224,416</b>	<b>\$ 226,796</b>	<b>\$ 293,500</b>	<b>\$ 225,125</b>	<b>\$ 225,000</b>	<b>\$ 225,000</b>
<b>OPEN SPACE &amp; PARKLAND PRESERVATION</b>							
	CONTRIBUTIONS	-	-	-	-	-	-
	INTERGOVERNMENTAL REVENUES	213,750	264,250	-	2,204,300	-	-
	INVESTMENT INCOME	11,042	(255,918)	96,039	100,000	304,271	357,137
	MISCELLANEOUS REVENUE	588	13,270	-	-	-	-
	PRIOR YEAR SURPLUS	-	-	5,595,706	-	-	-
	TAXES	2,769,752	2,847,092	2,954,977	3,038,563	3,168,785	3,248,005
	<b>Total</b>	<b>\$ 2,995,133</b>	<b>\$ 2,868,694</b>	<b>\$ 8,646,722</b>	<b>\$ 5,342,863</b>	<b>\$ 3,473,056</b>	<b>\$ 3,605,142</b>
<b>BANDEMER PROPERTY</b>							
	CHARGES FOR SERVICES	729	1,170	-	-	700	700
	INVESTMENT INCOME	103	(2,098)	694	1,000	2,599	3,050
	MISCELLANEOUS REVENUE	7,650	7,838	7,650	-	7,650	7,650
	<b>Total</b>	<b>\$ 7,753</b>	<b>\$ 5,740</b>	<b>\$ 8,344</b>	<b>\$ 1,000</b>	<b>\$ 10,249</b>	<b>\$ 10,700</b>
<b>CONSTRUCTION CODE FUND</b>							
	CHARGES FOR SERVICES	-	-	-	4,750	-	-
	INVESTMENT INCOME	7,276	(152,227)	50,014	80,000	189,708	222,669
	LICENSES, PERMITS & REGISTRATIONS	4,752,956	5,660,507	4,181,250	5,197,151	5,102,100	5,102,550
	MISCELLANEOUS REVENUE	(47,240)	669	1,200	6,322	500	500
	PRIOR YEAR SURPLUS	-	-	1,260,459	-	317,531	326,399
	<b>Total</b>	<b>\$ 4,712,993</b>	<b>\$ 5,508,949</b>	<b>\$ 5,492,923</b>	<b>\$ 5,288,223</b>	<b>\$ 5,609,839</b>	<b>\$ 5,652,118</b>
<b>DRUG ENFORCEMENT</b>							
	FINES & FORFEITS	10,789	19,792	4,743	4,500	500	500
	INVESTMENT INCOME	57	(409)	372	372	500	587
	PRIOR YEAR SURPLUS	-	-	-	-	20,800	-
	<b>Total</b>	<b>\$ 10,845</b>	<b>\$ 19,383</b>	<b>\$ 5,115</b>	<b>\$ 4,872</b>	<b>\$ 21,800</b>	<b>\$ 1,087</b>

## Revenue Category by Fund

Fund Type	Fund/Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
	<b>FEDERAL EQUITABLE SHARING FORFEITURE</b>						
	FINES & FORFEITS	21,892	43,532	227,067	162,374	10,000	10,000
	INVESTMENT INCOME	241	(541)	1,154	1,400	1,025	1,204
	OPERATING TRANSFERS IN	-	541	-	-	-	-
	PRIOR YEAR SURPLUS	-	-	-	-	50,000	-
	<b>Total</b>	<b>\$ 22,133</b>	<b>\$ 43,532</b>	<b>\$ 228,221</b>	<b>\$ 163,774</b>	<b>\$ 61,025</b>	<b>\$ 11,204</b>
	<b>PARKS MEMORIALS &amp; CONTRIBUTIONS</b>						
	CHARGES FOR SERVICES	28,392	40,302	75,000	75,000	75,000	75,000
	CONTRIBUTIONS	203,776	282,248	735,000	903,525	60,000	60,000
	INVESTMENT INCOME	1,440	(31,760)	10,385	16,000	39,842	46,754
	<b>Total</b>	<b>\$ 233,608</b>	<b>\$ 290,790</b>	<b>\$ 820,385</b>	<b>\$ 994,525</b>	<b>\$ 174,842</b>	<b>\$ 181,754</b>
	<b>METRO EXPANSION</b>						
	INTERGOVERNMENTAL REVENUES	458,579	497,134	460,000	460,000	460,000	460,000
	INVESTMENT INCOME	3,389	(63,876)	21,713	30,000	79,102	92,846
	MISCELLANEOUS REVENUE	1,720	500	-	-	-	-
	<b>Total</b>	<b>\$ 463,688</b>	<b>\$ 433,759</b>	<b>\$ 481,713</b>	<b>\$ 490,000</b>	<b>\$ 539,102</b>	<b>\$ 552,846</b>
	<b>SPECIAL ASSISTANCE</b>						
	CONTRIBUTIONS	20,808	15,164	15,000	15,000	15,000	15,000
	INVESTMENT INCOME	29	(267)	147	1,000	537	631
	OPERATING TRANSFERS IN	-	-	-	100,000	100,000	-
	PRIOR YEAR SURPLUS	-	-	5,000	-	5,000	5,000
	<b>Total</b>	<b>\$ 20,838</b>	<b>\$ 14,897</b>	<b>\$ 20,147</b>	<b>\$ 116,000</b>	<b>\$ 120,537</b>	<b>\$ 20,631</b>
	<b>OPEN SPACE ENDOWMENT</b>						
	INVESTMENT INCOME	1,064	(21,073)	6,967	10,000	25,939	30,446
	OPERATING TRANSFERS IN	47,734	47,734	-	95,468	-	-
	PRIOR YEAR SURPLUS	-	-	60,000	-	15,000	15,000
	<b>Total</b>	<b>\$ 48,798</b>	<b>\$ 26,661</b>	<b>\$ 66,967</b>	<b>\$ 105,468</b>	<b>\$ 40,939</b>	<b>\$ 45,446</b>
	<b>CEMETARY PERPETUAL CARE</b>						
	CHARGES FOR SERVICES	1,575	5,000	3,000	5,750	3,000	3,000
	INVESTMENT INCOME	1,505	1,135	899	1,200	3,261	3,828
	<b>Total</b>	<b>\$ 3,080</b>	<b>\$ 6,135</b>	<b>\$ 3,899</b>	<b>\$ 6,950</b>	<b>\$ 6,261</b>	<b>\$ 6,828</b>
	<b>ALTERNATIVE TRANSPORTATION</b>						
	INTERGOVERNMENTAL REVENUES	-	221,525	-	-	-	-
	INVESTMENT INCOME	1,369	(8,055)	3,629	4,632	5,329	6,255
	MISCELLANEOUS REVENUE	-	-	-	-	-	-
	OPERATING TRANSFERS IN	1,661,448	649,212	1,704,210	799,210	789,072	811,900
	SPECIAL ASSESSMENTS	4,384	-	-	-	-	-
	PRIOR YEAR SURPLUS	-	-	205,000	-	117,908	254,337
	<b>Total</b>	<b>\$ 1,667,202</b>	<b>\$ 862,681</b>	<b>\$ 1,912,839</b>	<b>\$ 803,842</b>	<b>\$ 912,309</b>	<b>\$ 1,072,492</b>
	<b>STREET, BRIDGE &amp; SIDEWALK MILLAGE</b>						
	CHARGES FOR SERVICES	15,195	5,532	195,090	-	-	-
	CONTRIBUTIONS	5,054,885	2,736,722	7,577,638	14,218,908	7,835,000	1,663,600
	INTERGOVERNMENTAL REVENUES	46,333	224,563	541,000	-	-	-
	INVESTMENT INCOME	3,491	(410,435)	114,830	298,000	513,526	602,749
	MISCELLANEOUS REVENUE	172,531	55,152	-	-	-	-
	OPERATING TRANSFERS IN	2,360,110	1,707,747	5,416,169	-	-	-
	PRIOR YEAR SURPLUS	-	-	3,641,597	-	3,982,998	-
	SALE OF BONDS	-	-	6,000,000	6,000,000	-	-
	SPECIAL ASSESSMENTS	90,423	21,192	106,315	-	-	-
	TAXES	12,430,096	12,809,741	13,155,910	13,679,101	14,229,174	14,584,904
	<b>Total</b>	<b>\$ 20,173,064</b>	<b>\$ 17,150,215</b>	<b>\$ 36,748,549</b>	<b>\$ 34,196,009</b>	<b>\$ 26,560,698</b>	<b>\$ 16,851,253</b>

## Revenue Category by Fund

Fund Type	Fund/Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
	<b>MICHIGAN JUSTICE TRAINING</b>						
	INTERGOVERNMENTAL REVENUES	13,159	14,532	15,000	15,000	14,000	14,000
	INVESTMENT INCOME	221	138	136	136	326	383
	PRIOR YEAR SURPLUS	-	-	-	-	-	-
	Total	<u>\$ 13,380</u>	<u>\$ 14,670</u>	<u>\$ 15,136</u>	<u>\$ 15,136</u>	<u>\$ 14,326</u>	<u>\$ 14,383</u>
	<b>AFFORDABLE HOUSING</b>						
	CONTRIBUTIONS	-	88,200	-	-	-	-
	INVESTMENT INCOME	750	(3,885)	1,629	1,629	4,602	5,401
	MISCELLANEOUS REVENUE	-	10,558	-	-	-	-
	PRIOR YEAR SURPLUS	-	-	69,932	-	-	-
	Total	<u>\$ 750</u>	<u>\$ 94,872</u>	<u>\$ 71,561</u>	<u>\$ 1,629</u>	<u>\$ 4,602</u>	<u>\$ 5,401</u>
	<b>PARK MAINT &amp; CAPITAL IMPROVEMENT</b>						
	CONTRIBUTIONS	-	82,500	-	2,000	-	-
	INTERGOVERNMENTAL REVENUES	88,352	-	-	-	-	-
	INVESTMENT INCOME	751	(207,146)	62,134	105,000	251,494	295,190
	MISCELLANEOUS REVENUE	4,635	3,623	1,100	3,863	-	-
	OPERATING TRANSFERS IN	-	360,015	675,000	675,000	-	-
	PRIOR YEAR SURPLUS	-	-	144,192	-	-	-
	TAXES	6,610,088	6,805,058	7,065,396	10,010,000	7,577,408	7,766,843
	Total	<u>\$ 6,703,826</u>	<u>\$ 7,044,050</u>	<u>\$ 7,947,822</u>	<u>\$ 10,795,863</u>	<u>\$ 7,828,902</u>	<u>\$ 8,062,033</u>
	<b>MAJOR GRANTS PROGRAMS</b>						
	CONTRIBUTIONS	-	100,000	20,000	-	-	-
	INTERGOVERNMENTAL REVENUES	6,091,818	2,197,946	27,654,312	49,994	500	500
	INVESTMENT INCOME	(21,766)	(13,245)	-	200,000	-	-
	MISCELLANEOUS REVENUE	36,987	63,678	84,460	-	-	-
	OPERATING TRANSFERS IN	766,813	-	4,949	4,949	-	-
	Total	<u>\$ 6,873,852</u>	<u>\$ 2,348,379</u>	<u>\$ 27,763,721</u>	<u>\$ 254,943</u>	<u>\$ 500</u>	<u>\$ 500</u>
	<b>COUNTY MENTAL HEALTH MILLAGE</b>						
	INVESTMENT INCOME	1,770	(26,631)	9,375	12,000	35,766	41,980
	MISCELLANEOUS REVENUE	7,775	13,950	-	-	-	-
	PRIOR YEAR SURPLUS	-	-	819,594	-	-	-
	TAXES	2,502,263	2,495,139	2,700,000	2,700,000	2,835,000	2,905,875
	Total	<u>\$ 2,511,808</u>	<u>\$ 2,482,458</u>	<u>\$ 3,528,969</u>	<u>\$ 2,712,000</u>	<u>\$ 2,870,766</u>	<u>\$ 2,947,855</u>
	<b>SIDEWALK CONSTRUCTION MILLAGE</b>						
	CONTRIBUTIONS	-	-	1,356,327	1,370,000	350,000	546,000
	INVESTMENT INCOME	-	-	-	12,000	16,129	18,932
	MISCELLANEOUS REVENUE	-	238	-	301,601	-	-
	OPERATING TRANSFERS IN	-	249,416	-	-	-	-
	PRIOR YEAR SURPLUS	-	-	136,274	-	-	-
	TAXES	-	1,257,996	1,307,801	1,344,099	1,402,230	1,437,286
	Total	<u>\$ -</u>	<u>\$ 1,507,649</u>	<u>\$ 2,800,402</u>	<u>\$ 3,027,700</u>	<u>\$ 1,768,359</u>	<u>\$ 2,002,218</u>
	<b>AFFORDABLE HOUSING MILLAGE</b>						
	INVESTMENT INCOME	-	-	-	71,000	143,695	168,661
	MISCELLANEOUS REVENUE	-	1,188	-	-	-	-
	PRIOR YEAR SURPLUS	-	-	5,132,882	-	-	-
	TAXES	-	6,290,557	6,539,006	6,723,173	7,013,268	7,188,600
	Total	<u>\$ -</u>	<u>\$ 6,291,744</u>	<u>\$ 11,671,888</u>	<u>\$ 6,794,173</u>	<u>\$ 7,156,963</u>	<u>\$ 7,357,261</u>
	<b>MAJOR STREET ROAD BOND</b>						
	INTERGOVERNMENTAL REVENUES	-	-	1,650,000	-	-	-
	INVESTMENT INCOME	-	2,273	-	113,000	-	-
	PRIOR YEAR SURPLUS	-	-	-	-	6,000,000	-
	SALE OF BONDS	-	6,010,415	-	-	-	-
	Total	<u>\$ -</u>	<u>\$ 6,012,688</u>	<u>\$ 1,650,000</u>	<u>\$ 113,000</u>	<u>\$ 6,000,000</u>	<u>\$ -</u>

## Revenue Category by Fund

Fund Type	Fund/Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
	<b>LOCAL STREET ROAD BOND</b>						
	INVESTMENT INCOME	-	1,137	-	57,000	-	-
	PRIOR YEAR SURPLUS	-	-	-	-	3,000,000	-
	SALE OF BONDS	-	3,005,207	-	-	-	-
		<b>\$ -</b>	<b>\$ 3,006,344</b>	<b>\$ -</b>	<b>\$ 57,000</b>	<b>\$ 3,000,000</b>	<b>\$ -</b>
	<b>STREET, BRIDGE &amp; SIDEWALK BONDS</b>						
	INVESTMENT INCOME	-	2,273	-	1,130,000	-	-
	PRIOR YEAR SURPLUS	-	-	-	-	6,000,000	-
	SALE OF BONDS	-	6,010,415	-	-	-	-
		<b>\$ -</b>	<b>\$ 6,012,688</b>	<b>\$ -</b>	<b>\$ 1,130,000</b>	<b>\$ 6,000,000</b>	<b>\$ -</b>
	<b>TECHNOLOGY FIBER</b>						
	CHARGES FOR SERVICES	-	-	-	-	254,192	258,818
	OPERATING TRANSFERS IN	-	-	-	-	528,713	528,713
		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 782,905</b>	<b>\$ 787,531</b>
	<b>CLIMATE ACTION MILLAGE</b>						
	TAXES	-	-	-	-	7,060,574	7,237,088
		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,060,574</b>	<b>\$ 7,237,088</b>
	<b>INDIGENT DEFENSE FUND</b>						
	INTERGOVERNMENTAL REVENUES	46,756	-	-	-	-	-
	INVESTMENT INCOME	169	-	-	-	-	-
	Total	<b>\$ 46,925</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Capital Projects	<b>GENERAL CAPITAL FUND</b>						
	CHARGES FOR SERVICES	168,938	3,000,000	1,790,250	-	-	-
	CONTRIBUTIONS	-	150,000	-	150,000	-	-
	INTERGOVERNMENTAL REVENUES	-	50,000	52,000	52,000	-	-
	INVESTMENT INCOME	2,057	(122,168)	15,728	45,000	137,464	161,347
	MISCELLANEOUS REVENUE	3,039	-	-	-	-	-
	OPERATING TRANSFERS IN	1,030,210	1,688,264	2,040,000	1,530,000	1,605,000	1,530,000
	Total	<b>\$ 1,204,244</b>	<b>\$ 4,766,096</b>	<b>\$ 3,897,978</b>	<b>\$ 1,777,000</b>	<b>\$ 1,742,464</b>	<b>\$ 1,691,347</b>
	<b>CAPITAL SINKING FUND</b>						
	INVESTMENT INCOME	593	(14,950)	4,042	7,200	19,128	22,452
	OPERATING TRANSFERS IN	99,996	399,996	400,000	400,000	400,000	400,000
	Total	<b>\$ 100,589</b>	<b>\$ 385,046</b>	<b>\$ 404,042</b>	<b>\$ 407,200</b>	<b>\$ 419,128</b>	<b>\$ 422,452</b>
	<b>2019-A CAPITAL IMPROVEMENT BONDS</b>						
	CONTRIBUTIONS	690,039	729,026	-	-	-	-
	INVESTMENT INCOME	7,787	1,275	-	-	-	-
	Total	<b>\$ 697,826</b>	<b>\$ 730,301</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Component Units	<b>SMART ZONE LDFA</b>						
	INVESTMENT INCOME	2,419	(66,992)	80,000	80,000	84,396	99,059
	MISCELLANEOUS REVENUE	21,484	100,464	10,000	10,000	-	-
	PRIOR YEAR SURPLUS	-	-	1,673,726	-	38,039	-
	TAXES	4,658,896	4,713,750	5,052,891	5,052,891	5,236,506	5,367,418
	Total	<b>\$ 4,682,798</b>	<b>\$ 4,747,221</b>	<b>\$ 6,816,617</b>	<b>\$ 5,142,891</b>	<b>\$ 5,358,941</b>	<b>\$ 5,466,477</b>
	<b>DDA/HOUSING FUND</b>						
	CHARGES FOR SERVICES	-	-	375,700	375,700	388,900	402,600
	INVESTMENT INCOME	-	-	800	800	1,000	1,000
	PRIOR YEAR SURPLUS	-	-	16,300	-	14,700	-
	Total	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 392,800</b>	<b>\$ 376,500</b>	<b>\$ 404,600</b>	<b>\$ 403,600</b>

## Revenue Category by Fund

Fund Type	Fund/Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
	<b>DOWNTOWN DEVELOPMENT AUTHORITY</b>						
	INVESTMENT INCOME	-	-	40,000	40,000	16,000	16,000
	MISCELLANEOUS REVENUE	-	-	4,000	4,000	4,000	4,000
	PRIOR YEAR SURPLUS	-	-	17,073	-	2,834,600	191,800
	TAXES	-	-	8,206,500	8,152,800	8,438,200	8,733,500
	Total	\$ -	\$ -	\$ 8,267,573	\$ 8,196,800	\$ 11,292,800	\$ 8,945,300
	<b>DDA PARKING MAINTENANCE</b>						
	CHARGES FOR SERVICES	-	-	2,600,000	2,600,000	6,337,500	777,700
	INVESTMENT INCOME	-	-	10,000	10,000	10,000	10,000
	PRIOR YEAR SURPLUS	-	-	293,000	-	-	2,228,300
	Total	\$ -	\$ -	\$ 2,903,000	\$ 2,610,000	\$ 6,347,500	\$ 3,016,000
	<b>DDA PARKING SYSTEM</b>						
	CHARGES FOR SERVICES	-	-	21,362,500	20,225,512	20,832,200	21,457,100
	INVESTMENT INCOME	-	-	20,000	20,000	15,000	15,000
	MISCELLANEOUS REVENUE	-	-	190,000	120,000	120,000	120,000
	PRIOR YEAR SURPLUS	-	-	1,950,467	-	5,653,900	-
	Total	\$ -	\$ -	\$ 23,522,967	\$ 20,365,512	\$ 26,621,100	\$ 21,592,100
	<b>CITY TOTALS</b>						
	CHARGES FOR SERVICES	146,452,796	171,533,716	200,312,475	186,133,832	200,383,213	201,948,692
	CONTRIBUTIONS	9,203,937	7,954,686	13,289,688	19,050,682	10,927,053	4,967,451
	FINES & FORFEITS	3,125,206	3,222,346	4,334,848	3,251,948	3,961,568	4,042,774
	INTERGOVERNMENTAL REVENUES	36,094,078	37,778,172	61,252,235	36,746,485	32,385,042	32,968,609
	INTRAGOVERNMENTAL SALES	24,141,876	26,729,292	26,797,524	35,031,050	27,705,790	28,995,370
	INVESTMENT INCOME	187,744,883	(57,702,307)	48,093,451	51,718,104	54,447,380	55,224,798
	LICENSES, PERMITS & REGISTRATIONS	8,103,098	9,450,051	8,274,513	8,766,008	9,288,689	9,194,475
	MISCELLANEOUS REVENUE	4,525,967	3,951,847	1,823,542	2,661,171	1,964,461	2,763,489
	PRIOR YEAR SURPLUS	-	-	47,414,622	-	40,144,711	5,506,504
	OPERATING TRANSFERS IN	23,619,759	16,998,470	30,000,573	16,816,925	13,836,290	13,012,791
	SALE OF BONDS	-	15,026,037	66,732,000	6,000,000	63,675,000	56,965,000
	SPECIAL ASSESSMENTS	150,626	68,975	153,622	47,307	-	-
	TAXES	106,399,438	117,027,300	129,171,777	122,113,030	145,295,301	149,011,989
	Total*	\$ 549,561,665	\$ 352,038,584	\$ 637,650,870	\$ 488,336,542	\$ 604,014,498	\$ 564,601,942

\* Totals include all fund activity with no inter-fund eliminations. The City uses several Internal Service Funds to account for expenditures such as Fleet, Information Technology and Risk. Transactions involving Internal Service Funds would need to be eliminated to obtain consolidated totals.



## Definition of Expenditure Categories

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### **PERSONNEL SERVICES**

These expenditures represent all budgeted salary costs for permanent and temporary staff.

### **PAYROLL FRINGES**

This category represents all personnel-related insurances, such as unemployment and health care. It also includes pension and social security costs.

### **OTHER SERVICES**

These expenditures represent a wide array of charges and contracts with outside agencies. Examples of this type of expenditure include fees incurred for consultation with bond counsel, payments for audit services, and travel.

### **MATERIALS AND SUPPLIES**

This category includes consumable items costing less than \$5,000 with an estimated life of less than two years. Items include office supplies, chemicals, parts, sign materials, road salt, etc.

### **OTHER CHARGES**

This category contains expenditures for miscellaneous items such as payments for utility bills, dues, licenses, etc.

### **PASS-THROUGHS**

This category includes transfers to other funds and transfers to other agencies for taxes.

### **CAPITAL OUTLAY**

This category includes all purchases in excess of \$5,000 of a capital nature. Vehicles and heavy equipment are excellent examples of normal expenditures in this category.

### **GRANT/LOAN RECIPIENTS**

This category is for grants from allocated monies as well as loans for Energy projects in the community via the PACE program.

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**FY 2024 All Funds Expenditure Analysis by Service Area**

	<b>Total Expenditures</b>	<b>Mayor &amp; Council</b>	<b>City Attorney</b>	<b>City Administrator</b>	<b>Community Services</b>	<b>Financial Services</b>	<b>Public Services</b>	<b>Safety Services</b>	<b>15th District Court</b>	<b>Non-departmental</b>	<b>Other</b>
0001 DDA/HOUSING FUND	404,600										404,600
0002 ENERGY PROJECTS	68,289			68,289							
0003 DOWNTOWN DEVELOPMENT AUTHORITY	11,292,800										11,292,800
0009 SMART ZONE LOCAL DEVELOPMENT FINANCING AUTHORITY	5,358,941										5,358,941
0010 GENERAL	130,438,071	563,216	3,140,510	18,244,957	22,258,199	4,815,130	6,428,608	50,250,415	5,599,252	19,137,784	
0011 CENTRAL STORES	1,492,742						1,492,742				
0012 FLEET SERVICES	13,112,473			13,112,473							
0014 INFORMATION TECHNOLOGY	11,423,725			11,423,725							
0016 COMMUNITY TELEVISION NETWORK	1,959,796			1,959,796							
0021 MAJOR STREET	16,746,599					12,152	16,734,447				
0022 LOCAL STREET	4,308,165						4,308,165				
0023 COURT FACILITIES	225,000								225,000		
0024 OPEN SPACE & PARKLAND PRESERVATION	2,210,783				2,210,783						
0025 BANDEMER PROPERTY	8,350				8,350						
0026 CONSTRUCTION CODE FUND	5,609,839				5,609,839						
0027 DRUG ENFORCEMENT	21,300							21,300			
0028 FEDERAL EQUITABLE SHARING	60,000							60,000			
0033 DDA PARKING MAINTENANCE	4,753,000										4,753,000
0034 PARKS MEMORIALS & CONTRIBUTIONS	75,000				75,000						
0035 GENERAL DEBT SERVICE	11,974,333									11,974,333	
0036 METRO EXPANSION	435,261				65,000		370,261				
0038 SPECIAL ASSISTANCE	120,000				120,000						
0041 OPEN SPACE ENDOWMENT	15,000				15,000						
0042 WATER SUPPLY SYSTEM	27,412,476			63,525		805,951	26,543,000				
0043 SEWAGE DISPOSAL SYSTEM	27,219,594			49,276		700,757	26,469,561				
0048 AIRPORT	1,051,085			1,051,085							
0049 PROJECT MANAGEMENT	6,203,498					76,778	6,126,720				
0052 VEBA TRUST	1,347,419										1,347,419
0053 POLICE AND FIRE RELIEF	50,000							50,000			
0055 ELIZABETH R DEAN TRUST	61,400						61,400				
0057 RISK FUND	37,987,173			34,340,511		3,646,662					
0058 WHEELER CENTER	769,825						769,825				
0059 EMPLOYEES RETIREMENT SYSTEM	49,545,895										49,545,895
0061 ALTERNATIVE TRANSPORTATION	912,309						912,309				
0062 STREET & SIDEWALK REPAIR MILLAGE	26,560,698						26,560,698				
0063 DDA PARKING SYSTEM	26,621,100										26,621,100
0064 MICHIGAN JUSTICE TRAINING	14,000							14,000			
0069 STORMWATER SEWER SYSTEM	12,372,295			48,298		373,083	11,950,914				
0071 PARK MAINTENANCE & CAPITAL IMPROVEMENTS	7,828,902				7,828,902						
0072 SOLID WASTE FUND	17,308,365			53,452		198,771	17,056,142				

**FY 2024 All Funds Expenditure Analysis by Service Area**

	<b>Total Expenditures</b>	<b>Mayor &amp; Council</b>	<b>City Attorney</b>	<b>City Administrator</b>	<b>Community Services</b>	<b>Financial Services</b>	<b>Public Services</b>	<b>Safety Services</b>	<b>15th District Court</b>	<b>Non-departmental</b>	<b>Other</b>
0082 STORMWATER BOND PENDING	8,127,000						8,127,000				
0088 SEWER BOND	18,854,000						18,854,000				
0089 WATER BOND	36,694,000						36,694,000				
00CP GENERAL CAPITAL FUND	1,605,000						605,000	1,000,000			
00MG MAJOR GRANTS PROGRAM	500							500			
0100 COUNTY MENTAL HEALTH MILLAGE	2,840,271			1,134,000	1,134,000		567,000			5,271	
0101 CAPITAL SINKING FUND	400,000			400,000							
0102 SIDEWALK CONSTRUCTION FUND	1,477,230						1,477,230				
0103 AFFORDABLE HOUSING MILLAGE	7,156,963				7,156,963						
0105 MAJOR STREET ROAD BOND	6,000,000						6,000,000				
0106 LOCAL STREET ROAD BOND	3,000,000						3,000,000				
0107 STREET, BRIDGE, & SIDEWALK BONDS	6,000,000						6,000,000				
0108 TECHNOLOGY FIBER	351,099			351,099							
0109 CLIMATE ACTION MILLAGE	7,060,574			7,060,574							
	<b>\$564,946,738</b>	<b>\$563,216</b>	<b>\$3,140,510</b>	<b>\$89,361,060</b>	<b>\$46,482,036</b>	<b>\$10,629,284</b>	<b>\$227,109,022</b>	<b>\$51,396,215</b>	<b>\$5,824,252</b>	<b>\$31,117,388</b>	<b>\$99,323,755</b>

**FY 2025 All Funds Expenditure Analysis by Service Area**

	<b>Total Expenditures</b>	<b>Mayor &amp; Council</b>	<b>City Attorney</b>	<b>City Administrator</b>	<b>Community Services</b>	<b>Financial Services</b>	<b>Public Services</b>	<b>Safety Services</b>	<b>15th District Court</b>	<b>Non-departmental</b>	<b>Other</b>
0001 DDA/HOUSING FUND	400,400										400,400
0002 ENERGY PROJECTS	12,996			12,996							
0003 DOWNTOWN DEVELOPMENT AUTHORITY	8,945,300										8,945,300
0009 SMART ZONE LOCAL DEVELOPMENT FINANCING AUTHORITY	5,466,477										5,466,477
0010 GENERAL	131,240,582	593,389	3,130,689	17,933,363	21,339,318	4,950,557	6,571,220	51,013,287	5,438,482	20,270,277	
0011 CENTRAL STORES	1,538,307						1,538,307				
0012 FLEET SERVICES	10,114,258			10,114,258							
0014 INFORMATION TECHNOLOGY	11,496,114			11,496,114							
0016 COMMUNITY TELEVISION NETWORK	1,943,853			1,943,853							
0021 MAJOR STREET	13,154,885					12,475	13,142,410				
0022 LOCAL STREET	3,869,559						3,869,559				
0023 COURT FACILITIES	225,000								225,000		
0024 OPEN SPACE & PARKLAND PRESERVATION	2,219,490				2,219,490						
0025 BANDEMER PROPERTY	8,432				8,432						
0026 CONSTRUCTION CODE FUND	5,652,118				5,652,118						
0027 DRUG ENFORCEMENT	500							500			
0028 FEDERAL EQUITABLE SHARING	10,000							10,000			
0033 DDA PARKING MAINTENANCE	3,016,000										3,016,000
0034 PARKS MEMORIALS & CONTRIBUTIONS	75,000				75,000						
0035 GENERAL DEBT SERVICE	11,367,677									11,367,677	
0036 METRO EXPANSION	443,289				65,000		378,289				
0038 SPECIAL ASSISTANCE	20,000				20,000						
0041 OPEN SPACE ENDOWMENT	15,000				15,000						
0042 WATER SUPPLY SYSTEM	26,899,045			64,619		825,525	26,008,901				
0043 SEWAGE DISPOSAL SYSTEM	27,104,358			50,277		721,213	26,332,868				
0048 AIRPORT	1,081,647			1,081,647							
0049 PROJECT MANAGEMENT	6,399,732					81,708	6,318,024				
0052 VEBA TRUST	1,351,725										1,351,725
0053 POLICE AND FIRE RELIEF	50,000							50,000			
0055 ELIZABETH R DEAN TRUST	61,415						61,415				
0057 RISK FUND	40,002,826			36,169,074		3,833,752					
0058 WHEELER CENTER	689,470						689,470				
0059 EMPLOYEES RETIREMENT SYSTEM	50,988,958										50,988,958
0061 ALTERNATIVE TRANSPORTATION	1,072,492						1,072,492				
0062 STREET & SIDEWALK REPAIR MILLAGE	15,372,835						15,372,835				
0063 DDA PARKING SYSTEM	21,493,000										21,493,000
0064 MICHIGAN JUSTICE TRAINING	14,000							14,000			
0069 STORMWATER SEWER SYSTEM	12,270,525			49,098		384,358	11,837,069				
0071 PARK MAINTENANCE & CAPITAL IMPROVEMENTS	8,062,033				8,062,033						

**FY 2025 All Funds Expenditure Analysis by Service Area**

	<b>Total Expenditures</b>	<b>Mayor &amp; Council</b>	<b>City Attorney</b>	<b>City Administrator</b>	<b>Community Services</b>	<b>Financial Services</b>	<b>Public Services</b>	<b>Safety Services</b>	<b>15th District Court</b>	<b>Non-departmental</b>	<b>Other</b>
0072 SOLID WASTE FUND	17,506,341			54,348		206,497	17,245,496				
0082 STORMWATER BOND PENDING	12,357,000						12,357,000				
0088 SEWER BOND	16,993,000						16,993,000				
0089 WATER BOND	27,615,000						27,615,000				
00CP GENERAL CAPITAL FUND	1,530,000						530,000	1,000,000			
00MG MAJOR GRANTS PROGRAM	500							500			
0100 COUNTY MENTAL HEALTH MILLAGE	2,911,410			1,162,350	1,162,350		581,175			5,535	
0101 CAPITAL SINKING FUND	400,000			400,000							
0102 SIDEWALK CONSTRUCTION FUND	1,635,292						1,635,292				
0103 AFFORDABLE HOUSING MILLAGE	7,357,261				7,357,261						
0108 TECHNOLOGY FIBER	353,080			353,080							
0109 CLIMATE ACTION MILLAGE	7,237,088			7,237,088							
	<b>\$520,045,270</b>	<b>\$593,389</b>	<b>\$3,130,689</b>	<b>\$88,122,165</b>	<b>\$45,976,002</b>	<b>\$11,016,085</b>	<b>\$190,149,822</b>	<b>\$52,088,287</b>	<b>\$5,663,482</b>	<b>\$31,643,489</b>	<b>\$91,661,860</b>

## Expenditure Category by Fund

Fund Type	Fund/Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025	
General	<b>GENERAL</b>							
	PERSONNEL SERVICES	43,082,483	45,104,539	49,056,708	47,135,232	49,742,327	51,673,883	
	PAYROLL FRINGES	25,393,250	26,701,251	26,469,100	25,973,560	27,518,868	29,068,160	
	EMPLOYEE ALLOWANCES	584,445	579,338	550,901	589,926	549,978	549,458	
	OTHER SERVICES	9,605,912	10,707,518	14,304,151	13,652,145	13,813,724	13,776,797	
	MATERIALS & SUPPLIES	1,390,695	1,594,212	1,462,797	1,508,527	2,235,214	1,614,803	
	OTHER CHARGES	9,138,950	13,831,531	15,168,284	14,320,045	16,836,846	15,750,365	
	PASS THROUGHS	14,762,168	16,001,260	16,681,070	1,216,884	17,389,997	17,315,497	
	CAPITAL OUTLAY	438,935	236,835	2,548,751	2,610,378	838,905	120,290	
	VEHICLE OPERATING COSTS	31,442	45,759	60,000	57,169	45,000	45,000	
	GRANT/LOAN RECIPIENTS	1,369,529	1,428,789	1,654,665	1,654,665	1,467,212	1,326,329	
	Total		<u>\$ 105,797,809</u>	<u>\$ 116,231,032</u>	<u>\$ 127,956,427</u>	<u>\$ 108,718,531</u>	<u>\$ 130,438,071</u>	<u>\$ 131,240,582</u>
	Debt Service	<b>GENERAL DEBT SERVICE</b>						
		OTHER SERVICES	-	-	200	200	200	200
		OTHER CHARGES	9,899,397	9,930,290	11,935,270	11,935,270	11,974,133	11,367,477
Total		<u>\$ 9,899,397</u>	<u>\$ 9,930,290</u>	<u>\$ 11,935,470</u>	<u>\$ 11,935,470</u>	<u>\$ 11,974,333</u>	<u>\$ 11,367,677</u>	
Enterprise	<b>WATER SUPPLY SYSTEM</b>							
	PERSONNEL SERVICES	3,090,266	(840,027)	5,339,314	4,774,740	5,707,778	5,612,312	
	PAYROLL FRINGES	2,755,296	2,780,858	2,617,994	2,511,670	2,812,925	2,940,866	
	EMPLOYEE ALLOWANCES	19,682	17,321	10,233	16,425	12,618	12,830	
	OTHER SERVICES	4,022,158	5,755,237	5,809,392	4,561,902	4,712,158	4,141,705	
	MATERIALS & SUPPLIES	2,081,971	2,889,653	3,501,860	2,912,037	2,878,325	2,954,789	
	OTHER CHARGES	7,631,828	8,707,115	13,177,990	9,058,345	9,967,679	10,149,047	
	PASS THROUGHS	837,168	1,001,913	1,623,069	836,914	846,993	861,496	
	CAPITAL OUTLAY	(11,711)	(1,477,727)	10,278,237	337,784	465,000	217,000	
	VEHICLE OPERATING COSTS	3,196	7,799	9,000	3,280	9,000	9,000	
	Total		<u>\$ 20,429,855</u>	<u>\$ 18,842,143</u>	<u>\$ 42,367,089</u>	<u>\$ 25,013,097</u>	<u>\$ 27,412,476</u>	<u>\$ 26,899,045</u>
		<b>WATER PENDING BOND SERIES</b>						
	OTHER CHARGES	-	-	3,509,859	29,841,000	36,694,000	27,615,000	
	Total		<u>\$ -</u>	<u>\$ -</u>	<u>\$ 3,509,859</u>	<u>\$ 29,841,000</u>	<u>\$ 36,694,000</u>	<u>\$ 27,615,000</u>
		<b>SEWAGE DISPOSAL SYSTEM</b>						
	PERSONNEL SERVICES	2,059,679	(1,245,769)	4,691,165	4,338,320	4,717,518	4,663,120	
	PAYROLL FRINGES	2,395,091	2,311,869	2,319,948	2,298,644	2,480,162	2,607,846	
	EMPLOYEE ALLOWANCES	12,693	13,386	6,254	11,822	5,423	5,462	
	OTHER SERVICES	5,140,909	4,988,113	7,685,410	3,259,169	4,571,344	4,198,451	
	MATERIALS & SUPPLIES	659,938	904,503	860,175	944,500	1,260,550	1,270,605	
OTHER CHARGES	11,919,346	12,998,588	14,255,453	12,899,097	13,165,274	13,309,720		
PASS THROUGHS	980,907	1,422,501	2,280,195	1,032,544	1,019,323	1,049,154		
CAPITAL OUTLAY	(424,509)	(1,326,859)	11,461,741	324,181	-	-		
VEHICLE OPERATING COSTS	35,454	39,162	24,500	39,000	-	-		
Total		<u>\$ 22,779,509</u>	<u>\$ 20,105,494</u>	<u>\$ 43,584,841</u>	<u>\$ 25,147,277</u>	<u>\$ 27,219,594</u>	<u>\$ 27,104,358</u>	
	<b>SEWER BOND PENDING SERIES</b>							
OTHER CHARGES	-	-	28,317,580	16,971,000	18,854,000	16,993,000		
Total		<u>\$ -</u>	<u>\$ -</u>	<u>\$ 28,317,580</u>	<u>\$ 16,971,000</u>	<u>\$ 18,854,000</u>	<u>\$ 16,993,000</u>	
	<b>AIRPORT</b>							
PERSONNEL SERVICES	307,471	398,650	404,307	366,600	431,915	451,688		
OTHER SERVICES	256,639	252,332	268,433	261,219	262,628	267,484		
MATERIALS & SUPPLIES	53,855	27,023	28,000	28,000	30,750	30,800		
OTHER CHARGES	204,868	242,627	229,871	227,990	296,058	301,679		
PASS THROUGHS	9,456	11,304	11,643	11,643	8,734	8,996		
VEHICLE OPERATING COSTS	9,399	8,672	24,000	20,000	21,000	21,000		
Total		<u>\$ 841,688</u>	<u>\$ 940,607</u>	<u>\$ 966,254</u>	<u>\$ 915,452</u>	<u>\$ 1,051,085</u>	<u>\$ 1,081,647</u>	

## Expenditure Category by Fund

Fund Type	Fund/Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
	<b>STORMWATER SEWER SYSTEM</b>						
	PERSONNEL SERVICES	847,136	(57,740)	2,203,453	2,053,247	2,414,393	2,444,510
	PAYROLL FRINGES	1,098,076	1,122,358	1,155,934	1,167,277	1,342,746	1,409,548
	EMPLOYEE ALLOWANCES	7,166	8,089	6,130	8,642	5,918	5,918
	OTHER SERVICES	4,220,071	4,117,625	5,840,859	3,505,360	5,149,750	4,880,508
	MATERIALS & SUPPLIES	92,495	178,391	109,900	183,920	155,025	159,625
	OTHER CHARGES	1,770,315	2,036,036	3,047,847	2,497,314	2,920,427	2,977,759
	PASS THROUGHGS	1,473,983	818,187	10,122,212	335,486	379,956	388,427
	CAPITAL OUTLAY	(654,894)	(758,435)	3,452,902	105,478	-	-
	VEHICLE OPERATING COSTS	17,257	8,835	4,080	3,050	4,080	4,230
	<b>Total</b>	<b>\$ 8,871,607</b>	<b>\$ 7,473,347</b>	<b>\$ 25,943,317</b>	<b>\$ 9,859,774</b>	<b>\$ 12,372,295</b>	<b>\$ 12,270,525</b>
	<b>STORM SEWER REVENUE BONDS</b>						
	OTHER CHARGES	-	-	7,349,456	13,140,000	8,127,000	12,357,000
	<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,349,456</b>	<b>\$ 13,140,000</b>	<b>\$ 8,127,000</b>	<b>\$ 12,357,000</b>
	<b>SOLID WASTE</b>						
	PERSONNEL SERVICES	1,154,190	(1,528,564)	2,110,259	2,117,264	2,167,371	2,192,368
	PAYROLL FRINGES	1,223,636	1,151,118	1,238,561	1,221,255	1,345,505	1,417,315
	EMPLOYEE ALLOWANCES	4,813	5,259	2,221	6,379	1,990	1,840
	OTHER SERVICES	10,895,872	10,621,952	12,331,016	10,476,097	10,576,817	10,623,002
	MATERIALS & SUPPLIES	202,382	298,346	169,100	185,800	148,900	152,150
	OTHER CHARGES	(328,928)	1,539,598	8,719,917	2,550,894	2,604,551	2,649,382
	PASS THROUGHGS	455,458	493,715	779,202	492,195	463,231	470,284
	CAPITAL OUTLAY	(55,496)	(52,144)	1,019,244	934,697	-	-
	VEHICLE OPERATING COSTS	160	-	-	-	-	-
	<b>Total</b>	<b>\$ 13,552,088</b>	<b>\$ 12,529,281</b>	<b>\$ 26,369,520</b>	<b>\$ 17,984,581</b>	<b>\$ 17,308,365</b>	<b>\$ 17,506,341</b>
	<b>DEVELOPER OFFSET MITIGATION</b>						
	PERSONNEL SERVICES	84,068	15,251	-	-	-	-
	PAYROLL FRINGES	23,543	3,068	-	-	-	-
	OTHER SERVICES	371,241	184,420	191,696	-	-	-
	MATERIALS & SUPPLIES	702	-	-	-	-	-
	OTHER CHARGES	117,873	26,550	2,090,968	-	-	-
	CAPITAL OUTLAY	1,594,138	78,096	4,844,155	-	-	-
	<b>Total</b>	<b>\$ 2,191,565</b>	<b>\$ 307,386</b>	<b>\$ 7,126,819</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Internal Service	<b>CENTRAL STORES</b>						
	PERSONNEL SERVICES	154,464	174,155	175,040	159,721	187,211	195,369
	OTHER SERVICES	2,850	31,435	34,164	33,564	39,362	40,286
	MATERIALS & SUPPLIES	631,606	829,266	1,123,400	950,650	1,123,400	1,157,047
	OTHER CHARGES	86,346	102,550	106,608	106,608	95,429	98,001
	PASS THROUGHGS	47,544	45,720	45,888	45,888	47,340	47,604
	<b>Total</b>	<b>\$ 922,810</b>	<b>\$ 1,183,127</b>	<b>\$ 1,485,100</b>	<b>\$ 1,296,431</b>	<b>\$ 1,492,742</b>	<b>\$ 1,538,307</b>
	<b>FLEET SERVICES</b>						
	PERSONNEL SERVICES	1,315,974	1,251,945	1,439,985	1,247,266	1,430,979	1,517,021
	OTHER SERVICES	336,582	333,219	1,019,320	521,667	434,169	427,740
	MATERIALS & SUPPLIES	75,288	66,786	344,890	168,843	53,200	55,200
	OTHER CHARGES	2,940,458	2,940,500	2,947,148	2,946,428	3,007,603	3,143,505
	PASS THROUGHGS	720,525	647,766	647,526	647,526	633,709	634,131
	CAPITAL OUTLAY	219,856	157,335	5,969,232	5,641,693	5,516,313	2,207,661
	VEHICLE OPERATING COSTS	1,465,165	1,839,357	1,678,830	2,279,497	2,036,500	2,129,000
	<b>Total</b>	<b>\$ 7,073,847</b>	<b>\$ 7,236,909</b>	<b>\$ 14,046,931</b>	<b>\$ 13,452,920</b>	<b>\$ 13,112,473</b>	<b>\$ 10,114,258</b>
	<b>INFORMATION TECHNOLOGY</b>						
	PERSONNEL SERVICES	3,878,659	4,235,858	4,321,124	4,248,807	4,380,036	4,527,279
	PAYROLL FRINGES	16,317	21,767	16,609	20,871	13,489	14,288
	OTHER SERVICES	3,084,573	3,497,108	4,480,947	4,450,998	3,831,097	3,789,754
	MATERIALS & SUPPLIES	207,851	381,871	3,449,391	3,296,003	1,029,300	939,300
	OTHER CHARGES	1,468,947	1,734,616	1,570,342	1,894,344	1,641,090	1,696,780
	PASS THROUGHGS	41,643	133,981	-	-	528,713	528,713
	CAPITAL OUTLAY	(0)	0	157,930	292,779	-	-
	<b>Total</b>	<b>\$ 8,697,990</b>	<b>\$ 10,005,201</b>	<b>\$ 13,996,343</b>	<b>\$ 14,203,802</b>	<b>\$ 11,423,725</b>	<b>\$ 11,496,114</b>



## Expenditure Category by Fund

Fund Type	Fund/Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
	<b>PROJECT MANAGEMENT</b>						
	PERSONNEL SERVICES	1,922,180	2,127,898	3,457,076	4,014,203	3,680,425	3,787,469
	PAYROLL FRINGES	349,211	414,016	745,684	321,153	890,314	933,066
	EMPLOYEE ALLOWANCES	-	-	9,457	-	10,462	10,462
	OTHER SERVICES	667,798	834,822	589,283	598,386	477,510	490,567
	MATERIALS & SUPPLIES	28,856	23,754	43,350	30,050	65,650	60,151
	OTHER CHARGES	695,788	869,108	884,881	885,881	992,453	1,028,820
	PASS THROUGHGS	60,048	66,960	68,924	68,924	86,684	89,197
	CAPITAL OUTLAY	24,475	-	108,765	52,657	-	-
	<b>Total</b>	<b>\$ 3,748,355</b>	<b>\$ 4,336,558</b>	<b>\$ 5,907,420</b>	<b>\$ 5,971,254</b>	<b>\$ 6,203,498</b>	<b>\$ 6,399,732</b>
	<b>RISK FUND</b>						
	PERSONNEL SERVICES	749,215	873,336	935,759	921,187	981,113	1,008,251
	OTHER SERVICES	888,964	968,945	1,268,512	1,268,463	1,288,430	1,313,670
	MATERIALS & SUPPLIES	51,444	33,325	51,000	48,700	56,000	56,000
	OTHER CHARGES	27,208,724	30,480,333	33,602,845	32,521,022	35,087,456	37,250,472
	PASS THROUGHGS	1,019,348	599,316	200,313	200,313	574,174	374,433
	<b>Total</b>	<b>\$ 29,917,694</b>	<b>\$ 32,955,254</b>	<b>\$ 36,058,429</b>	<b>\$ 34,959,685</b>	<b>\$ 37,987,173</b>	<b>\$ 40,002,826</b>
	<b>WHEELER CENTER</b>						
	PERSONNEL SERVICES	42,952	49,137	63,128	48,000	65,032	67,916
	OTHER SERVICES	344,341	356,790	524,246	482,823	475,970	385,292
	MATERIALS & SUPPLIES	9,941	25,965	26,550	29,450	28,550	29,050
	OTHER CHARGES	53,204	97,773	100,598	100,898	200,273	207,212
	<b>Total</b>	<b>\$ 450,438</b>	<b>\$ 529,664</b>	<b>\$ 714,522</b>	<b>\$ 661,171</b>	<b>\$ 769,825</b>	<b>\$ 689,470</b>
Fiduciary Trust	<b>ELIZABETH R. DEAN TRUST FUND</b>						
	PERSONNEL SERVICES	-	7,978	-	8,000	-	-
	PAYROLL FRINGES	-	3,181	-	2,430	-	-
	OTHER SERVICES	28,288	33,990	59,990	40,000	60,000	60,000
	MATERIALS & SUPPLIES	2,236	8,400	-	-	-	-
	OTHER CHARGES	1,415	1,614	1,452	1,452	1,400	1,415
	<b>Total</b>	<b>\$ 31,939</b>	<b>\$ 55,163</b>	<b>\$ 61,442</b>	<b>\$ 51,882</b>	<b>\$ 61,400</b>	<b>\$ 61,415</b>
	<b>POLICE &amp; FIRE RELIEF</b>						
	OTHER CHARGES	25,000	-	50,000	50,000	50,000	50,000
	<b>Total</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>
Pension Trust	<b>VEBA TRUST</b>						
	PERSONNEL SERVICES	28,332	29,918	-	-	-	-
	PAYROLL FRINGES	8,999	9,621	-	-	-	-
	OTHER SERVICES	273,047	243,599	1,289,300	1,159,000	1,226,400	1,230,100
	MATERIALS & SUPPLIES	63	864	900	1,000	1,000	1,000
	OTHER CHARGES	51,339	59,837	112,319	111,019	120,019	120,625
	PASS THROUGHGS	-	-	-	-	-	-
	<b>Total</b>	<b>\$ 361,779</b>	<b>\$ 343,839</b>	<b>\$ 1,402,519</b>	<b>\$ 1,271,019</b>	<b>\$ 1,347,419</b>	<b>\$ 1,351,725</b>
	<b>EMPLOYEES' RETIREMENT SYSTEM</b>						
	PERSONNEL SERVICES	202,591	(166,327)	312,220	312,220	323,251	323,251
	PAYROLL FRINGES	149,135	162,661	175,503	175,589	185,968	194,575
	OTHER SERVICES	634,723	639,099	3,456,100	3,301,751	3,411,800	3,390,500
	MATERIALS & SUPPLIES	1,081	3,586	5,100	4,300	4,300	4,300
	OTHER CHARGES	40,721,914	42,746,494	45,143,480	45,045,236	45,620,576	47,076,332
	CAPITAL OUTLAY	-	6,212	-	-	-	-
	<b>Total</b>	<b>\$ 41,709,445</b>	<b>\$ 43,391,725</b>	<b>\$ 49,092,403</b>	<b>\$ 48,839,096</b>	<b>\$ 49,545,895</b>	<b>\$ 50,988,958</b>
Special Revenue	<b>ENERGY PROJECTS</b>						
	PERSONNEL SERVICES	20,202	16,067	19,680	17,408	-	-
	PAYROLL FRINGES	9,606	8,826	11,232	10,238	-	-
	EMPLOYEE ALLOWANCES	74	6	-	-	-	-
	MATERIALS & SUPPLIES	950	-	-	-	-	-
	OTHER CHARGES	16,236	16,020	7,516	7,516	12,617	12,996
	PASS THROUGHGS	62,116	58,794	56,994	56,994	55,672	-
	<b>Total</b>	<b>\$ 109,184</b>	<b>\$ 99,713</b>	<b>\$ 95,422</b>	<b>\$ 92,156</b>	<b>\$ 68,289</b>	<b>\$ 12,996</b>

## Expenditure Category by Fund

Fund Type	Fund/Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
	<b>COMMUNITY TELEVISION NETWORK</b>						
	PERSONNEL SERVICES	421,410	459,560	513,010	507,467	546,833	557,974
	PAYROLL FRINGES	344,373	406,788	397,918	400,335	438,472	461,050
	OTHER SERVICES	252,477	242,016	267,878	249,254	310,432	314,452
	MATERIALS & SUPPLIES	19,768	17,430	40,970	33,734	36,000	36,000
	OTHER CHARGES	278,173	317,289	329,931	329,931	301,058	312,482
	PASS THROUGHGS	333,488	375,005	368,665	368,665	277,001	212,075
	CAPITAL OUTLAY	45,134	14,625	30,030	30,030	50,000	50,000
	Total	<u>\$ 1,694,823</u>	<u>\$ 1,832,713</u>	<u>\$ 1,948,402</u>	<u>\$ 1,919,416</u>	<u>\$ 1,959,796</u>	<u>\$ 1,943,853</u>
	<b>HOMELAND SECURITY GRANT FUND</b>						
	PERSONNEL SERVICES	44,609	59,516	49,544	-	-	-
	Total	<u>\$ 44,609</u>	<u>\$ 59,516</u>	<u>\$ 49,544</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
	<b>MAJOR STREET</b>						
	PERSONNEL SERVICES	1,993,316	2,214,554	2,185,100	2,238,665	2,194,370	2,228,430
	PAYROLL FRINGES	1,281,843	1,378,926	1,226,975	1,308,507	1,188,525	1,244,498
	EMPLOYEE ALLOWANCES	10,246	10,704	5,726	8,883	5,843	5,843
	OTHER SERVICES	2,495,026	2,652,083	4,968,758	4,605,896	2,151,110	1,984,882
	MATERIALS & SUPPLIES	694,704	755,915	931,575	865,108	950,300	973,250
	OTHER CHARGES	1,281,448	1,515,578	8,086,016	12,355,773	8,342,807	4,781,090
	PASS THROUGHGS	2,966,340	1,365,498	2,333,276	3,030,761	1,913,644	1,936,892
	CAPITAL OUTLAY	2,666,420	1,853,705	3,572,522	3,304,679	-	-
	Total	<u>\$ 13,389,344</u>	<u>\$ 11,746,961</u>	<u>\$ 23,309,948</u>	<u>\$ 27,718,272</u>	<u>\$ 16,746,599</u>	<u>\$ 13,154,885</u>
	<b>LOCAL STREET</b>						
	PERSONNEL SERVICES	435,517	473,495	528,408	473,917	570,716	581,214
	PAYROLL FRINGES	298,231	317,974	312,282	277,562	341,689	359,097
	EMPLOYEE ALLOWANCES	6	100	413	8	156	156
	OTHER SERVICES	925,672	927,715	1,058,045	946,263	911,864	891,371
	MATERIALS & SUPPLIES	185,489	209,528	287,100	220,135	278,600	283,100
	OTHER CHARGES	87,312	91,308	1,969,205	3,646,915	1,543,819	1,086,923
	PASS THROUGHGS	1,499,336	1,953,894	1,592,751	1,603,664	661,321	667,698
	CAPITAL OUTLAY	206,883	-	-	-	-	-
	Total	<u>\$ 3,638,445</u>	<u>\$ 3,974,014</u>	<u>\$ 5,748,204</u>	<u>\$ 7,168,464</u>	<u>\$ 4,308,165</u>	<u>\$ 3,869,559</u>
	<b>COURT FACILITIES</b>						
	PASS THROUGHGS	225,000	225,000	225,000	225,000	225,000	225,000
	Total	<u>\$ 225,000</u>	<u>\$ 225,000</u>	<u>\$ 225,000</u>	<u>\$ 225,000</u>	<u>\$ 225,000</u>	<u>\$ 225,000</u>
	<b>OPEN SPACE &amp; PARKLAND PRESERVATION</b>						
	PERSONNEL SERVICES	27,771	42,830	132,044	132,044	160,085	160,270
	PAYROLL FRINGES	14,420	20,612	74,573	74,539	85,012	88,575
	EMPLOYEE ALLOWANCES	117	117	507	507	117	117
	OTHER SERVICES	232,510	188,098	303,830	259,330	770,850	770,850
	MATERIALS & SUPPLIES	-	-	750	750	500	500
	OTHER CHARGES	348,933	1,471,496	5,275,566	5,275,375	30,531	31,140
	PASS THROUGHGS	1,215,447	1,214,497	1,236,601	1,260,468	1,163,688	1,168,038
	CAPITAL OUTLAY	512,920	1,789,037	-	-	-	-
	Total	<u>\$ 2,352,117</u>	<u>\$ 4,726,687</u>	<u>\$ 7,023,871</u>	<u>\$ 7,003,013</u>	<u>\$ 2,210,783</u>	<u>\$ 2,219,490</u>
	<b>BANDEMER PROPERTY</b>						
	PERSONNEL SERVICES	-	108	-	-	-	-
	PAYROLL FRINGES	-	41	-	-	-	-
	OTHER SERVICES	38	-	-	-	50	50
	OTHER CHARGES	1,332	1,368	1,407	1,407	2,725	2,807
	CAPITAL OUTLAY	-	-	5,593	5,593	5,575	5,575
	Total	<u>\$ 1,370</u>	<u>\$ 1,516</u>	<u>\$ 7,000</u>	<u>\$ 7,000</u>	<u>\$ 8,350</u>	<u>\$ 8,432</u>

## Expenditure Category by Fund

Fund Type	Fund/Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
	<b>CONSTRUCTION CODE FUND</b>						
	PERSONNEL SERVICES	1,820,478	1,930,608	2,361,546	2,248,479	2,498,970	2,559,896
	PAYROLL FRINGES	1,003,956	1,149,442	1,320,380	1,248,342	1,502,925	1,588,034
	EMPLOYEE ALLOWANCES	7,048	6,325	4,119	6,711	7,203	6,953
	OTHER SERVICES	800,681	789,159	722,384	621,615	625,707	503,207
	MATERIALS & SUPPLIES	3,351	25,912	185,400	180,564	52,300	52,300
	OTHER CHARGES	605,070	872,369	898,893	883,966	922,384	941,378
	CAPITAL OUTLAY	147,084	-	-	-	-	-
	VEHICLE OPERATING COSTS	2	118	200	200	350	350
	<b>Total</b>	<b>\$ 4,387,670</b>	<b>\$ 4,773,932</b>	<b>\$ 5,492,922</b>	<b>\$ 5,189,877</b>	<b>\$ 5,609,839</b>	<b>\$ 5,652,118</b>
	<b>DRUG ENFORCEMENT</b>						
	MATERIALS & SUPPLIES	56,000	3,000	4,743	4,483	21,300	500
	<b>Total</b>	<b>\$ 56,000</b>	<b>\$ 3,000</b>	<b>\$ 4,743</b>	<b>\$ 4,483</b>	<b>\$ 21,300</b>	<b>\$ 500</b>
	<b>FEDERAL EQUITABLE SHARING FORFEITURE</b>						
	OTHER SERVICES	1,995	-	-	-	-	-
	MATERIALS & SUPPLIES	164,735	53,000	146,765	82,071	60,000	10,000
	CAPITAL OUTLAY	4,894	-	80,302	80,302	-	-
	<b>Total</b>	<b>\$ 171,624</b>	<b>\$ 53,000</b>	<b>\$ 227,067</b>	<b>\$ 162,373</b>	<b>\$ 60,000</b>	<b>\$ 10,000</b>
	<b>PARKS MEMORIALS &amp; CONTRIBUTIONS</b>						
	OTHER SERVICES	35,982	2,530	596,393	596,393	35,000	35,000
	MATERIALS & SUPPLIES	11,975	15,692	72,294	72,294	25,000	25,000
	OTHER CHARGES	85	85	12,000	12,000	-	-
	PASS THROUGHES	15,000	15,000	690,000	690,000	15,000	15,000
	CAPITAL OUTLAY	39,018	10,000	293,965	293,965	-	-
	<b>Total</b>	<b>\$ 102,060</b>	<b>\$ 43,307</b>	<b>\$ 1,664,652</b>	<b>\$ 1,664,652</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>
	<b>METRO EXPANSION</b>						
	PERSONNEL SERVICES	115,720	115,860	180,384	134,979	158,338	159,882
	PAYROLL FRINGES	46,094	61,158	77,740	64,157	59,755	62,702
	EMPLOYEE ALLOWANCES	-	-	350	-	405	405
	OTHER SERVICES	157,250	136,528	170,325	163,803	166,784	169,284
	MATERIALS & SUPPLIES	6,444	3,932	27,001	4,000	17,000	17,000
	OTHER CHARGES	21,276	22,884	24,183	24,183	24,974	25,771
	PASS THROUGHES	-	1,680	1,730	1,730	8,005	8,245
	<b>Total</b>	<b>\$ 346,784</b>	<b>\$ 342,042</b>	<b>\$ 481,713</b>	<b>\$ 392,852</b>	<b>\$ 435,261</b>	<b>\$ 443,289</b>
	<b>SPECIAL ASSISTANCE</b>						
	OTHER SERVICES	17,000	24,000	20,000	15,000	120,000	20,000
	<b>Total</b>	<b>\$ 17,000</b>	<b>\$ 24,000</b>	<b>\$ 20,000</b>	<b>\$ 15,000</b>	<b>\$ 120,000</b>	<b>\$ 20,000</b>
	<b>OPEN SPACE ENDOWMENT</b>						
	PERSONNEL SERVICES	389	-	-	-	-	-
	PAYROLL FRINGES	30	-	-	-	-	-
	OTHER SERVICES	3,480	3,667	60,000	47,700	15,000	15,000
	<b>Total</b>	<b>\$ 3,898</b>	<b>\$ 3,667</b>	<b>\$ 60,000</b>	<b>\$ 47,700</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>
	<b>CEMETARY PERPETUAL CARE</b>						
	OTHER CHARGES	660	-	-	-	-	-
	<b>Total</b>	<b>\$ 660</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
	<b>ALTERNATIVE TRANSPORTATION</b>						
	PERSONNEL SERVICES	163,346	192,428	171,590	168,241	215,837	216,494
	PAYROLL FRINGES	74,114	105,897	102,492	101,704	98,255	102,688
	EMPLOYEE ALLOWANCES	1,065	1,561	960	1,340	476	476
	OTHER SERVICES	217,486	108,925	281,634	159,355	222,980	220,485
	MATERIALS & SUPPLIES	1,186	1,412	43,650	9,100	32,000	32,000
	OTHER CHARGES	49,395	31,820	256,351	34,072	342,761	500,349
	PASS THROUGHES	174,062	-	-	-	-	-
	CAPITAL OUTLAY	1,664,341	15,160	205,000	334,480	-	-
	<b>Total</b>	<b>\$ 2,344,995</b>	<b>\$ 457,204</b>	<b>\$ 1,061,677</b>	<b>\$ 808,292</b>	<b>\$ 912,309</b>	<b>\$ 1,072,492</b>

## Expenditure Category by Fund

Fund Type	Fund/Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
	<b>STREET, BRIDGE &amp; SIDEWALK MILLAGE</b>						
	PERSONNEL SERVICES	858,631	832,192	19,050	7,526	15,161	15,161
	PAYROLL FRINGES	185,947	197,227	10,390	8,927	8,861	9,249
	EMPLOYEE ALLOWANCES	5	72	156	-	133	133
	OTHER SERVICES	847,139	2,111,399	2,537,550	13,500	-	-
	MATERIALS & SUPPLIES	91,640	86,933	-	-	-	-
	OTHER CHARGES	1,377,834	1,734,353	16,036,063	36,078,570	25,651,849	14,458,604
	PASS THROUGHES	2,355,548	2,207,461	12,934,757	801,768	884,694	889,688
	CAPITAL OUTLAY	9,433,692	7,929,796	21,320,683	-	-	-
	<b>Total</b>	<b>\$ 15,150,436</b>	<b>\$ 15,099,434</b>	<b>\$ 52,858,649</b>	<b>\$ 36,910,291</b>	<b>\$ 26,560,698</b>	<b>\$ 15,372,835</b>
	<b>MICHIGAN JUSTICE TRAINING</b>						
	OTHER SERVICES	9,148	31,884	15,000	15,000	14,000	14,000
	<b>Total</b>	<b>\$ 9,148</b>	<b>\$ 31,884</b>	<b>\$ 15,000</b>	<b>\$ 15,000</b>	<b>\$ 14,000</b>	<b>\$ 14,000</b>
	<b>AFFORDABLE HOUSING</b>						
	GRANT/LOAN RECIPIENTS	643,894	52,841	69,932	-	-	-
	<b>Total</b>	<b>\$ 643,894</b>	<b>\$ 52,841</b>	<b>\$ 69,932</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
	<b>PARKS MAINT &amp; CAPITAL IMPROVEMENTS</b>						
	PERSONNEL SERVICES	1,871,108	1,922,797	2,146,933	2,107,465	2,257,047	2,293,586
	PAYROLL FRINGES	882,408	951,621	899,205	923,454	1,048,658	1,095,687
	EMPLOYEE ALLOWANCES	10,588	10,031	8,333	10,383	9,699	9,699
	OTHER SERVICES	1,411,832	1,475,700	2,867,498	2,416,778	1,717,614	1,717,910
	MATERIALS & SUPPLIES	341,641	399,579	307,900	399,950	256,128	256,458
	OTHER CHARGES	320,622	410,490	778,782	2,253,730	2,512,336	2,657,383
	PASS THROUGHES	-	203,017	-	-	-	-
	CAPITAL OUTLAY	855,263	1,322,097	3,705,471	2,342,186	27,420	31,310
	<b>Total</b>	<b>\$ 5,693,463</b>	<b>\$ 6,695,332</b>	<b>\$ 10,714,122</b>	<b>\$ 10,453,946</b>	<b>\$ 7,828,902</b>	<b>\$ 8,062,033</b>
	<b>MAJOR GRANT PROGRAMS</b>						
	PERSONNEL SERVICES	285,823	50,547	90,081	500	500	500
	PAYROLL FRINGES	6,968	3,881	9,925	-	-	-
	OTHER SERVICES	370,825	599,919	6,570,823	4,381	-	-
	MATERIALS & SUPPLIES	103	3,535	15,891	-	-	-
	OTHER CHARGES	-	-	22,021,499	-	-	-
	PASS THROUGHES	3,509,606	359,184	-	-	-	-
	CAPITAL OUTLAY	2,937,935	-	359,964	345,147	-	-
	GRANT/LOAN RECIPIENTS	29,987	56,678	133,322	-	-	-
	<b>Total</b>	<b>\$ 7,141,247</b>	<b>\$ 1,073,744</b>	<b>\$ 29,201,505</b>	<b>\$ 350,028</b>	<b>\$ 500</b>	<b>\$ 500</b>
	<b>COUNTY MENTAL HEALTH MILLAGE</b>						
	PERSONNEL SERVICES	103,248	254,491	275,761	262,249	489,753	489,753
	PAYROLL FRINGES	40,002	91,682	111,829	110,503	111,906	116,777
	EMPLOYEE ALLOWANCES	-	-	-	-	203	203
	OTHER SERVICES	485,582	410,188	1,208,598	1,278,946	502,501	802,706
	MATERIALS & SUPPLIES	14,178	479	27,900	62,905	12,000	12,000
	OTHER CHARGES	1,232,263	785,811	1,477,241	1,329,737	1,203,769	1,234,971
	PASS THROUGHES	1,049,619	115,106	231,732	231,732	105,000	105,000
	CAPITAL OUTLAY	56,555	54,238	154,374	204,974	315,139	50,000
	GRANT/LOAN RECIPIENTS	-	410,499	100,000	100,000	100,000	100,000
	<b>Total</b>	<b>\$ 2,981,447</b>	<b>\$ 2,122,494</b>	<b>\$ 3,587,435</b>	<b>\$ 3,581,046</b>	<b>\$ 2,840,271</b>	<b>\$ 2,911,410</b>
	<b>SIDEWALK CONSTRUCTION MILLAGE</b>						
	PERSONNEL SERVICES	-	74,754	-	-	-	-
	PAYROLL FRINGES	-	20,939	-	-	-	-
	OTHER SERVICES	-	113,034	1,000	-	-	-
	OTHER CHARGES	-	116,516	2,404,845	1,452,301	1,477,230	1,635,292
	PASS THROUGHES	-	940,790	1,126,400	1,731,429	-	-
	CAPITAL OUTLAY	-	30,630	144,833	-	-	-
	<b>Total</b>	<b>\$ -</b>	<b>\$ 1,296,664</b>	<b>\$ 3,677,078</b>	<b>\$ 3,183,730</b>	<b>\$ 1,477,230</b>	<b>\$ 1,635,292</b>

## Expenditure Category by Fund

Fund Type	Fund/Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
	<b>AFFORDABLE HOUSING MILLAGE</b>						
	PERSONNEL SERVICES	-	99,324	209,981	92,539	254,983	254,983
	PAYROLL FRINGES	-	55,920	117,253	85,066	131,731	137,760
	OTHER SERVICES	-	7,845	-	8,650	-	-
	MATERIALS & SUPPLIES	-	1,028	-	-	-	-
	EMPLOYEE ALLOWANCES	-	1,170	2,340	2,340	1,560	1,560
	OTHER CHARGES	-	693,575	11,342,314	11,601,874	6,768,689	6,962,958
	GRANT/LOAN RECIPIENTS	-	300,000	-	-	-	-
	Total	<u>\$ -</u>	<u>\$ 1,158,862</u>	<u>\$ 11,671,888</u>	<u>\$ 11,790,469</u>	<u>\$ 7,156,963</u>	<u>\$ 7,357,261</u>
	<b>MAJOR STREET ROAD BOND</b>						
	OTHER SERVICES	-	10,861	-	-	-	-
	OTHER CHARGES	-	-	4,021,695	230,000	6,000,000	-
	PASS THROUGHGS	-	200	-	-	-	-
	CAPITAL OUTLAY	-	-	268,305	-	-	-
	Total	<u>\$ -</u>	<u>\$ 11,061</u>	<u>\$ 4,290,000</u>	<u>\$ 230,000</u>	<u>\$ 6,000,000</u>	<u>\$ -</u>
	<b>LOCAL STREET ROAD BOND</b>						
	OTHER SERVICES	-	5,431	-	-	-	-
	OTHER CHARGES	-	-	-	-	3,000,000	-
	PASS THROUGHGS	-	100	1,677,710	-	-	-
	Total	<u>\$ -</u>	<u>\$ 5,531</u>	<u>\$ 1,677,710</u>	<u>\$ -</u>	<u>\$ 3,000,000</u>	<u>\$ -</u>
	<b>STREET, BRIDGE, &amp; SIDEWALK BONDS</b>						
	OTHER SERVICES	-	10,861	-	-	-	-
	OTHER CHARGES	-	-	-	-	6,000,000	-
	PASS THROUGHGS	-	200	-	-	-	-
	Total	<u>\$ -</u>	<u>\$ 11,061</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 6,000,000</u>	<u>\$ -</u>
	<b>TECHNOLOGY FIBER</b>						
	PERSONNEL SERVICES	-	-	-	-	74,362	74,527
	PAYROLL FRINGES	-	-	-	-	43,152	44,968
	EMPLOYEE ALLOWANCES	-	-	-	-	585	585
	OTHER SERVICES	-	-	-	-	183,000	183,000
	OTHER CHARGES	-	-	-	-	50,000	50,000
	Total	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 351,099</u>	<u>\$ 353,080</u>
	<b>CLIMATE ACTION MILLAGE</b>						
	PERSONNEL SERVICES	-	-	-	-	900,157	900,306
	PAYROLL FRINGES	-	-	-	-	365,491	383,027
	EMPLOYEE ALLOWANCES	-	-	-	-	780	780
	OTHER SERVICES	-	-	-	-	3,281,426	3,499,379
	OTHER CHARGES	-	-	-	-	2,262,720	2,203,596
	CAPITAL OUTLAY	-	-	-	-	250,000	250,000
	Total	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 7,060,574</u>	<u>\$ 7,237,088</u>
	<b>INDIGENT DEFENSE FUND</b>						
	OTHER SERVICES	71,562	-	-	-	-	-
	PASS THROUGHGS	-	120,673	-	-	-	-
	Total	<u>\$ 71,562</u>	<u>\$ 120,673</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Capital Projects	<b>GENERAL CAPITAL FUND</b>						
	PERSONNEL SERVICES	27,261	19,151	-	-	-	-
	PAYROLL FRINGES	8,000	5,755	-	-	-	-
	OTHER SERVICES	455,373	2,544,534	4,774,336	1,779,810	-	-
	MATERIALS & SUPPLIES	32,749	195	-	-	-	-
	OTHER CHARGES	86	29,183	1,048,881	614,248	1,605,000	1,530,000
	PASS THROUGHGS	-	-	250,000	-	-	-
	CAPITAL OUTLAY	65,154	732,560	1,024,757	1,016,446	-	-
	Total	<u>\$ 588,624</u>	<u>\$ 3,331,378</u>	<u>\$ 7,097,974</u>	<u>\$ 3,410,504</u>	<u>\$ 1,605,000</u>	<u>\$ 1,530,000</u>
	<b>CAPITAL SINKING FUND</b>						
	OTHER SERVICES	47,525	123,874	142,353	142,353	-	-
	OTHER CHARGES	-	-	952,451	952,451	400,000	400,000
	CAPITAL OUTLAY	17,911	97,141	2,000	2,000	-	-
	Total	<u>\$ 65,436</u>	<u>\$ 221,015</u>	<u>\$ 1,096,804</u>	<u>\$ 1,096,804</u>	<u>\$ 400,000</u>	<u>\$ 400,000</u>

## Expenditure Category by Fund

Fund Type	Fund/Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
	<b>2019-A CAPITAL IMPROVEMENT BONDS</b>						
	OTHER CHARGES	117,364	112,850	-	-	-	-
	CAPITAL OUTLAY	4,600,263	4,860,171	-	-	-	-
	Total	\$ 4,717,627	\$ 4,973,021	\$ -	\$ -	\$ -	\$ -
Component Units	<b>SMART ZONE LDFA</b>						
	OTHER SERVICES	4,278,180	7,435,076	6,750,035	6,318,292	5,263,221	5,363,371
	OTHER CHARGES	63,588	67,568	66,582	71,378	95,720	103,106
	Total	\$ 4,341,768	\$ 7,502,644	\$ 6,816,617	\$ 6,389,670	\$ 5,358,941	\$ 5,466,477
	<b>DDA/HOUSING FUND</b>						
	GRANT/LOAN RECIPIENTS	-	-	876,792	876,600	211,654	397,600
	OTHER CHARGES	-	-	2,000	2,000	2,000	2,000
	OTHER SERVICES	-	-	800	800	800	800
	PASS THROUGH	-	-	190,708	190,900	190,146	-
	Total	\$ -	\$ -	\$ 1,070,300	\$ 1,070,300	\$ 404,600	\$ 400,400
	<b>DOWNTOWN DEVELOPMENT AUTHORITY</b>						
	PERSONNEL SERVICES	(1,818)	8,857	562,515	482,515	661,317	678,356
	PAYROLL FRINGES	(737)	1,796	173,436	173,436	225,283	234,944
	EMPLOYEE ALLOWANCES	-	-	2,340	2,300	2,980	2,980
	OTHER SERVICES	-	(20)	1,099,900	1,237,300	1,443,300	1,508,900
	MATERIALS & SUPPLIES	-	-	106,400	85,400	401,200	157,200
	OTHER CHARGES	-	-	234,934	137,200	216,079	224,848
	PASS THROUGH	-	-	3,640,656	3,640,600	3,658,741	3,537,272
	CAPITAL OUTLAY	-	-	7,256,000	7,256,000	4,163,900	1,870,000
	GRANT/LOAN RECIPIENTS	-	-	491,392	203,000	520,000	730,800
	Total	\$ (2,555)	\$ 10,634	\$ 13,567,573	\$ 13,217,751	\$ 11,292,800	\$ 8,945,300
	<b>DDA PARKING MAINTENANCE</b>						
	OTHER SERVICES	-	-	350,000	300,000	-	-
	OTHER CHARGES	-	-	13,000	10,000	13,000	16,000
	CAPITAL OUTLAY	-	-	2,540,000	3,580,000	4,740,000	3,000,000
	Total	\$ -	\$ -	\$ 2,903,000	\$ 3,890,000	\$ 4,753,000	\$ 3,016,000
	<b>DDA PARKING SYSTEM</b>						
	PERSONNEL SERVICES	-	-	562,514	562,514	661,331	678,358
	PAYROLL FRINGES	-	-	173,432	173,432	225,269	234,942
	EMPLOYEE ALLOWANCES	-	-	2,340	2,300	2,980	2,980
	OTHER SERVICES	-	-	12,656,000	12,386,400	13,819,100	14,316,500
	MATERIALS & SUPPLIES	-	-	102,000	98,799	757,099	525,999
	OTHER CHARGES	-	-	1,593,286	1,573,400	2,008,863	2,035,872
	PASS THROUGH	-	-	5,836,094	5,105,300	8,546,457	2,998,348
	CAPITAL OUTLAY	-	-	1	1	1	1
	GRANT/LOAN RECIPIENTS	-	-	885,000	400,000	600,000	700,000
	Total	\$ -	\$ -	\$ 21,810,667	\$ 20,302,146	\$ 26,621,100	\$ 21,493,000
	<b>CITY TOTALS</b>						
	PERSONNEL SERVICES	67,106,673	59,197,375	84,517,679	81,181,315	87,889,109	90,313,947
	PAYROLL FRINGES	37,607,811	39,460,251	39,758,395	38,652,651	42,464,961	44,749,662
	EMPLOYEE ALLOWANCES	657,949	653,480	612,780	667,966	619,509	618,840
	OTHER SERVICES	53,890,729	63,521,515	106,576,159	81,139,563	81,886,098	81,347,203
	MATERIALS & SUPPLIES	7,115,319	8,843,514	13,476,752	12,411,073	11,969,591	10,866,127
	OTHER CHARGES	119,408,459	136,635,723	271,176,809	275,981,870	279,047,198	245,353,157
	PASS THROUGH	33,813,808	30,398,723	64,853,116	23,827,328	39,683,223	33,531,188
	CAPITAL OUTLAY	24,384,260	15,572,474	80,804,757	29,095,450	16,372,253	7,801,837
	VEHICLE OPERATING COSTS	1,562,075	1,949,702	1,800,610	2,402,196	2,115,930	2,208,580
	GRANT/LOAN RECIPIENTS	2,043,410	2,248,806	4,211,103	3,234,265	2,898,866	3,254,729
	Total*	\$ 347,590,494	\$ 358,481,565	\$ 667,788,160	\$ 548,593,677	\$ 564,946,738	\$ 520,045,270

\* Totals include all fund activity with no inter-fund eliminations. The City uses several Internal Service Funds to account for expenditures such as Fleet, Information Technology and Risk. Transactions involving Internal Service Funds would need to be eliminated to obtain consolidated totals. In addition, retiree payments from the Pension Trust Fund are included in the Payroll Fringes total.

**General Fund  
Expenditures by Agency - Category**

Agency - Category	Values			Forecasted FY2023	Requested FY2024	Projected FY2025
	Actual FY2021	Actual FY2022	Budget FY2023			
<b>Mayor &amp; Council</b>	<b>483,411</b>	<b>475,333</b>	<b>534,311</b>	<b>532,949</b>	<b>563,216</b>	<b>593,389</b>
<b>010 Mayor</b>	<b>483,411</b>	<b>475,333</b>	<b>534,311</b>	<b>532,949</b>	<b>563,216</b>	<b>593,389</b>
Personnel Services	45,931	23,071	66,717	66,435	66,435	66,435
Personnel Services-Other	282,361	284,716	326,930	303,697	348,167	370,167
Payroll Fringes	72,518	64,228	35,283	59,114	37,834	39,800
Other Services	778	617	16,765	14,792	20,265	22,765
Materials & Supplies	1,177	747	875	1,170	901	901
Other Charges	80,646	101,954	87,741	87,741	89,614	93,321
<b>City Attorney</b>	<b>2,545,267</b>	<b>2,843,222</b>	<b>3,173,591</b>	<b>3,017,902</b>	<b>3,140,510</b>	<b>3,130,689</b>
<b>014 Attorney</b>	<b>2,545,267</b>	<b>2,843,222</b>	<b>3,173,591</b>	<b>3,017,902</b>	<b>3,140,510</b>	<b>3,130,689</b>
Personnel Services	1,400,244	1,514,950	1,716,517	1,615,367	1,724,674	1,724,674
Personnel Services-Other	128,384	132,956	-	8,212	-	-
Payroll Fringes	703,525	720,506	815,148	763,464	758,491	784,336
Employee Allowances	3,120	2,665	3,900	2,893	1,560	1,560
Other Services	63,773	95,003	215,425	204,449	225,425	175,425
Materials & Supplies	3,816	8,480	25,801	25,801	26,553	26,553
Other Charges	242,405	368,662	396,800	397,716	403,807	418,141
Capital Outlay	-	-	-	-	-	-
<b>City Administrator Service Area</b>	<b>13,488,139</b>	<b>15,038,565</b>	<b>20,022,459</b>	<b>19,054,475</b>	<b>18,244,957</b>	<b>17,933,363</b>
<b>011 City Administrator</b>	<b>849,257</b>	<b>1,135,470</b>	<b>2,425,907</b>	<b>2,349,218</b>	<b>2,799,455</b>	<b>2,580,810</b>
Personnel Services	464,509	495,473	827,586	789,422	968,915	968,915
Personnel Services-Other	-	41,284	-	-	-	-
Payroll Fringes	197,861	266,614	323,859	294,547	391,230	404,033
Employee Allowances	2,340	2,405	1,560	2,340	2,340	2,340
Other Services	82,262	153,772	656,308	605,970	1,039,117	802,953
Materials & Supplies	118	2,160	8,727	8,417	14,195	14,195
Other Charges	102,168	173,760	607,867	648,522	383,658	388,374
<b>012 Human Resources</b>	<b>2,063,597</b>	<b>2,313,892</b>	<b>2,465,491</b>	<b>2,441,468</b>	<b>2,790,958</b>	<b>2,682,451</b>
Personnel Services	1,120,165	1,142,645	1,288,279	1,294,580	1,413,046	1,412,259
Personnel Services-Other	32,022	67,245	69,310	65,415	69,310	69,310
Payroll Fringes	647,529	712,782	755,465	733,395	803,710	835,673
Employee Allowances	6,980	9,195	8,580	8,830	9,510	10,290
Other Services	76,507	119,658	78,192	78,808	217,192	67,192
Materials & Supplies	603	358	6,360	1,135	6,548	6,548
Other Charges	179,792	262,009	259,305	259,305	271,642	281,179

**General Fund  
Expenditures by Agency - Category**

Agency - Category	Actual FY2021	Actual FY2022	Budget FY2023	Forecasted FY2023	Requested FY2024	Projected FY2025
<b>013 Safety</b>	<b>327,549</b>	<b>342,942</b>	<b>378,549</b>	<b>370,588</b>	<b>383,314</b>	<b>388,061</b>
Personnel Services	215,946	236,283	245,915	238,850	242,915	242,915
Personnel Services-Other	2,134	-	15,000	14,943	15,000	15,000
Payroll Fringes	106,995	104,319	115,294	114,355	122,859	127,606
Employee Allowances	2,475	2,340	2,340	2,440	2,540	2,540
Other Services	-	-	-	-	-	-
<b>015 City Clerk</b>	<b>2,008,929</b>	<b>1,268,652</b>	<b>1,848,795</b>	<b>1,848,748</b>	<b>2,264,134</b>	<b>2,074,981</b>
Personnel Services	458,245	410,603	468,260	469,620	479,848	484,545
Personnel Services-Other	606,722	120,444	508,519	471,074	541,960	542,670
Payroll Fringes	317,445	270,937	271,704	300,810	262,298	273,918
Employee Allowances	4,255	2,585	2,340	6,940	1,560	1,560
Other Services	145,647	95,448	172,689	175,186	207,757	243,264
Materials & Supplies	126,073	71,604	102,408	102,243	380,746	125,746
Other Charges	215,683	297,032	322,875	322,875	389,965	403,278
Pass Throughs	-	-	-	-	-	-
Capital Outlay	134,860	-	-	-	-	-
<b>016 Police Commission</b>	<b>85,388</b>	<b>117,973</b>	<b>158,222</b>	<b>153,123</b>	<b>159,649</b>	<b>162,018</b>
Personnel Services	47,464	56,869	58,350	58,157	58,649	58,649
Personnel Services-Other	577	-	-	-	-	-
Payroll Fringes	24,791	34,302	35,438	34,512	36,453	38,418
Employee Allowances	-	-	-	-	-	-
Other Services	2,127	14,808	53,488	49,408	53,488	53,488
Materials & Supplies	1,506	1,494	400	500	500	412
Other Charges	8,923	10,500	10,546	10,546	10,559	11,051
<b>029 Sustainability &amp; Innovation</b>	<b>653,030</b>	<b>1,705,413</b>	<b>4,438,180</b>	<b>3,887,556</b>	<b>1,349,989</b>	<b>1,368,331</b>
Personnel Services	246,144	343,863	457,853	420,307	464,149	464,323
Personnel Services-Other	-	8,145	-	29,597	-	-
Payroll Fringes	117,247	189,276	258,067	219,164	245,383	257,119
Employee Allowances	499	256	234	286	-	-
Other Services	29,507	400,888	1,504,127	1,000,270	394,258	394,258
Materials & Supplies	16,696	41,817	5,618	5,651	16,499	16,499
Other Charges	71,981	557,150	201,818	201,818	229,700	236,132
Pass Throughs	-	27,743	-	-	-	-
Capital Outlay	170,956	83,775	1,710,463	1,710,463	-	-
Grant/Loan Recipients	-	52,500	300,000	300,000	-	-



**General Fund  
Expenditures by Agency - Category**

Agency - Category	Actual FY2021	Actual FY2022	Budget FY2023	Forecasted FY2023	Requested FY2024	Projected FY2025
<b>091 Fleet &amp; Facility Services</b>	<b>3,198,286</b>	<b>3,447,080</b>	<b>3,610,125</b>	<b>3,304,615</b>	<b>3,612,321</b>	<b>3,718,489</b>
Personnel Services	1,230,254	1,204,392	1,387,737	1,201,897	1,372,798	1,412,171
Personnel Services-Other	70,759	127,981	152,271	150,090	91,065	92,897
Payroll Fringes	895,784	917,124	935,708	862,955	916,066	966,659
Employee Allowances	13,904	13,994	11,482	14,601	11,121	11,121
Other Services	820,014	966,338	803,951	852,027	942,343	952,263
Materials & Supplies	51,048	58,620	56,300	58,000	57,959	57,959
Other Charges	94,036	153,099	234,292	159,347	219,156	223,552
Pass Throughs	22,488	5,532	5,698	5,698	1,813	1,867
Capital Outlay	-	-	22,686	-	-	-
Vehicle Operating Costs	-	-	-	-	-	-
<b>092 Information Technology</b>	<b>3,840,378</b>	<b>4,177,783</b>	<b>4,183,702</b>	<b>4,187,720</b>	<b>4,348,971</b>	<b>4,413,021</b>
Personnel Services	2,368,910	2,557,032	2,589,031	2,546,606	2,653,890	2,654,925
Personnel Services-Other	91,784	102,978	102,537	173,926	76,599	76,599
Payroll Fringes	1,362,953	1,500,522	1,475,403	1,450,457	1,576,660	1,638,833
Employee Allowances	16,731	17,251	16,731	16,731	17,806	17,806
Other Services	-	-	-	-	540	540
Materials & Supplies	-	-	-	-	739	739
Other Charges	-	-	-	-	22,737	23,579
<b>094 Communications Office</b>	<b>461,724</b>	<b>529,360</b>	<b>513,488</b>	<b>511,439</b>	<b>536,166</b>	<b>545,201</b>
Personnel Services	259,497	277,524	285,112	285,292	286,225	286,225
Payroll Fringes	180,005	212,154	192,055	189,808	206,896	214,616
Employee Allowances	780	780	780	780	780	780
Other Services	5,999	-	-	18	-	-
Materials & Supplies	-	910	-	-	-	-
Other Charges	15,444	37,992	35,541	35,541	42,265	43,580
<b>Financial &amp; Administrative Services</b>	<b>3,960,065</b>	<b>4,213,389</b>	<b>4,506,127</b>	<b>4,436,010</b>	<b>4,815,130</b>	<b>4,950,557</b>
<b>018 Finance</b>	<b>3,960,065</b>	<b>4,213,389</b>	<b>4,506,127</b>	<b>4,436,010</b>	<b>4,815,130</b>	<b>4,950,557</b>
Personnel Services	1,964,940	1,918,928	2,109,501	2,063,799	2,189,611	2,211,726
Personnel Services-Other	23,772	199,190	34,538	17,743	8,498	8,584
Payroll Fringes	1,148,486	1,209,286	1,206,859	1,186,178	1,338,810	1,403,057
Employee Allowances	15,280	15,530	15,930	15,930	15,969	15,969
Other Services	164,036	140,945	317,366	323,036	371,655	396,655
Materials & Supplies	64,597	61,087	63,756	69,860	66,463	66,463
Other Charges	516,146	660,791	750,544	751,831	819,860	843,839
Pass Throughs	62,808	7,632	7,633	7,633	4,264	4,264
Capital Outlay	-	-	-	-	-	-

**General Fund  
Expenditures by Agency - Category**

<b>Agency - Category</b>	<b>Actual FY2021</b>	<b>Actual FY2022</b>	<b>Budget FY2023</b>	<b>Forecasted FY2023</b>	<b>Requested FY2024</b>	<b>Projected FY2025</b>
<b>Public Services</b>	<b>5,087,559</b>	<b>5,888,108</b>	<b>6,665,195</b>	<b>6,206,550</b>	<b>6,428,608</b>	<b>6,571,220</b>
<b>040 Engineering</b>	<b>4,379,242</b>	<b>4,922,196</b>	<b>5,223,975</b>	<b>4,995,785</b>	<b>5,071,955</b>	<b>5,450,891</b>
Personnel Services	1,192,978	1,298,360	1,517,007	1,331,696	1,395,757	1,410,412
Personnel Services-Other	142,008	140,574	327,887	197,020	101,707	102,575
Payroll Fringes	775,879	910,717	819,735	943,853	887,611	928,668
Employee Allowances	33,074	32,814	6,513	33,900	5,959	5,959
Other Services	1,701,543	1,731,353	2,049,422	2,076,831	2,095,607	2,415,975
Materials & Supplies	25,767	127,027	110,749	70,000	114,072	114,072
Other Charges	50,583	113,065	21,500	23,000	20,395	21,607
Pass Throughs	457,411	568,288	371,162	319,485	450,847	451,623
Capital Outlay	-	-	-	-	-	-
Vehicle Operating Costs	-	-	-	-	-	-
<b>046 Systems Planning</b>	<b>51,079</b>	<b>79,630</b>	<b>17,695</b>	<b>17,651</b>	<b>354,380</b>	<b>279,859</b>
Personnel Services	8,652	21,018	7,968	12,000	19,056	19,056
Personnel Services-Other	-	355	-	-	-	-
Payroll Fringes	2,427	18,258	4,149	5,651	10,215	10,694
Employee Allowances	-	-	78	-	109	109
Other Services	-	-	-	-	250,000	250,000
Materials & Supplies	-	-	-	-	-	-
Other Charges	-	-	5,500	-	-	-
Pass Throughs	40,000	40,000	-	-	75,000	-
<b>061 Public Works</b>	<b>42,952</b>	<b>55,140</b>	<b>180,295</b>	<b>93,626</b>	<b>64,874</b>	<b>66,717</b>
Personnel Services	17,992	24,004	37,131	32,579	37,933	38,296
Personnel Services-Other	10,865	8,278	2,840	10,800	-	-
Payroll Fringes	13,838	16,596	25,769	18,907	26,683	28,163
Employee Allowances	258	258	258	266	258	258
Other Services	-	6,003	14,297	31,000	-	-
Materials & Supplies	-	-	-	39	-	-
Other Charges	-	-	100,000	35	-	-
<b>070 Public Services Administration</b>	<b>137,618</b>	<b>79,766</b>	<b>102,838</b>	<b>88,552</b>	<b>116,589</b>	<b>118,484</b>
Personnel Services	15,943	804	4,393	3,900	6,962	7,023
Personnel Services-Other	562	316	-	-	-	-
Payroll Fringes	3,729	1,314	2,476	2,607	6,540	6,847
Employee Allowances	-	-	39	-	16	16
Other Services	64,202	3,641	17,786	3,901	26,737	26,737
Materials & Supplies	9,382	72	5,454	5,454	-	-
Other Charges	43,800	73,620	72,690	72,690	76,334	77,861
Pass Throughs	-	-	-	-	-	-

**General Fund  
Expenditures by Agency - Category**

Agency - Category	Actual FY2021	Actual FY2022	Budget FY2023	Forecasted FY2023	Requested FY2024	Projected FY2025
<b>074 Utilities-Water Treatment</b>	<b>476,668</b>	<b>751,375</b>	<b>1,140,392</b>	<b>1,010,936</b>	<b>820,810</b>	<b>655,269</b>
Personnel Services	111,593	94,237	149,240	111,495	59,515	60,129
Personnel Services-Other	1,083	3,455	3,347	2,250	3,347	3,380
Payroll Fringes	88,521	64,597	87,207	66,519	44,200	46,190
Employee Allowances	880	880	866	780	170	170
Other Services	196,456	280,813	445,455	373,915	678,538	509,141
Materials & Supplies	7,555	11,469	11,250	12,944	10,816	10,824
Other Charges	20,580	45,924	33,027	33,033	24,224	25,435
Pass Throughs	50,000	250,000	410,000	410,000	-	-
<b>Safety Services</b>	<b>45,886,004</b>	<b>49,810,011</b>	<b>51,122,997</b>	<b>50,114,527</b>	<b>50,250,415</b>	<b>51,013,287</b>
<b>031 Police</b>	<b>28,923,834</b>	<b>31,993,177</b>	<b>32,467,202</b>	<b>31,629,231</b>	<b>31,526,398</b>	<b>32,521,890</b>
Personnel Services	12,348,359	12,033,143	12,910,725	11,866,984	12,458,844	12,732,050
Personnel Services-Other	1,762,465	2,967,178	2,344,856	2,812,757	1,717,974	1,763,328
Payroll Fringes	8,830,366	9,262,701	8,845,415	8,539,412	8,874,517	9,361,396
Employee Allowances	309,701	304,184	303,140	305,180	308,040	308,040
Other Services	2,380,161	2,756,477	2,840,314	2,972,432	2,887,616	3,023,499
Materials & Supplies	243,468	321,000	140,337	233,626	266,797	161,466
Other Charges	3,024,395	4,322,650	4,978,874	4,722,516	4,993,298	5,151,821
Pass Throughs	-	541	-	-	-	-
Capital Outlay	24,920	25,301	103,541	176,324	19,312	20,290
Vehicle Operating Costs	-	-	-	-	-	-
<b>032 Fire</b>	<b>16,962,170</b>	<b>17,816,834</b>	<b>18,655,795</b>	<b>18,485,296</b>	<b>18,724,017</b>	<b>18,491,397</b>
Personnel Services	7,003,965	7,008,689	7,328,740	7,113,727	7,329,229	7,423,983
Personnel Services-Other	1,490,615	1,254,993	1,005,789	1,036,044	725,553	747,318
Payroll Fringes	5,297,362	5,631,668	5,534,033	5,425,014	5,674,670	5,937,851
Employee Allowances	132,831	132,936	132,850	132,851	128,810	128,810
Other Services	916,162	1,354,107	1,296,256	1,317,173	1,352,087	1,360,913
Materials & Supplies	249,142	213,142	229,137	272,611	231,939	231,939
Other Charges	1,361,724	2,221,299	2,480,192	2,486,856	2,481,729	2,560,583
Pass Throughs	410,210	-	13,798	60,851	-	-
Capital Outlay	100,158	-	635,000	640,169	800,000	100,000
Vehicle Operating Costs	-	-	-	-	-	-

**General Fund  
Expenditures by Agency - Category**

Agency - Category	Actual FY2021	Actual FY2022	Budget FY2023	Forecasted FY2023	Requested FY2024	Projected FY2025
<b>District Court</b>	<b>4,582,596</b>	<b>4,867,654</b>	<b>5,280,143</b>	<b>5,123,794</b>	<b>5,599,252</b>	<b>5,438,482</b>
<b>021 District Court</b>	<b>4,582,596</b>	<b>4,867,654</b>	<b>5,280,143</b>	<b>5,123,794</b>	<b>5,599,252</b>	<b>5,438,482</b>
Personnel Services	1,969,786	1,912,367	2,138,704	2,040,196	2,070,332	2,070,332
Personnel Services-Other	77,037	141,561	114,003	96,155	63,772	64,762
Payroll Fringes	1,256,858	1,344,542	1,413,756	1,366,151	1,497,515	1,567,203
Employee Allowances	2,400	1,140	1,140	1,140	1,140	1,140
Other Services	489,287	298,874	377,888	378,225	416,888	416,888
Materials & Supplies	91,678	83,177	82,650	89,400	343,886	83,886
Other Charges	695,550	1,063,382	1,152,002	1,152,527	1,205,719	1,234,271
Pass Throughs	-	-	-	-	-	-
Capital Outlay	-	22,610	-	-	-	-
<b>Community Services</b>	<b>15,063,115</b>	<b>17,493,073</b>	<b>20,537,505</b>	<b>20,232,324</b>	<b>22,258,199</b>	<b>21,339,318</b>
<b>002 Ann Arbor Housing Commission</b>	<b>5,035,230</b>	<b>5,681,036</b>	<b>4,624,856</b>	<b>4,524,216</b>	<b>6,736,545</b>	<b>6,030,280</b>
Personnel Services	1,693,315	1,961,607	2,216,833	2,207,164	2,673,934	2,985,839
Personnel Services-Other	169,046	178,561	195,883	127,613	199,239	202,696
Payroll Fringes	1,122,242	1,378,612	1,542,566	1,518,815	1,807,138	2,094,528
Employee Allowances	21,124	24,524	27,660	28,710	27,930	27,930
Other Services	165,000	165,085	-	-	-	-
Materials & Supplies	-	514	-	-	-	-
Other Charges	494,975	595,843	641,914	641,914	2,028,304	719,287
Pass Throughs	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Grant/Loan Recipients	1,369,529	1,376,289	-	-	-	-
<b>006 Community Development</b>	<b>-</b>	<b>-</b>	<b>1,727,538</b>	<b>1,726,261</b>	<b>1,842,216</b>	<b>1,604,068</b>
Personnel Services	-	-	16,532	15,082	15,451	15,728
Personnel Services-Other	-	-	-	64	-	-
Payroll Fringes	-	-	9,406	9,521	9,653	10,158
Employee Allowances	-	-	39	33	39	39
Other Services	-	-	165,000	165,000	165,000	165,000
Materials & Supplies	-	-	-	-	-	-
Other Charges	-	-	81,896	81,896	84,861	86,814
Pass Throughs	-	-	100,000	100,000	100,000	-
Capital Outlay	-	-	-	-	-	-
Grant/Loan Recipients	-	-	1,354,665	1,354,665	1,467,212	1,326,329

**General Fund  
Expenditures by Agency - Category**

<b>Agency - Category</b>	<b>Actual FY2021</b>	<b>Actual FY2022</b>	<b>Budget FY2023</b>	<b>Forecasted FY2023</b>	<b>Requested FY2024</b>	<b>Projected FY2025</b>
<b>033 Building &amp; Rental Services</b>	<b>1,130,541</b>	<b>1,148,171</b>	<b>1,423,197</b>	<b>1,412,090</b>	<b>1,381,063</b>	<b>1,446,456</b>
Personnel Services	432,567	445,750	550,404	521,902	553,050	569,326
Personnel Services-Other	29,653	25,384	19,497	27,185	8,069	8,311
Payroll Fringes	248,522	261,912	322,351	302,208	331,138	368,665
Employee Allowances	2,601	1,979	1,380	1,140	1,402	1,422
Other Services	81,915	43,644	71,247	113,792	98,352	98,352
Materials & Supplies	9,473	5,369	21,000	5,150	21,345	21,345
Other Charges	325,810	364,134	400,552	403,947	367,707	379,035
Capital Outlay	-	-	36,766	36,766	-	-
Vehicle Operating Costs	-	-	-	-	-	-
<b>050 Planning</b>	<b>1,309,184</b>	<b>1,437,995</b>	<b>2,401,343</b>	<b>2,347,519</b>	<b>1,761,053</b>	<b>1,802,062</b>
Personnel Services	677,807	693,495	738,706	741,543	770,728	780,140
Personnel Services-Other	8,879	5,865	23,223	17,609	23,379	23,540
Payroll Fringes	435,881	478,717	463,555	458,654	564,355	588,757
Employee Allowances	2,372	2,372	1,599	1,599	3,715	2,395
Other Services	16,894	22,591	896,898	889,088	151,956	151,956
Materials & Supplies	8,006	11,258	17,786	13,525	17,921	17,921
Other Charges	159,346	223,696	259,576	225,501	228,999	237,353
Pass Throughs	-	-	-	-	-	-
<b>060 Parks &amp; Recreation</b>	<b>7,588,160</b>	<b>9,225,871</b>	<b>10,360,571</b>	<b>10,222,238</b>	<b>10,537,322</b>	<b>10,456,452</b>
Personnel Services	1,483,854	1,398,973	1,545,620	1,464,131	1,585,661	1,601,762
Personnel Services-Other	1,372,697	2,218,996	3,136,036	3,060,307	3,070,930	3,072,923
Payroll Fringes	1,042,488	1,129,567	978,399	1,107,489	1,087,943	1,134,972
Employee Allowances	12,842	11,252	11,462	12,556	9,204	9,204
Other Services	1,842,028	1,946,625	2,061,805	2,026,824	2,019,524	2,052,711
Materials & Supplies	447,650	551,016	543,688	533,001	626,834	626,834
Other Charges	1,056,265	1,543,381	1,670,049	1,600,888	1,781,548	1,621,849
Pass Throughs	290,853	350,707	313,217	313,217	291,085	291,197
Capital Outlay	8,041	29,595	40,295	46,656	19,593	-
Vehicle Operating Costs	31,442	45,759	60,000	57,169	45,000	45,000
Grant/Loan Recipients	-	-	-	-	-	-

**General Fund  
Expenditures by Agency - Category**

Agency - Category	Actual FY2021	Actual FY2022	Budget FY2023	Forecasted FY2023	Requested FY2024	Projected FY2025
<b>Other</b>	<b>14,701,652</b>	<b>15,601,677</b>	<b>16,114,099</b>	-	<b>19,137,784</b>	<b>20,270,277</b>
<b>019 Non-Departmental</b>	<b>14,701,652</b>	<b>15,601,677</b>	<b>16,114,099</b>	-	<b>19,137,784</b>	<b>20,270,277</b>
Personnel Services	-	-	-	-	-	-
Personnel Services-Other	-	-	11,381	-	1,780,151	2,807,985
Payroll Fringes	500,000	-	-	-	-	-
Other Services	361,614	110,828	249,472	-	199,379	196,822
Materials & Supplies	32,941	22,891	30,501	-	30,501	30,501
Other Charges	378,699	641,587	363,183	-	660,765	668,423
Pass Throughs	13,428,398	14,750,818	15,459,562	-	16,466,988	16,566,546
Capital Outlay	-	75,554	-	-	-	-
<b>Grand Total</b>	<b>\$ 105,797,809</b>	<b>\$ 116,231,032</b>	<b>\$ 127,956,427</b>	<b>\$ 108,718,531</b>	<b>\$ 130,438,071</b>	<b>\$ 131,240,582</b>

**General Fund  
Expenditures by Agency - Activity**

Agency - Activity	Actual FY2021	Actual FY2022	Budget FY2023	Forecasted FY2023	Requested FY2024	Projected FY2025
<b>Mayor &amp; Council</b>	<b>483,411</b>	<b>475,333</b>	<b>534,311</b>	<b>532,949</b>	<b>563,216</b>	<b>593,389</b>
<b>010 Mayor</b>	<b>483,411</b>	<b>475,333</b>	<b>534,311</b>	<b>532,949</b>	<b>563,216</b>	<b>593,389</b>
1010 Mayor & Council	483,411	475,333	534,311	532,949	563,216	593,389
<b>City Administrator Service Area</b>	<b>13,488,139</b>	<b>15,038,565</b>	<b>20,022,459</b>	<b>19,054,475</b>	<b>18,244,957</b>	<b>17,933,363</b>
<b>011 City Administrator</b>	<b>849,257</b>	<b>1,135,470</b>	<b>2,425,907</b>	<b>2,349,218</b>	<b>2,799,455</b>	<b>2,580,810</b>
1000 Administration	849,257	1,135,470	1,823,487	1,836,597	1,627,168	1,555,548
1110 DEI	-	-	-	-	440,349	453,262
1140 Communications	-	-	-	-	-	-
2127 City Deflection Program	-	-	572,000	507,121	731,938	572,000
2410 Economic Development	-	-	30,420	5,500	-	-
<b>012 Human Resources</b>	<b>2,063,597</b>	<b>2,313,892</b>	<b>2,465,491</b>	<b>2,441,468</b>	<b>2,790,958</b>	<b>2,682,451</b>
1000 Administration	1,933,220	2,182,375	2,331,732	2,307,568	2,643,938	2,528,821
1217 Union Business	130,377	131,517	133,759	133,900	147,020	153,630
<b>013 Safety</b>	<b>327,549</b>	<b>342,942</b>	<b>378,549</b>	<b>370,588</b>	<b>383,314</b>	<b>388,061</b>
1000 Administration	327,549	342,942	378,549	370,588	383,314	388,061
<b>015 City Clerk</b>	<b>2,008,929</b>	<b>1,268,652</b>	<b>1,848,795</b>	<b>1,848,748</b>	<b>2,264,134</b>	<b>2,074,981</b>
1000 Administration	1,962,314	1,246,698	1,823,495	1,823,598	2,238,825	2,049,672
1130 Fairview Cemetery	46,614	21,954	25,300	25,150	25,309	25,309
1522 Elections-Special	-	-	-	-	-	-
3172 Animal Control	-	-	-	-	-	-
<b>016 Police Commission</b>	<b>85,388</b>	<b>117,973</b>	<b>158,222</b>	<b>153,123</b>	<b>159,649</b>	<b>162,018</b>
1000 Administration	85,388	117,973	158,222	153,123	159,649	162,018
<b>029 Sustainability &amp; Innovation</b>	<b>653,030</b>	<b>1,705,413</b>	<b>4,438,180</b>	<b>3,887,556</b>	<b>1,349,989</b>	<b>1,368,331</b>
1000 Administration	292,656	631,919	844,317	747,170	785,049	799,797
7019 Public Engagement	150,766	198,226	148,949	136,451	161,258	164,153
7021 Partnerships	-	52,500	300,000	300,000	-	-
7023 Program Management	166,307	814,725	3,062,182	2,575,362	345,365	345,365
7024 Asset Management	43,300	8,043	82,732	128,573	58,317	59,016
<b>091 Fleet &amp; Facility Services</b>	<b>3,198,286</b>	<b>3,447,080</b>	<b>3,610,125</b>	<b>3,304,615</b>	<b>3,612,321</b>	<b>3,718,489</b>
1000 Administration	878,977	956,664	931,381	924,004	785,210	807,040
1381 Municipal Center	1,172,717	1,336,311	1,211,134	1,270,790	1,275,634	1,295,237
1383 Community Dental Center	1,142	4,882	1,000	5,000	1,000	1,000
2000 COVID 19	-	-	-	-	-	-
3231 Fire Station #1	125,598	108,186	136,084	86,486	121,608	123,908
4912 Materials & Supplies	2,488	5,754	5,931	5,255	6,614	5,788
4914 Repairs	744,608	686,043	951,651	697,211	1,027,321	1,076,176
4918 Garage Maintenance	10,519	9,865	13,550	7,238	11,891	13,529
7060 Outstations	247,170	331,296	337,697	300,000	362,375	374,773
9091 Vehicle Purchases	15,067	8,080	21,697	8,631	20,668	21,038

## General Fund Expenditures by Agency - Activity

Agency - Activity	Actual FY2021	Actual FY2022	Budget FY2023	Forecasted FY2023	Requested FY2024	Projected FY2025
<b>092 Information Technology</b>	<b>3,840,378</b>	<b>4,177,783</b>	<b>4,183,702</b>	<b>4,187,720</b>	<b>4,348,971</b>	<b>4,413,021</b>
1000 Administration	202,988	214,406	220,004	216,311	200,285	202,956
1921 Infrastructure	1,152,817	1,212,193	1,177,049	1,174,873	1,192,790	1,211,948
1922 Enterprise Applications	831,379	858,859	845,134	871,877	827,545	839,718
1925 Technical Services	-	-	-	-	-	-
1926 Help Desk	512,461	589,540	650,585	655,422	620,496	627,955
1927 Application Development	1,140,733	1,302,785	1,290,930	1,269,237	1,355,254	1,374,981
7020 Cell Tower Administration	-	-	-	-	152,601	155,463
<b>094 Communications Office</b>	<b>461,724</b>	<b>529,360</b>	<b>513,488</b>	<b>511,439</b>	<b>536,166</b>	<b>545,201</b>
1000 Administration	5,999	-	-	-	-	-
1140 Communications	455,725	529,360	513,488	511,439	536,166	545,201
<b>City Attorney</b>	<b>2,545,267</b>	<b>2,843,222</b>	<b>3,173,591</b>	<b>3,017,902</b>	<b>3,140,510</b>	<b>3,130,689</b>
<b>014 Attorney</b>	<b>2,545,267</b>	<b>2,843,222</b>	<b>3,173,591</b>	<b>3,017,902</b>	<b>3,140,510</b>	<b>3,130,689</b>
1000 Administration	2,545,267	2,843,222	3,173,591	3,017,902	3,140,510	3,130,689
<b>Financial &amp; Administrative Services Area</b>	<b>3,960,065</b>	<b>4,213,389</b>	<b>4,506,127</b>	<b>4,436,010</b>	<b>4,815,130</b>	<b>4,950,557</b>
<b>018 Finance</b>	<b>3,960,065</b>	<b>4,213,389</b>	<b>4,506,127</b>	<b>4,436,010</b>	<b>4,815,130</b>	<b>4,950,557</b>
1000 Administration	1,018,305	1,118,450	1,398,195	1,342,100	1,337,051	1,382,700
1371 Purchasing	151,583	148,930	169,658	169,530	173,445	176,253
1820 Accounting	823,225	889,724	866,638	897,903	977,980	1,003,150
1830 Assessing	1,012,025	1,107,117	1,110,037	1,116,074	1,276,153	1,308,733
1850 Treasury/Violations Bureau	392,162	421,891	466,877	434,610	551,251	562,975
1860 Parking Referees	255,467	345,008	209,302	210,469	211,656	215,771
4550 Customer Service	32,225	65,178	76,546	75,431	73,854	77,611
7011 Call Center	275,074	117,091	208,874	189,893	213,740	223,364



**General Fund  
Expenditures by Agency - Activity**

Agency - Activity	Actual FY2021	Actual FY2022	Budget FY2023	Forecasted FY2023	Requested FY2024	Projected FY2025
<b>Public Services</b>	<b>5,087,559</b>	<b>5,888,108</b>	<b>6,665,195</b>	<b>6,206,550</b>	<b>6,428,608</b>	<b>6,571,220</b>
<b>040 Engineering</b>	<b>4,379,242</b>	<b>4,922,196</b>	<b>5,223,975</b>	<b>4,995,785</b>	<b>5,071,955</b>	<b>5,450,891</b>
1000 Administration	1,377,782	1,585,164	1,807,584	1,713,095	1,465,061	1,497,601
4100 DDA Street Lighting	86,984	119,249	314,107	157,149	138,818	141,593
4101 Street Lighting	2,195,116	2,294,164	2,253,543	2,388,292	2,663,881	2,988,841
4146 Football/Special Events	-	-	37,330	37,331	38,000	38,000
4149 Major Traffic Signs	3,254	2,692	-	-	9,395	9,677
4510 Engineer - Private-Of-Way	143,833	209,254	162,724	181,727	112,122	114,040
4511 Hollywood Dr Paving	59	-	-	-	-	-
4512 Healthy Streets	30,303	-	-	-	-	-
4550 Customer Service	45,067	70,471	75,592	62,526	55,348	57,349
4560 Resident Sidewalk Gap Program	54	249,416	-	-	-	-
4570 Record Maintenance	30,907	14,149	30,515	23,152	31,258	31,438
4580 Private Dev. Construction	351,011	287,569	373,126	297,453	441,678	452,909
4930 Systems Maintenance	69,694	68,106	79,221	67,752	86,171	88,458
4931 Installs and Repairs	11,673	10,078	26,405	9,813	28,723	29,485
7012 Training	14,452	9,140	6,573	6,995	1,500	1,500
7019 Public Engagement	-	2,745	57,255	50,500	-	-
9000 Capital Outlay	19,055	-	-	-	-	-
<b>046 Systems Planning</b>	<b>51,079</b>	<b>79,630</b>	<b>17,695</b>	<b>17,651</b>	<b>354,380</b>	<b>279,859</b>
1000 Administration	11,079	-	-	-	325,000	250,000
7016 Design	-	-	-	-	-	-
7019 Public Engagement	40,000	79,630	17,695	17,651	29,380	29,859
7021 Partnerships	-	-	-	-	-	-
7022 Development Process	-	-	-	-	-	-
7023 Program Management	-	-	-	-	-	-
7024 Asset Management	-	-	-	-	-	-

**General Fund  
Expenditures by Agency - Activity**

Agency - Activity	Actual FY2021	Actual FY2022	Budget FY2023	Forecasted FY2023	Requested FY2024	Projected FY2025
<b>061 Public Works</b>	<b>42,952</b>	<b>55,140</b>	<b>180,295</b>	<b>93,626</b>	<b>64,874</b>	<b>66,717</b>
1000 Administration	23,495	40,308	138,381	78,213	21,826	22,321
4100 DDA Street Lighting	-	-	-	-	-	-
4101 Street Lighting	-	-	-	-	-	-
4930 Systems Maintenance	-	-	-	-	-	-
4931 Installs and Repairs	-	-	-	-	-	-
6209 Parks - Mowing	-	-	-	-	-	-
6210 Operations	-	-	-	-	-	-
6222 Snow & Ice Control	7,471	8,157	20,957	7,753	21,524	22,198
6225 Graffiti/Private Property	-	-	-	-	-	-
6301 Mowing - Non Parks	11,987	6,675	20,957	7,660	21,524	22,198
6328 ROW Maintenance	-	-	-	-	-	-
6365 Playground Maintenance	-	-	-	-	-	-
<b>070 Public Services Administration</b>	<b>137,618</b>	<b>79,766</b>	<b>102,838</b>	<b>88,552</b>	<b>116,589</b>	<b>118,484</b>
1000 Administration	5,894	6,146	21,843	7,557	40,255	40,623
1100 Fringe Benefits	43,800	73,620	72,690	72,690	76,334	77,861
7015 Study/Planning	62,522	-	-	-	-	-
7019 Public Engagement	25,402	-	8,305	8,305	-	-
<b>074 Utilities-Water Treatment</b>	<b>476,668</b>	<b>751,375</b>	<b>1,140,392</b>	<b>1,010,936</b>	<b>820,810</b>	<b>655,269</b>
1000 Administration	46,952	57,203	199,378	204,288	253,011	234,478
4160 Barton Dam	133,969	203,450	563,234	514,219	388,365	217,624
4162 Superior Dam	114,948	344,883	203,765	126,338	146,797	170,302
4164 Water Quality/PFAS	20,102	18,502	15,000	32,776	15,000	15,000
7020 Cell Tower Administration	141,045	109,825	141,434	115,278	-	-
7091 Maintenance - Hydropower	-	-	-	-	-	-
7099 Recreational Dams	19,652	17,512	17,581	18,037	17,637	17,865

**General Fund  
Expenditures by Agency - Activity**

Agency - Activity	Actual FY2021	Actual FY2022	Budget FY2023	Forecasted FY2023	Requested FY2024	Projected FY2025
<b>Safety Services</b>	<b>45,886,004</b>	<b>49,810,011</b>	<b>51,122,997</b>	<b>50,114,527</b>	<b>50,250,415</b>	<b>51,013,287</b>
<b>031 Police</b>	<b>28,923,834</b>	<b>31,993,177</b>	<b>32,467,202</b>	<b>31,629,231</b>	<b>31,526,398</b>	<b>32,521,890</b>
1000 Administration	2,449,504	3,662,856	4,218,534	4,265,869	4,542,545	4,586,900
1221 Recruiting & Hiring	3,671	4,402	9,550	12,950	9,565	9,565
2000 COVID 19	5,574	435	-	-	-	-
3111 Professional Standards	48	2,381	1,500	548	1,500	1,500
3112 Community Mental Health	-	-	250,000	250,000	276,000	250,000
3115 DEA Officer	9,337	351	-	-	-	-
3121 Administrative Services	1,907,150	2,385,559	1,673,776	1,742,165	1,651,830	1,687,389
3123 Communications	833,386	895,850	943,559	943,559	1,045,308	1,232,457
3125 Management Info Syst	1,564,743	1,796,604	2,054,702	1,790,000	1,810,066	1,895,758
3126 Property	151,737	250,434	267,579	361,796	254,560	264,433
3127 Records	728,990	795,887	824,938	746,630	635,933	662,951
3135 Hostage Negotiations	1,197	425	2,200	4,658	2,206	2,206
3144 District Detectives	4,175,173	3,940,957	3,945,216	3,616,736	3,364,918	3,431,291
3146 Firearms	28,478	45,892	35,000	28,015	35,775	36,183
3147 L.A.W.N.E.T.	189,699	208,418	187,249	211,704	203,099	206,442
3149 Special Tactics	29,944	23,593	14,830	23,208	119,214	13,981
3150 Patrol	14,000,812	14,749,087	14,298,417	14,064,455	14,466,805	15,072,191
3152 Special Services	975,436	1,085,975	1,335,187	1,360,069	570,823	580,057
3156 Crossing Guards	43,274	160,027	208,672	184,080	208,672	208,672
3158 Mountain Bikes	3,969	9,445	1,750	750	1,765	1,765
3159 K-9	449,428	576,030	393,443	275,460	376,405	383,013
3160 Motorcycle Unit	11,338	11,024	11,198	19,438	23,597	23,626
3162 Community Standards	1,225,375	1,387,545	1,654,332	1,565,559	1,674,001	1,719,667
3165 2020 Presidential Debate	-	-	-	-	-	-
3170 Armed City Hall Security	-	-	-	26,012	116,241	116,273
3172 Animal Control	135,570	-	135,570	135,570	135,570	135,570

## General Fund Expenditures by Agency - Activity

Agency - Activity	Actual FY2021	Actual FY2022	Budget FY2023	Forecasted FY2023	Requested FY2024	Projected FY2025
<b>032 Fire</b>	<b>16,962,170</b>	<b>17,816,834</b>	<b>18,655,795</b>	<b>18,485,296</b>	<b>18,724,017</b>	<b>18,491,397</b>
1000 Administration	2,916,124	3,395,329	4,417,452	4,448,406	3,769,790	3,858,612
2000 COVID 19	-	-	-	-	-	-
3220 Fire Prevention	912,911	757,287	896,794	901,329	833,242	853,663
3224 Sirens	41,884	15,615	29,368	29,368	29,381	29,444
3230 Fire Operations	592,579	779,235	641,923	682,676	1,593,604	798,062
3231 Fire Station #1	4,962,583	4,932,962	5,068,236	4,950,128	4,796,594	4,938,732
3232 Fire Station #2	11,143	14,447	11,084	13,148	12,340	12,662
3233 Fire Station #3	1,962,535	2,135,459	1,876,021	1,864,280	1,918,134	2,029,738
3234 Fire Station #4	1,613,540	1,710,504	1,560,909	1,524,393	1,685,368	1,751,033
3235 Emergency Management	193,602	196,548	312,670	309,122	257,569	261,211
3236 Fire Station #6	1,614,966	1,652,310	1,654,627	1,645,652	1,852,061	1,927,041
3237 Fire Station #5	1,363,635	1,421,846	1,482,870	1,470,847	1,307,642	1,349,013
3240 Repairs & Maintenance	260,218	392,191	249,450	213,721	239,643	244,825
3250 Fire Training	516,448	413,102	454,391	432,226	428,649	437,361
<b>District Court</b>	<b>4,582,596</b>	<b>4,867,654</b>	<b>5,280,143</b>	<b>5,123,794</b>	<b>5,599,252</b>	<b>5,438,482</b>
<b>021 District Court</b>	<b>4,582,596</b>	<b>4,867,654</b>	<b>5,280,143</b>	<b>5,123,794</b>	<b>5,599,252</b>	<b>5,438,482</b>
1000 Administration	1,384,275	1,491,100	1,585,895	1,571,848	1,721,215	1,755,433
2125 City Diversion Program	-	94,874	134,243	118,135	135,517	137,623
2126 City Expungement Program	-	36,044	58,937	54,990	59,258	59,783
2127 City Deflection Program	-	-	-	-	-	-
5120 Judicial & Direct Support	1,142,874	1,196,371	1,355,241	1,289,461	1,522,807	1,287,854
5140 Case Processing	1,084,276	1,128,576	1,271,403	1,241,108	1,351,515	1,374,071
5141 Court Appointed Attorney	-	-	-	-	-	-
5142 Appeals	-	-	-	-	-	-
5160 Probation/Post Judgmt Sup	971,172	920,688	874,424	848,252	808,940	823,718
<b>Community Services</b>	<b>15,063,115</b>	<b>17,493,073</b>	<b>20,537,505</b>	<b>20,232,324</b>	<b>22,258,199</b>	<b>21,339,318</b>
<b>002 Ann Arbor Housing Commission</b>	<b>5,035,230</b>	<b>5,681,036</b>	<b>4,624,856</b>	<b>4,524,216</b>	<b>6,736,545</b>	<b>6,030,280</b>
1000 Administration	238,028	263,020	-	-	-	-
2034 Housing Commission Support	3,427,673	4,041,727	4,624,856	4,524,216	6,736,545	6,030,280
2310 Human Serv/Homeless Prevnt	1,369,529	1,376,289	-	-	-	-
3112 Community Mental Health	-	-	-	-	-	-
<b>006 Community Development</b>	<b>-</b>	<b>-</b>	<b>1,727,538</b>	<b>1,726,261</b>	<b>1,842,216</b>	<b>1,604,068</b>
1000 Administration	-	-	272,873	271,596	275,004	277,739
2310 Human Serv/Homeless Prevnt	-	-	1,454,665	1,454,665	1,567,212	1,326,329

**General Fund  
Expenditures by Agency - Activity**

Agency - Activity	Actual FY2021	Actual FY2022	Budget FY2023	Forecasted FY2023	Requested FY2024	Projected FY2025
<b>033 Building &amp; Rental Services</b>	<b>1,130,541</b>	<b>1,148,171</b>	<b>1,423,197</b>	<b>1,412,090</b>	<b>1,381,063</b>	<b>1,446,456</b>
1000 Administration	438,118	442,832	476,204	500,818	486,770	498,830
3311 Deer Management	1,192	-	-	-	-	-
3330 Building - Construction	-	-	-	-	-	-
3340 Housing Bureau	601,925	610,800	873,244	845,387	810,598	859,879
3370 Building - Appeals	89,306	94,540	73,749	65,885	83,695	87,747
<b>050 Planning</b>	<b>1,309,184</b>	<b>1,437,995</b>	<b>2,401,343</b>	<b>2,347,519</b>	<b>1,761,053</b>	<b>1,802,062</b>
3320 Historic Preservation	113,913	116,011	108,262	111,205	115,570	117,952
3360 Planning	1,194,413	1,321,426	2,247,583	2,190,816	1,645,483	1,684,110
3364 Neighborhood Partnership Program	-	-	-	-	-	-
3365 Annexations	859	557	45,498	45,498	-	-
<b>060 Parks &amp; Recreation</b>	<b>7,588,160</b>	<b>9,225,871</b>	<b>10,360,571</b>	<b>10,222,238</b>	<b>10,537,322</b>	<b>10,456,452</b>
1000 Administration	1,509,757	1,844,013	1,864,812	1,830,016	2,026,464	1,843,488
1646 Farmer's Market	208,261	189,617	227,323	204,635	225,145	228,863
4146 Football/Special Events	689	-	10,635	8,635	10,894	11,037
6001 Outdoor Ice Rinks	1,321	-	-	-	-	-
6100 Facility Rentals	254,571	297,744	380,697	343,571	392,533	397,493
6209 Parks - Mowing	541,837	620,588	710,797	662,784	696,774	706,505
6210 Operations	456,887	578,918	738,205	709,825	757,492	781,483
6211 Encampment Clean-up	-	-	-	-	-	-
6222 Snow & Ice Control	232,658	233,348	205,987	210,059	161,588	162,491
6231 Buhr Pool	178,851	349,563	347,456	354,754	375,668	383,040
6232 Buhr Rink	175,799	171,840	174,065	156,606	185,836	189,220
6234 Veteran's Pool	175,552	433,868	330,252	344,092	395,049	402,717
6235 Veteran's Ice Arena	260,306	375,737	548,004	569,855	554,778	559,373
6236 Fuller Pool	400,835	439,637	486,365	529,965	500,218	506,884
6237 Mack Pool	149,506	333,638	407,708	421,557	401,085	404,287
6242 Argo Livery	365,766	437,305	764,422	756,105	675,598	679,475
6244 Gallup Livery	302,136	383,297	549,985	553,084	500,639	503,957
6315 Senior Center Operations	171,321	223,101	242,755	246,112	266,725	273,277
6328 ROW Maintenance	5,841	6,844	12,763	5,236	12,772	12,782
6335 Athletic Fields/Game Courts	18,236	15,431	17,879	23,171	16,922	17,260
6365 Playground Maintenance	142,588	87,465	48,634	86,344	48,034	48,044
6403 Community Outreach Services	172,052	173,333	246,872	181,415	178,549	178,853
6420 Cultural Arts Building	-	-	-	-	-	-
6503 Huron Golf Course	561,735	607,115	624,780	613,968	678,549	681,773
6504 Leslie Golf Course	1,010,802	1,132,778	1,129,644	1,119,918	1,184,925	1,192,953
9500 Debt Service	290,853	290,692	290,531	290,531	291,085	291,197

**General Fund  
Expenditures by Agency - Activity**

Agency - Activity	Actual FY2021	Actual FY2022	Budget FY2023	Forecasted FY2023	Requested FY2024	Projected FY2025
<b>Other</b>	<b>14,701,652</b>	<b>15,601,677</b>	<b>16,114,099</b>	-	<b>19,137,784</b>	<b>20,270,277</b>
<b>019 Non-Departmental</b>	<b>14,701,652</b>	<b>15,601,677</b>	<b>16,114,099</b>	-	<b>19,137,784</b>	<b>20,270,277</b>
1000 Administration	692,051	1,406,310	1,494,854	-	3,382,244	4,411,768
1810 Tax Refunds	134,810	395,316	100,000	-	150,000	150,000
1920 City Wide Memberships	124,451	123,860	137,135	-	137,135	137,135
1959 Pension/OPEB Contribution	847,704	149,358	34,000	-	-	-
2034 Housing Commission Support	-	(341)	-	-	-	-
9500 Debt Service	910,411	901,711	1,102,388	-	1,290,254	1,048,769
9541 Bad Debts	-	-	-	-	-	-
9800 Pass Throughs	11,992,226	12,625,464	13,245,722	-	14,178,151	14,522,605
<b>Grand Total</b>	<b>\$ 105,797,809</b>	<b>\$ 116,231,032</b>	<b>\$ 127,956,427</b>	<b>\$ 108,718,531</b>	<b>\$ 130,438,071</b>	<b>\$ 131,240,582</b>

## FTE Count by Service Area/Unit

	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
MAYOR & CITY COUNCIL	1.00	1.00	1.00	1.00	1.00
Total Mayor & City Council	1.00	1.00	1.00	1.00	1.00
CITY ATTORNEY	13.25	13.50	15.00	15.00	15.00
Total City Attorney	13.25	13.50	15.00	15.00	15.00
CITY ADMINISTRATOR	3.00	4.00	5.00	8.00	8.00
HUMAN RESOURCES	14.80	14.80	14.80	15.80	15.80
CLERK SERVICES	7.00	7.00	7.00	7.00	7.00
COMMUNICATIONS OFFICE	10.91	11.91	10.91	10.91	10.91
SAFETY	3.00	3.00	3.00	3.00	3.00
SUSTAINABILITY & INNOVATIONS OFFICE	8.50	11.50	11.50	20.50	20.50
FLEET & FACILITIES	21.00	21.03	21.03	19.98	19.98
INFORMATION TECHNOLOGY	27.95	27.90	27.90	28.90	28.90
POLICE COMMISSION	1.00	1.00	1.00	1.00	1.00
Total City Administrator Service Area	97.16	102.14	102.14	115.09	115.09
BUILDING & RENTAL SERVICES	34.19	36.19	38.19	37.69	37.69
PLANNING	9.25	9.25	9.25	10.25	10.25
COMMUNITY DEVELOPMENT	0.20	0.20	0.20	0.20	0.20
ANN ARBOR HOUSING COMMISSION	30.00	43.00	43.00	47.00	52.00
PARKS & RECREATION	37.41	37.03	40.03	40.93	40.93
Total Community Services Area	111.05	125.67	130.67	136.07	141.07
ACCOUNTING	7.00	7.00	7.00	7.00	7.00
ASSESSOR	8.00	8.00	8.00	8.00	8.00
FINANCIAL & BUDGET PLANNING	4.50	4.50	4.50	4.50	4.50
PROCUREMENT	1.00	1.00	1.00	1.00	1.00
RISK MANAGEMENT	0.85	0.85	0.85	0.80	0.80
TREASURY	14.35	14.26	14.26	14.55	14.55
Total Financial Services Area	35.70	35.61	35.61	35.85	35.85
CAPITAL PROJECTS	17.52	18.79	18.41	20.88	20.88
PUBLIC WORKS	92.01	92.55	96.45	97.47	97.47
ENGINEERING	33.79	33.89	34.65	35.07	35.07
PUBLIC SERVICES ADMINISTRATION	7.50	8.08	8.43	8.06	8.06
SYSTEMS PLANNING	9.89	9.77	9.07	10.89	10.89
WATER RESOURCE RECOVERY SERVICES	35.72	35.72	36.02	36.02	36.02
WATER TREATMENT	27.96	27.88	29.15	28.70	28.70
Total Public Services Area	224.39	226.68	232.18	237.09	237.09
FIRE	87.00	86.00	87.50	87.50	87.50
POLICE	156.00	149.00	151.00	152.75	152.75
Total Safety Services Area	243.00	235.00	238.50	240.25	240.25
FIFTEENTH DISTRICT COURT	35.00	35.00	35.00	35.00	35.00
Total Fifteenth District Court	35.00	35.00	35.00	35.00	35.00
RETIREMENT SYSTEM	4.00	4.00	4.00	4.00	4.00
Total Retirement System	4.00	4.00	4.00	4.00	4.00
DOWNTOWN DEVELOPMENT AUTHORITY	6.00	6.00	7.75	9.75	9.75
Total Downtown Development Authority	6.00	6.00	7.75	9.75	9.75
Grand Total of City FTEs	770.55	784.60	801.85	829.10	834.10

Note: The City's FTEs peaked in FY 2001 at 1,005

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## ***MAYOR & CITY COUNCIL***

Composed of the Mayor and ten Council members, two from each of five wards, the City Council is the governing body for the City of Ann Arbor. The role of the Mayor and City Council is to determine policy for the City.

## MAYOR & COUNCIL

### Expenses by Category

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
PERSONNEL SERVICES	328,291	307,787	393,647	370,132	414,602	436,602
PAYROLL FRINGES	72,517	64,228	35,283	59,114	37,834	39,800
OTHER SERVICES	778	616	16,765	14,792	20,265	22,765
MATERIALS & SUPPLIES	1,177	747	875	1,170	901	901
OTHER CHARGES	80,646	101,954	87,741	87,741	89,614	93,321
<b>Total</b>	<b>\$483,409</b>	<b>\$475,332</b>	<b>\$534,311</b>	<b>\$532,949</b>	<b>\$563,216</b>	<b>\$593,389</b>

### Expenses by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	483,409	475,332	534,311	532,949	563,216	593,389
<b>Total</b>	<b>\$483,409</b>	<b>\$475,332</b>	<b>\$534,311</b>	<b>\$532,949</b>	<b>\$563,216</b>	<b>\$593,389</b>

### FTE Count

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
MAYOR & COUNCIL	1.00	1.00	1.00	1.00	1.00
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

## MAYOR AND CITY COUNCIL

### EXPENSES

**Personnel Services** - This reflects an increase in Mayor and Council pay for FY 2024.

**Other Services** - The increase reflects educational reimbursement and one-time costs for a Sister City visit in FY 2024 in the Mayor's Office.

**Municipal Service Charge (MSC)** – A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the Mayor and City Council would be charged \$20,224 in FY 2024.

MAYOR & COUNCIL

Allocated Positions

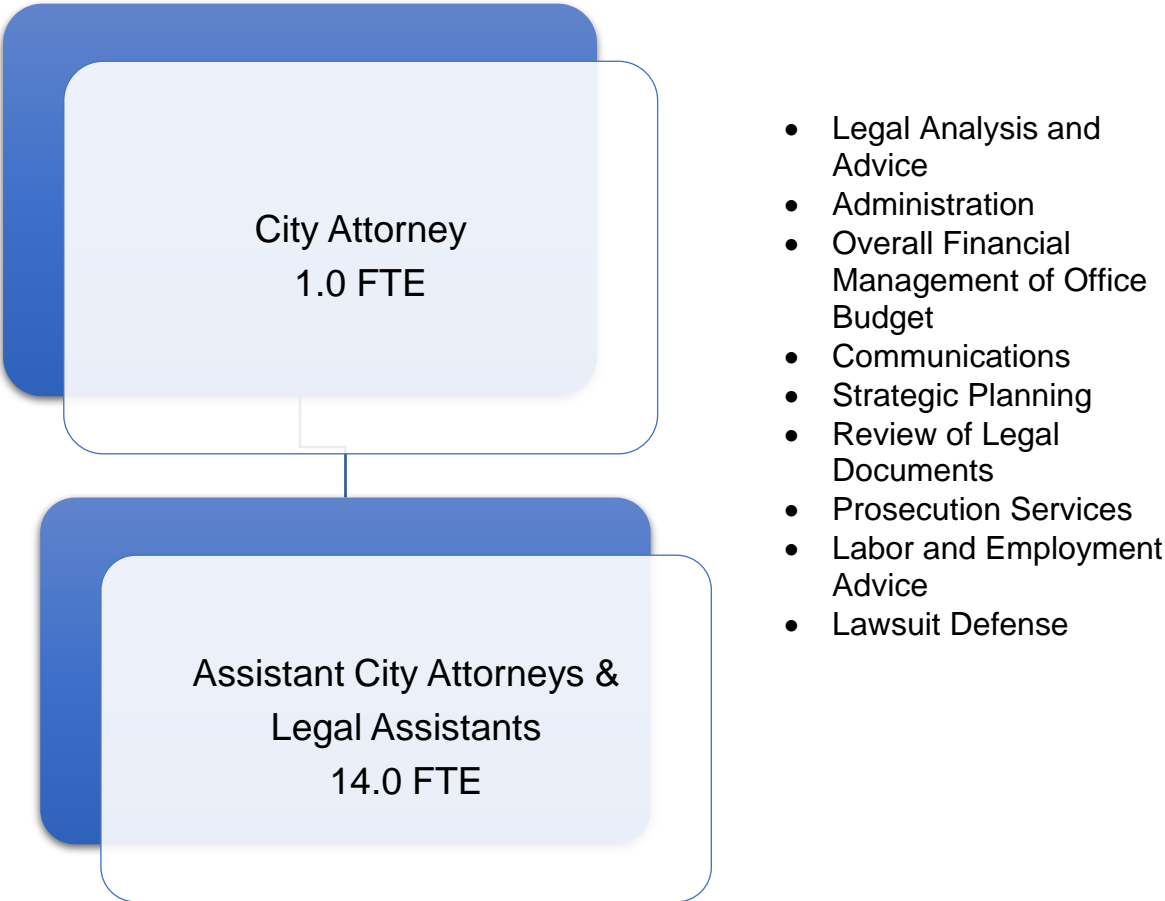
Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
EXECUTIVE ASSISTANT	000820	1.00	1.00
Total		1.00	1.00



## ***CITY ATTORNEY***

The City Attorney's Office performs legal services for the City. These services include the provision of legal advice to City Council, the City Administrator and other City officials, the preparation and review of legal documents, the prosecution of persons accused of violating City ordinances, and the representation of the City and City officials in litigation and labor matters.

# City Attorney's Area Organization Chart



The City Attorney is appointed by and responsible to the City Council. The City Attorney is the City's Chief Legal Officer. The City Attorney's Area provides the organization with a broad array of services such as: preparation of legal advice to City Council, City Administrator, and Service Area Administrators, preparation and review of legal documents, drafting and review of ordinances, prosecution of persons accused of violating City ordinances, participation in labor negotiations, and representation of the City in lawsuits.

CITY ATTORNEY

Revenues by Category

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
FINES & FORFEITS	17,580	17,580	17,092	17,092	17,580	18,107
MISCELLANEOUS REVENUE	-	-	-	15	-	-
OPERATING TRANSFERS IN	266,004	257,508	265,231	265,231	263,446	265,728
<b>Total</b>	<b>\$283,584</b>	<b>\$275,088</b>	<b>\$282,323</b>	<b>\$282,338</b>	<b>\$281,026</b>	<b>\$283,835</b>

Revenues by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	283,584	275,088	282,323	282,338	281,026	283,835
<b>Total</b>	<b>\$283,584</b>	<b>\$275,088</b>	<b>\$282,323</b>	<b>\$282,338</b>	<b>\$281,026</b>	<b>\$283,835</b>

## CITY ATTORNEY

### Expenses by Category

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
PERSONNEL SERVICES	1,528,628	1,647,906	1,716,517	1,623,579	1,724,674	1,724,674
PAYROLL FRINGES	703,526	720,507	815,148	763,464	758,491	784,336
OTHER SERVICES	63,773	95,003	215,425	204,449	225,425	175,425
MATERIALS & SUPPLIES	3,816	8,480	25,801	25,801	26,553	26,553
OTHER CHARGES	242,405	368,662	396,800	397,716	403,807	418,141
EMPLOYEE ALLOWANCES	3,120	2,665	3,900	2,893	1,560	1,560
<b>Total</b>	<b>\$2,545,268</b>	<b>\$2,843,223</b>	<b>\$3,173,591</b>	<b>\$3,017,902</b>	<b>\$3,140,510</b>	<b>\$3,130,689</b>

### Expenses by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	2,545,268	2,843,223	3,173,591	3,017,902	3,140,510	3,130,689
<b>Total</b>	<b>\$2,545,268</b>	<b>\$2,843,223</b>	<b>\$3,173,591</b>	<b>\$3,017,902</b>	<b>\$3,140,510</b>	<b>\$3,130,689</b>

### FTE Count

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
CITY ATTORNEY	13.25	13.50	15.00	15.00	15.00
<b>Total</b>	<b>13.25</b>	<b>13.50</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>



## CITY ATTORNEY

### EXPENSES

**Payroll Fringes** - The decrease reflects lower healthcare costs for the City Attorney's Office in FY 2024 due to employee benefit elections.

**Municipal Service Charge (MSC)** - A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the City Attorney would be charged \$215,994 in FY 2024.

**STRATEGIC GOALS AND PERFORMANCE MEASURES**

**Service Area: City Attorney**

**Area Administrator: N/A**

**Service Unit: City Attorney**

**Service Unit Manager: Atleen Kaur**

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Provides legal advice to all Council, City Administration and Service Area Administrators and related employees - City Charter 5.2(1).	●	●	●	●	●	●	Assist in achieving City goals that are the subject of our advice.	Continuous	✓	✓	✓	✓
Prosecutes ordinance violations and represent the City before Courts and Tribunals - City Charter 5.2(2).	●	●	●	●	●	●	Assist in achieving City goals that are the subject of our advice.	Continuous	✓	✓	✓	✓
Prepares and reviews legality of all ordinances, contracts and all other legal instruments - City Charter 5.2(3).	●	●	●	●	●	●	Provided ordinances, contracts and legal documents that protect the City's interest and achieve City goals.	Continuous	✓	✓	✓	✓

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

## CITY ATTORNEY

### Allocated Positions

Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
ASSISTANT CITY ATTORNEY	403210	2.00	2.00
CHIEF DEP CITY ATTORNEY	404720	1.00	1.00
CITY ATTORNEY	403280	1.00	1.00
DEPUTY CITY ATTORNEY	404570	3.00	3.00
LEGAL & DOCKET MGMT ASST	000240	1.00	1.00
LEGAL ASSISTANT PARALEGAL	000920	2.00	2.00
REAL ESTATE SPC-PARALEGAL	000410	1.00	1.00
SENIOR ASST CITY ATTORNEY	403300	4.00	4.00
<b>Total</b>		<b>15.00</b>	<b>15.00</b>

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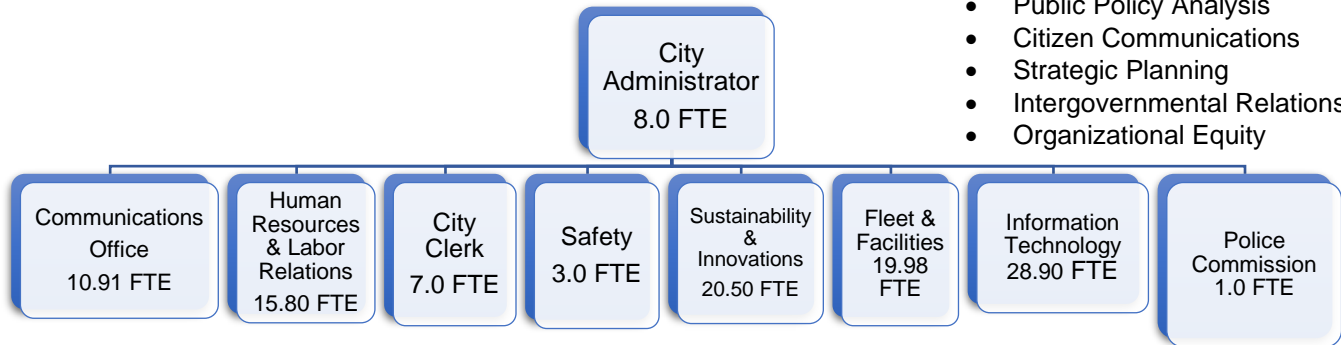


*CITY ADMINISTRATOR SERVICE AREA*

# City Administrator Service Area

## Organization Chart

- City Administration
- Public Policy Analysis
- Citizen Communications
- Strategic Planning
- Intergovernmental Relations
- Organizational Equity



- |   |   |   |  |   |  |   |   |
|---|---|---|--|---|--|---|---|
| <ul style="list-style-type: none"> <li>• Cable Franchises</li> <li>• Community Television Network</li> <li>• Employee &amp; Resident Communications</li> <li>• Media Relations</li> </ul> | <ul style="list-style-type: none"> <li>• Employee &amp; Labor Relations</li> <li>• Contract Negotiations, Grievances &amp; Arbitration</li> <li>• Employee Benefits</li> <li>• Wage &amp; Salary Administration</li> <li>• Compensation Analysis</li> <li>• Job Design &amp; Position Descriptions</li> <li>• HRIS &amp; HR Technologies</li> <li>• Learning Management, Training, &amp; Employee Development</li> <li>• Recruiting &amp; Staffing</li> <li>• Orientation &amp; Onboarding</li> <li>• HR Policies &amp; Procedures</li> </ul> | <ul style="list-style-type: none"> <li>• Elections</li> <li>• Permits</li> <li>• Records</li> <li>• City Council Meeting Support</li> </ul> | <ul style="list-style-type: none"> <li>• Occupational Safety</li> <li>• Hazard Analysis</li> <li>• Safety &amp; Health Programs &amp; Policies</li> <li>• Train, Advise, Recommend &amp; Communicate Safety</li> <li>• Analyze Accidents</li> <li>• Develop Safety Guidelines</li> <li>• Inspect Facilities &amp; Worksites</li> <li>• Statutory Authorities</li> <li>• Communications</li> <li>• Risk Analysis</li> </ul> | <ul style="list-style-type: none"> <li>• Carbon Neutrality &amp; Climate Action</li> <li>• Clean &amp; Renewable Energy</li> <li>• Neighborhood Partnering</li> <li>• Sustainability</li> <li>• Equitable Engagement</li> <li>• Resilience</li> <li>• Innovation Incubator</li> </ul> | <ul style="list-style-type: none"> <li>• Vehicle Purchases &amp; Repairs</li> <li>• Fuel Management</li> <li>• Building Maintenance &amp; Repair</li> <li>• Airport Operations &amp; Maintenance</li> <li>• Construction Project Management</li> </ul> | <ul style="list-style-type: none"> <li>• Infrastructure Services &amp; Support</li> <li>• Application Support</li> <li>• Project Management Services</li> <li>• Network Architecture &amp; Security</li> <li>• Help Desk Services</li> <li>• Administration &amp; Planning</li> </ul> | <ul style="list-style-type: none"> <li>• Police Commission Support</li> </ul> |
|---|---|---|--|---|--|---|---|

The City Administrator is appointed by the City Council and is the Chief Executive Officer for the City. The City Administrator provides management and direction to nearly all City functions. The City Administrator’s Service Area is comprised of nine service functions: Administration, Communications, Human Resources, City Clerk, Safety, Sustainability & Innovations, Fleet & Facilities, Information Technology, and Police Commission. The City Administrator’s Area provides the organization with a broad array of services such as: employee policies, benefits, employee development, labor relations, information technology support, public policy analysis, citizen communications, safety, intergovernmental relations and general City administration.

## CITY ADMINISTRATOR SERVICE AREA

### Revenues by Service Unit

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
CITY ADMINISTRATOR	-	11,102	74,789	-	-	-
CITY CLERK	1,184,124	378,315	368,894	317,960	506,633	307,200
COMMUNICATIONS OFFICE	2,095,521	1,965,371	2,366,946	2,104,603	2,236,797	2,155,928
FLEET & FACILITIES	11,208,094	11,921,497	17,317,119	19,533,663	16,490,348	13,617,538
HUMAN RESOURCES	305,149	399,463	437,784	437,927	486,164	496,598
INFORMATION TECHNOLOGY	12,546,567	17,580,052	17,323,875	14,649,591	16,849,984	17,194,593
SAFETY	327,549	342,942	375,612	371,114	391,136	403,939
SUSTAINABILITY & INNOVATIONS OFFICE	1,269,672	1,253,785	4,046,759	1,186,220	8,262,863	8,412,434
<b>Total</b>	<b>\$28,936,676</b>	<b>\$33,852,527</b>	<b>\$42,311,778</b>	<b>\$38,601,078</b>	<b>\$45,223,925</b>	<b>\$42,588,230</b>

### Revenues by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
ENERGY PROJECTS (0002)	54,086	46,238	95,422	49,470	68,289	12,996
GENERAL (0010)	7,386,429	7,351,681	10,057,355	7,360,661	7,889,884	7,905,223
FLEET SERVICES (0012)	8,560,812	8,882,117	14,105,156	16,465,360	13,112,473	10,114,258
INFORMATION TECHNOLOGY (0014)	8,537,251	10,402,269	11,302,472	10,461,871	11,714,761	11,908,532
COMMUNITY TELEVISION NETWORK (0016)	1,756,033	1,590,152	1,998,281	1,735,938	1,959,796	1,943,853
AIRPORT (0048)	1,023,674	963,361	967,537	1,043,200	1,094,982	1,109,571
CEMETERY PERPETUAL CARE (0054)	1,505	1,135	3,899	4,200	6,261	6,828
RISK FUND (0057)	-	-	-	378	-	-
GENERAL CAPITAL FUND (00CP)	168,938	3,000,000	1,790,250	-	-	-
MAJOR GRANTS PROGRAMS (00MG)	439,268	203,572	184,030	-	-	-
COUNTY MENTAL HEALTH MILLAGE (0100)	1,008,680	1,012,006	1,407,376	1,080,000	1,134,000	1,162,350
CAPITAL SINKING FUND (0101)	-	399,996	400,000	400,000	400,000	400,000
TECHNOLOGY FIBER (0108)	-	-	-	-	782,905	787,531
CLIMATE ACTION MILLAGE (0109)	-	-	-	-	7,060,574	7,237,088
<b>Total</b>	<b>\$28,936,676</b>	<b>\$33,852,527</b>	<b>\$42,311,778</b>	<b>\$38,601,078</b>	<b>\$45,223,925</b>	<b>\$42,588,230</b>

## CITY ADMINISTRATOR SERVICE AREA

### Expenses by Service Unit

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
CITY ADMINISTRATOR	849,256	1,146,572	7,814,805	2,349,218	2,799,455	2,580,810
CITY CLERK	2,441,198	1,268,655	2,928,295	1,848,748	2,264,134	2,074,981
COMMUNICATIONS OFFICE	2,156,546	2,362,073	2,461,890	2,430,855	2,495,962	2,489,054
FLEET & FACILITIES	11,191,535	11,779,239	19,473,180	18,522,857	18,175,879	15,314,394
HUMAN RESOURCES	28,571,342	32,137,023	34,311,741	33,192,671	36,463,987	38,143,808
INFORMATION TECHNOLOGY	12,713,697	16,316,450	20,830,443	18,391,522	16,123,795	16,262,215
POLICE COMMISSION	85,388	117,972	158,222	153,123	159,649	162,018
SAFETY	893,931	888,633	1,006,107	993,281	1,050,796	1,095,778
SUSTAINABILITY & INNOVATIONS OFFICE	1,816,919	2,691,063	10,749,670	5,563,332	9,827,403	9,999,107
<b>Total</b>	<b>\$60,719,812</b>	<b>\$68,707,680</b>	<b>\$99,734,353</b>	<b>\$83,445,607</b>	<b>\$89,361,060</b>	<b>\$88,122,165</b>

### Expenses by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
ENERGY PROJECTS (0002)	109,185	99,713	95,422	92,156	68,289	12,996
GENERAL (0010)	13,488,149	15,038,576	20,022,459	19,054,475	18,244,957	17,933,363
FLEET SERVICES (0012)	7,073,850	7,236,909	14,046,931	13,452,920	13,112,473	10,114,258
INFORMATION TECHNOLOGY (0014)	8,697,988	10,005,201	13,996,343	14,203,802	11,423,725	11,496,114
COMMUNITY TELEVISION NETWORK (0016)	1,694,822	1,832,713	1,948,402	1,919,416	1,959,796	1,943,853
WATER SUPPLY SYSTEM (0042)	65,246	50,886	60,411	58,249	63,525	64,619
SEWAGE DISPOSAL SYSTEM (0043)	48,705	26,598	47,371	43,748	49,276	50,277
AIRPORT (0048)	841,687	940,609	966,254	915,452	1,051,085	1,081,647
RISK FUND (0057)	27,074,124	30,368,820	32,473,808	31,373,896	34,340,511	36,169,074
STORMWATER SEWER SYSTEM FUND (0069)	53,103	46,890	45,942	34,596	48,298	49,098
SOLID WASTE (0072)	46,565	45,617	50,438	46,040	53,452	54,348
GENERAL CAPITAL FUND (00CP)	196,175	2,136,578	2,650,398	-	-	-
MAJOR GRANTS PROGRAMS (00MG)	609,268	33,572	11,072,928	-	-	-
COUNTY MENTAL HEALTH MILLAGE (0100)	664,084	693,474	1,407,376	1,400,987	1,134,000	1,162,350
CAPITAL SINKING FUND (0101)	56,861	151,524	849,870	849,870	400,000	400,000
TECHNOLOGY FIBER (0108)	-	-	-	-	351,099	353,080
CLIMATE ACTION MILLAGE (0109)	-	-	-	-	7,060,574	7,237,088
<b>Total</b>	<b>\$60,719,812</b>	<b>\$68,707,680</b>	<b>\$99,734,353</b>	<b>\$83,445,607</b>	<b>\$89,361,060</b>	<b>\$88,122,165</b>

### FTE Count

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
CITY ADMINISTRATOR	3.00	4.00	5.00	8.00	8.00
HUMAN RESOURCES	14.80	14.80	14.80	15.80	15.80
INFORMATION TECHNOLOGY	27.95	27.90	27.90	28.90	28.90
CITY CLERK	7.00	7.00	7.00	7.00	7.00
COMMUNICATIONS	10.91	11.91	10.91	10.91	10.91
SAFETY	3.00	3.00	3.00	3.00	3.00
SUSTAINABILITY & INNOVATIONS OFFICE	10.51	13.50	11.50	20.50	20.50
FLEET & FACILITIES	21.00	21.03	21.03	19.98	19.98
POLICE COMMISSION	1.00	1.00	1.00	1.00	1.00
<b>Total</b>	<b>99.17</b>	<b>104.14</b>	<b>102.14</b>	<b>115.09</b>	<b>115.09</b>





## *CITY ADMINISTRATOR SERVICE AREA*

### **CITY ADMINISTRATOR**

The City Administrator is the Chief Executive Officer of the City and is appointed by the Mayor and the City Council. The City Administrator is responsible for directing the daily operations of the City, managing the City's finances, providing strategic planning and organizational development, enhancing communications and community relations, coordinating intergovernmental relations, and providing public policy analysis.

CITY ADMINISTRATOR SERVICE AREA  
CITY ADMINISTRATOR

Revenues by Category

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
INTERGOVERNMENTAL REVENUES	-	11,102	-	-	-	-
MISCELLANEOUS REVENUE	-	-	74,789	-	-	-
<b>Total</b>	-	<b>\$11,102</b>	<b>\$74,789</b>	-	-	-

Revenues by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	-	-	74,789	-	-	-
MAJOR GRANTS PROGRAMS (00MG)	-	11,102	-	-	-	-
<b>Total</b>	-	<b>\$11,102</b>	<b>\$74,789</b>	-	-	-

CITY ADMINISTRATOR SERVICE AREA  
CITY ADMINISTRATOR

Expenses by Category

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
PERSONNEL SERVICES	464,508	536,757	827,586	789,422	968,915	968,915
PAYROLL FRINGES	197,860	266,616	323,859	294,547	391,230	404,033
OTHER SERVICES	82,262	164,874	656,308	605,970	1,039,117	802,953
MATERIALS & SUPPLIES	118	2,160	8,727	8,417	14,195	14,195
OTHER CHARGES	102,168	173,760	5,996,765	648,522	383,658	388,374
EMPLOYEE ALLOWANCES	2,340	2,405	1,560	2,340	2,340	2,340
<b>Total</b>	<b>\$849,256</b>	<b>\$1,146,572</b>	<b>\$7,814,805</b>	<b>\$2,349,218</b>	<b>\$2,799,455</b>	<b>\$2,580,810</b>

Expenses by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	849,256	1,135,470	2,425,907	2,349,218	2,799,455	2,580,810
MAJOR GRANTS PROGRAMS (00MG)	-	11,102	5,388,898	-	-	-
<b>Total</b>	<b>\$849,256</b>	<b>\$1,146,572</b>	<b>\$7,814,805</b>	<b>\$2,349,218</b>	<b>\$2,799,455</b>	<b>\$2,580,810</b>

FTE Count

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
CITY ADMINISTRATOR	3.00	4.00	5.00	8.00	8.00
<b>Total</b>	<b>3.00</b>	<b>4.00</b>	<b>5.00</b>	<b>8.00</b>	<b>8.00</b>

## CITY ADMINISTRATOR

### REVENUES

**Miscellaneous** - This reflects that the DEI Coordinator position is fully funded in the General Fund and all other funds will contribute to this position via their Municipal Service Charge.

### EXPENSES

**Personnel Services** - The increase is due to a 1.0 FTE increase in the City Administrator budget for an ADA Coordinator as well as 2.0 FTE increase for the City Deflection Program in FY 2024.

**Payroll Fringes** - The increase is due to a 1.0 FTE increase in the City Administrator budget for an ADA Coordinator as well as 2.0 FTE increase for the City Deflection Program in FY 2024.

**Other Services** - The increase is due to one-time funding for city events, equity training, customer service consulting, and economic development contribution in FY 2024.

**Other Charges** - This reflects funding from the American Rescue Plan Act for a universal basic income program, Liberty Plaza updates and unarmed response in FY 2023. Any unspent funds from these projects will be carried forward to FY 2024.

**Municipal Service Charge (MSC)** - A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the City Administrator would be charged \$64,952 in FY 2024.

**STRATEGIC GOALS AND PERFORMANCE MEASURES**

**Service Area: City Administrator**

**Area Administrator: Milton Dohoney, Jr.**

**Service Unit: City Administrator**

**Service Unit Manager: Milton Dohoney, Jr.**

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURES	TIMEFRAME FOR COMPLETION	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Provide organizational leadership in the delivery of services to the community.	●	●	●	●	●	●	Recommended recurring General Fund budget surplus/(deficit).	Annually	√	√	√	√
							Workplace fatalities and major injuries.	Annually	√	√	√	√
Support Council operations and initiatives.	●	●		●			Prompt response to Council inquiries.	Annually	√	√	√	√
							Average days to respond to Council inquiries (RFIs).	Annually	7	7	7	7
Responsibly manage the financial resources of the City.	●		●				Unaudited General Fund expenditures versus budget (surplus/(deficit)).	Monthly	√	√	√	√
Provide annual reporting.	●		●			●	Prepare an Annual Report focusing on the delivery of core services and key projects and initiatives.	Annually	November	√	√	√
Support the development and oversee the execution of the City's legislative policy agenda.	●	●	●	●			Annual Legislative Policy Agenda adopted by Council.	Annually	√	√	√	√
							Percentage of policy items approved at the end of the fiscal year (City can only influence the State with this metric).	Annually	√	√	√	√
Stabilize and refine the organization.	●	●	●	●	●	●	Ensure HR, DEI, and SAA positions are filled with professionals dedicated to problem solving.	Ongoing	√	√	√	√
Reduce or eliminate some chronic areas of concern for the Council and community.	●						Implement new approaches for attacking ongoing issues like roads, other capital needs, and needed growth.	Ongoing	√	√	√	√

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

CITY ADMINISTRATOR SERVICE AREA  
CITY ADMINISTRATOR

Allocated Positions

Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
ADA COORDINATOR	409999	1.00	1.00
CITY ADMINISTRATOR	403120	1.00	1.00
CITY DEFLECTION ATTORNEY	404820	1.00	1.00
DEFLECTION PROG-CASE MGR	000420	1.00	1.00
DEI COORDINATOR	409999	1.00	1.00
DEI PROGRAM ANALYST	409999	1.00	1.00
DEPUTY CITY ADMINISTRATOR	404510	1.00	1.00
DIRECTOR OF OPERATIONS	404410	1.00	1.00
<b>Total</b>		<b>8.00</b>	<b>8.00</b>



## *CITY ADMINISTRATOR SERVICE AREA*

### **HUMAN RESOURCES & LABOR RELATIONS**

Human Resources is responsible for employee and labor relations, contract negotiation, and human resources policies and procedures. Human Resources provides wage and salary administration, employee benefits, compensation analysis, and recruitment and onboarding services. Human Resources is also responsible for performance and learning management, and employee training and development.

CITY ADMINISTRATOR SERVICE AREA  
HUMAN RESOURCES

Revenues by Category

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
INTRAGOVERNMENTAL SALES	305,149	399,463	437,784	437,927	486,164	496,598
<b>Total</b>	<b>\$305,149</b>	<b>\$399,463</b>	<b>\$437,784</b>	<b>\$437,927</b>	<b>\$486,164</b>	<b>\$496,598</b>

Revenues by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	305,149	399,463	437,784	437,927	486,164	496,598
<b>Total</b>	<b>\$305,149</b>	<b>\$399,463</b>	<b>\$437,784</b>	<b>\$437,927</b>	<b>\$486,164</b>	<b>\$496,598</b>



**CITY ADMINISTRATOR SERVICE AREA  
HUMAN RESOURCES**

**Expenses by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
PERSONNEL SERVICES	1,457,336	1,609,354	1,795,373	1,797,922	1,968,520	1,978,167
PAYROLL FRINGES	647,531	712,781	755,465	733,395	803,710	835,673
OTHER SERVICES	314,426	367,355	356,437	357,053	545,437	395,437
MATERIALS & SUPPLIES	1,956	7,387	15,360	7,835	15,548	15,548
OTHER CHARGES	25,177,162	28,831,634	31,180,213	30,087,323	32,547,088	34,534,260
PASS THROUGHS	965,951	599,316	200,313	200,313	574,174	374,433
EMPLOYEE ALLOWANCES	6,980	9,196	8,580	8,830	9,510	10,290
<b>Total</b>	<b>\$28,571,342</b>	<b>\$32,137,023</b>	<b>\$34,311,741</b>	<b>\$33,192,671</b>	<b>\$36,463,987</b>	<b>\$38,143,808</b>

**Expenses by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	2,063,599	2,313,894	2,465,491	2,441,468	2,790,958	2,682,451
RISK FUND (0057)	26,507,743	29,823,129	31,846,250	30,751,203	33,673,029	35,461,357
<b>Total</b>	<b>\$28,571,342</b>	<b>\$32,137,023</b>	<b>\$34,311,741</b>	<b>\$33,192,671</b>	<b>\$36,463,987</b>	<b>\$38,143,808</b>

**FTE Count**

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
HUMAN RESOURCES	14.80	14.80	14.80	15.80	15.80
<b>Total</b>	<b>14.80</b>	<b>14.80</b>	<b>14.80</b>	<b>15.80</b>	<b>15.80</b>

**CITY ADMINISTRATOR SERVICE AREA**  
**HUMAN RESOURCES SERVICE UNIT**

**REVENUES**

**Intragovernmental Sales** - This reflects an increase in personnel reimbursements from the Risk Fund to the General Fund.

**EXPENSES**

**Personnel Services** - The increase is due to staff promotions, annual pay increases, and the addition of 1.0 FTE for a Deputy HR Director.

**Payroll Fringes** - This is related to the increase in personnel services noted above, as well as the increase in retirement contributions and healthcare costs in FY 2024.

**Other Services** - The increase is related to one-time funding for a Compensation Study in FY 2024.

**Other Charges** - The increase reflects an anticipated increase in prescription and healthcare costs for FY 2024.

**Pass Throughs** - This is due to an increase in the excess contribution for retiree healthcare from the Risk Fund.

**Municipal Service Charge (MSC)** - A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the Human Resources Services Unit would be charged \$384,275 in FY 2024.

**STRATEGIC GOALS AND PERFORMANCE MEASURES**

**Service Area: City Administrator**

**Area Administrator: Milton Dohoney, Jr.**

**Service Unit: Human Resources**

**Service Unit Manager: Debra Buckson**

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
The compliant and cost effective administration of active and retiree benefits.	●		●		●	●	Number of Benefit & Wellness education communications distributed to all employees	Quarterly	5.75	5.25	5.5	3
The effective recruitment and retention of a high quality, diverse workforce.	●				●	●	Enhance DEI recruiting initiatives	Quarterly	N/A	N/A	100%	1
							% of offers accepted	Quarterly	N/A	N/A	84%	85%
The efficient and timely negotiation and administration of the city's labor agreements.	●		●			●	Number of process improvements/policies created or reviewed/updated	Quarterly	1	1	4	3
Diversity, equity and inclusion within the City.	●		●	●	●	●	Municipal Quality Index score	12/31/2023	105	100 + 6 Bonus	94 + 8 Bonus	100 Total Points
							DEI initiatives or training opportunities provided	Quarterly	N/A	N/A	100%	1
Support the training of a qualified workforce.	●				●	●	Implement Learning Management System	End of FY24	N/A	N/A	25%	100%
The efficient and error-free administration of the city's compensation programs.	●		●		●	●	# of progressions under revision	Quarterly	N/A	N/A	N/A	3

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

CITY ADMINISTRATOR SERVICE AREA  
HUMAN RESOURCES

Allocated Positions

Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
COMPENSATION & HR SUPV	401680	1.00	1.00
AFSCME PRESIDENT	110500	1.00	1.00
CHIEF HR & LABOR OFFICER	403890	1.00	1.00
EMP BENEFIT & WELLNESS SP	401730	1.00	1.00
EMP. BENEFITS SUPERVISOR	401550	1.00	1.00
EMPLOYEE BENEFITS COORDIN	000840	1.00	1.00
HR DEPUTY DIRECTOR	409999	1.00	1.00
HR SERVICES PARTNER	403110	4.00	4.00
HR TECHNOLOGY SPECIALIST	401110	0.80	0.80
MANAGEMENT ASSISTANT	000200	1.00	1.00
RECRUITER	401750	2.00	2.00
RECRUITING SUPERVISOR	401570	1.00	1.00
<b>Total</b>		<b>15.80</b>	<b>15.80</b>



## *FINANCIAL & ADMINISTRATIVE SERVICES AREA*

### **INFORMATION TECHNOLOGY**

The Information Technology (IT) Services Unit is responsible for supporting information, communications, and technology needs of City government including network and data center operations, desktop/network/mobile computing, application and integration support, content and document management, geographical information systems, telecommunications, physical and virtual security, audio/visual systems and enterprise printing. IT provides leadership in setting future direction for Information Technology so the City can achieve its strategic priorities. IT collaborates with service areas on business process improvements by delivering clear business value and providing enterprise-level project management expertise while ensuring successful initiatives across the organization.

**CITY ADMINISTRATOR SERVICE AREA  
INFORMATION TECHNOLOGY**

**Revenues by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
CHARGES FOR SERVICES	8,564,462	13,459,289	12,565,429	10,343,402	11,360,058	11,881,933
INTRAGOVERNMENTAL SALES	3,840,378	4,177,783	4,231,153	4,187,720	4,352,318	4,498,530
INVESTMENT INCOME	5,743	(99,856)	35,260	61,531	123,008	144,381
MISCELLANEOUS REVENUE	135,984	42,836	41,036	56,938	41,036	41,036
OPERATING TRANSFERS IN	-	-	-	-	528,713	528,713
PRIOR YEAR SURPLUS	-	-	450,997	-	444,851	100,000
<b>Total</b>	<b>\$12,546,567</b>	<b>\$17,580,052</b>	<b>\$17,323,875</b>	<b>\$14,649,591</b>	<b>\$16,849,984</b>	<b>\$17,194,593</b>

**Revenues by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	3,840,378	4,177,783	4,231,153	4,187,720	4,352,318	4,498,530
INFORMATION TECHNOLOGY (0014)	8,537,251	10,402,269	11,302,472	10,461,871	11,714,761	11,908,532
GENERAL CAPITAL FUND (00CP)	168,938	3,000,000	1,790,250	-	-	-
TECHNOLOGY FIBER (0108)	-	-	-	-	782,905	787,531
<b>Total</b>	<b>\$12,546,567</b>	<b>\$17,580,052</b>	<b>\$17,323,875</b>	<b>\$14,649,591</b>	<b>\$16,849,984</b>	<b>\$17,194,593</b>

**CITY ADMINISTRATOR SERVICE AREA  
INFORMATION TECHNOLOGY**

**Expenses by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
PERSONNEL SERVICES	6,339,355	6,895,871	7,012,692	6,969,339	7,184,887	7,333,330
PAYROLL FRINGES	1,379,270	1,522,290	1,492,012	1,471,328	1,633,301	1,698,089
OTHER SERVICES	3,259,901	5,601,681	7,131,345	4,450,998	4,014,637	3,973,294
MATERIALS & SUPPLIES	207,850	381,872	3,449,391	3,296,003	1,030,039	940,039
OTHER CHARGES	1,468,947	1,763,504	1,570,342	1,894,344	1,713,827	1,770,359
PASS THROUGHGS	41,643	133,981	-	-	528,713	528,713
CAPITAL OUTLAY	-	-	157,930	292,779	-	-
EMPLOYEE ALLOWANCES	16,731	17,251	16,731	16,731	18,391	18,391
<b>Total</b>	<b>\$12,713,697</b>	<b>\$16,316,450</b>	<b>\$20,830,443</b>	<b>\$18,391,522</b>	<b>\$16,123,795</b>	<b>\$16,262,215</b>

**Expenses by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	3,840,381	4,177,787	4,183,702	4,187,720	4,348,971	4,413,021
INFORMATION TECHNOLOGY (0014)	8,697,988	10,005,201	13,996,343	14,203,802	11,423,725	11,496,114
GENERAL CAPITAL FUND (00CP)	175,328	2,133,462	2,650,398	-	-	-
TECHNOLOGY FIBER (0108)	-	-	-	-	351,099	353,080
<b>Total</b>	<b>\$12,713,697</b>	<b>\$16,316,450</b>	<b>\$20,830,443</b>	<b>\$18,391,522</b>	<b>\$16,123,795</b>	<b>\$16,262,215</b>

**FTE Count**

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
INFORMATION TECHNOLOGY	27.95	27.90	27.90	28.90	28.90
<b>Total</b>	<b>27.95</b>	<b>27.90</b>	<b>27.90</b>	<b>28.90</b>	<b>28.90</b>

**CITY ADMINISTRATOR SERVICE AREA  
INFORMATION TECHNOLOGY SERVICES UNIT**

**REVENUES**

**Charges for Services** - This reflects a decrease in charges related to the Technology Park Fiber project.

**Intragovernmental Sales** - This reflects an increase in wages in FY 2024 that are reimbursed to the General Fund.

**Investment Income** - This reflects an anticipated higher return on investments in FY 2024.

**Operating Transfers In** - The increase reflects a change in the way the City budgets and accounts for the Information Technology Fund and the Technology Fiber Fund.

**Prior Year Surplus** - This reflects a planned use of fund balance for information technology projects.

**EXPENSES**

**Personnel Services** - This reflects an increase in wages in FY 2024.

**Payroll Fringes** - The increase is due to a rise in pension and medical costs for FY 2024.

**Other Services** - The decrease is mainly due to a reduction in professional and contracted services related to the Technology Park Fiber project.

**Materials & Supplies** - The amount for FY 2023 represents non-capital equipment purchases related to projects for Access Control, as well as Network, PC, Printer/Copier replacements. Any project amount leftover from FY 2023 will be rolled over to FY 2024.

**Other Charges** - This reflects an increase to the Municipal Service Charge for FY 2024.

**Pass Throughs** - The increase reflects a change in the way the City budgets and accounts for the Information Technology Fund and the Technology Fiber Fund.

**Capital Outlay** - The amount for FY 2023 includes equipment purchases related to I-Net Fiber Network Capital Projects. Any project amount leftover from FY 2023 will be rolled over to FY 2024.



## Information Technology Projects Summary

<b><u>PROJECTS REQUESTING APPROPRIATION</u></b>	<b><u>Prior FY Budget</u></b>	<b><u>FY 2024 Request</u></b>	<b><u>FY 2025 Request</u></b>
<b>Replacements<sup>1</sup></b>			
PC's, High-End PCs, Laptops, Toughbooks, Tablets	217,500	250,000	250,000
Server Replacements Plus Storage	500,000	100,000	100,000
Data Center Improvement Project	-	316,500	316,500
Network Replacements & Facility Access System	245,000	245,000	175,000
Network Printers/Copiers	70,000	-	-
Wireless Replacement	20,000	50,000	-
<b>Enterprise Wide</b>			
Kiosks-Parks, Cust Service, City Hall digital signage, conference rooms	10,000	10,000	10,000
Business Intelligence	50,000	-	-
Enterprise Telecommunication	25,000	15,000	15,000
Enterprise Information Portal (EIP)	-	100,000	25,000
I-Net Fiber Network Capital Projects	213,455	-	-
Financial System Upgrade	25,000	25,000	25,000
Access Control Upgrades	-	-	30,000
<b>Service Area/Unit Specific</b>			
Police Parking Enforcement	25,000	-	-
	<b><u>\$ 1,400,955</u></b>	<b><u>\$ 1,111,500</u></b>	<b><u>\$ 946,500</u></b>

<sup>1</sup> Annual appropriation towards yearly replacement of aging equipment.

**STRATEGIC GOALS AND PERFORMANCE MEASURES**

**Service Area: City Administrator**

**Area Administrator: Milton Dohoney, Jr.**

**Service Unit: Information Technology**

**Service Unit Manager: Tom Shewchuk**

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Application Delivery & Enterprise Applications Team provides software support and maintenance for city departments, develops and maintains integrations between applications, performs project management, business process engineering, and administers our business intelligence platform.	●	●	●	●	●	●	Systems Meets Business Needs >90% (Project Survey).	6/30/2024	100%	100%	100%	100%
							Customer Satisfaction >90% (Project closure survey)	6/30/2024	98%	98.46%	98%	98%
Help Desk Services Team provides hardware and software triage, troubleshooting, and repair for all city departments for all Help Desk requests.	●	●		●			Customer Satisfaction >90% (Biennial Survey).	6/30/2024	96%	91.49%	80.58%	85.00%
Infrastructure Services & Network Services designs, implements, maintains and supports all servers, backup/restore, data storage, security, IP Phones, network fiber, network switches, firewall, and Microsoft operations systems and productivity applications.		●		●	●	●	95% Network Up-Time of total available up-time. Excludes Scheduled Maintenance.	6/30/2024	99%	99.93%	95%	95%
							96% Server Up - Time of total available up-time. Excludes Scheduled Maintenance Time.	6/30/2024	99%	96.9%	96%	96%

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

CITY ADMINISTRATOR SERVICE AREA  
INFORMATION TECHNOLOGY

Allocated Positions

Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
APPLICATIONS SPECIALIST	401690	2.00	2.00
APPLICATIONS DELIVERY MGR	403540	1.00	1.00
CELLULAR INFRASTR MANAGER	404430	1.00	1.00
DATA ANALYST	401830	1.00	1.00
FIELD OPER TECH III - COM	112724	0.45	0.45
HELP DESK SUPPORT SPEC	000900	4.00	4.00
INFRASTR & CYBER SEC MGR	404680	1.00	1.00
INFRASTRUCTURE SPEC	404420	1.00	1.00
INFRASTRUCTURE SPECIALIST	404420	1.00	1.00
ITSD DIRECTOR	403700	1.00	1.00
NETWORK MANAGER	404690	1.00	1.00
SENIOR APPLICATION SPEC	401050	6.45	6.45
SENIOR INFRASTRUCTURE SPE	401130	4.00	4.00
SERVICE DELIVERY MANAGER	403550	1.00	1.00
SR APPLICATION SPEC LEAD	404670	2.00	2.00
TECHNOLOGY & CHANGE MGR	403590	1.00	1.00
<b>Total</b>		<b>28.90</b>	<b>28.90</b>

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## *CITY ADMINISTRATOR SERVICE AREA*

### **CITY CLERK**

The City Clerk is the Clerk of Council and is responsible for keeping a public record of all proceedings of the Council, including the certification of all ordinances and resolutions. The City Clerk is the official custodian of the City Seal and other documents and records pertaining to the City and manages the release of public records under the Michigan Freedom of Information Act. The City Clerk's Office is responsible for the administration of City elections, with the City Clerk serving as Chief Elections Officer of the City. This unit also issues a number of permits and licenses, including liquor and marijuana permits, dog licenses, backyard chicken and duck permits, domestic partnerships, and banner permits.

CITY ADMINISTRATOR SERVICE AREA  
CITY CLERK

Revenues by Category

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
CHARGES FOR SERVICES	5,925	5,414	14,647	10,348	9,466	9,466
INTERGOVERNMENTAL REVENUES	548,684	111,530	199,907	120,407	113,778	113,778
INVESTMENT INCOME	1,505	1,135	899	1,200	3,261	3,828
LICENSES, PERMITS & REGISTRATIONS	187,390	245,695	149,321	181,885	176,008	176,008
MISCELLANEOUS REVENUE	8,352	14,541	4,120	4,120	204,120	4,120
OPERATING TRANSFERS IN	432,268	-	-	-	-	-
<b>Total</b>	<b>\$1,184,124</b>	<b>\$378,315</b>	<b>\$368,894</b>	<b>\$317,960</b>	<b>\$506,633</b>	<b>\$307,200</b>

Revenues by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	750,351	377,180	285,495	313,760	500,372	300,372
CEMETERY PERPETUAL CARE (0054)	1,505	1,135	3,899	4,200	6,261	6,828
MAJOR GRANTS PROGRAMS (00MG)	432,268	-	79,500	-	-	-
<b>Total</b>	<b>\$1,184,124</b>	<b>\$378,315</b>	<b>\$368,894</b>	<b>\$317,960</b>	<b>\$506,633</b>	<b>\$307,200</b>

CITY ADMINISTRATOR SERVICE AREA  
CITY CLERK

Expenses by Category

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
PERSONNEL SERVICES	1,064,967	531,049	976,779	940,694	1,021,808	1,027,215
PAYROLL FRINGES	317,446	270,938	271,704	300,810	262,298	273,918
OTHER SERVICES	145,646	95,447	246,329	175,186	207,757	243,264
MATERIALS & SUPPLIES	126,073	71,604	108,268	102,243	380,746	125,746
OTHER CHARGES	215,683	297,032	1,322,875	322,875	389,965	403,278
PASS THROUGHS	432,268	-	-	-	-	-
CAPITAL OUTLAY	134,860	-	-	-	-	-
EMPLOYEE ALLOWANCES	4,255	2,585	2,340	6,940	1,560	1,560
<b>Total</b>	<b>\$2,441,198</b>	<b>\$1,268,655</b>	<b>\$2,928,295</b>	<b>\$1,848,748</b>	<b>\$2,264,134</b>	<b>\$2,074,981</b>

Expenses by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	2,008,930	1,268,655	1,848,795	1,848,748	2,264,134	2,074,981
MAJOR GRANTS PROGRAMS (00MG)	432,268	-	1,079,500	-	-	-
<b>Total</b>	<b>\$2,441,198</b>	<b>\$1,268,655</b>	<b>\$2,928,295</b>	<b>\$1,848,748</b>	<b>\$2,264,134</b>	<b>\$2,074,981</b>

FTE Count

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
CITY CLERK	7.00	7.00	7.00	7.00	7.00
<b>Total</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>

**CITY ADMINISTRATOR SERVICE AREA**  
**CITY CLERK SERVICES UNIT**

**REVENUES**

**Intergovernmental Revenues** - This decrease reflects a one-time grant in FY 2023 for reimbursement of election security equipment.

**Licenses, Permits & Registrations** - The increase reflects the total active medical marijuana licenses issued by the City.

**Miscellaneous** - This increase reflects one time funding for Presidential Primary Election expenses in FY 2024.

**EXPENSES**

**Personnel Services** - The increase reflects the additional temporary staff needed for elections in FY 2024.

**Other Services** - This decrease is due to one-time contracted services costs related to elections in FY 2023.

**Materials and Supplies** - There is an anticipated increase in postage, equipment, and materials and supplies for elections in FY 2024.

**Other Charges** - This decrease reflects one-time American Rescue Plan Act funding in FY 2023 for an election center. Any unspent funds from this project will be carried forward to FY 2024.

**Municipal Service Charge (MSC)** - A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, City Clerk Services Unit would be charged \$256,741 in FY 2024.



**STRATEGIC GOALS AND PERFORMANCE MEASURES**

**Service Area: City Administrator**

**Area Administrator: Milton Dohoney, Jr.**

**Service Unit: City Clerk**

**Service Unit Manager: Jackie Beaudry**

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Provide support to City Council by creating agendas, attending all Council meetings, posting meeting notices, preparing minutes, and participating in the City Council orientation and training program.	●	●		●	●	●	>4500 external unique page views of Legistar calendar per quarter	Quarterly	5,455	5,579	4,327	4,800
Provide elections administration, including recruiting and training new and existing inspectors, registering new voters, issuing absentee ballots, testing ballots and voting equipment, and managing election-day setup and functioning of equipment and supplies.	●	●		●	●		>95% of target recruitment	Every election	100%	96%	100%	100%
							>40% ballots cast before Election Day (via AV or early voting)	Every election	80.65%	63.50%	57.68%	50.00%
Provide records management activities including contract routing and filing; records retention; and management of the City's Freedom Of Information Act (FOIA) process including logging, tracking, and responding to all FOIA requests received for City Hall and Fire Department.		●		●			>80% of FOIA requests within 5 days	Quarterly	89.50%	87.88%	78.20%	85.00%
Support City Boards and Commissions (B&C) through management of the Citywide roster of members; tracking of vacancies; and training and support of other City departments with agenda, meeting notices, and minutes.		●		●	●	●	>10% of Community Academy graduates actively engaged in the City of Ann Arbor for two consecutive years via one or more of the following: volunteer opportunities, board/commission appointments, hold local office, seasonal employment, part-time employment, or full-time employment	Quarterly	7.80%	26.75%	27.00%	15.00%

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

CITY ADMINISTRATOR SERVICE AREA  
CITY CLERK

Allocated Positions

Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
ADMIN ASSISTANT LVL 2	110024	1.00	1.00
ADMIN ASSISTANT LVL 3	110034	2.00	2.00
BOARD COMM & FOIA COORD	401920	1.00	1.00
CITY CLERK	404240	1.00	1.00
DEPUTY CLERK ELECTIONS	404280	1.00	1.00
OFFICE MANAGER	403180	1.00	1.00
<b>Total</b>		<b>7.00</b>	<b>7.00</b>



## *CITY ADMINISTRATOR SERVICE AREA*

### **COMMUNICATIONS**

The Communications Office coordinates and supports communication efforts across the organization as well as public information to the Ann Arbor community and media through a variety of platforms. The office provides internal communications to employees and communicates to the public about city initiatives and services. This office also operates Community Television Network and supports the Cable Communications Commission.

CITY ADMINISTRATOR SERVICE AREA  
COMMUNICATIONS

Revenues by Category

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
INTERGOVERNMENTAL REVENUES	6,000	-	-	-	-	-
INVESTMENT INCOME	4,855	(89,325)	31,781	53,578	108,734	127,626
LICENSES, PERMITS & REGISTRATIONS	1,751,090	1,679,477	1,966,500	1,679,477	1,577,750	1,483,086
MISCELLANEOUS REVENUE	88	-	-	2,883	-	-
OPERATING TRANSFERS IN	333,488	375,219	368,665	368,665	277,001	212,075
PRIOR YEAR SURPLUS	-	-	-	-	273,312	333,141
<b>Total</b>	<b>\$2,095,521</b>	<b>\$1,965,371</b>	<b>\$2,366,946</b>	<b>\$2,104,603</b>	<b>\$2,236,797</b>	<b>\$2,155,928</b>

Revenues by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	339,488	375,219	368,665	368,665	277,001	212,075
COMMUNITY TELEVISION NETWORK (0016)	1,756,033	1,590,152	1,998,281	1,735,938	1,959,796	1,943,853
<b>Total</b>	<b>\$2,095,521</b>	<b>\$1,965,371</b>	<b>\$2,366,946</b>	<b>\$2,104,603</b>	<b>\$2,236,797</b>	<b>\$2,155,928</b>

**CITY ADMINISTRATOR SERVICE AREA  
COMMUNICATIONS**

**Expenses by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
PERSONNEL SERVICES	680,908	737,084	798,122	792,759	833,058	844,019
PAYROLL FRINGES	524,377	618,942	589,973	590,143	645,368	675,666
OTHER SERVICES	258,473	242,016	267,878	249,272	310,432	314,452
MATERIALS & SUPPLIES	19,769	18,340	40,970	33,734	36,000	36,000
OTHER CHARGES	293,617	355,281	365,472	365,472	343,323	356,062
PASS THROUGHS	333,488	375,005	368,665	368,665	277,001	212,075
CAPITAL OUTLAY	45,134	14,625	30,030	30,030	50,000	50,000
EMPLOYEE ALLOWANCES	780	780	780	780	780	780
<b>Total</b>	<b>\$2,156,546</b>	<b>\$2,362,073</b>	<b>\$2,461,890</b>	<b>\$2,430,855</b>	<b>\$2,495,962</b>	<b>\$2,489,054</b>

**Expenses by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	461,724	529,360	513,488	511,439	536,166	545,201
COMMUNITY TELEVISION NETWORK (0016)	1,694,822	1,832,713	1,948,402	1,919,416	1,959,796	1,943,853
<b>Total</b>	<b>\$2,156,546</b>	<b>\$2,362,073</b>	<b>\$2,461,890</b>	<b>\$2,430,855</b>	<b>\$2,495,962</b>	<b>\$2,489,054</b>

**FTE Count**

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
COMMUNICATIONS	10.91	11.91	10.91	10.91	10.91
<b>Total</b>	<b>10.91</b>	<b>11.91</b>	<b>10.91</b>	<b>10.91</b>	<b>10.91</b>

**CITY ADMINISTRATOR SERVICE AREA  
COMMUNICATIONS OFFICE UNIT**

**REVENUE**

**Investment Income** - This reflects an anticipated higher return on investments in FY 2024.

**Licenses, Permits, & Registrations** - This is related to an anticipated decrease in Cable Television Franchise and Acquisition Fees received in FY 2024.

**Operating Transfers In** - This reflects a decrease in the amount of personnel services reimbursed to the General Fund from the CTN fund in FY 2024.

**Prior Year Surplus** - The increase is needed to offset the anticipated decrease in revenue in FY 2024.

**EXPENSES**

**Personnel Services** - The increase is due to staff promotions as well as annual pay increases.

**Payroll Fringes** - The increase is due to a rise in pension and medical costs for FY 2024.

**Other Services** - This reflects an increase in building maintenance and contracted services.

**Other Charges** - This reflects a decrease in the Municipal Service Charge in FY 2024.

**Pass Throughs** - This reflects a decrease in the amount of personnel services transferred to the General Fund from the CTN fund in FY 2024.

**Capital Outlay** - This increase is related to equipment purchases by the Communications Office.

**STRATEGIC GOALS AND PERFORMANCE MEASURES**

**Service Area: City Administrator**

**Area Administrator: Milton Dohoney, Jr.**

**Service Unit: Communications**

**Service Unit Manager: Lisa Wondrash**

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Provide internal employee communications.	●			●	●	●	Ensure timely, accurate and relevant content. Conduct annual staff communication office survey.	26 issues annually	100%	100%	100%	26 Issues
Support external communications and external reputation management.	●	●		●	●		Adjust web content on a periodic based upon website redesign project findings.	Quarterly	N/A	N/A	100%	100%
							Track number of releases distributed and report monthly via Communication Office Report.	Weekly	173	176	190	190
Support crisis communications.	●		●	●	●		Ensure annual completion of the Emergency Operation Plan (EOP).	Annually	v	v	v	v
Manage and provide community interest programming on Community Television Network.	●			●	●		Programming provided live and on demand via cable and online options.	Monthly	N/A	934	940	940

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

CITY ADMINISTRATOR SERVICE AREA  
COMMUNICATIONS

Allocated Positions

Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
ASST MGR COMM ENG & EDU	402090	1.00	1.00
CITY COMMUNICATIONS MGR	402040	1.00	1.00
COMMUNICATIONS SPECIALIST	401590	0.91	0.91
COMMUNICATIONS UNIT MGR	403530	1.00	1.00
CTN MANAGER	402030	1.00	1.00
CTN SPECIALIST I	119200	2.00	2.00
CTN SPECIALIST III	119220	4.00	4.00
<b>Total</b>		<b>10.91</b>	<b>10.91</b>





## *CITY ADMINISTRATOR SERVICE AREA*

### **SAFETY**

The City of Ann Arbor Safety Unit in partnership with all employees, contractors, and vendors is committed to providing a safe working environment for all employees, contractors, vendors, and visitors. The City Safety Unit designs, implements, and communicates occupational safety and health policies and programs to all employees, contractors, vendors, and visitors while ensuring that all employees are aware of their role and responsibility to fulfill and sustain the City of Ann Arbor's safety management systems and policies. In addition, the City Safety Unit provides information, instruction, guidance, and expertise on safety-related training as required to enable employees to perform their work in a manner to avoid exposure to unnecessary hazards and recommends and consults on the proper identification, use, and purchase of personal protective equipment. Finally, the City Safety Unit conducts, as necessary, safety inspections of city facilities; and offers advice on specialized safety needs while working to eliminate hazard and risk from city worksites and facilities.

CITY ADMINISTRATOR SERVICE AREA  
SAFETY

Revenues by Category

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
INTRAGOVERNMENTAL SALES	327,549	342,942	375,612	370,736	391,136	403,939
MISCELLANEOUS REVENUE	-	-	-	378	-	-
<b>Total</b>	<b>\$327,549</b>	<b>\$342,942</b>	<b>\$375,612</b>	<b>\$371,114</b>	<b>\$391,136</b>	<b>\$403,939</b>

Revenues by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	327,549	342,942	375,612	370,736	391,136	403,939
RISK FUND (0057)	-	-	-	378	-	-
<b>Total</b>	<b>\$327,549</b>	<b>\$342,942</b>	<b>\$375,612</b>	<b>\$371,114</b>	<b>\$391,136</b>	<b>\$403,939</b>

**CITY ADMINISTRATOR SERVICE AREA  
SAFETY**

**Expenses by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
PERSONNEL SERVICES	545,630	579,225	636,527	624,529	649,051	661,854
PAYROLL FRINGES	106,994	104,319	115,294	114,355	122,859	127,606
OTHER SERVICES	84,701	133,797	138,207	138,218	149,431	149,436
MATERIALS & SUPPLIES	50,090	26,296	42,000	42,000	47,000	47,000
OTHER CHARGES	50,644	42,656	71,739	71,739	79,915	107,342
PASS THROUGHS	53,397	-	-	-	-	-
EMPLOYEE ALLOWANCES	2,475	2,340	2,340	2,440	2,540	2,540
<b>Total</b>	<b>\$893,931</b>	<b>\$888,633</b>	<b>\$1,006,107</b>	<b>\$993,281</b>	<b>\$1,050,796</b>	<b>\$1,095,778</b>

**Expenses by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	327,550	342,942	378,549	370,588	383,314	388,061
RISK FUND (0057)	566,381	545,691	627,558	622,693	667,482	707,717
<b>Total</b>	<b>\$893,931</b>	<b>\$888,633</b>	<b>\$1,006,107</b>	<b>\$993,281</b>	<b>\$1,050,796</b>	<b>\$1,095,778</b>

**FTE Count**

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
SAFETY	3.00	3.00	3.00	3.00	3.00
<b>Total</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

**CITY ADMINISTRATOR SERVICE AREA  
SAFETY UNIT**

**EXPENSES**

**Other Services** - The increase is due to an increase in costs for safety related medical and consultant services.

**Other Charges** - The increase reflects the addition of a contingency for safety-related items in FY 2024 and increased IT costs.

**STRATEGIC GOALS AND PERFORMANCE MEASURES**

**Service Area: City Administrator**

**Area Administrator: Milton Dohoney, Jr.**

**Service Unit: Safety**

**Service Unit Manager: Doug Forsyth**

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Develop, implement, and maintain a comprehensive safety training program that includes all service areas and is relevant for all employees.	●		●		●	●	Ensure all safety training required to address workplace hazards is identified and assigned to employees.	6/30/2024	100%	100%	100%	100%
							Safety Unit will report safety training status to the organization quarterly.	6/30/2024	100%	100%	100%	100%
Develop and implement a Citywide workplace safety hazard analysis program.	●		●		●	●	Develop and implement the program city wide.	6/30/2024	50%	80%	90%	95%
							Complete analysis of 10% of field work tasks.	6/30/2024	50%	100%	100%	100%
Maintain an incident/accident tracking and reporting program that includes the requirements for managers and supervisors to complete incident reports and investigations.	●				●	●	Ensure incidents are investigated within 24-hours at the manager and supervisor levels and/or within 2-hours at the Safety Unit level for severe incidents.	6/30/2024	100%	100%	100%	100%
							Develop and implement the program city wide.	6/30/2024	75%	100%	100%	100%
Develop strategies and work plans to identify and prioritize hazards and risks that City employees encounter during required work activities.	●		●		●	●	Safety Unit will report status of prioritization and risk reduction efforts quarterly.	6/30/2024	50%	100%	100%	100%
							Complete (1) annual safety culture survey with the intent to improve the internal safety culture when compared to previous year survey results.	6/30/2024	100%	100%	100%	100%
Develop internal and external safety engagement programs that improve communications and support partnering efforts with outside agencies, including but not limited to the Michigan Occupational Safety and Health Administration (MIOSHA) and peer organizations.	●			●	●	●	Hold 50 safety committee meetings per year.	6/30/2024	100%	100%	100%	100%
							Ensure >99% of required OSHA and MIOSHA reporting requirements pertaining to recordable injuries are properly reported and communicated to the city workforce.	6/30/2024	>99%	>99%	>99%	>99%
Provide medical surveillance testing services for required employees and units.	●		●		●	●	Administer the program city-wide.	6/30/2024	72%	99%	99%	99%

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

CITY ADMINISTRATOR SERVICE AREA  
SAFETY

Allocated Positions

Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
OFFICE MANAGER	403180	1.00	1.00
SAFETY MANAGER	401290	1.00	1.00
SR SAFETY COMPLIANCE SPEC	404460	1.00	1.00
<b>Total</b>		<b>3.00</b>	<b>3.00</b>



*CITY ADMINISTRATOR SERVICE AREA*

**SUSTAINABILITY & INNOVATIONS OFFICE**

The City of Ann Arbor Office of Sustainability and Innovations helps the City, residents, businesses, nonprofits, and others within the City and broader region work towards a transition to community-wide carbon neutrality by generating, evaluating, and implementing environmentally responsible, climate-smart, and socially just opportunities that reduce our local environmental impact, preserve resources, and show sustainability in action.

**CITY ADMINISTRATOR SERVICE AREA  
SUSTAINABILITY & INNOVATIONS OFFICE**

**Revenues by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
CONTRIBUTIONS	192,550	100,000	20,000	-	-	-
INTERGOVERNMENTAL REVENUES	-	85,470	84,530	-	-	-
INVESTMENT INCOME	344	(848)	2,163	2,163	6,531	7,666
MISCELLANEOUS REVENUE	22,131	24,021	-	56,750	-	-
PRIOR YEAR SURPLUS	-	-	2,812,759	-	61,758	5,330
SPECIAL ASSESSMENTS	53,742	47,086	47,307	47,307	-	-
TAXES	1,000,905	998,056	1,080,000	1,080,000	8,194,574	8,399,438
<b>Total</b>	<b>\$1,269,672</b>	<b>\$1,253,785</b>	<b>\$4,046,759</b>	<b>\$1,186,220</b>	<b>\$8,262,863</b>	<b>\$8,412,434</b>

**Revenues by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
ENERGY PROJECTS (0002)	54,086	46,238	95,422	49,470	68,289	12,996
GENERAL (0010)	199,906	3,071	2,439,431	56,750	-	-
MAJOR GRANTS PROGRAMS (00MG)	7,000	192,470	104,530	-	-	-
COUNTY MENTAL HEALTH MILLAGE (0100)	1,008,680	1,012,006	1,407,376	1,080,000	1,134,000	1,162,350
CLIMATE ACTION MILLAGE (0109)	-	-	-	-	7,060,574	7,237,088
<b>Total</b>	<b>\$1,269,672</b>	<b>\$1,253,785</b>	<b>\$4,046,759</b>	<b>\$1,186,220</b>	<b>\$8,262,863</b>	<b>\$8,412,434</b>



**CITY ADMINISTRATOR SERVICE AREA  
SUSTAINABILITY & INNOVATIONS OFFICE**

**Expenses by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GRANT/LOAN RECIPIENTS	-	112,500	400,000	400,000	100,000	100,000
PERSONNEL SERVICES	502,413	739,508	884,208	847,022	1,967,905	1,968,324
PAYROLL FRINGES	229,281	348,797	453,829	403,601	782,066	819,142
OTHER SERVICES	202,769	607,336	2,292,814	1,663,013	3,769,944	4,275,105
MATERIALS & SUPPLIES	18,674	45,366	38,518	33,556	28,499	28,499
OTHER CHARGES	402,595	612,161	4,743,243	243,243	2,557,398	2,507,257
PASS THROUGHS	62,116	86,537	56,994	56,994	55,672	-
CAPITAL OUTLAY	397,511	138,013	1,879,283	1,915,437	565,139	300,000
EMPLOYEE ALLOWANCES	1,560	845	781	466	780	780
<b>Total</b>	<b>\$1,816,919</b>	<b>\$2,691,063</b>	<b>\$10,749,670</b>	<b>\$5,563,332</b>	<b>\$9,827,403</b>	<b>\$9,999,107</b>

**Expenses by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
ENERGY PROJECTS (0002)	109,185	99,713	95,422	92,156	68,289	12,996
GENERAL (0010)	653,031	1,705,415	4,438,180	3,887,556	1,349,989	1,368,331
WATER SUPPLY SYSTEM (0042)	65,246	50,886	60,411	58,249	63,525	64,619
SEWAGE DISPOSAL SYSTEM (0043)	48,705	26,598	47,371	43,748	49,276	50,277
STORMWATER SEWER SYSTEM FUND (0069)	53,103	46,890	45,942	34,596	48,298	49,098
SOLID WASTE (0072)	46,565	45,617	50,438	46,040	53,452	54,348
MAJOR GRANTS PROGRAMS (00MG)	177,000	22,470	4,604,530	-	-	-
COUNTY MENTAL HEALTH MILLAGE (0100)	664,084	693,474	1,407,376	1,400,987	1,134,000	1,162,350
CLIMATE ACTION MILLAGE (0109)	-	-	-	-	7,060,574	7,237,088
<b>Total</b>	<b>\$1,816,919</b>	<b>\$2,691,063</b>	<b>\$10,749,670</b>	<b>\$5,563,332</b>	<b>\$9,827,403</b>	<b>\$9,999,107</b>

**FTE Count**

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
SUSTAINABILITY & INNOVATIONS OFFICE	10.51	13.50	11.50	20.50	20.50
<b>Total</b>	<b>10.51</b>	<b>13.50</b>	<b>11.50</b>	<b>20.50</b>	<b>20.50</b>

**CITY ADMINISTRATOR SERVICE AREA  
SUSTAINABILITY & INNOVATIONS OFFICE**

**REVENUES**

**Contributions** - This decrease is related to a grant issued by the Urban Sustainability Directors Network in FY 2023.

**Intergovernmental Revenue** - This decrease reflects FY 2023 grant revenue.

**Prior Year Surplus** - The decrease is due to the use of fund balance in FY 2023 for solar related projects.

**Special Assessments** - The decrease reflects the final year of PACE Assessment revenue.

**Taxes** - This reflects a projected increase in taxes within the County Mental Health Millage and the additional tax revenue from the new Community Climate Action Millage.

**EXPENSES**

**Grant/Loan Recipients** - The decrease is related one-time funding for low-income sustainability grant programs for FY 2023.

**Personnel Services** - This increase reflects the addition of 8.5 FTEs in FY 2024.

**Payroll Fringes** - The increase is primarily related to the additional 8.5 FTEs noted above.

**Other Services** - The increase is due primarily to the addition of the Community Climate Action Millage in FY 2024.

**Other Charges** - This decrease reflects American Rescue Plan Act funding in FY 2023 for solar on city facilities. Any unspent funds from these projects will be carried forward to FY 2024.

**Capital Outlay** - The decrease is due to one-time FY 2023 funding associated with solar projects.

**Municipal Service Charge (MSC)** - A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the Sustainability & Innovations Office would be charged \$170,702 in FY 2024.

**STRATEGIC GOALS AND PERFORMANCE MEASURES**

**Service Area: City Administrator**

**Area Administrator: Milton Dohoney, Jr.**

**Service Unit: Sustainability & Innovations**

**Service Unit Manager: Missy Stults**

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Support Carbon Neutrality for the City of Ann Arbor operations.	●	●	●		●	●	100% reduction in greenhouse gas emissions from City operations from 2000/2015 levels	2030	25%	31%	50%	60%
Carbon Neutrality- community wide.	●	●	●	●	●	●	100% reduction in community wide greenhouse gas emissions from 2000/2015 levels	2030	19	25%	31%	35%
Provide Equitable Neighborhood Engagement.	●			●	●	●	Number of public engagement or outreach activities that center the most vulnerable and/or impacted stakeholders	Ongoing	70	90	85	90
Provide transparency and reporting.	●			●	●	●	Number of website hits	Quarterly	38,371	42,000	75,386	82,000
More resilient community	●	●	●	●	●	●	Results of vulnerability and resilience assessment conducted at least every 5 years	2030	N/A	6	6	6

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

CITY ADMINISTRATOR SERVICE AREA  
SUSTAINABILITY & INNOVATIONS OFFICE

Allocated Positions

Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
CIRCULAR ECONOMY COORD	409999	1.00	1.00
COMM RESILIENCE SPEC	000340	0.50	0.50
COMMUNICATIONS COORD	409999	1.00	1.00
COMMUNITY SUSTAIN COORD	000330	2.00	2.00
DIRECTOR SUSTAIN & INNOVA	401910	1.00	1.00
ENERGY ASSESSOR	409999	1.00	1.00
ENERGY ATTORNEY	409999	1.00	1.00
ENERGY COORDINATOR	409999	1.00	1.00
MANAGEMENT ASSISTANT	000200	1.00	1.00
MOBILITY ANALYST	409999	1.00	1.00
NEIGHBORHOOD ENGMNT COORD	409999	1.00	1.00
RESILIENCE ANALYST	409999	1.00	1.00
SUS & INN SR ENER ANALYST	404760	2.00	2.00
SUST & INNO ENER ANALYST	404590	1.00	1.00
SUST & INNOV COM ENER MGR	404610	1.00	1.00
SUST & INNOV ENERGY COORD	000810	1.00	1.00
SUST & INNOV ENGAGE SPEC	404600	1.00	1.00
SUST AND INNOV ANALYST	404590	1.00	1.00
SUST AND INOV ENGAGE SPE	404600	1.00	1.00
<b>Total</b>		<b>20.50</b>	<b>20.50</b>



## *CITY ADMINISTRATOR SERVICE AREA*

### **FLEET & FACILITIES**

The Fleet and Facilities Service Unit is responsible for the maintenance and repair of City owned buildings and their grounds, as well as project oversight for these facilities. The unit is also responsible for maintenance and repair to 700 vehicles and pieces of City owned equipment. Procurement of new vehicles, including electrification of the City's fleet, and fueling/charging infrastructure operations are also handled by the Unit. The operation and maintenance of the Ann Arbor Municipal Airport is an additional responsibility of Fleet and Facilities Services.

**CITY ADMINISTRATOR SERVICE AREA  
FLEET & FACILITIES**

**Revenues by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
CHARGES FOR SERVICES	925,536	965,563	951,240	959,550	1,049,000	1,055,600
CONTRIBUTIONS	348,533	202,407	-	98,000	-	-
INTERGOVERNMENTAL REVENUES	95,519	23,000	-	59,000	-	-
INTRAGOVERNMENTAL SALES	8,999,325	10,138,792	9,312,829	17,729,358	9,368,129	9,520,176
INVESTMENT INCOME	18,730	(420,207)	131,372	224,650	527,853	619,565
MISCELLANEOUS REVENUE	820,451	569,787	2,434	63,105	20,000	25,000
OPERATING TRANSFERS IN	-	442,155	400,000	400,000	400,000	400,000
PRIOR YEAR SURPLUS	-	-	6,519,244	-	5,125,366	1,997,197
<b>Total</b>	<b>\$11,208,094</b>	<b>\$11,921,497</b>	<b>\$17,317,119</b>	<b>\$19,533,663</b>	<b>\$16,490,348</b>	<b>\$13,617,538</b>

**Revenues by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	1,623,608	1,676,023	1,844,426	1,625,103	1,882,893	1,993,709
FLEET SERVICES (0012)	8,560,812	8,882,117	14,105,156	16,465,360	13,112,473	10,114,258
AIRPORT (0048)	1,023,674	963,361	967,537	1,043,200	1,094,982	1,109,571
CAPITAL SINKING FUND (0101)	-	399,996	400,000	400,000	400,000	400,000
<b>Total</b>	<b>\$11,208,094</b>	<b>\$11,921,497</b>	<b>\$17,317,119</b>	<b>\$19,533,663</b>	<b>\$16,490,348</b>	<b>\$13,617,538</b>

**CITY ADMINISTRATOR SERVICE AREA  
FLEET & FACILITIES**

**Expenses by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
PERSONNEL SERVICES	2,924,458	2,982,968	3,384,300	2,965,853	3,326,757	3,473,777
PAYROLL FRINGES	895,786	917,124	935,708	862,955	916,066	966,659
OTHER SERVICES	1,455,976	1,606,274	2,139,574	1,682,783	1,639,140	1,647,487
MATERIALS & SUPPLIES	180,191	152,430	429,190	254,843	141,909	143,959
OTHER CHARGES	3,239,362	3,336,227	4,211,311	4,133,765	3,922,817	4,068,736
PASS THROUGHS	752,469	664,602	664,867	664,867	644,256	644,994
CAPITAL OUTLAY	254,824	257,592	5,993,918	5,643,693	5,516,313	2,207,661
VEHICLE OPERATING COSTS	1,474,565	1,848,028	1,702,830	2,299,497	2,057,500	2,150,000
EMPLOYEE ALLOWANCES	13,904	13,994	11,482	14,601	11,121	11,121
<b>Total</b>	<b>\$11,191,535</b>	<b>\$11,779,239</b>	<b>\$19,473,180</b>	<b>\$18,522,857</b>	<b>\$18,175,879</b>	<b>\$15,314,394</b>

**Expenses by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	3,198,290	3,447,081	3,610,125	3,304,615	3,612,321	3,718,489
FLEET SERVICES (0012)	7,073,850	7,236,909	14,046,931	13,452,920	13,112,473	10,114,258
AIRPORT (0048)	841,687	940,609	966,254	915,452	1,051,085	1,081,647
GENERAL CAPITAL FUND (00CP)	20,847	3,116	-	-	-	-
CAPITAL SINKING FUND (0101)	56,861	151,524	849,870	849,870	400,000	400,000
<b>Total</b>	<b>\$11,191,535</b>	<b>\$11,779,239</b>	<b>\$19,473,180</b>	<b>\$18,522,857</b>	<b>\$18,175,879</b>	<b>\$15,314,394</b>

**FTE Count**

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
FLEET & FACILITIES	21.00	21.03	21.03	19.98	19.98
<b>Total</b>	<b>21.00</b>	<b>21.03</b>	<b>21.03</b>	<b>19.98</b>	<b>19.98</b>

**CITY ADMINISTRATOR SERVICE AREA**  
**FLEET & FACILITIES**

**REVENUES**

**Charges for Services** - The increase relates to increases in airplane hanger leases for FY 2024.

**Intragovernmental Sales** - This is reflective of fleet replacement costs in FY 2024 based on operational needs.

**Investment Income** - This reflects an anticipated higher return on investments in FY 2024.

**Prior Year Surplus** - The reflects the planned use of Fleet Fund balance for replacement vehicle purchases.

**EXPENSES**

**Other Services** - This reflects the level of funding for outside contracted service work within Fleet.

**Materials & Supplies** - This reflects the level of funding for Materials and Supplies within Fleet that is needed.

**Other Charges** - This reflects the funding for the Capital Sinking Fund which is budgeted as a contingency in Other Charges. Once the project budgets are established, the budget and actual amounts will reflect appropriately in Capital Outlay.

**Capital Outlay** - This reflects the level of funding required for vehicle purchases.

**Vehicle Operating Costs** - The increase reflects higher prices for diesel fuel, tires, and parts to repair the City's vehicles.



**CITY ADMINISTRATOR SERVICES AREA  
FLEET & FACILITIES**

**Expenses by Activity (0010 GENERAL)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	878,977	956,664	931,381	924,004	785,210	807,040
1381 MUNICIPAL CENTER	1,172,717	1,336,311	1,211,134	1,270,790	1,275,634	1,295,237
1383 COMMUNITY DENTAL CENTER	1,142	4,882	1,000	5,000	1,000	1,000
3231 FIRE STATION #1	125,598	108,186	136,084	86,486	121,608	123,908
4912 MATERIALS & SUPPLIES	2,488	5,754	5,931	5,255	6,614	5,788
4914 REPAIRS	744,608	686,043	951,651	697,211	1,027,321	1,076,176
4918 GARAGE MAINTENANCE	10,519	9,865	13,550	7,238	11,891	13,529
7060 OUTSTATIONS	247,170	331,296	337,697	300,000	362,375	374,773
9091 VEHICLE PURCHASES	15,067	8,080	21,697	8,631	20,668	21,038
<b>Total</b>	<b>\$3,198,286</b>	<b>\$3,447,081</b>	<b>\$3,610,125</b>	<b>\$3,304,615</b>	<b>\$3,612,321</b>	<b>\$3,718,489</b>

**Expenses by Activity (0012 FLEET SERVICES)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	(1,063,366)	402,868	1,140,455	1,227,752	1,066,777	1,101,091
4912 MATERIALS & SUPPLIES	893,460	1,062,718	1,062,446	1,331,556	1,208,133	1,262,888
4914 REPAIRS	1,486,007	1,426,160	1,950,297	1,635,359	1,837,069	1,934,855
4916 OUTSIDE REPAIRS	199,578	243,276	974,350	456,470	335,000	355,000
4918 GARAGE MAINTENANCE	213,865	240,271	203,827	265,453	230,930	218,521
9091 VEHICLE PURCHASES	4,717,101	3,234,262	8,089,049	7,909,823	7,806,860	4,613,958
9500 DEBT SERVICE	627,202	627,354	626,507	626,507	627,704	627,945
<b>Total</b>	<b>\$7,073,847</b>	<b>\$7,236,909</b>	<b>\$14,046,931</b>	<b>\$13,452,920</b>	<b>\$13,112,473</b>	<b>\$10,114,258</b>

**Expenses by Activity (0048 AIRPORT)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	320,270	310,960	331,837	329,697	398,060	407,025
4822 GROUNDS	34,811	31,283	47,270	42,405	58,584	58,652
7060 OUTSTATIONS	486,608	598,365	587,147	543,350	594,441	615,970
<b>Total</b>	<b>\$841,689</b>	<b>\$940,608</b>	<b>\$966,254</b>	<b>\$915,452</b>	<b>\$1,051,085</b>	<b>\$1,081,647</b>

**Expenses by Activity (00CP GENERAL CAPITAL FUND)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
9000 CAPITAL OUTLAY	20,847	3,116	-	-	-	-
<b>Total</b>	<b>\$20,847</b>	<b>\$3,116</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Expenses by Activity (0101 CAPITAL SINKING FUND)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1381 MUNICIPAL CENTER	-	21,566	5,962	5,962	-	-
1390 JUSTICE CENTER	42,861	127,069	6,876	6,876	-	-
3233 FIRE STATION #3	14,000	-	16,107	16,107	-	-
9000 CAPITAL OUTLAY	-	2,889	820,925	820,925	400,000	400,000
<b>Total</b>	<b>\$56,861</b>	<b>\$151,524</b>	<b>\$849,870</b>	<b>\$849,870</b>	<b>\$400,000</b>	<b>\$400,000</b>

**STRATEGIC GOALS AND PERFORMANCE MEASURES**

**Service Area: City Administrator**

**Area Administrator: John Fournier**

**Service Unit: Fleet & Facilities**

**Service Unit Manager: Matthew Kulhanek**

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2021 Actual	FY2022 Actual	FY2023 Estimate	FY2024 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Provide fleet maintenance and repair services.	●		●	●	●		95% PMSC - Preventive maintenance schedule compliance.	Quarterly	97%	98%	97%	95%
Provide fleet replacement (cycling) management.	●		●	●	●		Increase % of plug-in electric vehicles (PEV) in the City's Fleet consistent with the goals of the Green Fleet Policy (Light Vehicles).	Quarterly	11.65%	12.14%	20.00%	28.00%
							Increase % of plug-in electric vehicles (PEV) in the City's Fleet consistent with the goals of the Green Fleet Policy (Heavy Vehicles).	Quarterly	3.03%	3.03%	4.50%	7.00%
Provide safe and comprehensive aviation transportation services.	●	●	●	●			Maintain airport runways/taxiways to a Runway Condition Code "3" within four hours of the completion of the weather event 95% of the time.	Quarterly	95%	90%	95%	95%
Provide well maintained and functional City facilities.	●		●		●	●	Close 80% of facility work orders within 5 business days.	Quarterly	84%	86%	87%	80%
							Facilities maintenance staff initiates 20% of facility work orders.	Quarterly	7%	9%	15%	20%

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

CITY ADMINISTRATOR SERVICE AREA  
FLEET & FACILITIES

Allocated Positions

Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
ADMIN ASSISTANT LVL 5	110054	0.03	0.03
FACILITIES MAINT TECH I	110204	1.00	1.00
FACILITIES MAINT TECH II	110214	1.00	1.00
FACILITIES MAINT TECH IV	110234	2.00	2.00
FACILITIES MAINT TECH V	110244	2.00	2.00
FIN ANALYST FL & FAC SVC	401420	1.00	1.00
FLEET & FAC PARKS SPE III	110820	2.00	2.00
FLEET & FAC SUPV II	190014	0.95	0.95
FLEET & FACILITIES MGR	403200	1.00	1.00
FLEET SUPERVISOR IV	192920	1.00	1.00
VEHICLE & EQUIP TECH IV	110114	2.00	3.00
VEHICLE & EQUIP TECH IV	110115	1.00	0.00
VEHICLE & EQUIP TECH IV	113020	3.00	3.00
VEHICLE & EQUIP TECH V	113030	1.00	1.00
VEHICLE&EQUIP INSTALL III	110630	1.00	1.00
<b>Total</b>		<b>19.98</b>	<b>19.98</b>

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*CITY ADMINISTRATOR SERVICE AREA*

**POLICE COMMISSION**

This unit provides support to the Independent Community Police Oversight Commission, which provides review of police operating procedures and citizen concerns.

CITY ADMINISTRATOR SERVICE AREA  
POLICE COMMISSION

Expenses by Category

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
PERSONNEL SERVICES	48,041	56,869	58,350	58,157	58,649	58,649
PAYROLL FRINGES	24,791	34,302	35,438	34,512	36,453	38,418
OTHER SERVICES	2,127	14,807	53,488	49,408	53,488	53,488
MATERIALS & SUPPLIES	1,506	1,494	400	500	500	412
OTHER CHARGES	8,923	10,500	10,546	10,546	10,559	11,051
<b>Total</b>	<b>\$85,388</b>	<b>\$117,972</b>	<b>\$158,222</b>	<b>\$153,123</b>	<b>\$159,649</b>	<b>\$162,018</b>

Expenses by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	85,388	117,972	158,222	153,123	159,649	162,018
<b>Total</b>	<b>\$85,388</b>	<b>\$117,972</b>	<b>\$158,222</b>	<b>\$153,123</b>	<b>\$159,649</b>	<b>\$162,018</b>

FTE Count

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
POLICE COMMISSION	1.00	1.00	1.00	1.00	1.00
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

CITY ADMINISTRATOR SERVICE AREA  
POLICE COMMISSION

Allocated Positions

Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
MANAGEMENT ASSISTANT	000200	1.00	1.00
Total		1.00	1.00

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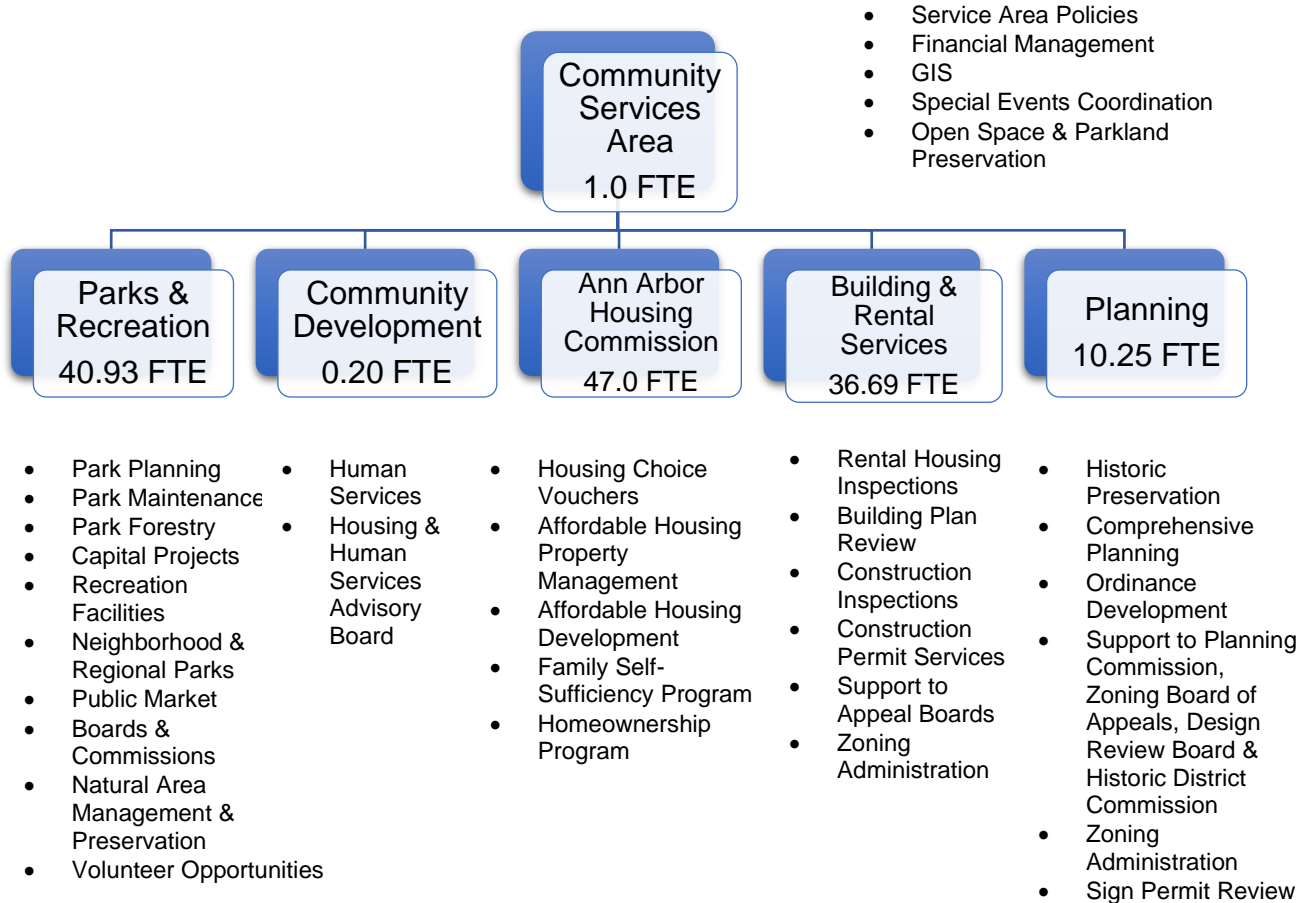




*COMMUNITY SERVICES AREA*

# Community Services Area

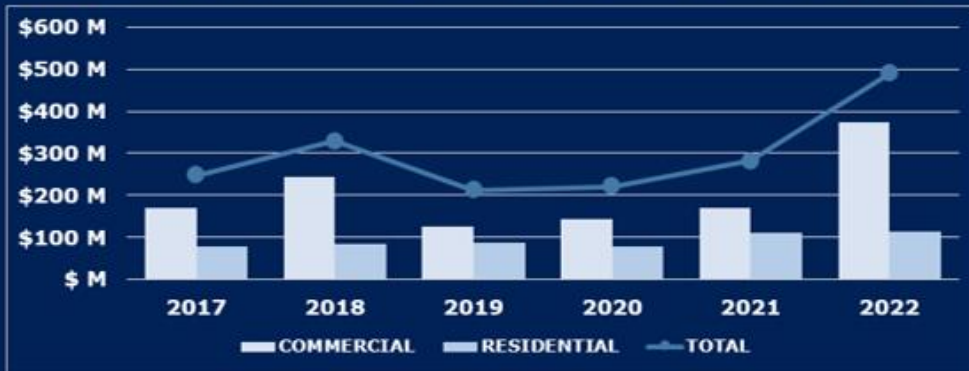
## Organization Chart



The Community Services Area is comprised of five Service Units: Parks & Recreation, Community Development, the Ann Arbor Housing Commission, Building & Rental Services and Planning. These Service Units provide the organization with a broad array of services such as: Parks Planning, Park Maintenance, Recreation Programs, Volunteerism, Natural Area Preservation, Open Space & Parkland Preservation, Comprehensive Planning, Zoning, Rental Housing and Building Inspections, Construction Permitting, and Low-Income Housing and Human Services Support.

# Community Services Area Dashboard 2022

## COMMUNITY INVESTMENT VALUE OF CONSTRUCTION PROJECTS



The desire to build in Ann Arbor has been on an upward trend since 2015, bringing new restaurants, retail, corporate industry and housing to the area. The increase of new housing structures has also been a source of inspiration for renovations and remodels in the community. Both Planning and Building and Rental Services have been long standing partners with the public in the safe development of every structure occupied in the City of Ann Arbor.

### COMMUNITY PARKS MATTER



**36,814**

HOMES AND APARTMENTS ARE WITHIN 1/4 MILE OF A PARK

**51%**

NEIGHBORHOOD PARKS ADOPTED BY COMMUNITY AND PUBLIC VOLUNTEERS

**6,051**

VOLUNTEER HOURS FOR PARKS AND RECREATION FOR 2021

**7,652**

ACRES OF LAND PROTECTED VIA THE GREENBELT PROGRAM

### HIGH-QUALITY RENTALS



**35%**

RENTAL UNITS WERE CERTIFIED IN 2022

57% ARE UNDER REVIEW  
3% OWNER OCCUPIED  
7% CLOSED AND OTHER

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## COMMUNITY SERVICES AREA

### Revenues by Service Unit

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
ANN ARBOR HOUSING COMMISSION	3,994,261	10,888,706	20,347,044	11,799,644	13,121,798	14,092,387
BUILDING & RENTAL SERVICES	5,416,866	6,795,398	7,143,365	6,543,232	7,744,949	7,787,228
COMMUNITY DEVELOPMENT	29	(267)	20,147	116,000	120,537	20,631
PARKS & RECREATION	13,354,494	15,293,846	22,779,502	22,188,315	16,905,693	17,557,662
PLANNING	458,935	439,680	465,848	392,688	409,304	409,304
<b>Total</b>	<b>\$23,224,585</b>	<b>\$33,417,363</b>	<b>\$50,755,906</b>	<b>\$41,039,879</b>	<b>\$38,302,281</b>	<b>\$39,867,212</b>

### Revenues by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	7,469,268	9,915,058	11,352,469	10,520,135	12,747,652	13,763,676
OPEN SPACE & PARK ACQ MILLAGE (0024)	2,995,132	2,868,695	8,646,722	5,342,863	3,473,056	3,605,142
BANDEMER PROPERTY (0025)	8,482	6,910	8,344	1,000	10,949	11,400
CONSTRUCTION CODE FUND (0026)	4,712,993	5,508,950	5,492,923	5,288,223	5,609,839	5,652,118
PARKS MEMORIALS & CONTRIBUTIONS (0034)	233,608	290,790	820,385	994,525	174,842	181,754
SPECIAL ASSISTANCE (0038)	20,837	14,897	20,147	116,000	120,537	20,631
OPEN SPACE ENDOWMENT (0041)	48,798	26,661	66,967	105,468	40,939	45,446
AFFORDABLE HOUSING (0070)	750	94,873	71,561	1,629	4,602	5,401
PARK MAINT & CAPITAL IMP MILLAGE (0071)	6,703,825	7,044,050	7,947,822	10,795,863	7,828,902	8,062,033
MAJOR GRANTS PROGRAMS (00MG)	29,987	356,678	3,084,460	-	-	-
COUNTY MENTAL HEALTH MILLAGE (0100)	1,000,905	998,056	1,572,218	1,080,000	1,134,000	1,162,350
AFFORDABLE HOUSING MILLAGE (0103)	-	6,291,745	11,671,888	6,794,173	7,156,963	7,357,261
<b>Total</b>	<b>\$23,224,585</b>	<b>\$33,417,363</b>	<b>\$50,755,906</b>	<b>\$41,039,879</b>	<b>\$38,302,281</b>	<b>\$39,867,212</b>

## COMMUNITY SERVICES AREA

### Expenses by Service Unit

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
ANN ARBOR HOUSING COMMISSION	6,849,007	8,007,073	25,438,894	17,886,903	15,027,508	14,549,891
BUILDING & RENTAL SERVICES	5,459,902	5,854,444	6,951,763	6,500,681	6,867,537	6,972,629
COMMUNITY DEVELOPMENT	-	-	3,430,168	1,741,261	1,962,216	1,624,068
PARKS & RECREATION	15,771,064	21,053,068	32,328,538	29,403,593	20,740,357	20,901,407
PLANNING	1,377,376	1,517,511	2,525,361	2,460,999	1,884,418	1,928,007
<b>Total</b>	<b>\$29,457,349</b>	<b>\$36,432,096</b>	<b>\$70,674,724</b>	<b>\$57,993,437</b>	<b>\$46,482,036</b>	<b>\$45,976,002</b>

### Expenses by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	15,063,119	17,493,079	20,537,505	20,232,324	22,258,199	21,339,318
OPEN SPACE & PARK ACQ MILLAGE (0024)	2,352,118	4,726,687	7,023,871	7,003,013	2,210,783	2,219,490
BANDEMER PROPERTY (0025)	1,370	1,516	7,000	7,000	8,350	8,432
CONSTRUCTION CODE FUND (0026)	4,387,670	4,773,933	5,492,922	5,189,877	5,609,839	5,652,118
PARKS MEMORIALS & CONTRIBUTIONS (0034)	102,060	43,307	1,664,652	1,664,652	75,000	75,000
METRO EXPANSION (0036)	-	-	65,000	5,044	65,000	65,000
SPECIAL ASSISTANCE (0038)	17,000	24,000	20,000	15,000	120,000	20,000
OPEN SPACE ENDOWMENT (0041)	3,899	3,667	60,000	47,700	15,000	15,000
ALTERNATIVE TRANSPORTATION (0061)	9,887	11,856	22,337	12,194	-	-
AFFORDABLE HOUSING (0070)	643,894	52,841	69,932	-	-	-
PARK MAINT & CAPITAL IMP MILLAGE (0071)	5,693,460	6,695,336	10,714,122	10,453,946	7,828,902	8,062,033
GENERAL CAPITAL FUND (00CP)	-	-	137,325	-	-	-
MAJOR GRANTS PROGRAMS (00MG)	29,987	356,678	11,615,952	-	-	-
COUNTY MENTAL HEALTH MILLAGE (0100)	1,152,885	1,090,335	1,572,218	1,572,218	1,134,000	1,162,350
AFFORDABLE HOUSING MILLAGE (0103)	-	1,158,861	11,671,888	11,790,469	7,156,963	7,357,261
<b>Total</b>	<b>\$29,457,349</b>	<b>\$36,432,096</b>	<b>\$70,674,724</b>	<b>\$57,993,437</b>	<b>\$46,482,036</b>	<b>\$45,976,002</b>

### FTE Count

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
BUILDING & RENTAL SERVICES	34.19	36.19	38.19	37.69	37.69
PLANNING	9.25	9.25	9.25	10.25	10.25
COMMUNITY DEVELOPMENT	-	-	0.20	0.20	0.20
ANN ARBOR HOUSING COMMISSION	30.20	43.20	43.00	47.00	52.00
PARKS & RECREATION	37.41	37.03	40.03	40.93	40.93
<b>Total</b>	<b>111.05</b>	<b>125.67</b>	<b>130.67</b>	<b>136.07</b>	<b>141.07</b>



## *COMMUNITY SERVICES AREA*

### **BUILDING & RENTAL SERVICES**

Building and Rental Services is one of five units in the Community Services Area working to further improve Ann Arbor's quality of life, housing stock and structural safety for all who live, visit and work in the community. Services include commercial and residential plan review, permit issuance and performing building, plumbing, mechanical, electrical, fire suppression and rental housing inspections. Building staff is responsible for monitoring projects throughout the construction process to ensure compliance with State Construction Codes and Local Ordinances. Rental staff is responsible for enforcement of the Ann Arbor Housing code Chapter 105, applied to all registered rental in the City of Ann Arbor.

Building and Rental Services works closely with other departments on all construction related activity within the City. Building and Rental staff partner with other units to ensure over 40,000 structures and 55,000 rental units meet the City's requirements for occupancy, zoning, fire and public safety. Department staff serve as the primary liaison for the City's Building Board of Appeals and Housing Board of Appeals.

**COMMUNITY SERVICES AREA  
BUILDING & RENTAL SERVICES**

**Revenues by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
CHARGES FOR SERVICES	-	75,800	257,500	119,500	257,500	257,500
INVESTMENT INCOME	7,276	(152,227)	50,014	80,000	189,708	222,669
LICENSES, PERMITS & REGISTRATIONS	5,443,815	6,871,156	5,574,192	6,337,758	6,979,710	6,980,160
MISCELLANEOUS REVENUE	(34,225)	669	1,200	5,974	500	500
PRIOR YEAR SURPLUS	-	-	1,260,459	-	317,531	326,399
<b>Total</b>	<b>\$5,416,866</b>	<b>\$6,795,398</b>	<b>\$7,143,365</b>	<b>\$6,543,232</b>	<b>\$7,744,949</b>	<b>\$7,787,228</b>

**Revenues by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	703,873	1,286,448	1,650,442	1,255,009	2,135,110	2,135,110
CONSTRUCTION CODE FUND (0026)	4,712,993	5,508,950	5,492,923	5,288,223	5,609,839	5,652,118
<b>Total</b>	<b>\$5,416,866</b>	<b>\$6,795,398</b>	<b>\$7,143,365</b>	<b>\$6,543,232</b>	<b>\$7,744,949</b>	<b>\$7,787,228</b>



**COMMUNITY SERVICES AREA  
BUILDING & RENTAL SERVICES**

**Expenses by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
PERSONNEL SERVICES	2,255,994	2,370,403	2,870,977	2,736,611	2,989,780	3,066,489
PAYROLL FRINGES	1,221,135	1,375,292	1,601,726	1,510,530	1,781,599	1,902,060
OTHER SERVICES	882,596	832,802	930,906	735,357	724,059	601,559
MATERIALS & SUPPLIES	12,824	31,282	206,400	185,714	73,645	73,645
OTHER CHARGES	930,879	1,236,504	1,299,445	1,287,913	1,290,091	1,320,413
CAPITAL OUTLAY	147,084	-	36,766	36,766	-	-
VEHICLE OPERATING COSTS	2	118	200	200	350	350
EMPLOYEE ALLOWANCES	9,388	8,043	5,343	7,590	8,013	8,113
<b>Total</b>	<b>\$5,459,902</b>	<b>\$5,854,444</b>	<b>\$6,951,763</b>	<b>\$6,500,681</b>	<b>\$6,867,537</b>	<b>\$6,972,629</b>

**Expenses by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	1,130,538	1,148,171	1,423,197	1,412,090	1,381,063	1,446,456
CONSTRUCTION CODE FUND (0026)	4,329,364	4,706,273	5,391,241	5,088,591	5,486,474	5,526,173
GENERAL CAPITAL FUND (00CP)	-	-	137,325	-	-	-
<b>Total</b>	<b>\$5,459,902</b>	<b>\$5,854,444</b>	<b>\$6,951,763</b>	<b>\$6,500,681</b>	<b>\$6,867,537</b>	<b>\$6,972,629</b>

**FTE Count**

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
BUILDING & RENTAL SERVICES	34.19	36.19	38.19	37.69	37.69
<b>Total</b>	<b>34.19</b>	<b>36.19</b>	<b>38.19</b>	<b>37.69</b>	<b>37.69</b>

**COMMUNITY SERVICES AREA  
BUILDING AND RENTAL SERVICES**

**REVENUES**

**Investment Income** - The increase reflects a higher rate of return on investments.

**Licenses, Permits & Registrations** - This reflects an increase for permit revenue in the Construction Fund based on present and anticipated levels of activity in FY 2024.

**Prior Year Surplus** - This reflects a planned use of fund balance in FY 2023.

**EXPENSES**

**Personnel Services** - This increase is due to higher personnel costs in the Construction Fund in FY 2024.

**Payroll Fringes** - This reflects an increase in retiree healthcare costs in FY 2024.

**Other Services** - The decrease reflects one-time funding for contracted services in the General Capital Fund in FY 2023.

**Materials & Supplies** - This decrease reflects one-time funding for office renovations in FY 2023.

**Capital Outlay** - This decrease reflects one-time funding required to replace gasoline powered vehicles with hybrid vehicles in FY 2023.

**Municipal Service Charge (MSC)** - A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the Building and Rental Services Unit would be charged \$424,784 in FY 2024.

**COMMUNITY SERVICES AREA  
BUILDING & RENTAL SERVICES**

**Expenses by Activity (0010 GENERAL)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	438,118	442,832	476,204	500,818	486,770	498,830
3311 DEER MANAGEMENT	1,192	-	-	-	-	-
3340 HOUSING BUREAU	601,925	610,800	873,244	845,387	810,598	859,879
3370 BUILDING - APPEALS	89,306	94,540	73,749	65,885	83,695	87,747
<b>Total</b>	<b>\$1,130,541</b>	<b>\$1,148,172</b>	<b>\$1,423,197</b>	<b>\$1,412,090</b>	<b>\$1,381,063</b>	<b>\$1,446,456</b>

**Expenses by Activity (0026 CONSTRUCTION CODE FUND)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	799,579	758,391	748,610	751,728	787,138	807,360
3330 BUILDING - CONSTRUCTION	3,529,785	3,934,969	4,630,686	4,324,192	4,686,239	4,705,106
3370 BUILDING - APPEALS	-	12,912	11,945	12,671	13,097	13,707
<b>Total</b>	<b>\$4,329,364</b>	<b>\$4,706,272</b>	<b>\$5,391,241</b>	<b>\$5,088,591</b>	<b>\$5,486,474</b>	<b>\$5,526,173</b>

**Expenses by Activity (00CP GENERAL CAPITAL FUND)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
9000 CAPITAL OUTLAY	-	-	137,325	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>\$137,325</b>	<b>-</b>	<b>-</b>	<b>-</b>

**STRATEGIC GOALS AND PERFORMANCE MEASURES**

**Service Area: Community Services**

**Area Administrator: Derek Delacourt**

**Service Unit: Building and Rental Services**

**Service Unit Manager: Lisha Turner-Tolbert**

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Perform building and trade inspections.	●	●		●	●		Average wait time for an (MEP) Trade Inspection - measured in days.	6/30/2024	3	3	3	2
							Average wait time for a Building Inspection - measured in days.	6/30/2024	1	1	Same Day	Same Day
Complete building and trade plan reviews.	●	●		●	●		Percent of plans reviewed within 10 business days of receiving application.	6/30/2024	94%	95%	97%	100%
							Average number of days to process and review building permits that require plan review.	6/30/2024	25	15	12	10
Provide building and trade permit issuance.	●	●		●			Percent of permits the public are not able to complete without human interaction.	6/30/2024	N/A	N/A	40%	85%
Provide rental housing inspections and certifications.	●	●		●	●		Percent of properties passing initial inspection.	6/30/2024	23%	27%	35%	50%
							Number of days from initial inspection to Compliance Certificate issuance.	6/30/2024	125	119	110	60

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

**COMMUNITY SERVICES AREA  
BUILDING & RENTAL SERVICES**

**Allocated Positions**

Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
ADMIN ASSISTANT LVL 1	110014	2.00	2.00
ADMIN ASSISTANT LVL 2	110024	2.00	2.00
ADMIN ASSISTANT LVL 3	110034	1.00	1.00
ADMIN ASSISTANT LVL 5	110054	1.00	1.00
BLDG & RENT SERV MGR	404500	1.00	1.00
BUILDING OFFICIAL	403230	1.00	1.00
CODE COMPLIANCE OFFICIAL	404300	1.00	1.00
COMM SERVICES AREA ADMIN	403630	0.70	0.70
COMMUNICATIONS SPECIALIST	401590	0.04	0.04
DEPUTY BUILDING OFFICIAL	404290	1.00	1.00
DEVELOPMENT SRVS INSP III	110534	9.00	9.00
DEVELOPMENT SRVS INSP IV	110544	3.00	3.00
DEVELOPMENT SRVS INSP V	110555	11.00	11.00
MANAGEMENT ASSISTANT	000200	1.00	1.00
OFFICE MANAGER	403180	0.80	0.80
PLAN REVIEW OFFICIAL	404310	1.00	1.00
PROGRAMS & PROJECT MGR	403270	1.00	1.00
SENIOR APPLICATION SPEC	401050	0.15	0.15
<b>Total</b>		<b>37.69</b>	<b>37.69</b>

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## *COMMUNITY SERVICES AREA*

### **PLANNING**

The Planning Services Unit is one of five service units in the Community Services Area. The Planning unit provides relevant zoning and land development assistance to existing and prospective residents and businesses. Planning staff provides guidance and process specifications to applicants seeking approval for all zoning and land development related activities. The unit is also the primary point of contact and liaison for the City Planning Commission, Zoning Board of Appeals, Design Review Board, and Historic District Commission.

Planning staff is responsible for review and update of the City's Comprehensive Land Use Plan, including all public engagement and outreach. Also, the unit is responsible for the continued update and administration of the City's Zoning, and Historic Preservation Ordinances.

The Planning Unit ensures that all new development projects conform to City Ordinances before approval or permitting. Staff also coordinates with other City departments and outside agencies to verify that new and redevelopment is constructed consistent with the approved plans.

COMMUNITY SERVICES AREA  
PLANNING

Revenues by Category

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
CHARGES FOR SERVICES	1,500	3,000	7,350	3,000	3,000	3,000
INTERGOVERNMENTAL REVENUES	-	3,500	-	-	-	-
LICENSES, PERMITS & REGISTRATIONS	457,435	433,180	413,000	389,688	406,304	406,304
PRIOR YEAR SURPLUS	-	-	45,498	-	-	-
<b>Total</b>	<b>\$458,935</b>	<b>\$439,680</b>	<b>\$465,848</b>	<b>\$392,688</b>	<b>\$409,304</b>	<b>\$409,304</b>

Revenues by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	458,935	439,680	465,848	392,688	409,304	409,304
<b>Total</b>	<b>\$458,935</b>	<b>\$439,680</b>	<b>\$465,848</b>	<b>\$392,688</b>	<b>\$409,304</b>	<b>\$409,304</b>



**COMMUNITY SERVICES AREA  
PLANNING**

**Expenses by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
PERSONNEL SERVICES	717,103	734,930	835,290	825,682	864,416	874,724
PAYROLL FRINGES	473,371	522,380	514,006	505,293	616,819	643,396
OTHER SERVICES	16,894	22,591	896,948	889,138	151,956	151,956
MATERIALS & SUPPLIES	8,006	11,258	17,786	13,525	17,921	17,921
OTHER CHARGES	159,346	223,696	259,576	225,501	228,999	237,353
EMPLOYEE ALLOWANCES	2,656	2,656	1,755	1,860	4,307	2,657
<b>Total</b>	<b>\$1,377,376</b>	<b>\$1,517,511</b>	<b>\$2,525,361</b>	<b>\$2,460,999</b>	<b>\$1,884,418</b>	<b>\$1,928,007</b>

**Expenses by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	1,309,183	1,437,995	2,401,343	2,347,519	1,761,053	1,802,062
CONSTRUCTION CODE FUND (0026)	58,306	67,660	101,681	101,286	123,365	125,945
ALTERNATIVE TRANSPORTATION (0061)	9,887	11,856	22,337	12,194	-	-
<b>Total</b>	<b>\$1,377,376</b>	<b>\$1,517,511</b>	<b>\$2,525,361</b>	<b>\$2,460,999</b>	<b>\$1,884,418</b>	<b>\$1,928,007</b>

**FTE Count**

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
PLANNING	9.25	9.25	9.25	10.25	10.25
<b>Total</b>	<b>9.25</b>	<b>9.25</b>	<b>9.25</b>	<b>10.25</b>	<b>10.25</b>

**COMMUNITY SERVICES AREA**  
**PLANNING SERVICES**

**REVENUES**

**Prior Year Surplus** - The decrease reflects the planned use of fund balance in FY 2023 for annexations.

**EXPENSES**

**Personnel Services** - The increase reflects an additional 1.0 FTE for a City Planner.

**Payroll Fringes** - The increase reflects an additional 1.0 FTE for a City Planner.

**Other Services** - The decrease reflects one-time funding for an update of the City's comprehensive plan in FY 2023.

**Other Charges** - This is due to a decrease in contingency costs for a 1.0 FTE over-hire of deputy planning manager in FY 2023.

**Municipal Service Charge (MSC)** - A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the Planning Services Unit would be charged \$95,113 in FY 2024.

COMMUNITY SERVICES AREA  
PLANNING

Expenses by Activity (0010 GENERAL)

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
3320 HISTORIC PRESERVATION	113,913	116,011	108,262	111,205	115,570	117,952
3360 PLANNING	1,194,413	1,321,426	2,247,583	2,190,816	1,645,483	1,684,110
3365 ANNEXATIONS	859	557	45,498	45,498	-	-
<b>Total</b>	<b>\$1,309,185</b>	<b>\$1,437,994</b>	<b>\$2,401,343</b>	<b>\$2,347,519</b>	<b>\$1,761,053</b>	<b>\$1,802,062</b>

Expenses by Activity (0026 CONSTRUCTION CODE FUND)

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
3360 PLANNING	58,305	67,660	101,681	101,286	123,365	125,945
<b>Total</b>	<b>\$58,305</b>	<b>\$67,660</b>	<b>\$101,681</b>	<b>\$101,286</b>	<b>\$123,365</b>	<b>\$125,945</b>

Expenses by Activity (0061 ALTERNATIVE TRANSPORTATION)

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
3360 PLANNING	9,887	11,857	22,337	12,194	-	-
<b>Total</b>	<b>\$9,887</b>	<b>\$11,857</b>	<b>\$22,337</b>	<b>\$12,194</b>	<b>-</b>	<b>-</b>

**STRATEGIC GOALS AND PERFORMANCE MEASURES**

**Service Area: Community Services**

**Area Administrator: Derek Delacourt**

**Service Unit: Planning**

**Service Unit Manager: Brett Lenart**

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Conducting review of building permits, site plans, and other submissions to ensure compliance with applicable City codes and policies.	●	●	●	●	●		60 days or less between submitted application and Planning Commission determination.	Ongoing	161 days	179 days	160 days	130 days
							14 days or less between submitted plans and completed plan review and response to applicant.	Ongoing	13 days	13 days	13 days	14 days
Reviewing Historic District Work Permits Administrative and through the Historic District Commission to ensure compliance of work with City codes.	●	●	●	●	●		Percent of Administrative determinations completed within one week.	Ongoing	86%	57%	50%	75%
Conducting review and analysis, initiated by City Council, Planning Commission or staff, to update provisions of City Code to achieve community goals.		●	●	●			Various amendments.	4 UDC Amendments by 6/30/2024	8	6	5	4
Review and updates of the City Master Plan to articulate current, implementable policy goals for land use in the City.		●	●	●	●		City wide comprehensive plan update initiated	6/30/2024	0	1	1	0

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

COMMUNITY SERVICES AREA  
PLANNING

Allocated Positions

Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
ADMIN ASSISTANT LVL 1	110014	1.00	1.00
ADMIN ASSISTANT LVL 5	110054	1.00	1.00
CITY PLANNER 4	110444	1.00	1.00
CITY PLANNER 5	110454	5.00	5.00
PLANNING MANAGER	404110	1.00	1.00
SENIOR APPLICATION SPEC	401050	0.25	0.25
ZONING COORDINATOR V	117520	1.00	1.00
<b>Total</b>		<b>10.25</b>	<b>10.25</b>

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## *COMMUNITY SERVICES AREA*

### **COMMUNITY DEVELOPMENT**

Community Development Services are provided by the Office of Community and Economic Development (OCED).

Washtenaw County's Office of Community and Economic Development (OCED) works with community partners to deliver critical housing and human services programs and initiatives that support low-income residents within the City of Ann Arbor/Washtenaw County region. OCED provides direct services, shapes public policy, and invests resources to make Washtenaw County a better place to live for everyone. Direct housing services include home weatherization, critical repairs, and rehabilitation for local homeowners. Human services are delivered both directly and in partnership with local nonprofits. OCED also provides support for the Housing & Human Services Advisory Board (HHSAB).

COMMUNITY SERVICES AREA  
COMMUNITY DEVELOPMENT

Revenues by Category

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
CONTRIBUTIONS	-	-	15,000	15,000	15,000	15,000
INVESTMENT INCOME	29	(267)	147	1,000	537	631
OPERATING TRANSFERS IN	-	-	-	100,000	100,000	-
PRIOR YEAR SURPLUS	-	-	5,000	-	5,000	5,000
<b>Total</b>	<b>\$29</b>	<b>(\$267)</b>	<b>\$20,147</b>	<b>\$116,000</b>	<b>\$120,537</b>	<b>\$20,631</b>

Revenues by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
SPECIAL ASSISTANCE (0038)	29	(267)	20,147	116,000	120,537	20,631
<b>Total</b>	<b>\$29</b>	<b>(\$267)</b>	<b>\$20,147</b>	<b>\$116,000</b>	<b>\$120,537</b>	<b>\$20,631</b>



COMMUNITY SERVICES AREA  
COMMUNITY DEVELOPMENT

Expenses by Category

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GRANT/LOAN RECIPIENTS	-	-	1,354,665	1,354,665	1,467,212	1,326,329
PERSONNEL SERVICES	-	-	16,532	15,146	15,451	15,728
PAYROLL FRINGES	-	-	9,406	9,521	9,653	10,158
OTHER SERVICES	-	-	185,000	180,000	285,000	185,000
OTHER CHARGES	-	-	1,764,526	81,896	84,861	86,814
PASS THROUGHS	-	-	100,000	100,000	100,000	-
EMPLOYEE ALLOWANCES	-	-	39	33	39	39
<b>Total</b>	-	-	<b>\$3,430,168</b>	<b>\$1,741,261</b>	<b>\$1,962,216</b>	<b>\$1,624,068</b>

Expenses by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	-	-	1,727,538	1,726,261	1,842,216	1,604,068
SPECIAL ASSISTANCE (0038)	-	-	20,000	15,000	120,000	20,000
MAJOR GRANTS PROGRAMS (00MG)	-	-	1,682,630	-	-	-
<b>Total</b>	-	-	<b>\$3,430,168</b>	<b>\$1,741,261</b>	<b>\$1,962,216</b>	<b>\$1,624,068</b>

FTE Count

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
COMMUNITY DEVELOPMENT	-	-	0.20	0.20	0.20
<b>Total</b>	-	-	<b>0.20</b>	<b>0.20</b>	<b>0.20</b>

**COMMUNITY SERVICES AREA**  
**COMMUNITY DEVELOPMENT**

**REVENUES**

**Operating Transfers In** - The increase is the result of a one-time transfer from the General Fund to the Special Assistance Fund for Utility Support for Barrier Busters FY 2024.

**EXPENSES**

**Grant/Loan Recipients** - The increase is a one-time expense related to Teen Suicide Prevention in FY 2024.

**Other Services** - This reflects an increase in contracted services related to Barrier Busters.

**Other Charges** - This decrease reflects American Rescue Plan Act funding in FY 2023 for coordinated funding support. Any unspent funds from these projects will be carried forward to FY 2024.

**General Fund  
Allocations to Non-Profit Entities for Human Services**

<b>Vendor</b>	<b>Actual FY 2020</b>	<b>Actual FY 2021</b>	<b>Approved Budget FY 2022</b>	<b>Approved Budget FY 2023</b>
Aid in Milan	\$ -	\$ -	\$ 1,246	\$ -
Ann Arbor YMCA	-	-	27,407	-
Avalon Housing, Inc.	193,247	193,247	140,617	-
Barrier Busters Action Group	20,000	70,000	20,000	-
Catholic Social Services of Washtenaw	-	-	32,888	-
Child Care Network	-	-	89,938	105,123
Community Action Network	119,965	119,965	48,126	-
Community Resource Center, Inc.	-	-	2,483	-
Corner Health Center	-	-	87,389	102,727
Faith In Action	-	-	1,311	-
Food Gatherers	260,386	260,386	93,215	105,123
Foundations Preschool of Washtenaw County	-	-	51,244	-
Growing Hope	-	-	1,605	-
Home of New Vision	80,070	80,070	30,675	-
Jewish Family Services of Washtenaw County	91,080	91,080	40,007	-
Michigan Ability Partners	-	-	32,829	105,123
Michigan Advocacy Program	-	-	56,661	-
Ozone House, Inc.	122,073	122,073	79,909	-
Packard Health, Inc.	-	-	22,605	105,123
Peace Neighborhood Center	23,750	23,750	3,057	-
Salvation Army of Washtenaw County	105,000	105,000	38,885	-
Shelter Association of Washtenaw County*	452,284	202,284	117,121	105,123
SOS Community Services	-	-	63,436	-
Student Advocacy Center of Michigan	-	-	69,110	-
UM Ann Arbor Meals on Wheels	11,674	11,674	2,416	-
Washtenaw Area Council for Children	-	-	959	-
Washtenaw Community College Foundation	-	-	22,677	-
Washtenaw County Community Mental Health	90,000	90,000	-	-
Washtenaw Intermediate School District	-	-	30,651	-
Washtenaw Literacy	-	-	1,060	-
Ypsilanti Meals on Wheels	-	-	3,735	84,100
High Impact Grants				350,184
Mini-Grants				144,903
Other	-	-	113,067	118,800
<b>TOTAL</b>	<b>\$ 1,569,529</b>	<b>\$ 1,369,529</b>	<b>\$ 1,326,329</b>	<b>\$ 1,326,329</b>

\*Includes an additional \$72,000 passed in the FY2018, FY2019, FY2020, FY2021 and FY2022 budget.

COMMUNITY SERVICES AREA  
COMMUNITY DEVELOPMENT

Expenses by Activity (0010 GENERAL)

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	-	-	272,873	271,596	275,004	277,739
2310 HUMAN SERV/HOMELESS PREVNT	-	-	1,454,665	1,454,665	1,567,212	1,326,329
<b>Total</b>	-	-	<b>\$1,727,538</b>	<b>\$1,726,261</b>	<b>\$1,842,216</b>	<b>\$1,604,068</b>

Expenses by Activity (0038 SPECIAL ASSISTANCE)

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
2290 ASSISTANCE TO PROGRAMS	-	-	20,000	15,000	120,000	20,000
<b>Total</b>	-	-	<b>\$20,000</b>	<b>\$15,000</b>	<b>\$120,000</b>	<b>\$20,000</b>

Expenses by Activity (00MG MAJOR GRANTS PROGRAMS)

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
2310 HUMAN SERV/HOMELESS PREVNT	-	-	1,682,630	-	-	-
<b>Total</b>	-	-	<b>\$1,682,630</b>	-	-	-

COMMUNITY SERVICES AREA  
COMMUNITY DEVELOPMENT

Allocated Positions

Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
ADMIN ASSISTANT LVL 3	110034	0.15	0.15
COMM SERVICES AREA ADMIN	403630	0.05	0.05
Total		0.20	0.20

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## *COMMUNITY SERVICES AREA*

### **ANN ARBOR HOUSING COMMISSION**

The Ann Arbor Housing Commission (AAHC) provides affordable housing for low-income households through properties that they own and manage as well as vouchers for low-income households to use with private sector landlords. The AAHC also has a family Self-Sufficiency and a homeownership program. The Housing Commission collaborates with local non-profits to provide support services to its residents. The City budget includes the AAHC personnel costs, technology support, City affordable housing millage, County mental health millage, and any other funds the City provides to AAHC as support.

COMMUNITY SERVICES AREA  
ANN ARBOR HOUSING COMMISSION

Revenues by Category

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
CONTRIBUTIONS	20,808	103,364	-	-	-	-
INTERGOVERNMENTAL REVENUES	-	-	3,000,000	-	-	-
INTRAGOVERNMENTAL SALES	2,971,798	3,473,410	3,989,807	3,882,272	4,747,348	5,438,757
INVESTMENT INCOME	750	(3,885)	1,629	72,629	148,297	174,062
MISCELLANEOUS REVENUE	-	27,204	41,570	41,570	78,885	128,618
PRIOR YEAR SURPLUS	-	-	5,695,032	-	-	-
TAXES	1,000,905	7,288,613	7,619,006	7,803,173	8,147,268	8,350,950
<b>Total</b>	<b>\$3,994,261</b>	<b>\$10,888,706</b>	<b>\$20,347,044</b>	<b>\$11,799,644</b>	<b>\$13,121,798</b>	<b>\$14,092,387</b>

Revenues by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	2,971,798	3,488,868	4,031,377	3,923,842	4,826,233	5,567,375
SPECIAL ASSISTANCE (0038)	20,808	15,164	-	-	-	-
AFFORDABLE HOUSING (0070)	750	94,873	71,561	1,629	4,602	5,401
MAJOR GRANTS PROGRAMS (00MG)	-	-	3,000,000	-	-	-
COUNTY MENTAL HEALTH MILLAGE (0100)	1,000,905	998,056	1,572,218	1,080,000	1,134,000	1,162,350
AFFORDABLE HOUSING MILLAGE (0103)	-	6,291,745	11,671,888	6,794,173	7,156,963	7,357,261
<b>Total</b>	<b>\$3,994,261</b>	<b>\$10,888,706</b>	<b>\$20,347,044</b>	<b>\$11,799,644</b>	<b>\$13,121,798</b>	<b>\$14,092,387</b>



**COMMUNITY SERVICES AREA  
ANN ARBOR HOUSING COMMISSION**

**Expenses by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GRANT/LOAN RECIPIENTS	2,013,423	2,079,629	69,932	-	-	-
PERSONNEL SERVICES	1,862,359	2,239,493	2,622,697	2,427,316	3,128,156	3,443,518
PAYROLL FRINGES	1,122,241	1,434,531	1,659,819	1,603,881	1,938,869	2,232,288
OTHER SERVICES	417,000	196,930	4,677,000	293,650	-	-
MATERIALS & SUPPLIES	-	1,542	-	-	-	-
OTHER CHARGES	1,412,860	2,029,254	16,379,446	13,531,006	9,930,993	8,844,595
EMPLOYEE ALLOWANCES	21,124	25,694	30,000	31,050	29,490	29,490
<b>Total</b>	<b>\$6,849,007</b>	<b>\$8,007,073</b>	<b>\$25,438,894</b>	<b>\$17,886,903</b>	<b>\$15,027,508</b>	<b>\$14,549,891</b>

**Expenses by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	5,035,228	5,681,036	4,624,856	4,524,216	6,736,545	6,030,280
SPECIAL ASSISTANCE (0038)	17,000	24,000	-	-	-	-
AFFORDABLE HOUSING (0070)	643,894	52,841	69,932	-	-	-
MAJOR GRANTS PROGRAMS (00MG)	-	-	7,500,000	-	-	-
COUNTY MENTAL HEALTH MILLAGE (0100)	1,152,885	1,090,335	1,572,218	1,572,218	1,134,000	1,162,350
AFFORDABLE HOUSING MILLAGE (0103)	-	1,158,861	11,671,888	11,790,469	7,156,963	7,357,261
<b>Total</b>	<b>\$6,849,007</b>	<b>\$8,007,073</b>	<b>\$25,438,894</b>	<b>\$17,886,903</b>	<b>\$15,027,508</b>	<b>\$14,549,891</b>

**FTE Count**

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
ANN ARBOR HOUSING COMMISSION	30.20	43.20	43.00	47.00	52.00
<b>Total</b>	<b>30.20</b>	<b>43.20</b>	<b>43.00</b>	<b>47.00</b>	<b>52.00</b>

**COMMUNITY SERVICES AREA**  
**ANN ARBOR HOUSING COMMISSION**

**REVENUES**

**Intergovernmental Revenues** - This decrease is related to a one-time US Department of HUD Grant issued in FY 2023.

**Intragovernmental Sales** - This increase reflects the addition of 4.0 FTEs and wage increases in FY 2024 in the Ann Arbor Housing Commission, whose costs are reimbursable to the General Fund.

**Investment Income** - This increase reflects an anticipated higher return on investments in FY 2024.

**Miscellaneous Revenue** - This increase is due to additional IT charges reimbursable to the General Fund.

**Prior Year Surplus** - This decrease primarily reflects the one-time use of fund balance in the Affordable Housing Fund and County Mental Health Millage Fund for one-time projects in FY 2023.

**Taxes** - This reflects a projected increase in taxes within both the County Mental Health Millage and Affordable Housing Millage.

**EXPENSES**

**Grant/Loan Recipients** - This reflects the use of the remaining funds in the Affordable Housing Fund.

**Personnel Services** - This increase is due to staff promotions, annual pay increases, and the addition of 4.0 FTEs.

**Payroll Fringes** - This is related to the increase in personnel services noted above, as well as the increase in retirement contributions and healthcare costs in FY 2024.

**Other Services** - This decrease primarily reflects American Rescue Plan Act funding in FY 2023. Any unspent funds from these projects will be carried forward to FY 2024.

**Other Charges** - This decrease reflects American Rescue Plan Act and Affordable Housing Millage funding in FY 2023 for affordable housing projects. Any unspent funds from these projects will be carried forward to FY 2024.

**COMMUNITY SERVICES AREA  
ANN ARBOR HOUSING COMMISSION**

**Expenses by Activity (0010 GENERAL)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	238,028	263,020	-	-	-	-
2034 HOUSING COMMISSION SUPPORT	3,427,673	4,041,727	4,624,856	4,524,216	6,736,545	6,030,280
2310 HUMAN SERV/HOMELESS PREVNT	1,369,529	1,376,289	-	-	-	-
<b>Total</b>	<b>\$5,035,230</b>	<b>\$5,681,036</b>	<b>\$4,624,856</b>	<b>\$4,524,216</b>	<b>\$6,736,545</b>	<b>\$6,030,280</b>

**Expenses by Activity (0038 SPECIAL ASSISTANCE)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
2290 ASSISTANCE TO PROGRAMS	17,000	24,000	-	-	-	-
<b>Total</b>	<b>\$17,000</b>	<b>\$24,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Expenses by Activity (0070 AFFORDABLE HOUSING)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
2220 HOUSING ACQUISITION	643,894	52,841	69,932	-	-	-
<b>Total</b>	<b>\$643,894</b>	<b>\$52,841</b>	<b>\$69,932</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Expenses by Activity (00MG MAJOR GRANTS PROGRAMS)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
2035 HOMELESS HOUSING	-	-	1,000,000	-	-	-
2036 AFFORDABLE HOUSING PROPERTY ACQU	-	-	3,000,000	-	-	-
2037 AFFORDABLE HOUSING SUPPORT SERVI	-	-	500,000	-	-	-
2410 ECONOMIC DEVELOPMENT	-	-	3,000,000	-	-	-
<b>Total</b>	<b>-</b>	<b>-</b>	<b>\$7,500,000</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Expenses by Activity (0100 COUNTY MENTAL HEALTH MILLAGE)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
2034 HOUSING COMMISSION SUPPORT	852,885	1,090,335	1,572,218	1,572,218	1,134,000	1,162,350
3112 COMMUNITY MENTAL HEALTH	300,000	-	-	-	-	-
<b>Total</b>	<b>\$1,152,885</b>	<b>\$1,090,335</b>	<b>\$1,572,218</b>	<b>\$1,572,218</b>	<b>\$1,134,000</b>	<b>\$1,162,350</b>

**Expenses by Activity (0103 AFFORDABLE HOUSING MILLAGE)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	-	1,158,862	11,671,888	11,790,469	7,156,963	7,357,261
<b>Total</b>	<b>-</b>	<b>\$1,158,862</b>	<b>\$11,671,888</b>	<b>\$11,790,469</b>	<b>\$7,156,963</b>	<b>\$7,357,261</b>

**STRATEGIC GOALS AND PERFORMANCE MEASURES**

**Service Area: Community Services**

**Area Administrator: Jennifer Hall**

**Service Unit: Ann Arbor Housing Commission**

**Service Unit Manager: N/A**

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
The AAHC administers 5 HUD-funded voucher programs, that provide rental subsidies to low-income households (Housing Choice Vouchers, Non-Elderly Disabled Vouchers, Veteran's Administration Supportive Housing, Continuum of Care Vouchers and Family Unification Program Vouchers).	●	●	●	●		●	HUD Section Eight Management Assessment Program (SEMAP) score (15 indicators) of at least a standard performer with the goal of high performer.	4th Quarter- June 2024	N/A due to COVID	N/A due to COVID	N/A due to COVID	High Performer
The Affordable Housing program is the entire housing portfolio that the AAHC owns and manages.	●	●	●	●	●	●	Greater than 95% occupancy. Occupancy is impacted by how long it takes to physically turn a unit when a tenant moves out as well as how quickly a new tenant is income-qualified and moves in.	Quarterly	96%	93%	96%	96%
The AAHC is an affordable housing developer. After the AAHC is done redeveloping all of its public housing, it will be developing additional affordable housing properties either through acquisition and rehabilitation or through new construction.	●	●	●	●	●	●	Number of income-restricted below market rate rental housing added to the market place.	Ongoing. Multiple projects will be at various development stages at the same time.	10 properties in various development stages	10 properties in various development stages	10 properties in various development stages, 1 16-unit acquisition	10 properties in various development stages
The Family Self Sufficiency Program is a HUD-funded program to help families become economically self-sufficient, who live in AAHC apartments or receive a voucher from the AAHC.	●	●	●	●		●	At least 100 households are participating in the program and at least 30 participants are escrowing funds to reach goal of economic self-sufficiency.	Quarterly	36/88	38/75	45/90	45/100
The AAHC's administrative and financial staff manage operations through a HUD-designated cost center called the "Central Office." The Central Office is funded through management fees paid by other AAHC programs and properties.			●				1.15 debt coverage ratio for tax credit properties and no audit findings.	Quarterly. Audit completed by 4th quarter - June 2024.	Exceeded 1.15 DCR, 1 audit significant deficiency	Exceeded 1.15 DCR, no audit findings	Exceeded 1.15 DCR, no audit findings	Exceeded 1.15 DCR, no audit findings

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

COMMUNITY SERVICES AREA  
ANN ARBOR HOUSING COMMISSION

Allocated Positions

Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
APPLICATIONS SPECIALIST	401690	1.00	1.00
ACCOUNTANT I	401450	1.00	1.00
ACCOUNTANT III	401670	1.00	1.00
ACCOUNTING SPECIALIST II	114131	0.00	1.00
ACCOUNTING SPECIALIST III	114132	2.00	2.00
ADMIN ASSISTANT LVL 1	110014	3.00	3.00
ADMIN ASSISTANT LVL 2	110024	1.00	1.00
ADMIN ASSISTANT LVL 3	110034	1.00	1.00
CONSTRUCTION PROJECT MGR	404740	1.00	1.00
DEPUTY DIRECTOR	404470	2.00	2.00
DIRECTOR OF REAL ESTATE	404750	1.00	1.00
FACILITIES& PROP MGR	404160	1.00	1.00
FINANCE MANAGER-AAHC	403770	1.00	1.00
FINANCIAL ANALYST	403370	1.00	1.00
FMT-AAHC I	114500	6.00	8.00
FMT-AAHC III	114520	2.00	2.00
FMT-AAHC IV	114530	1.00	1.00
FSS & SUPPORT SVC COORD	000390	2.00	2.00
OCCUPANCY SPEC I	114550	1.00	1.00
OCCUPANCY SPEC II	114560	2.00	2.00
OCCUPANCY SPECIALIST III	114570	4.00	4.00
OCCUPANCY SPECIALIST IV	114580	3.00	3.00
PLANNER	409999	1.00	1.00
PROPERTY & COMP SPE III	114650	5.00	6.00
RESIDENCY VOUCHER MGR II	190003	1.00	2.00
RESIDENCY VOUCHER MGR III	190013	1.00	1.00
SOCIAL SERVICES MANAGER	409999	1.00	1.00
Total		47.00	52.00

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## *COMMUNITY SERVICES AREA*

### **PARKS & RECREATION**

Parks and Recreation Services is one of five service units in the Community Services Area. It handles the functions of the parks administration, park maintenance, park forestry, programming, operation of recreation facilities, volunteerism, and natural area management and preservation. Parks and Recreation administration is responsible for policy development, park planning and capital improvements, parks and park shelter reservations and the Parks and Recreation Boards and Commissions. Recreation facilities include two golf courses, four pools, two ice rinks, two community centers, two canoe liveries, a senior center, a customer service office and rental facility, a public market, three dog parks, a skatepark, a science and nature education center and a historic farm site. The park system is comprised of more than 160 parks, ranging from neighborhood parks to nature preserves. The Leslie Science & Nature Center is operated by a 501(c)(3) organization.

**COMMUNITY SERVICES AREA  
PARKS & RECREATION**

**Revenues by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
CHARGES FOR SERVICES	2,974,604	4,385,888	4,915,954	4,730,629	5,145,152	5,415,739
CONTRIBUTIONS	205,776	364,748	735,500	906,025	60,500	60,500
INTERGOVERNMENTAL REVENUES	397,659	600,342	-	2,204,300	-	-
INVESTMENT INCOME	14,400	(517,995)	176,219	232,000	624,145	732,577
MISCELLANEOUS REVENUE	234,486	289,848	300,263	196,330	214,703	218,998
OPERATING TRANSFERS IN PRIOR YEAR SURPLUS	147,730	518,864	775,000	870,468	100,000	100,000
TAXES	-	-	5,856,193	-	15,000	15,000
	9,379,839	9,652,151	10,020,373	13,048,563	10,746,193	11,014,848
<b>Total</b>	<b>\$13,354,494</b>	<b>\$15,293,846</b>	<b>\$22,779,502</b>	<b>\$22,188,315</b>	<b>\$16,905,693</b>	<b>\$17,557,662</b>

**Revenues by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	3,334,662	4,700,062	5,204,802	4,948,596	5,377,005	5,651,887
OPEN SPACE & PARK ACQ MILLAGE (0024)	2,995,132	2,868,695	8,646,722	5,342,863	3,473,056	3,605,142
BANDEMER PROPERTY (0025)	8,482	6,910	8,344	1,000	10,949	11,400
PARKS MEMORIALS & CONTRIBUTIONS (0034)	233,608	290,790	820,385	994,525	174,842	181,754
OPEN SPACE ENDOWMENT (0041)	48,798	26,661	66,967	105,468	40,939	45,446
PARK MAINT & CAPITAL IMP MILLAGE (0071)	6,703,825	7,044,050	7,947,822	10,795,863	7,828,902	8,062,033
MAJOR GRANTS PROGRAMS (00MG)	29,987	356,678	84,460	-	-	-
<b>Total</b>	<b>\$13,354,494</b>	<b>\$15,293,846</b>	<b>\$22,779,502</b>	<b>\$22,188,315</b>	<b>\$16,905,693</b>	<b>\$17,557,662</b>



**COMMUNITY SERVICES AREA  
PARKS & RECREATION**

**Expenses by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GRANT/LOAN RECIPIENTS	29,987	56,678	133,322	-	-	-
PERSONNEL SERVICES	4,755,816	5,583,706	6,995,633	6,768,047	7,108,723	7,163,541
PAYROLL FRINGES	1,939,349	2,101,834	1,952,177	2,106,426	2,221,613	2,319,234
OTHER SERVICES	3,525,872	3,616,627	5,914,526	5,347,025	4,583,038	4,616,521
MATERIALS & SUPPLIES	801,269	966,294	929,632	1,005,995	913,462	913,792
OTHER CHARGES	1,727,236	3,426,818	10,037,804	9,143,400	4,327,140	4,313,179
PASS THROUGHS	1,521,300	2,083,221	2,239,818	2,263,685	1,469,773	1,474,235
CAPITAL OUTLAY	1,415,241	3,150,729	4,045,324	2,688,400	52,588	36,885
VEHICLE OPERATING COSTS	31,443	45,759	60,000	57,169	45,000	45,000
EMPLOYEE ALLOWANCES	23,551	21,402	20,302	23,446	19,020	19,020
<b>Total</b>	<b>\$15,771,064</b>	<b>\$21,053,068</b>	<b>\$32,328,538</b>	<b>\$29,403,593</b>	<b>\$20,740,357</b>	<b>\$20,901,407</b>

**Expenses by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	7,588,170	9,225,877	10,360,571	10,222,238	10,537,322	10,456,452
OPEN SPACE & PARK ACQ MILLAGE (0024)	2,352,118	4,726,687	7,023,871	7,003,013	2,210,783	2,219,490
BANDEMER PROPERTY (0025)	1,370	1,516	7,000	7,000	8,350	8,432
PARKS MEMORIALS & CONTRIBUTIONS (0034)	102,060	43,307	1,664,652	1,664,652	75,000	75,000
METRO EXPANSION (0036)	-	-	65,000	5,044	65,000	65,000
OPEN SPACE ENDOWMENT (0041)	3,899	3,667	60,000	47,700	15,000	15,000
PARK MAINT & CAPITAL IMP MILLAGE (0071)	5,693,460	6,695,336	10,714,122	10,453,946	7,828,902	8,062,033
MAJOR GRANTS PROGRAMS (00MG)	29,987	356,678	2,433,322	-	-	-
<b>Total</b>	<b>\$15,771,064</b>	<b>\$21,053,068</b>	<b>\$32,328,538</b>	<b>\$29,403,593</b>	<b>\$20,740,357</b>	<b>\$20,901,407</b>

**FTE Count**

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
PARKS & RECREATION	37.41	37.03	40.03	40.93	40.93
<b>Total</b>	<b>37.41</b>	<b>37.03</b>	<b>40.03</b>	<b>40.93</b>	<b>40.93</b>

**COMMUNITY SERVICES AREA**  
**PARKS AND RECREATION SERVICES**

**REVENUES**

**Charges for Services** - This increase reflects projected revenue from golf related activities and livery activities due to recovery from the effects of the COVID-19 pandemic.

**Contributions** - This decrease reflects the Parks Memorials & Contributions Fund receiving one-time developer contributions in FY 2023.

**Investment Income** - This is due to an anticipated increase in the rate of return on investments in FY 2024.

**Operating Transfers In** - This decrease is due to transfers from the Parks Memorial Contributions Fund to the Park Maintenance & Capital Improvement Fund for parks projects in FY 2023.

**Prior Year Surplus** - This decrease reflects the use of Open Space and Park Acquisition Millage Fund fund balance for the purchase of development rights of farmland property in FY 2023 as part of the City's Greenbelt Program as well as the use of the Park Maintenance & Capital Improvement Millage Fund fund balance for various capital and maintenance projects, and the use of General Fund fund balance for the Leslie Science Center testing and remediation.

**Taxes** - The increase reflects a normal adjustment due to inflation.

**EXPENSES**

**Grant/Loan Recipients** - This reflects the decrease in grants for various park projects.

**Personnel Services** - This reflects an increase in regular wages due to contractual increases and the addition of 1.0 FTE for an Assistant Recreation Supervisor for liveries.

**Payroll Fringes** - This reflects an increase in retiree healthcare costs for FY 2024.

**Other Services** - This reflects a decrease in the contract with The Conservation Fund due to the work being brought in-house, and contracted services for one-time capital projects in FY 2023.

**Other Charges** - The funding for Park Maintenance & Capital Improvement Fund monies for capital projects is budgeted as contingency in Other Charges. Once the project budgets are established, the budget and actual amounts will reflect appropriately in Capital Outlay. The decrease is attributable to Open Space & Parkland property acquisitions in FY 2023.

**Pass Throughs** - This reflects transfers from the General Fund and the Parks Memorials & Contributions Fund to the Park Maintenance & Capital Improvement Millage Fund for park projects.

**Capital Outlay** - The funding for the Park Maintenance & Capital Improvement Millage Fund monies for capital projects is budgeted as a contingency in Other Charges. Once the project budgets are established, the budget and actual amounts will reflect appropriately in this category.

**Municipal Service Charge (MSC)** - A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the Parks and Recreation Services Unit would be charged \$1,435,470 in FY 2024.

**COMMUNITY SERVICES AREA  
PARKS & RECREATION**

**Revenues by Activity (0010 GENERAL)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
0000 REVENUE	11,099	8,206	44,236	16,909	10,312	10,312
1000 ADMINISTRATION	281,744	259,350	256,047	215,063	189,676	191,824
1646 FARMER'S MARKET	205,984	167,854	157,698	157,698	187,709	188,296
6100 FACILITY RENTALS	33,456	253,145	407,543	407,543	368,103	368,103
6231 BUHR POOL	143,510	186,510	223,443	211,443	219,943	219,943
6232 BUHR RINK	54,050	126,768	128,357	127,631	121,186	121,186
6234 VETERAN'S POOL	42,370	171,057	154,800	151,500	173,800	173,800
6235 VETERAN'S ICE ARENA	87,173	343,164	468,236	333,058	368,194	393,194
6236 FULLER POOL	172,057	360,730	377,827	363,092	437,996	440,143
6237 MACK POOL	-	96,695	156,310	108,051	131,310	131,310
6238 VETERAN'S MEETING ROOM	-	1,763	4,601	4,601	1,670	1,670
6242 ARGO LIVERY	415,779	640,208	770,834	755,787	800,834	865,834
6244 GALLUP LIVERY	292,847	527,849	560,070	533,168	551,660	586,660
6315 SENIOR CENTER OPERATIONS	5,830	29,360	62,306	49,562	48,124	48,124
6503 HURON GOLF COURSE	425,415	345,150	459,169	485,682	451,700	451,700
6504 LESLIE GOLF COURSE	1,163,345	1,182,249	973,325	1,027,808	1,314,788	1,459,788
<b>Total</b>	<b>\$3,334,659</b>	<b>\$4,700,058</b>	<b>\$5,204,802</b>	<b>\$4,948,596</b>	<b>\$5,377,005</b>	<b>\$5,651,887</b>

**Revenues by Activity (0024 OPEN SPACE & PARK ACQ MILLAGE)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
0000 REVENUE	11,042	(255,918)	96,039	100,000	304,271	357,137
9024 PARK LAND ACQUISITION	2,984,091	3,124,612	8,550,683	5,242,863	3,168,785	3,248,005
<b>Total</b>	<b>\$2,995,133</b>	<b>\$2,868,694</b>	<b>\$8,646,722</b>	<b>\$5,342,863</b>	<b>\$3,473,056</b>	<b>\$3,605,142</b>

**Revenues by Activity (0025 BANDEMER PROPERTY)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
0000 REVENUE	103	(2,098)	694	1,000	2,599	3,050
1000 ADMINISTRATION	8,379	9,008	7,650	-	8,350	8,350
<b>Total</b>	<b>\$8,482</b>	<b>\$6,910</b>	<b>\$8,344</b>	<b>\$1,000</b>	<b>\$10,949</b>	<b>\$11,400</b>

**Revenues by Activity (0034 PARKS MEMORIALS & CONTRIBUTIONS)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
0000 REVENUE	1,440	(31,760)	10,385	16,000	39,842	46,754
1000 ADMINISTRATION	55,072	270,248	810,000	978,525	135,000	135,000
6970 PARK PLAN - ACTIVE RECREATION	23,892	40,302	-	-	-	-
9000 CAPITAL OUTLAY	153,204	12,000	-	-	-	-
<b>Total</b>	<b>\$233,608</b>	<b>\$290,790</b>	<b>\$820,385</b>	<b>\$994,525</b>	<b>\$174,842</b>	<b>\$181,754</b>

**Revenues by Activity (0041 OPEN SPACE ENDOWMENT)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
0000 REVENUE	1,064	(21,073)	6,967	10,000	25,939	30,446
9024 PARK LAND ACQUISITION	47,734	47,734	60,000	95,468	15,000	15,000
<b>Total</b>	<b>\$48,798</b>	<b>\$26,661</b>	<b>\$66,967</b>	<b>\$105,468</b>	<b>\$40,939</b>	<b>\$45,446</b>

**Revenues by Activity (0071 PARK MAINT & CAPITAL IMP MILLAGE)**

Activity	Actual FY 2022	Actual FY 2023	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
0000 REVENUE	4,755,392	5,075,120	5,150,319	7,118,863	5,707,198	5,887,286
1000 ADMINISTRATION	1,407	1,283	-	2,000	-	-
9000 CAPITAL OUTLAY	1,947,027	1,967,647	2,797,503	3,675,000	2,121,704	2,174,747
<b>Total</b>	<b>\$6,703,826</b>	<b>\$7,044,050</b>	<b>\$7,947,822</b>	<b>\$10,795,863</b>	<b>\$7,828,902</b>	<b>\$8,062,033</b>

**Revenues by Activity (00MG MAJOR GRANTS PROGRAMS)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
0000 REVENUE	29,987	56,678	84,460	-	-	-
6242 ARGO LIVERY	-	300,000	-	-	-	-
<b>Total</b>	<b>\$29,987</b>	<b>\$356,678</b>	<b>\$84,460</b>	<b>-</b>	<b>-</b>	<b>-</b>

**COMMUNITY SERVICES AREA  
PARKS & RECREATION**

**Expenses by Activity (0010 GENERAL)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	1,509,757	1,844,013	1,864,812	1,830,016	2,026,464	1,843,488
1646 FARMER'S MARKET	208,261	189,617	227,323	204,635	225,145	228,863
4146 FOOTBALL/SPECIAL EVENTS	689	-	10,635	8,635	10,894	11,037
6001 OUTDOOR ICE RINKS	1,321	-	-	-	-	-
6100 FACILITY RENTALS	254,571	297,744	380,697	343,571	392,533	397,493
6209 PARKS - MOWING	541,837	620,588	710,797	662,784	696,774	706,505
6210 OPERATIONS	456,887	578,918	738,205	709,825	757,492	781,483
6222 SNOW & ICE CONTROL	232,658	233,348	205,987	210,059	161,588	162,491
6231 BUHR POOL	178,851	349,563	347,456	354,754	375,668	383,040
6232 BUHR RINK	175,799	171,840	174,065	156,606	185,836	189,220
6234 VETERAN'S POOL	175,552	433,868	330,252	344,092	395,049	402,717
6235 VETERAN'S ICE ARENA	260,306	375,737	548,004	569,855	554,778	559,373
6236 FULLER POOL	400,835	439,637	486,365	529,965	500,218	506,884
6237 MACK POOL	149,506	333,638	407,708	421,557	401,085	404,287
6242 ARGO LIVERY	365,766	437,305	764,422	756,105	675,598	679,475
6244 GALLUP LIVERY	302,136	383,297	549,985	553,084	500,639	503,957
6315 SENIOR CENTER OPERATIONS	171,321	223,101	242,755	246,112	266,725	273,277
6328 ROW MAINTENANCE	5,841	6,844	12,763	5,236	12,772	12,782
6335 ATHLETIC FIELDS/GAME COURTS	18,236	15,431	17,879	23,171	16,922	17,260
6365 PLAYGROUND MAINTENANCE	142,588	87,465	48,634	86,344	48,034	48,044
6403 COMMUNITY OUTREACH SERVICES	172,052	173,333	246,872	181,415	178,549	178,853
6503 HURON GOLF COURSE	561,735	607,115	624,780	613,968	678,549	681,773
6504 LESLIE GOLF COURSE	1,010,802	1,132,778	1,129,644	1,119,918	1,184,925	1,192,953
9500 DEBT SERVICE	290,853	290,692	290,531	290,531	291,085	291,197
<b>Total</b>	<b>\$7,588,160</b>	<b>\$9,225,872</b>	<b>\$10,360,571</b>	<b>\$10,222,238</b>	<b>\$10,537,322</b>	<b>\$10,456,452</b>

**Expenses by Activity (0024 OPEN SPACE & PARK ACQ MILLAGE)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
9024 PARK LAND ACQUISITION	1,184,404	3,559,924	5,858,871	5,838,013	1,047,095	1,051,452
9500 DEBT SERVICE	1,167,713	1,166,763	1,165,000	1,165,000	1,163,688	1,168,038
<b>Total</b>	<b>\$2,352,117</b>	<b>\$4,726,687</b>	<b>\$7,023,871</b>	<b>\$7,003,013</b>	<b>\$2,210,783</b>	<b>\$2,219,490</b>

**Expenses by Activity (0025 BANDEMER PROPERTY)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	38	-	-	-	50	50
9018 PARK REHAB & DEVELOP MIL 95	1,332	1,516	7,000	7,000	8,300	8,382
<b>Total</b>	<b>\$1,370</b>	<b>\$1,516</b>	<b>\$7,000</b>	<b>\$7,000</b>	<b>\$8,350</b>	<b>\$8,432</b>

**Expenses by Activity (0034 PARKS MEMORIALS & CONTRIBUTIONS)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	26,975	30,692	750,000	750,000	75,000	75,000
6920 PARK PLAN - NEIGHBORHOOD PARKS	-	-	8,076	8,076	-	-
9000 CAPITAL OUTLAY	75,085	12,615	894,576	894,576	-	-
9024 PARK LAND ACQUISITION	-	-	12,000	12,000	-	-
<b>Total</b>	<b>\$102,060</b>	<b>\$43,307</b>	<b>\$1,664,652</b>	<b>\$1,664,652</b>	<b>\$75,000</b>	<b>\$75,000</b>

### Expenses by Activity (0036 METRO EXPANSION)

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
6222 SNOW & ICE CONTROL	-	-	65,000	5,044	65,000	65,000
<b>Total</b>	<b>-</b>	<b>-</b>	<b>\$65,000</b>	<b>\$5,044</b>	<b>\$65,000</b>	<b>\$65,000</b>

### Expenses by Activity (0041 OPEN SPACE ENDOWMENT)

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
9024 PARK LAND ACQUISITION	3,898	3,667	60,000	47,700	15,000	15,000
<b>Total</b>	<b>\$3,898</b>	<b>\$3,667</b>	<b>\$60,000</b>	<b>\$47,700</b>	<b>\$15,000</b>	<b>\$15,000</b>

### Expenses by Activity (0071 PARK MAINT & CAPITAL IMP MILLAGE)

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	505,135	706,882	946,194	1,010,594	849,352	870,199
1646 FARMER'S MARKET	37,670	83,643	18,000	20,078	18,000	18,000
6100 FACILITY RENTALS	23,169	68,392	110,000	113,649	64,000	64,000
6121 LESLIE SCIENCE CENTER	22,990	48,445	50,000	54,157	30,000	30,000
6123 KEMPF HOUSE	3,028	5,660	8,000	7,259	8,000	8,000
6210 OPERATIONS	769,874	829,661	798,094	740,953	755,933	773,211
6231 BUHR POOL	78,654	45,636	45,741	54,085	41,053	41,301
6232 BUHR RINK	48,855	46,595	33,239	83,426	33,556	33,800
6234 VETERAN'S POOL	23,728	31,240	46,185	53,820	42,600	42,816
6235 VETERAN'S ICE ARENA	63,849	144,311	114,185	124,559	88,601	88,814
6236 FULLER POOL	69,511	76,648	68,538	94,055	63,863	64,005
6237 MACK POOL	4,948	50,956	63,539	65,814	58,864	59,007
6242 ARGO LIVERY	15,773	47,761	43,779	46,418	44,814	45,166
6244 GALLUP LIVERY	40,906	44,521	63,778	132,581	64,815	65,168
6250 NORTHSIDE COMMUNITY CENTER	6,887	15,752	10,000	9,945	75,000	75,000
6255 SKATE PARK	603	2,463	12,500	8,662	10,000	10,000
6260 BRYANT COMMUNITY CENTER	18,547	15,710	20,000	14,867	-	-
6286 NAP VOLUNTEER OFFICE	4,369	13,061	7,500	22,631	7,500	7,500
6287 ECOLOGICAL RESTORATION	250,693	257,021	293,703	284,281	348,974	354,057
6288 ECOLOGICAL ASSESS & MONITORING	153,148	165,160	171,737	174,387	198,928	201,499
6289 OUTREACH VOLUNTEER COORDINATION	215,859	244,214	244,766	261,651	297,026	303,415
6291 SWIFT RUN DOG PARK	15,030	1,431	15,000	10,000	12,500	12,500
6309 GENERAL CARE	1,454,960	1,310,711	1,842,086	1,900,921	1,910,894	1,949,914
6315 SENIOR CENTER OPERATIONS	12,828	29,250	49,292	39,165	42,163	42,785
6335 ATHLETIC FIELDS/GAME COURTS	431,931	402,667	283,221	314,610	252,113	254,831
6340 ADOPT-A-PARK/GARDEN	87,747	85,908	148,499	144,156	171,027	177,690
6503 HURON GOLF COURSE	20,356	44,385	37,921	35,267	28,228	28,367
6504 LESLIE GOLF COURSE	20,418	34,655	42,921	70,529	35,729	35,869
6970 PARK PLAN - ACTIVE RECREATION	359,792	-	36,413	20,000	-	-
7017 CONSTRUCTION	10,915	1,446	-	-	-	-
7099 RECREATIONAL DAMS	131,402	190,563	154,124	151,356	183,083	181,971
9000 CAPITAL OUTLAY	789,887	1,650,583	4,935,167	4,390,070	2,092,286	2,223,148
<b>Total</b>	<b>\$5,693,462</b>	<b>\$6,695,331</b>	<b>\$10,714,122</b>	<b>\$10,453,946</b>	<b>\$7,828,902</b>	<b>\$8,062,033</b>

### Expenses by Activity (00MG MAJOR GRANTS PROGRAMS)

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1646 FARMER'S MARKET	29,987	56,678	133,322	-	-	-
6242 ARGO LIVERY	-	300,000	-	-	-	-
9009 GALLUP PARK BRIDGE REPLACEMENT	-	-	2,300,000	-	-	-
<b>Total</b>	<b>\$29,987</b>	<b>\$356,678</b>	<b>\$2,433,322</b>	<b>-</b>	<b>-</b>	<b>-</b>

**STRATEGIC GOALS AND PERFORMANCE MEASURES**

**Service Area: Community Services**

**Area Administrator: Derek Delacourt**

**Service Unit: Parks & Recreation**

**Service Unit Manager: Josh Landefeld**

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Provide high quality, affordable programming opportunities.	●	●	●	●			Percentage capacity of program spaces filled	6/30/2024	97%	97%	85%	80%
							Percentage satisfied (4 out of 5 rating average) per parks satisfaction program survey	6/30/2024	90%	88%	90%	85%
Protect and restore Ann Arbor's natural areas and foster an environmental ethic among the community.	●	●	●	●			Percentage capacity of the equivalent of 5 FTE's captured through volunteer hours	6/30/2024	87%	138%	112%	100%
							Percentage of the highest quality 400 acres of natural areas where NAP staff and volunteers have performed ecological restoration activities	6/30/2024	N/A	N/A	115%	100%
Engage volunteers and make improvements and enhancements to the Park system.	●	●	●	●			Percentage of parks that have been adopted (Goal of 50%).	6/30/2024	35%	43%	55%	50%
							Percentage capacity of the equivalent of 3 FTE's captured through volunteer hours	6/30/2024	52%	72%	120%	100%
Provide a diverse number of active and passive recreation opportunities across the Parks system.	●	●	●	●			Number of admissions to each recreation facility.	6/30/2024	477,726	700,643	950,000	1,150,000
							Percentage satisfied (4 out of 5 rating average) per parks satisfaction membership survey	6/30/2024	N/A	N/A	N/A	80%
Provide park planning & administrative support to effectively provide a Parks system reflective of community desires and values.	●	●	●	●			Number of active park improvement projects (Study, design, construction)	6/30/2024	N/A	N/A	23	20

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.



COMMUNITY SERVICES AREA  
PARKS & RECREATION

Allocated Positions

Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
REC SUPERVISOR 1	190201	3.00	3.00
REC SUPERVISOR 2	190211	2.00	2.00
ADMIN ASSISTANT LVL 3	110034	0.85	0.85
APPLICATION SPECIALIST	401760	0.04	0.04
CIVIL ENGINEER V	401330	0.03	0.03
COMM SERVICES AREA ADMIN	403630	0.25	0.25
COMMUNICATIONS SPECIALIST	401590	0.05	0.05
CSPPSMS V	192144	1.00	1.00
CST PPSM 1	112900	2.00	2.00
CST PPSM III	112920	5.00	5.00
CST PPSM IV	112930	2.00	2.00
CST PPSM V	112940	4.00	4.00
ELEC & CONTROL TECH III	116234	0.01	0.01
ELEC & CONTROL TECH V	116254	0.01	0.01
GOLF MAINTENANCE SUPERINT	404200	1.00	1.00
INV CON TECH III WTP/WWTP	117600	0.01	0.01
LAND ACQUISITION SUP	404810	1.00	1.00
LANDSCAPE ARCHITECT IV	401380	2.00	2.00
MARKET MANAGER	401430	1.00	1.00
NAP ENVIRO ED/ENGAGE COOR	409999	1.00	1.00
NAP SUPERVISOR IV	193200	2.00	2.00
NAP SUPERVISOR V	193300	1.00	1.00
OFFICE MANAGER	403180	0.20	0.20
P&R DEP MGR-OPEN SPACE	404790	1.00	1.00
PARKS & REC DIRECTOR GOLF	404120	1.00	1.00
PARKS & REC SERVICES MGR	403480	1.00	1.00
PARKS & REC SRV DEP MGR	401270	1.00	1.00
PARKS & REC SRV DEP MGR	401800	1.00	1.00
PPSM SUPERVISOR III	192124	1.00	1.00
RECREATION SUP III	190221	5.00	5.00
SENIOR APPLICATION SPEC	401050	0.15	0.15
WATER UT MAIN SUPV IV	197470	0.01	0.01
WATER UTILITY TECH V	117441	0.30	0.30
WTP MANAGER	401310	0.02	0.02
<b>Total</b>		<b>40.93</b>	<b>40.93</b>

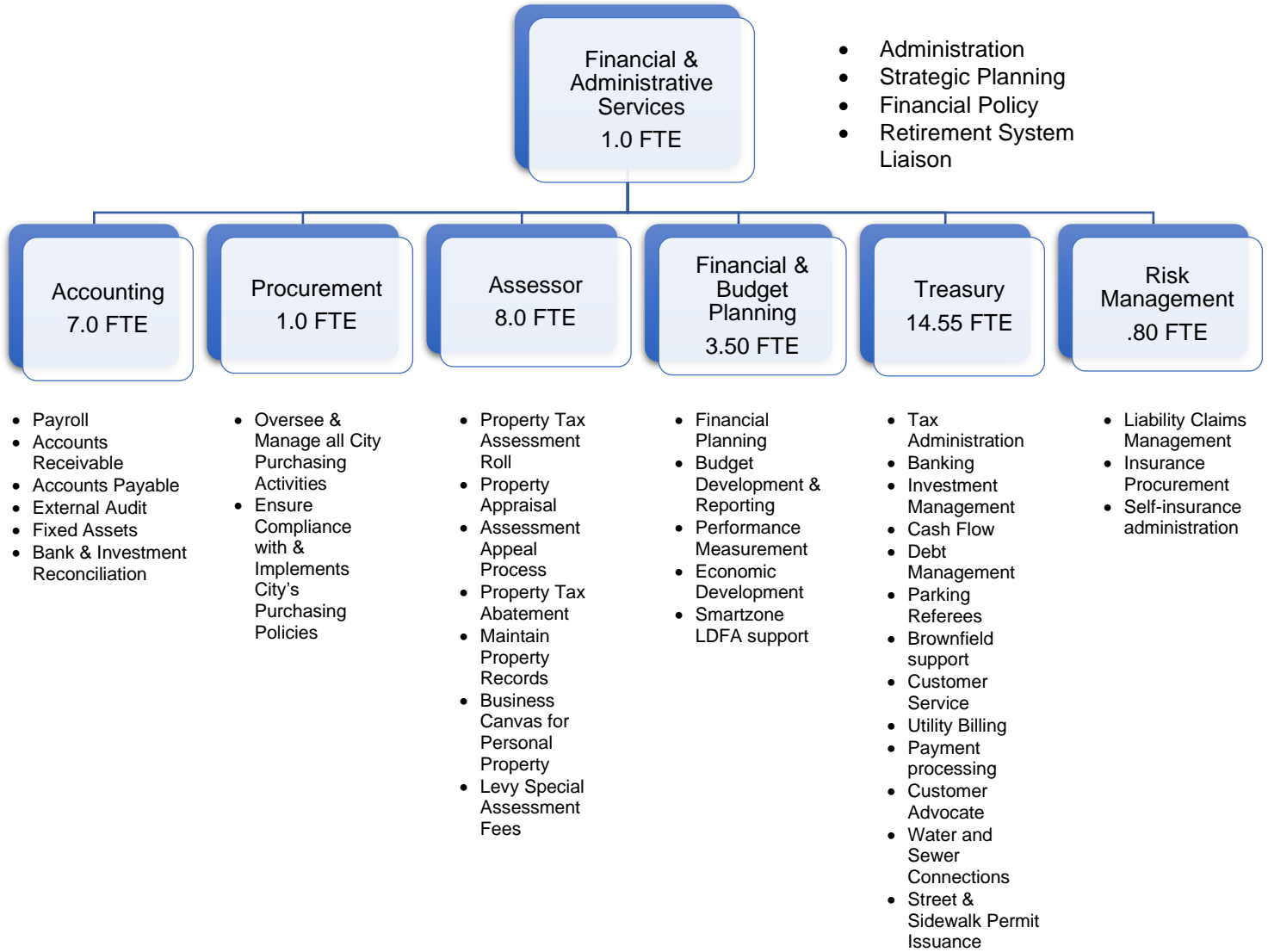
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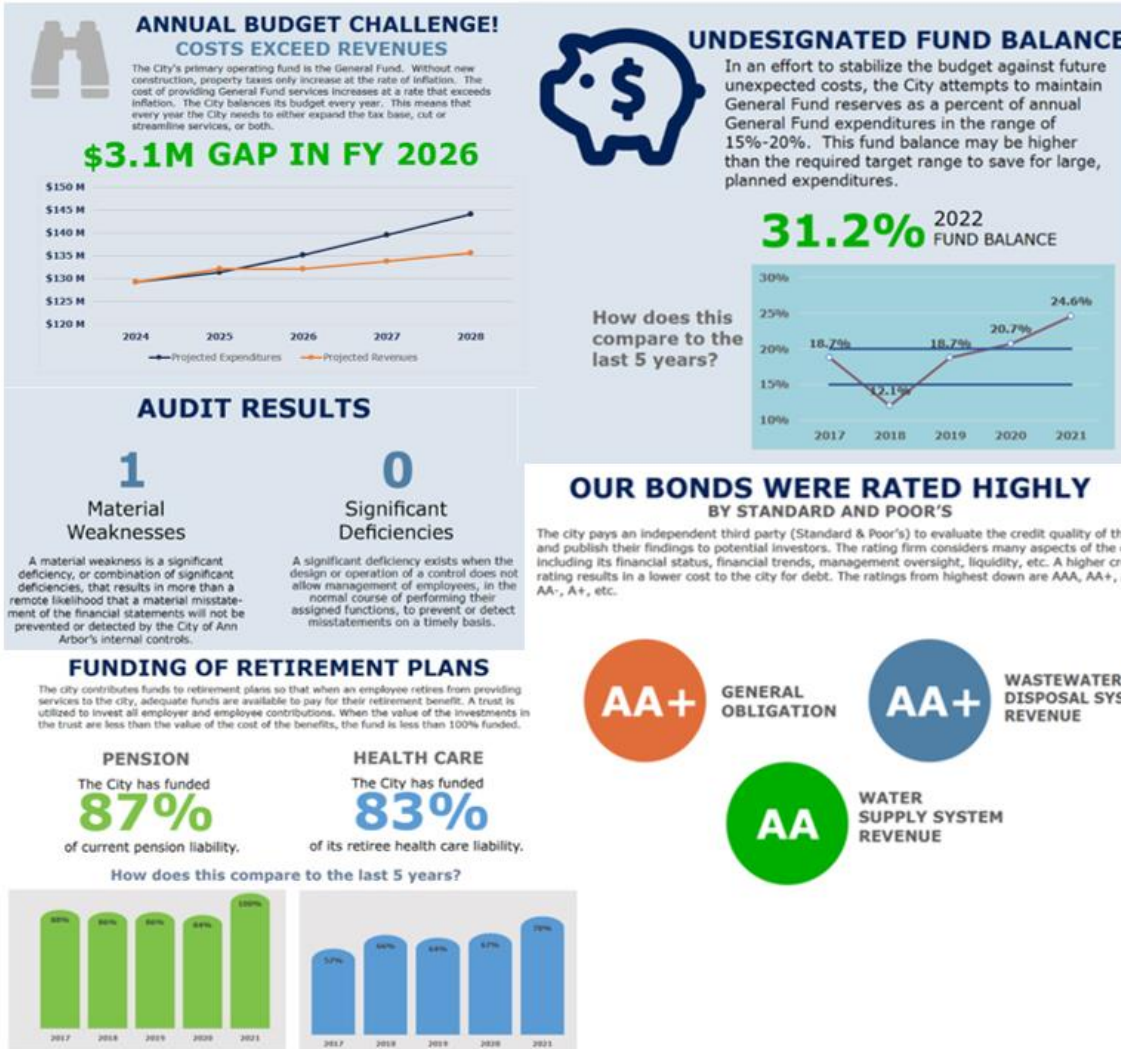
*FINANCIAL & ADMINISTRATIVE SERVICES AREA*

# Financial & Administrative Services Area

## Organization Chart



# Financial & Administrative Services Area Dashboard 2022



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## FINANCIAL & ADMINISTRATIVE SERVICES AREA

### Revenues by Service Unit

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
ASSESSOR SERVICES	885	650	872	1,050	816	816
FINANCIAL & BUDGET PLANNING	18,835,777	20,996,719	20,108,364	23,810,465	20,719,720	21,010,194
RISK MANAGEMENT	28,386,974	33,677,719	36,098,509	31,112,701	37,987,173	40,002,826
TREASURY SERVICES	51,960,848	53,679,529	55,189,050	56,584,285	59,070,501	60,547,448
<b>Total</b>	<b>\$99,184,484</b>	<b>\$108,354,617</b>	<b>\$111,396,795</b>	<b>\$111,508,501</b>	<b>\$117,778,210</b>	<b>\$121,561,284</b>

### Revenues by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	70,816,913	74,731,724	75,284,869	80,176,600	79,736,143	81,494,026
RISK FUND (0057)	28,386,974	33,677,719	36,098,509	31,112,701	37,987,173	40,002,826
MAJOR GRANTS PROGRAMS (00MG)	(21,766)	(13,245)	-	200,000	-	-
COUNTY MENTAL HEALTH MILLAGE (0100)	1,770	(26,631)	9,375	12,000	35,766	41,980
CAPITAL SINKING FUND (0101)	593	(14,950)	4,042	7,200	19,128	22,452
<b>Total</b>	<b>\$99,184,484</b>	<b>\$108,354,617</b>	<b>\$111,396,795</b>	<b>\$111,508,501</b>	<b>\$117,778,210</b>	<b>\$121,561,284</b>

## FINANCIAL & ADMINISTRATIVE SERVICES AREA

### Expenses by Service Unit

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
ACCOUNTING SERVICES	823,225	889,722	866,638	897,903	977,980	1,003,150
ASSESSOR SERVICES	1,012,024	1,107,118	1,110,037	1,116,074	1,276,153	1,308,733
FINANCIAL & BUDGET PLANNING	901,790	987,519	1,276,213	1,229,129	1,235,278	1,279,127
PROCUREMENT	151,582	148,929	169,658	169,530	173,445	176,253
RISK MANAGEMENT	2,960,088	2,717,368	3,706,603	3,698,760	3,748,435	3,937,325
TREASURY SERVICES	3,595,588	3,194,832	3,259,968	3,126,585	3,217,993	3,311,497
<b>Total</b>	<b>\$9,444,297</b>	<b>\$9,045,488</b>	<b>\$10,389,117</b>	<b>\$10,237,981</b>	<b>\$10,629,284</b>	<b>\$11,016,085</b>

### Expenses by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	3,960,067	4,213,393	4,506,127	4,436,010	4,815,130	4,950,557
MAJOR STREET (0021)	8,847	11,600	11,204	11,386	12,152	12,475
WATER SUPPLY SYSTEM (0042)	1,231,262	823,318	880,878	816,908	805,951	825,525
SEWAGE DISPOSAL SYSTEM (0043)	778,735	686,934	707,921	698,587	700,757	721,213
PROJECT MANAGEMENT (0049)	49,097	66,606	77,869	77,869	76,778	81,708
RISK FUND (0057)	2,843,571	2,586,436	3,584,621	3,585,789	3,646,662	3,833,752
STORMWATER SEWER SYSTEM FUND (0069)	251,753	345,012	365,538	356,638	373,083	384,358
SOLID WASTE (0072)	320,965	312,189	254,959	254,794	198,771	206,497
<b>Total</b>	<b>\$9,444,297</b>	<b>\$9,045,488</b>	<b>\$10,389,117</b>	<b>\$10,237,981</b>	<b>\$10,629,284</b>	<b>\$11,016,085</b>

### FTE Count

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
ACCOUNTING SERVICES	7.00	7.00	7.00	7.00	7.00
ASSESSOR SERVICES	8.00	8.00	8.00	8.00	8.00
FINANCIAL & BUDGET PLANNING	5.00	4.50	4.50	4.50	4.50
PROCUREMENT	1.00	1.00	1.00	1.00	1.00
RISK MANAGEMENT	1.35	0.85	0.85	0.80	0.80
TREASURY SERVICES	14.35	14.26	14.26	14.55	14.55
<b>Total</b>	<b>36.70</b>	<b>35.61</b>	<b>35.61</b>	<b>35.85</b>	<b>35.85</b>





## *FINANCIAL & ADMINISTRATIVE SERVICES AREA*

### **ACCOUNTING SERVICES**

The Accounting Services Unit is responsible for recording and reporting on all financial activity of the City in accordance with generally accepted accounting principles. This service area oversees the accounts payable, accounts receivable and payroll functions, and compiles financial information for use by other service areas, management and the public.

**FINANCIAL & ADMINISTRATIVE SERVICES AREA**  
**ACCOUNTING SERVICES**

**Expenses by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
PERSONNEL SERVICES	453,288	476,554	495,300	503,063	517,597	521,917
PAYROLL FRINGES	286,784	314,927	273,372	296,840	352,656	369,587
OTHER SERVICES	5,511	7,360	8,050	6,124	8,050	8,050
MATERIALS & SUPPLIES	7,095	5,267	6,234	8,194	6,421	6,421
OTHER CHARGES	70,547	85,614	83,682	83,682	93,256	97,175
<b>Total</b>	<b>\$823,225</b>	<b>\$889,722</b>	<b>\$866,638</b>	<b>\$897,903</b>	<b>\$977,980</b>	<b>\$1,003,150</b>

**Expenses by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	823,225	889,722	866,638	897,903	977,980	1,003,150
<b>Total</b>	<b>\$823,225</b>	<b>\$889,722</b>	<b>\$866,638</b>	<b>\$897,903</b>	<b>\$977,980</b>	<b>\$1,003,150</b>

**FTE Count**

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
ACCOUNTING SERVICES	7.00	7.00	7.00	7.00	7.00
<b>Total</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>

**FINANCIAL & ADMINISTRATIVE SERVICES**  
**ACCOUNTING SERVICES UNIT**

**EXPENSES**

**Personnel Services** - The increase is due to changes in staffing as well as annual pay increases.

**Payroll Fringes** - The increase is due to a rise in pension costs as well as additional medical costs for FY 2024 due to a change in staffing.

**Other charges** - This reflects an increase in information technology costs.

**Municipal Service Charge (MSC)** - A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the Accounting Unit would be charged \$238,437 in FY 2024.

**STRATEGIC GOALS AND PERFORMANCE MEASURES**

**Service Area: Financial & Administrative Services**

**Area Administrator: Marti Praschan**

**Service Unit: Accounting**

**Service Unit Manager: Tami Cook**

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Ensure compliance and timely filing of the annual audit and Annual Comprehensive Financial Report (ACFR).			●		●	●	Receive GFOA award for excellence.	6/30/2024	Yes	Yes	Yes	Yes
							No internal control deficiencies.	6/30/2024	1	1	0	0
							No compliance issues.	6/30/2024	None	None	None	None
Process payroll and tax reporting accurately and timely.	●		●		●	●	Compliance filings are timely and accurate.	6/30/2024	83%	100%	100%	100%
							No compliance issues.	6/30/2024	None	None	None	None
							No errors in payroll processing.	6/30/2024	None	None	None	None
Manage accounts payable and vendor maintenance accurately and timely.	●		●		●		Cross training is occurring as part of succession planning and redundancy.	6/30/2024	N/A	N/A	50%	100%
							No compliance issues with IRS.	6/30/2024	None	None	None	None
							Payments disbursed within 30 days of entry into the financial system.	6/30/2024	Yes	Yes	Yes	Yes
Maintain and analyze the general ledger, ensuring compliance with policy.			●		●		<1% compliance issues with purchasing cards.	6/30/2024	1.66%	0.70%	0.50%	0.99%
							Reconciliations prepared within 30 days of month-end for cash, fixed assets and taxes.	6/30/2024	N/A	N/A	75%	100%
							Reconciliations prepared within 30 days of quarter-end for accounts receivable & bad debt write-offs, prepaids, investments, grants, debt, transfers and other liabilities.	6/30/2024	N/A	N/A	75%	100%

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

FINANCIAL & ADMINISTRATIVE SERVICES AREA  
ACCOUNTING SERVICES

Allocated Positions

Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
ACCOUNTANT I	000830	1.00	1.00
ACCOUNTANT III	401670	1.00	1.00
ACCOUNTING SERVICES MGR	403800	1.00	1.00
ADMIN ASSISTANT LVL 3	110034	1.00	1.00
ADMIN ASSISTANT LVL 5	110054	2.00	2.00
PAYROLL SPECIALIST V	114620	1.00	1.00
<b>Total</b>		<b>7.00</b>	<b>7.00</b>

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## *FINANCIAL & ADMINISTRATIVE SERVICES AREA*

### **ASSESSOR SERVICES**

The Assessing Service Unit establishes market values on an annual basis and is responsible for tax assessing and property appraisals for all taxable property within the City. Other duties include maintaining current owner name and property addresses within the assessing database, reviewing and approving Principal Residence Exemptions, processing personal property statements, review and processing of land splits and combinations, reviewing and processing exemption applications, calculating Payments in Lieu of Taxes, establishing special assessment districts and apportioning the special assessment within that special assessment district, defending Assessed and Taxable Values before the Michigan Tax Tribunal and assisting other service areas and service units within the City with valuation, real estate and property taxation issues.

**FINANCIAL & ADMINISTRATIVE SERVICES AREA**  
**ASSESSOR SERVICES**

**Revenues by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
CHARGES FOR SERVICES	885	650	872	50	816	816
TAXES	-	-	-	1,000	-	-
<b>Total</b>	<b>\$885</b>	<b>\$650</b>	<b>\$872</b>	<b>\$1,050</b>	<b>\$816</b>	<b>\$816</b>

**Revenues by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	885	650	872	1,050	816	816
<b>Total</b>	<b>\$885</b>	<b>\$650</b>	<b>\$872</b>	<b>\$1,050</b>	<b>\$816</b>	<b>\$816</b>



**FINANCIAL & ADMINISTRATIVE SERVICES AREA**  
**ASSESSOR SERVICES**

**Expenses by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
PERSONNEL SERVICES	516,247	576,206	566,513	565,563	592,450	603,530
PAYROLL FRINGES	298,470	335,019	307,452	311,685	334,640	352,545
OTHER SERVICES	33,640	15,786	83,041	84,708	158,800	158,800
MATERIALS & SUPPLIES	18,962	21,895	21,162	20,962	21,257	21,257
OTHER CHARGES	131,305	144,212	117,469	118,756	154,606	158,201
EMPLOYEE ALLOWANCES	13,400	14,000	14,400	14,400	14,400	14,400
<b>Total</b>	<b>\$1,012,024</b>	<b>\$1,107,118</b>	<b>\$1,110,037</b>	<b>\$1,116,074</b>	<b>\$1,276,153</b>	<b>\$1,308,733</b>

**Expenses by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	1,012,024	1,107,118	1,110,037	1,116,074	1,276,153	1,308,733
<b>Total</b>	<b>\$1,012,024</b>	<b>\$1,107,118</b>	<b>\$1,110,037</b>	<b>\$1,116,074</b>	<b>\$1,276,153</b>	<b>\$1,308,733</b>

**FTE Count**

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
ASSESSOR SERVICES	8.00	8.00	8.00	8.00	8.00
<b>Total</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>

## FINANCIAL & ADMINISTRATIVE SERVICES

### ASSESSOR SERVICES UNIT

#### EXPENSES

**Personnel Services** - The increase is due to staff promotions as well as annual pay increases.

**Payroll Fringes** - The increase is due to a rise in pension and medical costs for FY 2024.

**Other Services** - This is due to one-time funding in FY 2024 and FY 2025 for property appraisals related to Michigan Tax Tribunal appeals.

**Other Charges** - This reflects an increase in IT costs in FY 2024.

**Municipal Service Charge (MSC)** - A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the Assessor Services Unit would be charged \$278,626 in FY 2024.

**STRATEGIC GOALS AND PERFORMANCE MEASURES**

**Service Area: Financial & Administrative Services**

**Area Administrator: Marti Praschan**

**Service Unit: Assessing**

**Service Unit Manager: Jerry Markey**

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Appraise all real & personal property annually.			●		●		Establish ECF multipliers for neighborhoods; audit personal property accounts; site visit 10% of residential class for neighborhood review; site visit new construction based on permits.	6/30/2024	10%	100%	100%	100%
							Equalization factor of 1.00 (see below for definition)	April 2024 County Equalization & May 2024 State Equalization	1.00	1.00	1.00	1.00
Preparation and defense of assessment appeals, Board of Review, Michigan Tax Tribunal, and State Tax Commission proceedings.			●				Board of Review Appeals Heard / Processed at MBOR, JBOR & DBOR; Board of Review Decisions Mailed Within Two Weeks of the End of Board of Review.	3rd week of March for March BOR/ Tuesday following third Monday in July for JBOR/ Tuesday following second Tuesday in December for DBOR	100%	100%	100%	100%
							Full Tribunal Appeals answered within 28 days of notification.	6/30/2024	100%	100%	100%	100%
							All valuation disclosures are filed 21 days or greater from hearing date.	6/30/2024	100%	100%	100%	100%
Analyze and review property sales, ownership data and legal descriptions.					●		Process All Sales Data, Change of Ownership, Principal Residence Exemptions, Legal Description Adjustments Within 45 days of Notification.	6/30/2024	Daily & within 45 days from county receipt	Daily & within 45 days from county receipt	100%	100%
Handle customer inquiries and information requests.	●				●		Online data updated daily	6/30/2024	Yes	Yes	100%	100%
							Answer customer requests within 1 business day.	6/30/2024	95%	95%	100%	100%
							Adhoc requests performed within 3 business days.	6/30/2024	100%	100%	100%	100%

**Equalization Factor Definition** - Washtenaw County can apply a factor to the City's Assessments if the value change is not properly calculated. A factor of 1.00 affirms assessed values are calculated properly.

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

FINANCIAL & ADMINISTRATIVE SERVICES AREA  
ASSESSOR SERVICES

Allocated Positions

Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
ADMIN ASSISTANT LVL 4	110044	1.00	1.00
ASSESSOR SERVICES MANAGER	403220	1.00	1.00
DEPUTY ASSESSOR	403430	1.00	1.00
PROPERTY APPRAISER III	115000	4.00	4.00
SENIOR APPRAISER	401260	1.00	1.00
<b>Total</b>		<b>8.00</b>	<b>8.00</b>



*FINANCIAL & ADMINISTRATIVE SERVICES AREA*

**FINANCIAL & BUDGET PLANNING**

The Financial & Budget Planning Service Unit is responsible for strategic financial planning, coordinating the annual budget process, supporting economic development initiatives and acting as a resource for Citywide issues related to financial management.

**FINANCIAL & ADMINISTRATIVE SERVICES AREA**  
**FINANCIAL & BUDGET PLANNING**

**Revenues by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
CHARGES FOR SERVICES	117,364	112,850	-	-	-	-
FINES & FORFEITS	350	350	-	-	-	-
INTERGOVERNMENTAL REVENUES	13,892,143	17,201,689	14,497,571	17,389,246	14,623,310	14,750,305
INTRAGOVERNMENTAL SALES	4,836,818	5,021,097	5,172,379	5,162,827	5,014,649	5,168,590
INVESTMENT INCOME	(49,582)	(1,366,910)	399,327	1,047,915	1,054,894	1,064,432
MISCELLANEOUS REVENUE	38,028	22,205	39,087	209,055	26,867	26,867
OPERATING TRANSFERS IN	-	3,716	-	-	-	-
TAXES	656	1,722	-	1,422	-	-
<b>Total</b>	<b>\$18,835,777</b>	<b>\$20,996,719</b>	<b>\$20,108,364</b>	<b>\$23,810,465</b>	<b>\$20,719,720</b>	<b>\$21,010,194</b>

**Revenues by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	18,855,180	21,051,545	20,094,947	23,591,265	20,664,826	20,945,762
MAJOR GRANTS PROGRAMS (00MG)	(21,766)	(13,245)	-	200,000	-	-
COUNTY MENTAL HEALTH MILLAGE (0100)	1,770	(26,631)	9,375	12,000	35,766	41,980
CAPITAL SINKING FUND (0101)	593	(14,950)	4,042	7,200	19,128	22,452
<b>Total</b>	<b>\$18,835,777</b>	<b>\$20,996,719</b>	<b>\$20,108,364</b>	<b>\$23,810,465</b>	<b>\$20,719,720</b>	<b>\$21,010,194</b>

**FINANCIAL & ADMINISTRATIVE SERVICES AREA**  
**FINANCIAL & BUDGET PLANNING**

**Expenses by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
PERSONNEL SERVICES	375,891	392,246	413,816	407,256	418,547	418,547
PAYROLL FRINGES	178,687	159,162	239,705	199,529	232,989	241,629
OTHER SERVICES	113,604	85,289	192,662	192,314	171,192	196,192
MATERIALS & SUPPLIES	1,443	1,357	1,590	1,590	1,636	1,636
OTHER CHARGES	230,675	348,325	427,300	427,300	409,774	419,983
EMPLOYEE ALLOWANCES	1,490	1,140	1,140	1,140	1,140	1,140
<b>Total</b>	<b>\$901,790</b>	<b>\$987,519</b>	<b>\$1,276,213</b>	<b>\$1,229,129</b>	<b>\$1,235,278</b>	<b>\$1,279,127</b>

**Expenses by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	901,790	987,519	1,276,213	1,229,129	1,235,278	1,279,127
<b>Total</b>	<b>\$901,790</b>	<b>\$987,519</b>	<b>\$1,276,213</b>	<b>\$1,229,129</b>	<b>\$1,235,278</b>	<b>\$1,279,127</b>

**FTE Count**

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
FINANCIAL & BUDGET PLANNING	5.00	4.50	4.50	4.50	4.50
<b>Total</b>	<b>5.00</b>	<b>4.50</b>	<b>4.50</b>	<b>4.50</b>	<b>4.50</b>

**FINANCIAL & ADMINISTRATIVE SERVICES  
FINANCIAL & BUDGET PLANNING SERVICES UNIT**

**REVENUES**

**Intergovernmental Revenues** - This reflects an increase in State Shared Revenue for FY 2024.

**Intragovernmental Sales** - This reflects a decrease in Municipal Service Charges paid by other funds to the General Fund as reimbursement for services rendered.

**Investment Income** - The increase reflects an anticipated higher rate of return on investments.

**EXPENSES**

**Other Services** - This reflects one-time funding in FY 2023 for a Municipal Services Charge study.

**Other Charges** - This reflects a decrease in information technology costs.

**Municipal Service Charge (MSC)** - A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the Financial and Budget Planning Services Unit would be charged \$167,470 in FY 2024.



**STRATEGIC GOALS AND PERFORMANCE MEASURES**

**Service Area: Financial & Administrative Services**

**Area Administrator: Marti Praschan**

**Service Unit: Budget & Administration**

**Service Unit Manager: Kim Buselmeier**

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Lead the Development of the City-wide Budget (2 year plan).	●	●	●	●	●	●	Receive GFOA award	12/31/2023	Yes	Yes	Yes	Yes
							Fund balances meet policy requirements	6/30/2024	Yes	Yes	Yes	Yes
Accurately Forecast the Year-end Financial Performance.			●		●		April forecast for year-end audit is within 1% of year-end actual results	6/30/2024	0.0003%	0.62%	1.0%	1.0%
Support the Operating Units with Expert Financial Analysis and Reporting.			●			●	Finance participation in labor negotiations	6/30/2024	Limited	Limited	Yes	Yes
							Review 5% of GFOA best practices annually	6/30/2024	6.4%	5.0%	5.0%	5.0%

Please refer to the Information Pages: The Budget Process section for details regarding the strategic goals listed within the above performance metrics.

FINANCIAL & ADMINISTRATIVE SERVICES AREA  
FINANCIAL & BUDGET PLANNING

Allocated Positions

Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
BUDGET ANALYST	000400	2.00	2.00
FINANCIAL & ADMIN AREA AD	403520	1.00	1.00
FINANCIAL MANAGER	401070	1.00	1.00
OFFICE MANAGER	403180	0.50	0.50
<b>Total</b>		<b>4.50</b>	<b>4.50</b>



## *FINANCIAL & ADMINISTRATIVE SERVICES AREA*

### **PROCUREMENT**

The Procurement Unit is responsible for ensuring the City's procurement policies and procedures are being followed. The Unit also provides surplus property disposition and general and administrative support in the preparation, reconciliation, and reporting of the City's procurement of goods and services.

**FINANCIAL & ADMINISTRATIVE SERVICES AREA  
PROCUREMENT**

**Expenses by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
PERSONNEL SERVICES	90,376	92,049	94,439	94,439	94,439	94,439
PAYROLL FRINGES	45,217	50,184	50,138	49,998	53,826	56,142
OTHER SERVICES	314	378	7,905	7,917	7,905	7,905
MATERIALS & SUPPLIES	6,134	2,897	5,914	5,914	6,091	6,091
OTHER CHARGES	9,541	3,421	11,262	11,262	11,184	11,676
<b>Total</b>	<b>\$151,582</b>	<b>\$148,929</b>	<b>\$169,658</b>	<b>\$169,530</b>	<b>\$173,445</b>	<b>\$176,253</b>

**Expenses by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	151,582	148,929	169,658	169,530	173,445	176,253
<b>Total</b>	<b>\$151,582</b>	<b>\$148,929</b>	<b>\$169,658</b>	<b>\$169,530</b>	<b>\$173,445</b>	<b>\$176,253</b>

**FTE Count**

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
PROCUREMENT	1.00	1.00	1.00	1.00	1.00
<b>Total</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**FINANCIAL & ADMINISTRATIVE SERVICES  
PROCUREMENT SERVICES UNIT**

**EXPENSES**

**Municipal Service Charge (MSC)** - A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the Procurement Unit would be charged \$40,827 in FY 2024.

**STRATEGIC GOALS AND PERFORMANCE MEASURES**

**Service Area: Financial & Administrative Services**

**Area Administrator: Marti Praschan**

**Service Unit: Procurement**

**Service Unit Manager: Colin Spencer**

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Maintaining internal purchasing compliance through adherence to established policies and procedures.	●		●		●		100% of Required Forms collected.	Quarterly	100%	100%	100%	100%
							PO's processed or updated with the department within 24 hrs.	Quarterly	100%	100%	100%	100%
Managing the City's formal solicitation process.	●		●	●	●		No formal protests of solicitations.	Quarterly	1	1	1	0
							Average response rate of 3 or more vendors per solicitation per fiscal year.	Quarterly	4.38	2.68	2.55	>3
Serving as the initial point of contact for potential vendors and service providers.	●			●	●		100% on time (or better) FOIA responses.	Quarterly	100%	100%	100%	100%
Administration of the City's "before purchase" Purchasing Card (P-Card) process.	●		●		●		Submission/entry of P-Card applications into Chase system within 24 hrs.	Quarterly	100%	100%	100%	100%

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

FINANCIAL & ADMINISTRATIVE SERVICES AREA  
PROCUREMENT

Allocated Positions

Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
PURCHASING MANAGER	404210	1.00	1.00
Total		1.00	1.00

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## *FINANCIAL & ADMINISTRATIVE SERVICES AREA*

### **RISK MANAGEMENT**

The Risk Management Unit, in conjunction with the Treasury Unit, is responsible for management of the City's self-insurance program. This includes securing property, general liability and other insurance coverage, managing and investigating claims in conjunction with a third-party administrator, identifying and working to mitigate potential risks, and management of the Risk Fund.

**FINANCIAL & ADMINISTRATIVE SERVICES AREA**  
**RISK MANAGEMENT**

**Revenues by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
CHARGES FOR SERVICES	25,714,518	30,531,178	33,721,463	28,528,075	35,242,127	37,202,173
CONTRIBUTIONS	2,229,468	2,772,405	1,920,000	2,046,204	2,000,000	2,000,000
INVESTMENT INCOME	17,915	(262,412)	98,046	178,995	320,046	375,653
MISCELLANEOUS REVENUE	425,073	636,548	325,000	325,427	425,000	425,000
OPERATING TRANSFERS IN	-	-	34,000	34,000	-	-
<b>Total</b>	<b>\$28,386,974</b>	<b>\$33,677,719</b>	<b>\$36,098,509</b>	<b>\$31,112,701</b>	<b>\$37,987,173</b>	<b>\$40,002,826</b>

**Revenues by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
RISK FUND (0057)	28,386,974	33,677,719	36,098,509	31,112,701	37,987,173	40,002,826
<b>Total</b>	<b>\$28,386,974</b>	<b>\$33,677,719</b>	<b>\$36,098,509</b>	<b>\$31,112,701</b>	<b>\$37,987,173</b>	<b>\$40,002,826</b>

**FINANCIAL & ADMINISTRATIVE SERVICES AREA**  
**RISK MANAGEMENT**

**Expenses by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
PERSONNEL SERVICES	187,433	214,327	196,408	178,405	167,100	171,046
PAYROLL FRINGES	45,522	47,458	47,859	47,012	38,369	40,124
OTHER SERVICES	566,346	587,454	852,060	852,000	810,754	835,989
OTHER CHARGES	2,160,709	1,868,051	2,610,198	2,621,265	2,732,095	2,890,049
EMPLOYEE ALLOWANCES	78	78	78	78	117	117
<b>Total</b>	<b>\$2,960,088</b>	<b>\$2,717,368</b>	<b>\$3,706,603</b>	<b>\$3,698,760</b>	<b>\$3,748,435</b>	<b>\$3,937,325</b>

**Expenses by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	116,517	130,932	121,982	112,971	101,773	103,573
RISK FUND (0057)	2,843,571	2,586,436	3,584,621	3,585,789	3,646,662	3,833,752
<b>Total</b>	<b>\$2,960,088</b>	<b>\$2,717,368</b>	<b>\$3,706,603</b>	<b>\$3,698,760</b>	<b>\$3,748,435</b>	<b>\$3,937,325</b>

**FTE Count**

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
RISK MANAGEMENT	1.35	0.85	0.85	0.80	0.80
<b>Total</b>	<b>1.35</b>	<b>0.85</b>	<b>0.85</b>	<b>0.80</b>	<b>0.80</b>

## **FINANCIAL & ADMINISTRATIVE SERVICES**

### **RISK MANAGEMENT SERVICES UNIT**

#### **REVENUES**

**Charges for Services** - The revenue increase is generated from higher charges to departments for active and retiree health care.

**Contributions** - The increase reflects additional retiree contributions.

**Investment Income** - The increase reflects an anticipated higher rate of return on investments.

**Operating Transfers In** - This reflects a one-time transfer from the General Fund in FY 2023.

#### **EXPENSES**

**Personnel Services** - This reflects staff turnover in FY 2023.

**Payroll Fringes** - This reflects staff turnover in FY 2023.

**Other Services** - This relates to a decrease in crime insurance costs.

**Other Charges** - This relates to an increase in liability insurance costs.

FINANCIAL & ADMINISTRATIVE SERVICES AREA  
RISK MANAGEMENT

Allocated Positions

Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
TREASURY SERVICES MGR	403470	0.15	0.15
ASST TREASURY SRVS MGR	401090	0.15	0.15
OFFICE MANAGER	403180	0.50	0.50
<b>Total</b>		<b>0.80</b>	<b>0.80</b>

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## *FINANCIAL & ADMINISTRATIVE SERVICES AREA*

### **TREASURY SERVICES**

The Treasury Services Unit oversees the collection and distribution of City revenues, such as property taxes, parking ticket revenues, and special assessments. This unit is also responsible for investment portfolio management, cash flow management, bond issuance, risk management, and adjudicating contested parking tickets. Additionally, this unit manages the City's Customer Service function. Customer Service processes payments, performs utility billing, answers all general calls to the City, issues various permits, and manages citizen service requests.

**FINANCIAL & ADMINISTRATIVE SERVICES AREA  
TREASURY SERVICES**

**Revenues by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
CHARGES FOR SERVICES	388,706	599,807	454,257	558,878	469,008	479,693
FINES & FORFEITS	291,924	267,286	307,138	307,138	272,854	281,040
MISCELLANEOUS REVENUE	2,149	70	4,132	4,132	4,039	4,039
TAXES	51,278,069	52,812,366	54,423,523	55,714,137	58,324,600	59,782,676
<b>Total</b>	<b>\$51,960,848</b>	<b>\$53,679,529</b>	<b>\$55,189,050</b>	<b>\$56,584,285</b>	<b>\$59,070,501</b>	<b>\$60,547,448</b>

**Revenues by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	51,960,848	53,679,529	55,189,050	56,584,285	59,070,501	60,547,448
<b>Total</b>	<b>\$51,960,848</b>	<b>\$53,679,529</b>	<b>\$55,189,050</b>	<b>\$56,584,285</b>	<b>\$59,070,501</b>	<b>\$60,547,448</b>



**FINANCIAL & ADMINISTRATIVE SERVICES AREA  
TREASURY SERVICES**

**Expenses by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
PERSONNEL SERVICES	1,017,065	1,086,475	1,062,329	989,246	1,082,466	1,101,514
PAYROLL FRINGES	626,234	672,867	625,298	618,040	661,742	695,925
OTHER SERVICES	160,745	120,762	102,009	111,709	103,457	105,157
MATERIALS & SUPPLIES	96,747	78,659	86,856	84,100	87,058	87,058
OTHER CHARGES	612,139	768,279	903,199	843,199	828,644	855,296
PASS THROUGHS	1,081,956	467,088	479,576	479,576	453,962	465,883
EMPLOYEE ALLOWANCES	702	702	701	715	664	664
<b>Total</b>	<b>\$3,595,588</b>	<b>\$3,194,832</b>	<b>\$3,259,968</b>	<b>\$3,126,585</b>	<b>\$3,217,993</b>	<b>\$3,311,497</b>

**Expenses by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	954,929	949,173	961,599	910,403	1,050,501	1,079,721
MAJOR STREET (0021)	8,847	11,600	11,204	11,386	12,152	12,475
WATER SUPPLY SYSTEM (0042)	1,231,262	823,318	880,878	816,908	805,951	825,525
SEWAGE DISPOSAL SYSTEM (0043)	778,735	686,934	707,921	698,587	700,757	721,213
PROJECT MANAGEMENT (0049)	49,097	66,606	77,869	77,869	76,778	81,708
STORMWATER SEWER SYSTEM FUND (0069)	251,753	345,012	365,538	356,638	373,083	384,358
SOLID WASTE (0072)	320,965	312,189	254,959	254,794	198,771	206,497
<b>Total</b>	<b>\$3,595,588</b>	<b>\$3,194,832</b>	<b>\$3,259,968</b>	<b>\$3,126,585</b>	<b>\$3,217,993</b>	<b>\$3,311,497</b>

**FTE Count**

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
TREASURY SERVICES	14.35	14.26	14.26	14.55	14.55
<b>Total</b>	<b>14.35</b>	<b>14.26</b>	<b>14.26</b>	<b>14.55</b>	<b>14.55</b>

## FINANCIAL & ADMINISTRATIVE SERVICES

### TREASURY SERVICES UNIT

#### **REVENUES**

**Taxes** - General Fund property taxes are projected to increase in FY 2024.

#### **EXPENSES**

**Personnel Services** - The increase is due to staff promotions as well as annual pay increases.

**Payroll Fringes** - The increase is due to a rise in pension and medical costs for FY 2024.

**Other Charges** - This reflects decreased information technology costs.

**Municipal Service Charge (MSC)** - A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the Treasury Services Unit would be charged \$94,513 in FY 2024.

**STRATEGIC GOALS AND PERFORMANCE MEASURES**

**Service Area: Financial & Administrative Services**

**Area Administrator: Marti Praschan**

**Service Unit: Treasury, Risk Management, & Customer Service**

**Service Unit Manager: Michael Pettigrew**

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Our employees interact with our customers and provide excellent customer service.	●		●	●	●		% of days in quarter where daily variance >\$10	6/30/2024	N/A	N/A	0%	1%
							Customer Satisfaction is >90%	6/30/2024	80%	84%	90%	90%
Collect payments for tax, parking citations, utilities, and invoices.	●	●	●	●	●		Less than 15% of all collections are manual over-the-counter transactions	6/30/2024	11%	10%	13%	15%
							Cash collection locations are audited for internal control compliance at least once every two years (50% annually)	6/30/2024	85%	73%	87%	70%
Manage cash to ensure sufficient liquidity and maximize investment returns.	●		●		●		Cash flow forecasting accuracy is within 1% as compared to actual results. The goal is to maintain sufficient liquidity to pay the bills while maximizing the amount of money that can be invested	6/30/2024	0.18%	0%	1%	1%
Manage risk to minimize cost, promote safety, and handle claims efficiently.	●		●		●		Claim volume is less than 1.2 claims per 10,000 of population	6/30/2024	1.77	0.11	0.13	1.00
							Claim expense is less than \$0.91 per capita	6/30/2024	\$ 0.15	\$ 0.01	\$ -	\$ 0.91

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

FINANCIAL & ADMINISTRATIVE SERVICES AREA  
TREASURY SERVICES

Allocated Positions

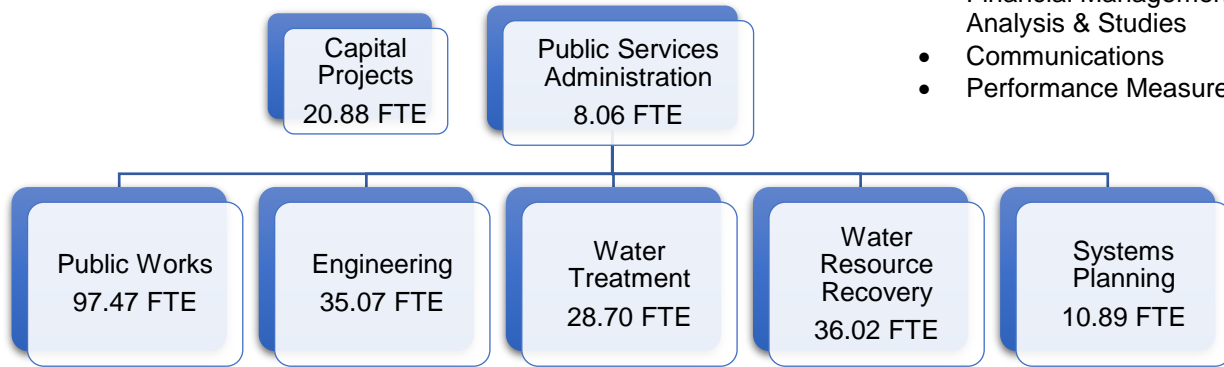
Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
TREASURY SERVICES MGR	403470	0.85	0.85
ADMIN ASSISTANT LVL 1	110014	1.00	1.00
ADMIN ASSISTANT LVL 2	110024	1.00	1.00
ADMIN ASSISTANT LVL 3	110034	1.00	1.00
ADMIN ASSISTANT LVL 4	110044	1.00	1.00
ADMIN ASSISTANT LVL 5	110054	4.85	4.85
ASST TREASURY SRVS MGR	401090	0.85	0.85
ASST. TREASURER/CUSTOM IV	195200	1.00	1.00
FINANCIAL OP & CONTROL AN	401250	1.00	1.00
PARKING REFEREE	401200	2.00	2.00
<b>Total</b>		<b>14.55</b>	<b>14.55</b>



*PUBLIC SERVICES AREA*

# Public Services Area Organization Chart

- Administration
- Strategic Planning
- Service Area Policies and Procedures
- Financial Management/Rate Analysis & Studies
- Communications
- Performance Measurement



- Wastewater & Stormwater Collection System
- Water Distribution
- Meters and Cross Connection Inspection
- Street Maintenance
- Street Tree Maintenance
- The Urban Forest
- Solid Waste

- Street, Bridge & Utility Improvement Projects
- Sidewalk Repair Program
- Private Development & Plan Review
- Transportation Engineering
- Infrastructure Records & Drawings
- Street Lane Closure & Parking Lane Permits
- Transportation Planning
- Pavement Markings
- Traffic Signs & Signals Operation & Maintenance
- Street Light Maintenance

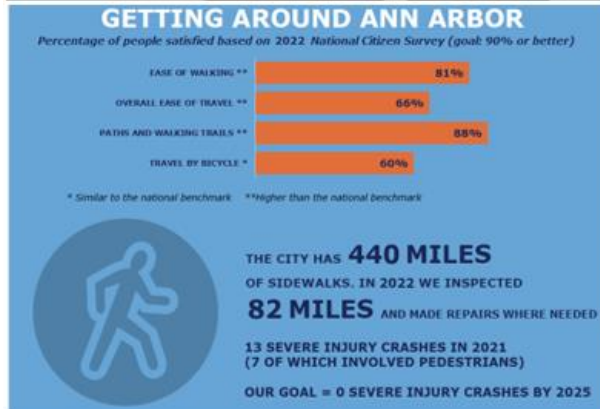
- Water Treatment Plant Engineering
- Water System Operation & Monitoring
- Dam & Hydropower Operations & Management
- Environmental Laboratory Services (Water, Wastewater & Storm Sewer)
- Water Quality & Pressure Inquiries
- After hours Call Center
- Storage Tank & Pump Station Operation & Maintenance
- Tele-comm Infrastructure Management

- Water Resource Recovery Plant Engineering
- Lift Station Operations & Maintenance
- Industrial Pre-treatment Program
- Laboratory Services

- GIS Management
- Capital Improvement Plan Programming
- Asset Management
- Development Review
- Soil Erosion & Sedimentation Control
- Floodplain, Creekshed & Water Resources Programs, Planning & Policies
- Systems (Natural & Constructed) Standards & Studies, Programs, Planning, & Policies
- Utility Systems Modeling
- Community Engagement

The Public Services Area is comprised of six Service Area Units: Administration, Public Works, Engineering, Water Treatment Services, Water Resource Recovery, and Systems Planning. These Service Units provide the organization with a broad array of services such as: Solid Waste and Recycling, Water, Wastewater & Stormwater Services, Engineering, Project Inspection, and Transportation Planning. \*Note: Capital Projects is not a Service Unit. It represents the partial FTE allocations to support the design and management of capital projects.

# Public Services Area Dashboard 2022



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## PUBLIC SERVICES AREA

### Revenues by Service Unit

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
ADMINISTRATION	102,363,388	107,610,332	129,020,242	112,852,979	126,120,107	123,678,866
CAPITAL PROJECTS	21,297,504	13,441,355	96,119,796	7,117,520	81,724,145	60,000,026
ENGINEERING	7,838,393	10,141,305	23,950,326	31,600,934	18,761,637	12,761,585
PUBLIC WORKS	19,102,098	21,103,823	24,936,446	21,958,991	19,066,924	19,612,736
SYSTEMS PLANNING	221,894	236,429	165,000	203,870	165,000	165,000
WATER RESOURCE RECOVERY SERVICES	36,721	99,575	-	40,250	-	-
WATER TREATMENT	1,447,413	965,205	612,357	1,049,261	542,833	483,968
<b>Total</b>	<b>\$152,307,411</b>	<b>\$153,598,024</b>	<b>\$274,804,167</b>	<b>\$174,823,805</b>	<b>\$246,380,646</b>	<b>\$216,702,181</b>

### Revenues by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
MAINTENANCE FACILITY (0004)	907	(12,546)	118,450	-	-	-
GENERAL (0010)	2,610,690	3,277,282	3,107,424	2,725,470	2,973,802	3,068,826
CENTRAL STORES (0011)	938,772	1,177,137	1,495,136	1,331,900	1,534,463	1,585,031
MAJOR STREET (0021)	12,673,762	14,201,135	27,932,266	17,999,315	16,746,599	14,546,851
LOCAL STREET (0022)	3,243,130	3,420,766	7,266,497	3,770,706	4,308,165	3,963,240
METRO EXPANSION (0036)	463,688	433,758	481,713	490,000	539,102	552,846
WATER SUPPLY SYSTEM (0042)	29,559,474	31,780,963	38,123,562	34,443,117	35,652,217	36,957,455
SEWAGE DISPOSAL SYSTEM (0043)	31,636,227	34,034,460	32,376,315	32,686,494	33,355,989	34,474,855
PROJECT MANAGEMENT (0049)	3,364,926	3,700,573	5,907,420	5,634,488	6,203,498	6,399,732
CEMETERY PERPETUAL CARE (0054)	1,575	5,000	-	2,750	-	-
ELIZABETH R. DEAN TRUST FUND (0055)	(2,229)	(61,610)	61,442	58,900	61,400	65,157
WHEELER CENTER (0058)	591,715	664,577	906,758	687,459	906,228	951,531
ALTERNATIVE TRANSPORTATION (0061)	1,667,201	862,682	1,912,839	803,842	912,309	1,072,492
STREET, BRIDGE & SIDEWALK MILLAGE (0062)	20,101,727	17,293,244	36,703,829	34,196,009	26,560,698	16,851,253
STORMWATER SEWER SYSTEM FUND (0069)	14,995,167	14,491,518	14,784,261	14,638,197	15,205,116	15,732,494
SOLID WASTE (0072)	18,109,913	18,604,176	24,893,198	20,002,828	18,146,192	18,714,803
SEWER REVENUE BONDS (0075)	28,258	373,475	2,891,935	-	-	-
STORM SEWER REVENUE BONDS (0081)	(889)	17,705	-	-	-	-
STORM SEWER REVENUE BONDS (0082)	3	(59)	6,982,000	23	8,127,000	12,357,000
DEVELOPER OFFSET MITIGATION (0084)	995,635	1,181,635	3,956,135	1,007,588	1,522,045	1,525,875
SEWER BOND PENDING SERIES (0088)	-	(2)	18,220,000	1	18,854,000	16,993,000
WATER PENDING BOND SERIES (0089)	3	(43)	26,530,000	18	36,694,000	27,615,000
WATER PLANT FINANCING (0092)	(31)	1,701	-	-	-	-
WATER REVENUE BONDS (0093)	(4,080)	75,212	-	-	-	-
WATER BOND FUTURE 2019 SERIES (0095)	4,220,565	2,706,878	13,003,368	-	-	-
WATER PENDING BOND SERIES (0096)	3,022,935	1,064,609	1,051,489	-	-	-
GENERAL CAPITAL FUND (00CP)	625,096	766,100	1,107,728	777,000	742,464	691,347
MAJOR GRANTS PROGRAMS (00MG)	2,962,818	1,531,020	-	-	-	-
COUNTY MENTAL HEALTH MILLAGE (0100)	500,453	499,028	540,000	540,000	567,000	581,175
SIDEWALK CONSTRUCTION MILLAGE (0102)	-	1,507,650	2,800,402	3,027,700	1,768,359	2,002,218
MAJOR STREET ROAD BOND (0105)	-	-	1,650,000	-	6,000,000	-
LOCAL STREET ROAD BOND (0106)	-	-	-	-	3,000,000	-
STREET, BRIDGE, & SIDEWALK BONDS (0107)	-	-	-	-	6,000,000	-
<b>Total</b>	<b>\$152,307,411</b>	<b>\$153,598,024</b>	<b>\$274,804,167</b>	<b>\$174,823,805</b>	<b>\$246,380,646</b>	<b>\$216,702,181</b>

## PUBLIC SERVICES AREA

### Expenses by Service Unit

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
ADMINISTRATION	5,925,380	(2,990,664)	18,279,244	16,897,141	16,673,520	16,600,149
CAPITAL PROJECTS	34,403,188	25,627,235	233,155,467	124,812,653	117,231,873	80,541,548
ENGINEERING	14,047,556	15,147,555	16,867,234	16,512,028	15,889,834	16,363,760
PUBLIC WORKS	33,141,468	35,501,558	39,884,555	35,306,047	37,490,772	37,877,921
SYSTEMS PLANNING	2,591,269	2,793,818	3,476,207	2,793,864	4,835,595	4,330,326
WATER RESOURCE RECOVERY SERVICES	15,292,209	15,854,269	18,084,901	16,456,961	18,075,563	18,014,523
WATER TREATMENT	13,316,652	14,124,238	16,270,223	15,259,864	16,911,865	16,421,595
<b>Total</b>	<b>\$118,717,722</b>	<b>\$106,058,009</b>	<b>\$346,017,831</b>	<b>\$228,038,558</b>	<b>\$227,109,022</b>	<b>\$190,149,822</b>

### Expenses by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
MAINTENANCE FACILITY (0004)	19,486	(36,919)	739,308	-	-	-
GENERAL (0010)	5,087,559	5,888,107	6,665,195	6,206,550	6,428,608	6,571,220
CENTRAL STORES (0011)	922,811	1,183,128	1,485,100	1,296,431	1,492,742	1,538,307
MAJOR STREET (0021)	13,380,500	11,735,359	23,198,744	27,706,886	16,734,447	13,142,410
LOCAL STREET (0022)	3,638,451	3,974,012	5,748,204	7,168,464	4,308,165	3,869,559
METRO EXPANSION (0036)	346,785	342,038	416,713	387,808	370,261	378,289
WATER SUPPLY SYSTEM (0042)	19,133,343	17,967,947	41,050,800	24,137,940	26,543,000	26,008,901
SEWAGE DISPOSAL SYSTEM (0043)	21,952,072	19,391,975	42,829,549	24,404,942	26,469,561	26,332,868
PROJECT MANAGEMENT (0049)	3,699,259	4,269,954	5,829,551	5,893,385	6,126,720	6,318,024
CEMETERY PERPETUAL CARE (0054)	660	-	-	-	-	-
ELIZABETH R. DEAN TRUST FUND (0055)	31,939	55,164	61,442	51,882	61,400	61,415
WHEELER CENTER (0058)	450,440	529,666	714,522	661,171	769,825	689,470
ALTERNATIVE TRANSPORTATION (0061)	2,335,106	445,353	1,039,340	796,098	912,309	1,072,492
STREET, BRIDGE & SIDEWALK MILLAGE (0062)	15,137,798	14,628,394	52,118,014	36,910,291	26,560,698	15,372,835
STORMWATER SEWER SYSTEM FUND (0069)	8,564,772	7,229,058	25,531,837	9,468,540	11,950,914	11,837,069
SOLID WASTE (0072)	13,184,555	12,171,481	26,064,123	17,683,747	17,056,142	17,245,496
SEWER REVENUE BONDS (0075)	3,087,179	612,647	11,684,382	-	-	-
STORM SEWER REVENUE BONDS (0082)	-	-	7,349,456	13,140,000	8,127,000	12,357,000
DEVELOPER OFFSET MITIGATION (0084)	2,191,566	307,387	7,126,819	-	-	-
SEWER BOND PENDING SERIES (0088)	-	-	28,317,580	16,971,000	18,854,000	16,993,000
WATER PENDING BOND SERIES (0089)	-	-	3,484,859	29,841,000	36,694,000	27,615,000
WATER PLANT FINANCING (0092)	16,626	373,890	3,461,002	-	-	-
WATER BOND FUTURE 2019 SERIES (0095)	970,711	479,609	27,790,143	-	-	-
WATER PENDING BOND SERIES (0096)	84,483	1,573,122	5,284,345	-	-	-
GENERAL CAPITAL FUND (00CP)	280,774	893,917	2,196,339	1,296,592	605,000	530,000
MAJOR GRANTS PROGRAMS (00MG)	3,036,371	412,030	5,443,575	-	-	-
COUNTY MENTAL HEALTH MILLAGE (0100)	1,164,476	334,026	602,101	602,101	567,000	581,175
SIDEWALK CONSTRUCTION MILLAGE (0102)	-	1,296,664	3,677,078	3,183,730	1,477,230	1,635,292
MAJOR STREET ROAD BOND (0105)	-	-	4,290,000	230,000	6,000,000	-
LOCAL STREET ROAD BOND (0106)	-	-	1,677,710	-	3,000,000	-
STREET, BRIDGE, & SIDEWALK BONDS (0107)	-	-	-	-	6,000,000	-
WATER CIP BOND (0110)	-	-	140,000	-	-	-
<b>Total</b>	<b>\$118,717,722</b>	<b>\$106,058,009</b>	<b>\$346,017,831</b>	<b>\$228,038,558</b>	<b>\$227,109,022</b>	<b>\$190,149,822</b>

## FTE Count

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
ADMINISTRATION	7.50	8.08	8.43	8.06	8.06
CAPITAL PROJECTS	17.52	18.79	18.41	20.88	20.88
ENGINEERING	33.79	33.89	34.65	35.07	35.07
PUBLIC WORKS	92.01	92.55	96.45	97.47	97.47
SYSTEMS PLANNING	9.89	9.77	9.07	10.89	10.89
WATER RESOURCE RECOVERY	35.72	35.72	36.02	36.02	36.02
SERVICES	27.96	27.88	29.15	28.70	28.70
WATER TREATMENT					
<b>Total</b>	<b>224.39</b>	<b>226.68</b>	<b>232.18</b>	<b>237.09</b>	<b>237.09</b>

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## *PUBLIC SERVICES AREA*

### **ADMINISTRATION**

Administration provides leadership, financial management, strategic planning, utility rate and fee development, programming, oversight, performance measurement administration, and communications support. Administration is the liaison to the City's Art Commission.

**PUBLIC SERVICES AREA  
ADMINISTRATION**

**Revenues by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
CHARGES FOR SERVICES	72,985,538	82,221,022	78,732,580	79,057,831	81,487,553	84,489,951
CONTRIBUTIONS	-	229,116	7,392,000	-	-	-
INTERGOVERNMENTAL REVENUES	(66,303)	-	-	-	-	-
INVESTMENT INCOME	217,310	(4,060,266)	1,674,222	2,702,763	5,600,744	5,981,585
MISCELLANEOUS REVENUE	1,690	20,474	1,200	740	600	600
OPERATING TRANSFERS IN PRIOR YEAR SURPLUS	2,360,680	1,669,344	1,716,700	1,716,700	1,793,845	1,844,809
SPECIAL ASSESSMENTS	170,208	21,192	-	-	-	-
TAXES	26,694,265	27,509,450	28,202,009	29,374,945	30,596,996	31,361,921
<b>Total</b>	<b>\$102,363,388</b>	<b>\$107,610,332</b>	<b>\$129,020,242</b>	<b>\$112,852,979</b>	<b>\$126,120,107</b>	<b>\$123,678,866</b>

**Revenues by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
MAINTENANCE FACILITY (0004)	907	(16,371)	-	-	-	-
GENERAL (0010)	101,210	136,199	106,000	110,000	110,000	110,000
CENTRAL STORES (0011)	2,369	(44,253)	15,486	25,000	53,863	63,221
MAJOR STREET (0021)	712,255	380,853	5,711,432	929,990	3,925,268	1,369,394
LOCAL STREET (0022)	209,087	112,249	1,266,497	267,079	362,477	390,879
METRO EXPANSION (0036)	3,389	(63,876)	21,713	30,000	79,102	92,846
WATER SUPPLY SYSTEM (0042)	28,097,224	30,178,001	32,381,484	33,005,060	35,021,300	36,375,487
SEWAGE DISPOSAL SYSTEM (0043)	31,451,884	33,752,412	32,373,315	32,604,468	33,352,989	34,471,855
PROJECT MANAGEMENT (0049)	1,893	(45,061)	17,724	17,724	47,319	55,540
WHEELER CENTER (0058)	556	(14,549)	4,018	7,000	18,816	22,085
ALTERNATIVE TRANSPORTATION (0061)	1,369	(8,055)	3,629	4,632	5,329	6,255
STREET, BRIDGE & SIDEWALK MILLAGE (0062)	12,951,836	12,427,144	24,304,337	13,977,101	18,725,698	15,187,653
STORMWATER SEWER SYSTEM FUND (0069)	13,038,357	13,321,387	13,930,525	14,251,567	15,134,116	15,661,494
SOLID WASTE (0072)	14,836,285	15,241,847	18,012,219	16,558,728	17,608,192	18,166,003
SEWER REVENUE BONDS (0075)	(5,791)	227,434	-	-	-	-
STORM SEWER REVENUE BONDS (0081)	(889)	17,705	-	-	-	-
STORM SEWER REVENUE BONDS (0082)	3	(59)	-	23	-	-
DEVELOPER OFFSET MITIGATION (0084)	995,635	1,181,635	856,135	1,007,588	1,522,045	1,525,875
SEWER BOND PENDING SERIES (0088)	-	(2)	-	1	-	-
WATER PENDING BOND SERIES (0089)	3	(43)	-	18	-	-
WATER PLANT FINANCING (0092)	(31)	1,701	-	-	-	-
WATER REVENUE BONDS (0093)	(4,080)	75,212	-	-	-	-
WATER BOND FUTURE 2019 SERIES (0095)	(19,677)	479,773	-	-	-	-
WATER PENDING BOND SERIES (0096)	(12,463)	391,217	-	-	-	-
GENERAL CAPITAL FUND (00CP)	2,057	(122,168)	15,728	45,000	137,464	161,347
SIDEWALK CONSTRUCTION MILLAGE (0102)	-	-	-	12,000	16,129	18,932
<b>Total</b>	<b>\$102,363,388</b>	<b>\$107,610,332</b>	<b>\$129,020,242</b>	<b>\$112,852,979</b>	<b>\$126,120,107</b>	<b>\$123,678,866</b>

**PUBLIC SERVICES AREA  
ADMINISTRATION**

**Expenses by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
PERSONNEL SERVICES	(3,687,392)	(14,577,244)	2,233,540	2,185,050	2,218,945	2,220,334
PAYROLL FRINGES	395,145	450,382	424,409	409,056	422,010	439,123
OTHER SERVICES	693,946	443,391	1,677,986	1,005,911	924,137	930,887
MATERIALS & SUPPLIES	11,407	954	11,704	15,954	11,750	11,750
OTHER CHARGES	5,795,295	8,205,457	9,639,283	8,961,117	8,785,761	8,620,420
PASS THROUGHS	3,039,551	3,216,497	4,289,943	4,330,408	4,307,781	4,374,499
CAPITAL OUTLAY	(324,952)	(732,896)	-	(13,005)	-	-
EMPLOYEE ALLOWANCES	2,380	2,795	2,379	2,650	3,136	3,136
<b>Total</b>	<b>\$5,925,380</b>	<b>(\$2,990,664)</b>	<b>\$18,279,244</b>	<b>\$16,897,141</b>	<b>\$16,673,520</b>	<b>\$16,600,149</b>

**Expenses by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	137,615	79,766	102,838	88,552	116,589	118,484
MAJOR STREET (0021)	2,213,970	2,425,682	3,128,566	3,140,145	3,109,290	3,164,338
LOCAL STREET (0022)	261,708	276,475	576,203	589,691	686,439	696,783
METRO EXPANSION (0036)	-	1,680	1,730	1,730	8,005	8,245
WATER SUPPLY SYSTEM (0042)	1,790,823	(2,332,749)	4,442,009	4,101,281	4,168,000	4,150,215
SEWAGE DISPOSAL SYSTEM (0043)	2,509,948	(781,346)	4,908,639	4,404,509	4,248,473	4,099,025
PROJECT MANAGEMENT (0049)	(52,971)	-	-	-	-	-
STREET, BRIDGE & SIDEWALK MILLAGE (0062)	(5,149)	10,624	-	-	-	-
STORMWATER SEWER SYSTEM FUND (0069)	67,950	(869,607)	1,795,886	1,821,770	1,510,426	1,496,358
SOLID WASTE (0072)	(998,514)	(1,801,483)	3,323,373	2,749,463	2,826,298	2,866,701
SEWER REVENUE BONDS (0075)	-	294	-	-	-	-
<b>Total</b>	<b>\$5,925,380</b>	<b>(\$2,990,664)</b>	<b>\$18,279,244</b>	<b>\$16,897,141</b>	<b>\$16,673,520</b>	<b>\$16,600,149</b>

**FTE Count**

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
ADMINISTRATION	7.50	8.08	8.43	8.06	8.06
<b>Total</b>	<b>7.50</b>	<b>8.08</b>	<b>8.43</b>	<b>8.06</b>	<b>8.06</b>

**PUBLIC SERVICES AREA  
ADMINISTRATION**

**REVENUES**

**Charges for Services** - FY 2024 reflects increased utility rate revenue.

**Contributions** - The decrease in FY 2024 is a result of one-time road construction reimbursements from Washtenaw County.

**Investment Income** - The increase in investment income is reflective of increased rate of return assumptions.

**Operating Transfers In** - This reflects increased contributions for shared costs.

**Prior Year Surplus** - The decrease is reflective of one-time uses of fund balance for project support in FY 2023.

**Taxes** - This reflects an increase in taxable value.

**EXPENSES**

**Other Services** - FY 2024 reflects a decrease in outside legal services.

**Other Charges** - This reflects a decrease in interest on debt.



**PUBLIC SERVICES AREA  
ADMINISTRATION**

**Expenses by Activity (0010 GENERAL)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	5,894	6,146	21,843	7,557	40,255	40,623
1100 FRINGE BENEFITS	43,800	73,620	72,690	72,690	76,334	77,861
7015 STUDY/PLANNING	62,522	-	-	-	-	-
7019 PUBLIC ENGAGEMENT	25,402	-	8,305	8,305	-	-
<b>Total</b>	<b>\$137,618</b>	<b>\$79,766</b>	<b>\$102,838</b>	<b>\$88,552</b>	<b>\$116,589</b>	<b>\$118,484</b>

**Expenses by Activity (0021 MAJOR STREET)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	906,074	929,638	984,929	969,531	1,008,141	1,036,115
1100 FRINGE BENEFITS	631,548	815,856	877,801	877,801	990,978	1,018,237
9500 DEBT SERVICE	676,349	680,188	1,265,836	1,292,813	1,110,171	1,109,986
<b>Total</b>	<b>\$2,213,971</b>	<b>\$2,425,682</b>	<b>\$3,128,566</b>	<b>\$3,140,145</b>	<b>\$3,109,290</b>	<b>\$3,164,338</b>

**Expenses by Activity (0022 LOCAL STREET)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	174,396	185,395	185,806	185,806	223,320	229,834
1100 FRINGE BENEFITS	87,312	91,080	97,230	97,230	109,679	113,679
9500 DEBT SERVICE	-	-	293,167	306,655	353,440	353,270
<b>Total</b>	<b>\$261,708</b>	<b>\$276,475</b>	<b>\$576,203</b>	<b>\$589,691</b>	<b>\$686,439</b>	<b>\$696,783</b>

**Expenses by Activity (0036 METRO EXPANSION)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	-	1,680	1,730	1,730	8,005	8,245
<b>Total</b>	<b>-</b>	<b>\$1,680</b>	<b>\$1,730</b>	<b>\$1,730</b>	<b>\$8,005</b>	<b>\$8,245</b>

**Expenses by Activity (0042 WATER SUPPLY SYSTEM)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	(324,698)	(4,569,035)	2,219,559	1,969,819	1,959,087	2,002,909
1001 SERVICE AREA OVERHEAD/ADMIN	1,252,264	1,401,588	1,352,213	1,374,686	1,421,285	1,442,570
1100 FRINGE BENEFITS	16,980	13,356	15,576	15,576	38,167	38,930
7013 CUST RELATIONS/PUBLIC ED	7,525	2,596	7,700	5,000	2,000	2,000
9500 DEBT SERVICE	838,752	818,747	846,961	736,200	747,461	663,806
<b>Total</b>	<b>\$1,790,823</b>	<b>(\$2,332,748)</b>	<b>\$4,442,009</b>	<b>\$4,101,281</b>	<b>\$4,168,000</b>	<b>\$4,150,215</b>

**Expenses by Activity (0043 SEWAGE DISPOSAL SYSTEM)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	(222,792)	(3,558,717)	2,412,776	2,100,771	2,146,210	2,202,530
9500 DEBT SERVICE	2,732,739	2,777,368	2,495,863	2,303,738	2,102,263	1,896,495
<b>Total</b>	<b>\$2,509,947</b>	<b>(\$781,349)</b>	<b>\$4,908,639</b>	<b>\$4,404,509</b>	<b>\$4,248,473</b>	<b>\$4,099,025</b>

**Expenses by Activity (0049 PROJECT MANAGEMENT)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	(52,971)	-	-	-	-	-
<b>Total</b>	<b>(\$52,971)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Expenses by Activity (0062 STREET, BRIDGE & SIDEWALK MILLAGE)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	(5,149)	10,624	-	-	-	-
<b>Total</b>	<b>(\$5,149)</b>	<b>\$10,624</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Expenses by Activity (0069 STORMWATER SEWER SYSTEM FUND)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	67,950	(869,606)	1,795,886	1,821,770	1,510,426	1,496,358
<b>Total</b>	<b>\$67,950</b>	<b>(\$869,606)</b>	<b>\$1,795,886</b>	<b>\$1,821,770</b>	<b>\$1,510,426</b>	<b>\$1,496,358</b>

**Expenses by Activity (0072 SOLID WASTE)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	(1,305,745)	(2,040,719)	2,853,758	2,432,173	2,356,264	2,389,833
4710 PROMOTION/INFO/EDUC	87,873	20,000	250,500	98,175	250,500	257,250
9500 DEBT SERVICE	219,358	219,237	219,115	219,115	219,534	219,618
<b>Total</b>	<b>(\$998,514)</b>	<b>(\$1,801,482)</b>	<b>\$3,323,373</b>	<b>\$2,749,463</b>	<b>\$2,826,298</b>	<b>\$2,866,701</b>

**Expenses by Activity (0075 SEWER REVENUE BONDS)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	-	294	-	-	-	-
<b>Total</b>	<b>-</b>	<b>\$294</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**STRATEGIC GOALS AND PERFORMANCE MEASURES**

**Service Area: Public Services**

**Area Administrator: Brian Steglitz**

**Service Unit: Administration**

**Service Unit Manager: Skye Stewart**

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2021 Actual	FY2022 Actual	FY2023 Estimated	FY2024 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Provide organizational leadership to the Public Services Area in the delivery of services to the community.						●	100% completion of Service Area Assigned Safety Training.	Ongoing	100%	100%	100%	100%
Provide strategic management of utility, road, and solid waste infrastructure and programs.	●		●	●	●		Achieve above the 75th percentile in AWWA Organizational Best Practice Index.	Ongoing	N/A	72.3	75	>75
Responsibly manage the Public Service Area Funding Sources.	●		●				Reliability of Utility Revenue Projections- 90% of Budget.	Annually	94%	96%	100%	>90%
							Maintain Sufficient Sewage Disposal System Debt Coverage Ratio - 1.25.	Ongoing	3.70	3.20	1.68	>1.25
							Maintain Sufficient Water Supply System Debt Coverage Ratio - 1.25.	Ongoing	1.70	2.40	2.80	>1.25

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

PUBLIC SERVICES AREA  
ADMINISTRATION

Allocated Positions

Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
ADMIN ASSISTANT LVL 1	110014	0.95	0.95
ADMIN ASSISTANT LVL 2	110024	0.15	0.15
ADMIN ASSISTANT LVL 4	110044	0.94	0.94
CAPITAL PROJECTS ASSET MG	404780	0.02	0.02
CHIEF OF STAFF	404520	1.00	1.00
COMMUNICATIONS SPECIALIST	401590	1.00	1.00
FINANCIAL ANALYST	401580	1.00	1.00
FINANCIAL MGR-PUBLIC SERV	401070	1.00	1.00
OFFICE MANAGER	403180	1.00	1.00
PUBLIC SERVICES AREA ADMI	403410	1.00	1.00
<b>Total</b>		<b>8.06</b>	<b>8.06</b>



## *PUBLIC SERVICES AREA*

### **CAPITAL PROJECTS**

Capital Projects includes capital maintenance and improvements for roads, non-motorized transportation and pedestrian improvements, solid waste, water supply, storm water and sewer infrastructure.

**PUBLIC SERVICES AREA  
CAPITAL PROJECTS**

**Revenues by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
CHARGES FOR SERVICES	2,196,004	119,585	9,992,891	2,085,939	2,444,145	2,505,026
CONTRIBUTIONS	5,135,395	2,885,891	1,909,183	156,545	-	-
INTERGOVERNMENTAL REVENUES	2,242,338	2,027,109	3,925,618	426,738	-	-
MISCELLANEOUS REVENUE	104,462	291,498	-	-	-	-
OPERATING TRANSFERS IN	11,699,090	8,117,272	27,684,839	4,448,298	605,000	530,000
PRIOR YEAR SURPLUS	-	-	768,950	-	15,000,000	-
SALE OF BONDS	-	-	51,732,000	-	63,675,000	56,965,000
SPECIAL ASSESSMENTS	(79,785)	-	106,315	-	-	-
<b>Total</b>	<b>\$21,297,504</b>	<b>\$13,441,355</b>	<b>\$96,119,796</b>	<b>\$7,117,520</b>	<b>\$81,724,145</b>	<b>\$60,000,026</b>

**Revenues by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
MAINTENANCE FACILITY (0004)	-	3,825	118,450	-	-	-
MAJOR STREET (0021)	481,728	1,190,060	4,334,889	4,334,889	-	-
WATER SUPPLY SYSTEM (0042)	-	699,753	4,314,259	-	-	-
PROJECT MANAGEMENT (0049)	-	-	2,050,631	2,050,631	2,444,145	2,505,026
ALTERNATIVE TRANSPORTATION (0061)	905,000	221,525	1,110,000	-	-	-
STREET, BRIDGE & SIDEWALK MILLAGE (0062)	7,149,891	4,866,100	6,399,492	-	-	-
STORMWATER SEWER SYSTEM FUND (0069)	1,824,730	980,813	784,736	-	-	-
SOLID WASTE (0072)	40,609	13,453	2,486,547	-	-	-
SEWER REVENUE BONDS (0075)	34,049	146,041	2,891,935	-	-	-
STORM SEWER REVENUE BONDS (0082)	-	-	6,982,000	-	8,127,000	12,357,000
DEVELOPER OFFSET MITIGATION (0084)	-	-	3,100,000	-	-	-
SEWER BOND PENDING SERIES (0088)	-	-	18,220,000	-	18,854,000	16,993,000
WATER PENDING BOND SERIES (0089)	-	-	26,530,000	-	36,694,000	27,615,000
WATER BOND FUTURE 2019 SERIES (0095)	4,240,242	2,227,105	13,003,368	-	-	-
WATER PENDING BOND SERIES (0096)	3,035,398	673,392	1,051,489	-	-	-
GENERAL CAPITAL FUND (00CP)	623,039	888,268	1,092,000	732,000	605,000	530,000
MAJOR GRANTS PROGRAMS (00MG)	2,962,818	1,531,020	-	-	-	-
MAJOR STREET ROAD BOND (0105)	-	-	1,650,000	-	6,000,000	-
LOCAL STREET ROAD BOND (0106)	-	-	-	-	3,000,000	-
STREET, BRIDGE, & SIDEWALK BONDS (0107)	-	-	-	-	6,000,000	-
<b>Total</b>	<b>\$21,297,504</b>	<b>\$13,441,355</b>	<b>\$96,119,796</b>	<b>\$7,117,520</b>	<b>\$81,724,145</b>	<b>\$60,000,026</b>

**PUBLIC SERVICES AREA  
CAPITAL PROJECTS**

**Expenses by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
PERSONNEL SERVICES	952,124	840,171	1,694,434	1,729,478	1,713,295	1,731,424
PAYROLL FRINGES	806,472	901,194	835,197	354,833	985,904	1,032,829
OTHER SERVICES	6,290,289	9,060,295	20,676,473	2,889,965	-	-
MATERIALS & SUPPLIES	4,068,368	1,951,353	694,356	-	-	-
OTHER CHARGES	1,269,652	1,528,012	90,953,411	111,731,587	114,521,320	77,765,941
PASS THROUGHGS	10,419,173	7,073,610	29,586,765	3,702,171	-	-
CAPITAL OUTLAY	10,597,110	4,272,600	88,704,250	4,404,619	-	-
EMPLOYEE ALLOWANCES	-	-	10,581	-	11,354	11,354
<b>Total</b>	<b>\$34,403,188</b>	<b>\$25,627,235</b>	<b>\$233,155,467</b>	<b>\$124,812,653</b>	<b>\$117,231,873</b>	<b>\$80,541,548</b>

**Expenses by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
MAINTENANCE FACILITY (0004)	19,486	(36,919)	739,308	-	-	-
MAJOR STREET (0021)	4,900,881	2,117,625	12,426,252	17,518,467	6,676,000	3,055,000
LOCAL STREET (0022)	1,240,446	1,684,900	2,901,127	4,576,262	1,428,480	967,334
WATER SUPPLY SYSTEM (0042)	35,808	224,145	15,120,532	33,680	266,408	270,581
SEWAGE DISPOSAL SYSTEM (0043)	22,030	451,238	15,586,869	-	-	-
PROJECT MANAGEMENT (0049)	349,211	414,016	2,050,631	2,050,631	2,444,145	2,505,026
ALTERNATIVE TRANSPORTATION (0061)	1,982,002	19,229	426,879	334,480	298,650	454,500
STREET, BRIDGE & SIDEWALK MILLAGE (0062)	14,583,643	13,887,651	50,906,677	35,648,250	25,390,000	14,189,000
STORMWATER SEWER SYSTEM FUND (0069)	1,601,970	908,875	14,892,474	-	-	-
SOLID WASTE (0072)	1	9,072	6,192,869	-	-	-
SEWER REVENUE BONDS (0075)	3,087,179	612,353	11,684,382	-	-	-
STORM SEWER REVENUE BONDS (0082)	-	-	7,349,456	13,140,000	8,127,000	12,357,000
DEVELOPER OFFSET MITIGATION (0084)	2,191,566	307,387	7,126,819	-	-	-
SEWER BOND PENDING SERIES (0088)	-	-	28,317,580	16,971,000	18,854,000	16,993,000
WATER PENDING BOND SERIES (0089)	-	-	3,484,859	29,841,000	36,694,000	27,615,000
WATER PLANT FINANCING (0092)	16,626	373,890	3,461,002	-	-	-
WATER BOND FUTURE 2019 SERIES (0095)	970,711	479,609	27,790,143	-	-	-
WATER PENDING BOND SERIES (0096)	84,483	1,573,122	5,284,345	-	-	-
GENERAL CAPITAL FUND (00CP)	280,774	893,917	2,196,339	1,296,592	605,000	530,000
MAJOR GRANTS PROGRAMS (00MG)	3,036,371	412,030	5,443,575	-	-	-
SIDEWALK CONSTRUCTION MILLAGE (0102)	-	1,295,095	3,665,639	3,172,291	1,448,190	1,605,107
MAJOR STREET ROAD BOND (0105)	-	-	4,290,000	230,000	6,000,000	-
LOCAL STREET ROAD BOND (0106)	-	-	1,677,710	-	3,000,000	-
STREET, BRIDGE, & SIDEWALK BONDS (0107)	-	-	-	-	6,000,000	-
WATER CIP BOND (0110)	-	-	140,000	-	-	-
<b>Total</b>	<b>\$34,403,188</b>	<b>\$25,627,235</b>	<b>\$233,155,467</b>	<b>\$124,812,653</b>	<b>\$117,231,873</b>	<b>\$80,541,548</b>

**FTE Count**

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
CAPITAL PROJECTS	17.52	18.79	18.41	20.88	20.88
<b>Total</b>	<b>17.52</b>	<b>18.79</b>	<b>18.41</b>	<b>20.88</b>	<b>20.88</b>

**PUBLIC SERVICES AREA**  
**CAPITAL PROJECTS**

The Major Street Fund is requesting capital project funding in the amount of \$6,676,000 for FY 2024. Funds will be supplied by the Major Street Fund and road bond proceeds.

The Street, Bridge, Sidewalk Repair Millage Fund is requesting capital project funding in the amount of \$25,390,000 for FY 2024. Funding will be supplied by the Street, Bridge & Sidewalk Repair Millage and road bond proceeds.

The Stormwater Sewer System Fund is requesting capital project funding in the amount of \$8,127,000 for FY 2024. Funds will be provided by Stormwater rate revenue and fund balance.

The Sewage Disposal System is requesting capital project funding in the amount of \$18,854,000 for FY 2024. Funds will be supplied by Sewage Disposal System rate revenue and fund balance.

The Water Supply System is requesting capital project funding in the amount of \$36,694,000 for FY 2024. Funds will be supplied by Water rate revenue, fund balance, Drinking Water Revolving Funds, and water bond proceeds.

The General Capital Fund is requesting capital project funding in the amount of \$605,000 for FY 2024. Funding will be provided from the General Fund and other one-time funding.

The Sidewalk Construction Millage Fund is requesting capital project funding in the amount of \$1,448,190 for FY 2024. Funding will be provided by the Sidewalk Construction Millage.



PUBLIC SERVICES AREA  
CAPITAL PROJECTS

Allocated Positions

Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
CIVIL ENGINEER 2	403640	0.80	0.80
CIVIL ENGINEER III	403620	3.15	3.15
CIVIL ENGINEER IV	403840	2.40	2.40
CIVIL ENGINEER V	401330	2.97	2.97
CIVIL ENGINEERING SPEC 3	112014	2.25	2.25
CIVIL ENGINEERING SPEC 4	112024	2.06	2.06
CIVIL ENGINEERING SPEC 5	112034	3.97	3.97
FIELD OPER TECH III - COM	112724	1.11	1.11
FIELD OPER TECH IV - COMM	112734	0.25	0.25
FIELD OPER TECH V - COMM	112744	0.14	0.14
LAND SURVEYOR	404050	0.81	0.81
PROJECT MGMT ANALYST	000970	0.43	0.43
STORMWATER/FLOODPLAIN CO	401630	0.02	0.02
SYSTEMS PLAN ANALYST II	401870	0.30	0.30
SYSTEMS PLANNING ENG IV	403830	0.20	0.20
WTP MANAGER	401310	0.02	0.02
<b>Total</b>		<b>20.88</b>	<b>20.88</b>

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## *PUBLIC SERVICES AREA*

### **ENGINEERING**

Engineering is responsible for the engineering design and construction management of many of the City's capital improvement projects, transportation engineering and planning, maintenance of the City's traffic signs, signals, and streetlights, review and inspection of private development projects, administration of construction contracts and engineering service contracts, and updating and maintaining the City's infrastructure records. Engineering also actively pursues State and Federal grants, and partners with other City departments as well as external agencies and the public to complete major improvements to the City's infrastructure.

**PUBLIC SERVICES AREA  
ENGINEERING**

**Revenues by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
CHARGES FOR SERVICES	3,970,940	4,504,074	4,416,290	4,307,500	4,537,410	4,678,042
CONTRIBUTIONS	1,536	-	1,356,327	15,588,908	8,185,000	2,209,600
INTRAGOVERNMENTAL SALES	2,376,962	2,597,763	2,626,332	2,626,332	2,618,014	2,718,015
LICENSES, PERMITS & REGISTRATIONS	106,334	73,996	50,000	38,000	18,250	18,250
MISCELLANEOUS REVENUE	223,643	309,123	62,980	356,885	52,980	52,980
OPERATING TRANSFERS IN	656,448	898,628	799,210	799,210	789,072	811,900
PRIOR YEAR SURPLUS	-	-	791,386	-	591,681	254,337
SALE OF BONDS	-	-	12,000,000	6,000,000	-	-
SPECIAL ASSESSMENTS	2,077	697	-	-	-	-
TAXES	500,453	1,757,024	1,847,801	1,884,099	1,969,230	2,018,461
<b>Total</b>	<b>\$7,838,393</b>	<b>\$10,141,305</b>	<b>\$23,950,326</b>	<b>\$31,600,934</b>	<b>\$18,761,637</b>	<b>\$12,761,585</b>

**Revenues by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	2,201,120	2,413,714	2,432,999	2,386,382	2,373,770	2,465,911
CENTRAL STORES (0011)	495,458	692,485	816,150	736,150	817,600	838,960
MAJOR STREET (0021)	620,151	633,240	6,722,500	338,451	323,250	323,250
LOCAL STREET (0022)	1,730	342	-	-	473,773	-
PROJECT MANAGEMENT (0049)	3,363,033	3,745,634	3,839,065	3,566,133	3,712,034	3,839,166
ALTERNATIVE TRANSPORTATION (0061)	656,448	649,212	799,210	799,210	906,980	1,066,237
STREET, BRIDGE & SIDEWALK MILLAGE (0062)	-	-	6,000,000	20,218,908	7,835,000	1,663,600
COUNTY MENTAL HEALTH MILLAGE (0100)	500,453	499,028	540,000	540,000	567,000	581,175
SIDEWALK CONSTRUCTION MILLAGE (0102)	-	1,507,650	2,800,402	3,015,700	1,752,230	1,983,286
<b>Total</b>	<b>\$7,838,393</b>	<b>\$10,141,305</b>	<b>\$23,950,326</b>	<b>\$31,600,934</b>	<b>\$18,761,637</b>	<b>\$12,761,585</b>

**PUBLIC SERVICES AREA  
ENGINEERING**

**Expenses by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
PERSONNEL SERVICES	4,687,526	5,154,690	5,631,155	5,398,222	5,230,288	5,358,465
PAYROLL FRINGES	1,560,348	1,760,858	1,624,764	1,793,338	1,641,179	1,718,370
OTHER SERVICES	4,051,199	4,470,291	4,643,611	4,617,203	4,331,421	4,498,773
MATERIALS & SUPPLIES	742,612	850,652	1,279,074	1,140,808	1,307,422	1,330,970
OTHER CHARGES	1,514,084	1,893,020	1,790,248	1,775,852	1,796,869	1,865,980
PASS THROUGHS	1,161,610	977,610	1,491,073	1,466,373	1,571,641	1,580,188
CAPITAL OUTLAY	290,473	-	395,368	280,957	-	-
EMPLOYEE ALLOWANCES	39,704	40,434	11,941	39,275	11,014	11,014
<b>Total</b>	<b>\$14,047,556</b>	<b>\$15,147,555</b>	<b>\$16,867,234</b>	<b>\$16,512,028</b>	<b>\$15,889,834</b>	<b>\$16,363,760</b>

**Expenses by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	4,379,239	4,922,192	5,223,975	4,995,785	5,071,955	5,450,891
CENTRAL STORES (0011)	505,750	653,967	821,600	725,681	829,242	854,957
MAJOR STREET (0021)	3,625,202	3,906,966	4,301,215	4,153,763	3,863,296	3,781,230
LOCAL STREET (0022)	693,147	382,593	541,947	546,810	360,763	346,739
METRO EXPANSION (0036)	65,489	109,650	112,288	111,418	87,093	88,883
PROJECT MANAGEMENT (0049)	3,403,019	3,855,938	3,778,920	3,842,754	3,682,575	3,812,998
ALTERNATIVE TRANSPORTATION (0061)	226,130	250,535	262,412	260,236	228,172	232,867
STREET, BRIDGE & SIDEWALK MILLAGE (0062)	559,304	730,119	1,211,337	1,262,041	1,170,698	1,183,835
COUNTY MENTAL HEALTH MILLAGE (0100)	590,276	334,026	602,101	602,101	567,000	581,175
SIDEWALK CONSTRUCTION MILLAGE (0102)	-	1,569	11,439	11,439	29,040	30,185
<b>Total</b>	<b>\$14,047,556</b>	<b>\$15,147,555</b>	<b>\$16,867,234</b>	<b>\$16,512,028</b>	<b>\$15,889,834</b>	<b>\$16,363,760</b>

**FTE Count**

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
ENGINEERING	33.79	33.89	34.65	35.07	35.07
<b>Total</b>	<b>33.79</b>	<b>33.89</b>	<b>34.65</b>	<b>35.07</b>	<b>35.07</b>

**PUBLIC SERVICES AREA**  
**ENGINEERING SERVICES UNIT**

**REVENUES**

**Charges for Services** - The increase is a result of increased support for City Capital projects.

**Contributions** - This increase reflects one-time construction reimbursements for construction projects that will receive funding from the University of Michigan and Washtenaw County in FY 2024.

**Prior Year Surplus** - This decrease reflects planned one-time use of fund balance in FY 2023 for road improvement projects.

**Sale of Bonds** - The decrease is related to the one-time issuance of Michigan Transportation Bonds associated with road repairs.

**Taxes** - The increase reflects an anticipated increase of Sidewalk Construction Millage Revenue associated with property value increases.

**EXPENSES**

**Personnel Services** - The FY2024 decrease is reflective of staff turnover and a higher allocation to capital projects.

**Other Services** - The decrease is reflective of one-time expenses in FY 2023 for capital road maintenance.

**Pass Throughs** - The increase in FY 2024 reflects an increase in transfer to the streetlight replacement capital program.

**Capital Outlay** - The decrease is reflective of one-time equipment purchases in FY 2023.

**PUBLIC SERVICES AREA  
ENGINEERING**

**Expenses by Activity (0010 GENERAL)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	1,377,782	1,585,164	1,807,584	1,713,095	1,465,061	1,497,601
4100 DDA STREET LIGHTING	86,984	119,249	314,107	157,149	138,818	141,593
4101 STREET LIGHTING	2,195,116	2,294,164	2,253,543	2,388,292	2,663,881	2,988,841
4146 FOOTBALL/SPECIAL EVENTS	-	-	37,330	37,331	38,000	38,000
4149 MAJOR TRAFFIC SIGNS	3,254	2,692	-	-	9,395	9,677
4510 ENGINEER - PRIVATE-OF-WAY	143,833	209,254	162,724	181,727	112,122	114,040
4511 HOLLYWOOD DR PAVING	59	-	-	-	-	-
4512 HEALTHY STREETS	30,303	-	-	-	-	-
4550 CUSTOMER SERVICE	45,067	70,471	75,592	62,526	55,348	57,349
4560 RESIDENT SIDEWALK GAP PROGRAM	54	249,416	-	-	-	-
4570 RECORD MAINTENANCE	30,907	14,149	30,515	23,152	31,258	31,438
4580 PRIVATE DEV. CONSTRUCTION	351,011	287,569	373,126	297,453	441,678	452,909
4930 SYSTEMS MAINTENANCE	69,694	68,106	79,221	67,752	86,171	88,458
4931 INSTALLS AND REPAIRS	11,673	10,078	26,405	9,813	28,723	29,485
7012 TRAINING	14,452	9,140	6,573	6,995	1,500	1,500
7019 PUBLIC ENGAGEMENT	-	2,745	57,255	50,500	-	-
9000 CAPITAL OUTLAY	19,055	-	-	-	-	-
<b>Total</b>	<b>\$4,379,244</b>	<b>\$4,922,197</b>	<b>\$5,223,975</b>	<b>\$4,995,785</b>	<b>\$5,071,955</b>	<b>\$5,450,891</b>

**Expenses by Activity (0011 CENTRAL STORES)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	207,385	245,956	224,644	222,731	217,821	224,168
4912 MATERIALS & SUPPLIES	208,635	297,097	450,000	370,000	450,000	463,500
4930 SYSTEMS MAINTENANCE	70,100	97,912	115,049	114,450	127,198	131,719
4931 INSTALLS AND REPAIRS	19,629	13,000	31,907	18,500	34,223	35,570
<b>Total</b>	<b>\$505,749</b>	<b>\$653,965</b>	<b>\$821,600</b>	<b>\$725,681</b>	<b>\$829,242</b>	<b>\$854,957</b>

**Expenses by Activity (0021 MAJOR STREET)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	796,286	851,196	722,507	817,259	817,218	847,752
3360 PLANNING	38,755	61,857	277,607	292,108	86,319	88,044
4122 RRFB	-	-	-	-	-	-
INSTALLATION/MAINTENANCE	37,505	24,333	90,201	40,207	91,197	94,177
4123 SIGNAL INSTALLATION/REBUILD	389,277	40,034	656,404	426,179	367,520	380,113
4124 TRAFFIC SIGNAL MAINTENANCE	114,943	347,481	209,543	172,340	229,209	233,964
4125 SIGNAL PREVENT MAINT	29,512	43,242	30,526	46,115	32,653	34,140
4126 SIGNAL EMERGENCY REPAIR	168,521	250,849	116,820	171,758	120,559	124,730
4127 SIGNAL SYSTEM CONTROL	243,695	273,296	324,536	309,995	334,022	350,721
4128 SIGNAL SHOP WORK	27,545	35,378	32,229	39,624	34,456	35,636
4135 SIGN SHOP WORK	784	2,414	15,094	3,512	11,952	12,474
4136 SIGN, WORK FOR OTHERS	11,582	34,660	43,476	34,526	42,312	43,908
4142 MAJOR SIGN MANUFACTURE	39,378	48,257	40,653	51,109	49,122	50,455
4146 FOOTBALL/SPECIAL EVENTS	5,157	87,392	84,144	109,819	84,804	87,397
4147 MAJOR ST PAVEMENT MARKING	353,471	383,283	383,167	400,053	366,740	378,025
4149 MAJOR TRAFFIC SIGNS	104,943	103,642	126,231	117,438	100,562	103,779
4150 SCHOOL ZONE SAFETY-TRAFFIC ENGIN	5,304	21,127	46,573	46,638	47,927	48,640
4151 PEDESTRIAN SAFETY-TRAFFIC ENGINE	7,081	21,127	46,573	46,224	47,927	48,640
4154 SCHOOL ZONE SFTY SIGN INST MAJOR	1,242	2,927	14,151	4,018	13,495	13,879

4156 PEDS SAFETY SIGN INSTALL - MAJOR	27,610	38,028	41,210	36,754	39,603	40,840
4159 PEDS SFTY PVMT MARK-MAJOR	50,000	-	-	-	-	-
4170 QUICK-BUILD SAFETY PROJECTS	-	99,221	200,779	201,000	-	-
4183 TRUNKLINE CONSTRUCTION	97	195	1,919	2,253	1,843	1,928
4184 TRUNKLINE SIGNAL INSTALL	6,066	1,581	4,417	7,643	4,346	4,500
4185 TRUNKLINE PREV MAINT	16,125	9,138	18,400	14,521	19,555	20,247
4186 TRUCKLINE EMERG REPAIR	30,601	75,850	19,023	28,815	23,421	24,201
4187 TRUNKLINE SYSTEM CONTROL	2,451	15,208	10,585	7,595	6,148	6,353
4227 PAVEMENT EVALUATION	1,157	8,000	2,600	2,150	2,650	2,725
4229 TRAFFIC COUNTS	5,189	1,994	81,179	56,466	55,624	57,320
4239 BR 23 TRAFFIC SIGNS	757	487	225	642	225	232
4248 MAJOR SURFACE TREATMENT	12,615	4,440	16,798	17,831	-	-
4255 SIDEWALK RAMPS	34,209	106,765	55,000	55,000	56,000	56,000
4257 ENG SERVICES/INSPECTIONS	119,138	129,020	129,959	110,618	82,966	84,365
4259 MISC. ROW MAINTENANCE	61,474	-	-	-	-	-
4512 HEALTHY STREETS	-	134,211	-	-	-	-
4520 TRAFFIC OPERATIONS	880,507	645,113	456,381	480,091	690,541	503,594
4949 BR 94 TRAFFIC SIGNS	2,220	5,225	2,305	3,462	2,380	2,451
<b>Total</b>	<b>\$3,625,197</b>	<b>\$3,906,971</b>	<b>\$4,301,215</b>	<b>\$4,153,763</b>	<b>\$3,863,296</b>	<b>\$3,781,230</b>

### Expenses by Activity (0022 LOCAL STREET)

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
4112 LOCAL SIGN MANUFACTURE	43,246	44,936	42,174	45,148	70,658	72,721
4117 LOCAL ST PAVEMENT MARKING	70,367	72,162	62,098	63,505	71,500	71,500
4119 LOCAL TRAFFIC SIGNS	108,833	95,640	68,315	88,764	90,151	92,007
4137 TRAFFIC CALMING	181,957	33,996	248,907	249,507	-	-
4153 PEDESTRIAN SFTY PVMT MARK LOCAL	3,500	-	-	-	-	-
4155 SCHOOL ZONE SFTY SIGN INST LOCAL	432	568	2,477	2,000	2,513	2,542
4157 PEDS SAFETY SIGN INSTALL - LOCAL	1,101	1,155	26,004	5,093	15,941	15,969
4217 LOCAL PAVEMENT EVALUATION	1,945	16,003	1,500	1,500	20,000	2,000
4218 LOCAL SURFACE TREATMENT	-	373	472	340	-	-
4219 LOCAL TRAFFIC COUNTS	1,458	-	30,000	30,953	30,000	30,000
4255 SIDEWALK RAMPS	57,493	83,651	60,000	60,000	60,000	60,000
4259 MISC. ROW MAINTENANCE	222,818	-	-	-	-	-
4512 HEALTHY STREETS	-	34,116	-	-	-	-
<b>Total</b>	<b>\$693,150</b>	<b>\$382,600</b>	<b>\$541,947</b>	<b>\$546,810</b>	<b>\$360,763</b>	<b>\$346,739</b>

### Expenses by Activity (0036 METRO EXPANSION)

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
3380 PLAN REVIEW	17,753	32,875	43,807	26,191	41,636	41,950
4537 CONSTRUCTION - INSPECTION	36,819	61,000	61,939	74,556	44,261	45,678
4573 UNDERGROUND UTILITY LOCATION	7,030	13,997	1,074	10,196	1,196	1,255
4575 WIRELESS ANTENNA	3,888	1,778	5,468	475	-	-
<b>Total</b>	<b>\$65,490</b>	<b>\$109,650</b>	<b>\$112,288</b>	<b>\$111,418</b>	<b>\$87,093</b>	<b>\$88,883</b>



**Expenses by Activity (0049 PROJECT MANAGEMENT)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	2,353,175	2,533,288	2,672,202	2,706,025	2,617,902	2,708,005
4510 ENGINEER - PRIVATE-OF-WAY	151,676	376,806	171,181	202,687	122,119	126,391
4550 CUSTOMER SERVICE	45,067	70,471	75,711	62,526	55,785	58,698
4570 RECORD MAINTENANCE	30,907	19,534	31,847	23,152	33,476	34,557
4580 PRIVATE DEV. CONSTRUCTION	807,742	836,521	819,859	840,369	852,293	884,317
7012 TRAINING	14,452	19,317	8,120	7,995	1,000	1,030
<b>Total</b>	<b>\$3,403,019</b>	<b>\$3,855,937</b>	<b>\$3,778,920</b>	<b>\$3,842,754</b>	<b>\$3,682,575</b>	<b>\$3,812,998</b>

**Expenses by Activity (0061 ALTERNATIVE TRANSPORTATION)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	71,765	70,445	71,670	73,238	75,082	76,826
3360 PLANNING	39,990	56,495	56,163	92,077	46,974	47,638
4147 MAJOR ST PAVEMENT MARKING	29,378	30,331	45,000	45,000	45,000	46,350
4242 NON-MOTORIZED ROW MAINTENANCE	3,034	-	10,000	5,000	5,000	5,000
7021 PARTNERSHIPS	32,221	31,687	25,698	20,797	21,432	21,791
7023 PROGRAM MANAGEMENT	46,569	54,090	46,540	21,036	29,920	30,419
7024 ASSET MANAGEMENT	3,173	7,486	7,341	3,088	4,764	4,843
<b>Total</b>	<b>\$226,130</b>	<b>\$250,534</b>	<b>\$262,412</b>	<b>\$260,236</b>	<b>\$228,172</b>	<b>\$232,867</b>

**Expenses by Activity (0062 STREET, BRIDGE & SIDEWALK MILLAGE)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	19,096	77,649	36,896	37,253	31,455	31,843
9042 STREET RESURF CONTINGENCY	540,207	652,468	588,108	611,478	432,363	445,452
9500 DEBT SERVICE	-	-	586,333	613,310	706,880	706,540
<b>Total</b>	<b>\$559,303</b>	<b>\$730,117</b>	<b>\$1,211,337</b>	<b>\$1,262,041</b>	<b>\$1,170,698</b>	<b>\$1,183,835</b>

**Expenses by Activity (0100 COUNTY MENTAL HEALTH MILLAGE)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
4101 STREET LIGHTING	202,321	277,266	409,106	375,890	267,137	267,553
4137 TRAFFIC CALMING	-	37,899	62,101	62,101	291,622	292,384
9000 CAPITAL OUTLAY	387,956	18,864	130,894	164,110	8,241	21,238
<b>Total</b>	<b>\$590,277</b>	<b>\$334,029</b>	<b>\$602,101</b>	<b>\$602,101</b>	<b>\$567,000</b>	<b>\$581,175</b>

**Expenses by Activity (0102 SIDEWALK CONSTRUCTION MILLAGE)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	-	1,569	11,439	11,439	29,040	30,185
<b>Total</b>	<b>-</b>	<b>\$1,569</b>	<b>\$11,439</b>	<b>\$11,439</b>	<b>\$29,040</b>	<b>\$30,185</b>

**STRATEGIC GOALS AND PERFORMANCE MEASURES**

**Service Area: Public Services**

**Area Administrator: Brian Steglitz**

**Service Unit: Engineering**

**Service Unit Manager: Nick Hutchinson**

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2021 Actual	FY2022 Actual	FY2023 Estimated	FY2024 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
The Engineering Unit maintains and replaces City infrastructure.	●	●	●	●			Complete 90% of CIP Programmed Project on-time.	Ongoing	71%	67%	67%	90%
							Ensure final road patching by private contractors is completed within 30 days.	Ongoing	86%	88%	88%	90%
							Complete development of road work plan with pending bond issuance.	3/31/2024	N/A	N/A	15%	75%
The Transportation Group within Engineering provides transportation engineering and planning services.	●	●	●	●			Complete 90% of traffic reviews for private development on time.	Ongoing	73%	76%	75%	90%
							Process 100% TCO and RPP requests within one month of receipt (including installation).	Ongoing	84%	100%	100%	100%
							Respond to 100% of A2FixIt Requests within the quarter.	Ongoing	80%	78%	80%	100%
							Complete Traffic Calming Petitions within one year of receipt (up to 3 per year) as budget permits.	Ongoing	100%	100%	100%	100%
Engineering provides services for private development projects.	●	●	●				Complete review of 85% of construction plans within 4 weeks.	Ongoing	74%	71%	60%	85%
							Complete over 90% of ROW permits within 3 weeks.	Ongoing	97%	95%	95%	95%
The Signs & Signals group within Engineering installs and maintains traffic signs, signals and streetlights.	●	●	●	●			100% of City streetlight outages repaired within 72 hours of receipt of Miss Dig clearance.	Ongoing	70%	70%	80%	100%

\*PASER is the system used by most municipalities in Michigan to evaluate pavement condition. It operates on a 1 to 10 scale; with 1 being the worst and 10 being the best.

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

PUBLIC SERVICES AREA  
ENGINEERING

Allocated Positions

Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
CIVIL ENGINEER 2	403640	0.20	0.20
ADMIN ASSISTANT LVL 1	110014	0.80	0.80
ADMIN ASSISTANT LVL 2	110024	0.80	0.80
ADMIN ASSISTANT LVL 4	110044	0.82	0.82
ADMIN ASSISTANT LVL 5	110054	0.12	0.12
APPLICATION SPECIALIST	401760	0.04	0.04
CAPITAL PROJECTS ASSET MG	404780	0.25	0.25
CITY ENGINEER	403160	1.00	1.00
CIVIL ENGINEER I	000990	0.90	0.90
CIVIL ENGINEER II	403640	0.90	0.90
CIVIL ENGINEER III	403620	0.60	0.60
CIVIL ENGINEER IV	403840	3.50	3.50
CIVIL ENGINEER V	401330	1.43	1.43
CIVIL ENGINEERING SPEC 3	112014	1.75	1.75
CIVIL ENGINEERING SPEC 4	112024	0.94	0.94
CIVIL ENGINEERING SPEC 5	112034	2.03	2.03
ENGINEERING ANALYST I	000970	1.00	1.00
FIELD OPER TECH III - COM	112724	6.44	6.44
FIELD OPER TECH IV - COMM	112734	1.75	1.75
FIELD OPER TECH V - COMM	112744	2.86	2.86
GIS ANALYST	401710	0.05	0.05
LAND SURVEYOR	404050	0.19	0.19
PROJECT MGMT ANALYST	000970	0.57	0.57
SIGNS/SIGNAL SUPV III	192150	1.00	1.00
SUPERVISOR - CESS	192050	1.00	1.00
SYSTEMS PLAN ANALYST II	401870	0.10	0.10
SYSTEMS PLANNING ENG IV	403830	0.03	0.03
TRANSPORTATION ENG II	403600	2.00	2.00
TRANSPORTATION MANAGER	404560	1.00	1.00
TRANSPORTATION PROGRAM MG	404030	1.00	1.00
<b>Total</b>		<b>35.07</b>	<b>35.07</b>

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## *PUBLIC SERVICES AREA*

### **PUBLIC WORKS**

Public Works is responsible for routine maintenance of the majority of the City's above and below ground infrastructure including: streets, the drinking water distribution system, water meters, sanitary and stormwater collection systems and street trees. Public Works is also responsible for management of the City's urban forest and all solid waste programs and services including trash, compost and recycling collection.

**PUBLIC SERVICES AREA**  
**PUBLIC WORKS**

**Revenues by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
CHARGES FOR SERVICES	3,774,906	4,180,155	4,139,359	4,518,769	1,494,972	1,547,806
CONTRIBUTIONS	-	-	129,223	-	-	-
INTERGOVERNMENTAL REVENUES	14,319,152	15,791,720	14,364,500	16,313,917	16,434,496	16,891,068
INTRAGOVERNMENTAL SALES	483,897	578,042	651,628	633,878	728,032	750,765
INVESTMENT INCOME	(2,229)	(61,610)	59,128	58,900	55,512	65,157
MISCELLANEOUS REVENUE	426,372	266,124	17,500	73,659	17,500	17,500
OPERATING TRANSFERS IN	100,000	349,392	359,868	359,868	330,524	340,440
PRIOR YEAR SURPLUS	-	-	2,215,240	-	5,888	-
SALE OF BONDS	-	-	3,000,000	-	-	-
<b>Total</b>	<b>\$19,102,098</b>	<b>\$21,103,823</b>	<b>\$24,936,446</b>	<b>\$21,958,991</b>	<b>\$19,066,924</b>	<b>\$19,612,736</b>

**Revenues by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	42,952	77,651	68,425	63,128	65,032	67,915
CENTRAL STORES (0011)	440,945	528,905	663,500	570,750	663,000	682,850
MAJOR STREET (0021)	10,859,628	11,996,982	11,163,445	12,395,985	12,498,081	12,854,207
LOCAL STREET (0022)	3,032,313	3,308,175	6,000,000	3,503,627	3,471,915	3,572,361
METRO EXPANSION (0036)	460,299	497,634	460,000	460,000	460,000	460,000
WATER SUPPLY SYSTEM (0042)	126,422	445,677	1,194,462	428,756	392,084	402,000
SEWAGE DISPOSAL SYSTEM (0043)	145,662	181,444	3,000	40,036	3,000	3,000
CEMETERY PERPETUAL CARE (0054)	1,575	5,000	-	2,750	-	-
ELIZABETH R. DEAN TRUST FUND (0055)	(2,229)	(61,610)	61,442	58,900	61,400	65,157
WHEELER CENTER (0058)	591,159	679,126	902,740	680,459	887,412	929,446
ALTERNATIVE TRANSPORTATION (0061)	100,000	-	-	-	-	-
STORMWATER SEWER SYSTEM FUND (0069)	70,353	95,963	25,000	310,500	27,000	27,000
SOLID WASTE (0072)	3,233,019	3,348,876	4,394,432	3,444,100	538,000	548,800
<b>Total</b>	<b>\$19,102,098</b>	<b>\$21,103,823</b>	<b>\$24,936,446</b>	<b>\$21,958,991</b>	<b>\$19,066,924</b>	<b>\$19,612,736</b>

**PUBLIC SERVICES AREA  
PUBLIC WORKS**

**Expenses by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
PERSONNEL SERVICES	6,067,350	6,352,756	6,944,442	6,582,257	7,381,801	7,493,634
PAYROLL FRINGES	4,081,763	4,104,547	4,228,918	4,159,076	4,593,163	4,823,928
OTHER SERVICES	18,184,864	18,617,649	19,919,868	16,785,329	18,289,099	18,263,090
MATERIALS & SUPPLIES	1,574,538	2,030,607	2,351,131	2,083,494	2,137,280	2,163,005
OTHER CHARGES	2,736,514	3,242,824	4,287,699	3,741,218	4,549,257	4,684,143
PASS THROUGHGS	84,494	433,839	444,268	444,268	415,085	425,034
CAPITAL OUTLAY	331,346	639,113	1,658,808	1,439,163	100,000	-
VEHICLE OPERATING COSTS	56,068	55,797	37,580	45,330	13,080	13,230
EMPLOYEE ALLOWANCES	24,531	24,426	11,841	25,912	12,007	11,857
<b>Total</b>	<b>\$33,141,468</b>	<b>\$35,501,558</b>	<b>\$39,884,555</b>	<b>\$35,306,047</b>	<b>\$37,490,772</b>	<b>\$37,877,921</b>

**Expenses by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	42,955	55,145	180,295	93,626	64,874	66,717
CENTRAL STORES (0011)	417,061	529,161	663,500	570,750	663,500	683,350
MAJOR STREET (0021)	2,533,825	3,156,202	3,249,145	2,814,099	2,952,234	3,013,687
LOCAL STREET (0022)	1,422,343	1,599,100	1,705,519	1,424,616	1,785,405	1,818,408
METRO EXPANSION (0036)	281,296	230,708	302,695	274,660	275,163	281,161
WATER SUPPLY SYSTEM (0042)	4,452,246	6,146,880	5,502,730	5,052,433	5,215,882	5,216,432
SEWAGE DISPOSAL SYSTEM (0043)	3,789,655	3,410,888	3,826,316	3,165,723	3,652,681	3,722,636
CEMETERY PERPETUAL CARE (0054)	660	-	-	-	-	-
ELIZABETH R. DEAN TRUST FUND (0055)	31,939	55,164	61,442	51,882	61,400	61,415
WHEELER CENTER (0058)	450,440	529,666	714,522	661,171	769,825	689,470
ALTERNATIVE TRANSPORTATION (0061)	74,414	116,117	290,145	140,000	290,048	291,827
STORMWATER SEWER SYSTEM FUND (0069)	5,505,954	5,734,786	6,898,743	6,177,964	7,595,803	7,721,000
SOLID WASTE (0072)	14,138,680	13,937,741	16,489,503	14,879,123	14,163,957	14,311,818
<b>Total</b>	<b>\$33,141,468</b>	<b>\$35,501,558</b>	<b>\$39,884,555</b>	<b>\$35,306,047</b>	<b>\$37,490,772</b>	<b>\$37,877,921</b>

**FTE Count**

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
PUBLIC WORKS	92.01	92.55	96.45	97.47	97.47
<b>Total</b>	<b>92.01</b>	<b>92.55</b>	<b>96.45</b>	<b>97.47</b>	<b>97.47</b>

**PUBLIC SERVICES AREA**  
**PUBLIC WORKS**

**REVENUES**

**Charges for Services** - The FY 2024 decrease is associated with the changes to the commercial solid waste franchise contract. Users will be billed by the service provider directly.

**Contributions** - The FY 2024 decrease is associated with one-time capital contributions in FY 2023.

**Intergovernmental Revenues** - The FY 2024 increase is associated with increased street revenue from the State of Michigan.

**Intragovernmental Sales** - The FY 2024 increase is associated with increased revenues associated with the use of inventoried items to be reimbursed to the Central Stores Fund.

**Prior Year Surplus** - The FY 2024 decrease is a result of one-time appropriations made for FY 2023.

**Sale of Bonds** - The FY 2024 decrease is related to the one-time issuance of Michigan Transportation Bonds associated with road repairs.

**EXPENSES**

**Personnel Services** - The FY 2024 increase reflects increased staff levels.

**Payroll Fringes** - The FY 2024 increase reflects increased staff levels.

**Other Services** - The FY 2024 decrease is attributable to the changes to the commercial solid waste franchise contract; users will be billed by the service provider directly.

**Capital Outlay** - The FY 2024 decrease is associated with the re-allocation of capital to the capital budget and one time-equipment purchases in FY 2023.



**PUBLIC SERVICES AREA  
PUBLIC WORKS**

**Expenses by Activity (0010 GENERAL)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	23,495	40,308	138,381	78,213	21,826	22,321
6222 SNOW & ICE CONTROL	7,471	8,157	20,957	7,753	21,524	22,198
6301 MOWING - NON PARKS	11,987	6,675	20,957	7,660	21,524	22,198
<b>Total</b>	<b>\$42,953</b>	<b>\$55,140</b>	<b>\$180,295</b>	<b>\$93,626</b>	<b>\$64,874</b>	<b>\$66,717</b>

**Expenses by Activity (0011 CENTRAL STORES)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
4912 MATERIALS & SUPPLIES	417,060	529,161	663,500	570,750	663,500	683,350
<b>Total</b>	<b>\$417,060</b>	<b>\$529,161</b>	<b>\$663,500</b>	<b>\$570,750</b>	<b>\$663,500</b>	<b>\$683,350</b>

**Expenses by Activity (0021 MAJOR STREET)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	1,013,688	1,133,918	1,009,995	1,180,315	1,063,193	1,089,613
4146 FOOTBALL/SPECIAL EVENTS	2,587	2,601	5,793	1,900	5,725	5,875
4222 POTHOLE REPAIR	227,664	313,614	313,936	296,385	324,994	332,176
4231 BR 23 SWEEPING	4,914	5,686	1	7,275	5,500	5,500
4232 BR 23 POTHOLE REPAIR	1,114	2,319	1,392	2,268	500	500
4235 BR 23 WINTER MAINTENANCE	6,108	7,470	7,391	6,698	6,500	6,700
4240 MAJOR BASE REPAIR/OVERLAY	60,918	425,058	152,245	242,132	193,667	198,072
4245 MAJOR SALTING/PLOWING	804,618	826,059	1,024,250	670,861	856,280	875,200
4251 STREET SWEEPING	298,092	312,295	596,762	284,942	366,455	370,018
4252 BRIDGE MAINTENANCE & REPAIR	31,454	12,085	23,476	11,835	11,385	11,563
4253 SHOULDER MAINTENANCE	10,484	6,552	2,282	11,243	1,963	1,963
4254 MISC CONCRETE REPAIRS	-	12,281	5,200	1,100	5,200	5,200
4256 SHOP WORK	5,666	4,552	2,369	5,226	-	-
4259 MISC. ROW MAINTENANCE	-	17,638	25,000	30,325	25,000	25,000
4940 BR 94 BASE REPAIR	6,341	632	6,788	790	6,000	6,000
4941 BR 94 SWEEPING	7,189	8,772	3,288	5,792	7,385	7,461
4942 BR 94 POTHOLE REPAIR	5,424	5,847	2,870	7,404	7,102	7,283
4943 BR 94 SHOULDER MAINTENANCE	5,504	7,261	25,000	10,000	25,000	25,000
4945 BR 94 WINTER MAINTENANCE	42,062	51,563	41,107	37,608	40,385	40,563
<b>Total</b>	<b>\$2,533,827</b>	<b>\$3,156,203</b>	<b>\$3,249,145</b>	<b>\$2,814,099</b>	<b>\$2,952,234</b>	<b>\$3,013,687</b>

**Expenses by Activity (0022 LOCAL STREET)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	32	(1)	-	2	-	-
4209 LOCAL GRADING	168,285	251,637	179,099	207,904	237,752	243,084
4210 LOCAL BASE REPAIR/OVERLAY	146,401	127,273	250,596	194,478	252,694	254,713
4211 LOCAL STREET SWEEPING	329,670	275,712	462,175	191,180	421,369	429,637
4212 LOCAL POTHOLE REPAIR	265,658	328,260	319,092	281,688	324,892	334,843
4215 LOCAL SALTING/PLOWING	427,599	497,446	383,657	443,326	434,137	441,537
4253 SHOULDER MAINTENANCE	-	2,590	-	-	-	-
4254 MISC CONCRETE REPAIRS	200	8,932	12,000	5,000	15,000	15,000
4259 MISC. ROW MAINTENANCE	-	22,803	14,500	16,638	15,000	15,000
9500 DEBT SERVICE	84,494	84,447	84,400	84,400	84,561	84,594
<b>Total</b>	<b>\$1,422,339</b>	<b>\$1,599,099</b>	<b>\$1,705,519</b>	<b>\$1,424,616</b>	<b>\$1,785,405</b>	<b>\$1,818,408</b>

**Expenses by Activity (0036 METRO EXPANSION)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
4261 RIGHT-OF-WAY/MAINTENANCE & REP	28,410	23,427	43,296	24,944	34,280	35,209
4263 RIGHT OF WAY MAINT - ENGINEERING	4,800	-	-	-	-	-
6222 SNOW & ICE CONTROL	83,416	51,858	54,476	53,929	54,394	54,663
6328 ROW MAINTENANCE	76,739	102,888	93,364	136,459	85,830	88,181
6330 ROW VEGETATION/BRUSH CLEARANCE	87,929	52,539	111,559	59,328	100,659	103,108
<b>Total</b>	<b>\$281,294</b>	<b>\$230,712</b>	<b>\$302,695</b>	<b>\$274,660</b>	<b>\$275,163</b>	<b>\$281,161</b>

**Expenses by Activity (0042 WATER SUPPLY SYSTEM)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	351,051	409,466	488,417	446,366	458,436	470,038
1100 FRINGE BENEFITS	104,832	138,072	160,957	160,957	179,931	183,529
1372 REVOLVING SUPPLY	(80,485)	(103,826)	-	-	-	-
4500 ENGINEERING - OTHERS	28,771	30,850	57,612	46,231	57,513	58,245
6210 OPERATIONS	379,842	351,074	603,499	385,070	610,817	615,813
7010 CUSTOMER SERVICE	384,337	357,237	459,669	326,686	458,535	469,432
7031 REVOLVING EQUIPMENT	9,907	249,386	163,228	25,084	214,584	217,381
7033 DCU MAINTENANCE	3,325	1,265	1,701	945	1,700	1,700
7034 INSPECTIONS	106,219	112,041	128,051	145,163	121,548	124,610
7047 SERVICE LINE REPLACEMENT	108,056	41,767	17,356	26,947	3,293	3,410
7061 SOUTH INDUSTRIAL SITE	41,615	102,791	24,177	77,158	29,560	30,460
7064 MISS DIG	79,388	79,184	56,480	83,901	61,762	63,455
7092 MAINTENANCE - MAINS	1,496,105	2,719,157	1,701,134	1,588,543	1,549,232	1,482,618
7093 MAINTENANCE - HYDRANTS	351,602	540,253	318,764	453,727	446,918	460,450
7094 MAINTENANCE - SERVICE	565,435	594,022	721,685	750,155	422,053	435,291
9000 CAPITAL OUTLAY	522,249	524,135	600,000	535,500	600,000	600,000
<b>Total</b>	<b>\$4,452,249</b>	<b>\$6,146,874</b>	<b>\$5,502,730</b>	<b>\$5,052,433</b>	<b>\$5,215,882</b>	<b>\$5,216,432</b>

**Expenses by Activity (0043 SEWAGE DISPOSAL SYSTEM)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	255,137	283,072	363,197	345,281	330,476	341,562
1100 FRINGE BENEFITS	90,564	177,792	197,302	197,304	207,193	211,337
1372 REVOLVING SUPPLY	38,633	(2,705)	-	-	-	-
4500 ENGINEERING - OTHERS	85,287	125,228	92,532	69,317	92,433	93,165
6210 OPERATIONS	349,944	388,622	406,368	347,928	435,649	453,699
7010 CUSTOMER SERVICE	-	349,392	359,868	359,868	330,524	340,440
7031 REVOLVING EQUIPMENT	(15,956)	(6,748)	271,756	213,334	77,462	77,997
7061 SOUTH INDUSTRIAL SITE	-	-	2,500	-	-	-
7064 MISS DIG	56,315	59,876	55,389	57,625	59,662	61,230
7074 TELEVISION COLLECTION SYSTEM	1,271,039	809,488	834,063	499,739	833,366	868,602
7077 MAINTENANCE - MANHOLE	607,184	288,997	192,508	292,302	185,805	199,957
7083 JETTING	615,660	746,948	702,040	496,598	764,638	783,667
7092 MAINTENANCE - MAINS	332,411	190,924	319,963	257,597	335,473	290,980
9000 CAPITAL OUTLAY	103,436	-	28,830	28,830	-	-
<b>Total</b>	<b>\$3,789,654</b>	<b>\$3,410,886</b>	<b>\$3,826,316</b>	<b>\$3,165,723</b>	<b>\$3,652,681</b>	<b>\$3,722,636</b>

**Expenses by Activity (0054 CEMETERY PERPETUAL CARE)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1130 FAIRVIEW CEMETERY	660	-	-	-	-	-
<b>Total</b>	<b>\$660</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Expenses by Activity (0055 ELIZABETH R. DEAN TRUST FUND)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	1,415	1,614	1,452	1,452	1,400	1,415
6317 POST PLANT CARE	3,671	95	7,990	1,000	-	-
6320 TRIMMING	188	975	5,000	1,000	-	-
6325 STUMP REMOVAL	-	-	5,000	1,000	-	-
6327 TREE PLANTING	26,665	52,479	37,000	46,430	60,000	60,000
6329 TREE REMOVALS	-	-	5,000	1,000	-	-
<b>Total</b>	<b>\$31,939</b>	<b>\$55,163</b>	<b>\$61,442</b>	<b>\$51,882</b>	<b>\$61,400</b>	<b>\$61,415</b>

**Expenses by Activity (0058 WHEELER CENTER)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	418,748	504,718	667,498	641,742	720,777	638,384
6222 SNOW & ICE CONTROL	15,771	16,845	23,568	9,929	25,024	26,043
6301 MOWING - NON PARKS	15,919	8,101	23,456	9,500	24,024	25,043
<b>Total</b>	<b>\$450,438</b>	<b>\$529,664</b>	<b>\$714,522</b>	<b>\$661,171</b>	<b>\$769,825</b>	<b>\$689,470</b>

**Expenses by Activity (0061 ALTERNATIVE TRANSPORTATION)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
4242 NON-MOTORIZED ROW MAINTENANCE	74,416	116,115	290,145	140,000	290,048	291,827
<b>Total</b>	<b>\$74,416</b>	<b>\$116,115</b>	<b>\$290,145</b>	<b>\$140,000</b>	<b>\$290,048</b>	<b>\$291,827</b>

**Expenses by Activity (0069 STORMWATER SEWER SYSTEM FUND)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	1,349,460	1,394,767	2,126,472	1,738,665	2,219,164	2,249,348
1100 FRINGE BENEFITS	-	32,388	62,306	62,306	76,334	77,861
1372 REVOLVING SUPPLY	(74,246)	6,470	-	-	-	-
4251 STREET SWEEPING	101,741	169,562	274,238	144,669	381,718	387,928
4500 ENGINEERING - OTHERS	25,160	92,912	70,791	67,688	70,742	71,099
6210 OPERATIONS	575,552	608,168	686,246	689,314	748,281	769,449
6309 GENERAL CARE	49,430	44,514	43,469	47,034	218,919	219,576
6317 POST PLANT CARE	2,568	2,759	12,858	499	4,848	4,848
6320 TRIMMING	820,154	699,666	1,052,425	774,695	1,032,846	1,064,320
6324 STORM DAMAGE	90,357	156,295	102,339	147,043	122,795	127,705
6325 STUMP REMOVAL	123,829	152,398	136,251	162,971	148,512	153,763
6327 TREE PLANTING	40,962	60,268	24,588	57,186	63,538	65,647
6329 TREE REMOVALS	463,516	404,812	528,139	413,350	597,015	583,867
7031 REVOLVING EQUIPMENT	47,076	92,975	145,201	60,194	107,511	108,712
7061 SOUTH INDUSTRIAL SITE	827	-	838	-	-	-
7064 MISS DIG	28,796	31,379	28,790	31,024	30,856	31,679
7074 TELEVISION COLLECTION SYSTEM	527,910	471,858	619,297	329,326	615,419	615,655
7077 MAINTENANCE - MANHOLE	91,996	84,501	58,496	88,637	42,535	43,855
7081 DITCH MAINTENANCE	40,927	35,632	25,051	35,167	81,367	83,665
7082 CATCHBASIN MAINTENANCE	329,988	419,468	241,821	549,940	312,318	284,235
7083 JETTING	379,709	293,471	219,976	291,067	209,633	227,745
7084 ILLICIT DISCHARGE ELIMINATION	22,746	3,368	43,535	42,239	56,467	58,057
7085 CULVERT MAINTENANCE	53,778	22,699	102,048	25,635	75,569	75,730
7090 BEST MGMT PRACTICES/GREEN INFRA	207,808	51,888	136,825	60,428	105,230	107,266
7092 MAINTENANCE - MAINS	205,903	402,569	156,743	358,887	274,186	308,990
<b>Total</b>	<b>\$5,505,947</b>	<b>\$5,734,787</b>	<b>\$6,898,743</b>	<b>\$6,177,964</b>	<b>\$7,595,803</b>	<b>\$7,721,000</b>

Expenses by Activity (0072 SOLID WASTE)

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	904,652	977,628	1,143,989	1,030,770	1,313,284	1,187,746
1401 ART FAIR/SPECIAL EVENTS	78	-	-	-	-	-
3162 COMMUNITY STANDARDS	18,552	23,422	73,175	45,398	76,737	79,298
4721 REAR-LOAD COMMER COLLECT	354,175	210,151	218,245	166,453	228,852	235,709
4722 SPECIAL COLLECTION	12,480	-	-	-	-	-
4724 RESIDENTIAL COLLECTION	2,188,036	1,910,136	2,397,162	2,106,626	2,743,330	2,806,528
4725 FRONT-LOAD COMMER COLLECT	3,401,821	2,916,388	3,062,387	2,929,051	1,346,387	1,378,798
4726 DDA REFUSE CANS COLLECTION	202,390	194,839	84,232	195,795	105,271	96,342
4727 CARTS RPR/D\DIST	18,274	8,783	46,913	21,252	48,769	51,173
4729 STUDENT MOVE IN/OUT	75,436	57,186	79,900	54,430	4,900	4,900
4730 DROP OFF STATION STAFFED	8,814	6,671	13,300	500	73,300	73,300
4732 SINGLE FAMILY RECYCLING	1,721,381	1,462,544	1,565,000	1,490,000	1,565,000	1,611,000
4733 MULTI FAMILY RECYCLING	915,492	662,054	725,000	640,000	780,000	803,500
4734 COMMERCIAL RECYCLING	938,542	1,393,223	986,313	1,048,355	1,230,222	1,261,256
4749 YARDWASTE COLLECTION	1,217,658	1,148,073	2,504,783	2,287,050	1,321,456	1,357,173
4764 RECYCLING PROCESSING	1,071,227	2,072,496	2,553,498	1,812,970	2,344,971	2,415,245
4919 MAINTENANCE - LANDFILL	613,950	473,071	440,235	510,691	529,511	538,664
6210 OPERATIONS	304,788	313,998	475,790	343,568	350,336	307,583
6362 PARK REFUSE	170,500	106,353	118,881	195,514	100,931	102,903
7060 OUTSTATIONS	434	717	700	700	700	700
<b>Total</b>	<b>\$14,138,680</b>	<b>\$13,937,733</b>	<b>\$16,489,503</b>	<b>\$14,879,123</b>	<b>\$14,163,957</b>	<b>\$14,311,818</b>

## Street Maintenance and Traffic Control

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	2,907,640	3,135,098	2,917,006	3,166,682	3,151,948	3,244,464
1100 FRINGE BENEFITS	718,860	906,936	975,031	975,031	1,100,657	1,131,916
1935 GIS	2,809	1,373	4,879	928	5,073	5,117
3360 PLANNING	38,755	61,857	277,607	292,108	86,319	88,044
3380 PLAN REVIEW	17,753	32,875	43,807	26,191	41,636	41,950
4112 LOCAL SIGN MANUFACTURE	43,246	44,936	42,174	45,148	70,658	72,721
4117 LOCAL ST PAVEMENT MARKING	70,367	72,162	62,098	63,505	71,500	71,500
4119 LOCAL TRAFFIC SIGNS	108,833	95,640	68,315	88,764	90,151	92,007
4122 RRFB						
INSTALLATION/MAINTENANCE	37,505	24,333	90,201	40,207	91,197	94,177
4123 SIGNAL INSTALLATION/REBUILD	389,277	40,034	656,404	426,179	367,520	380,113
4124 TRAFFIC SIGNAL MAINTENANCE	114,943	347,481	209,543	172,340	229,209	233,964
4125 SIGNAL PREVENT MAINT	29,512	43,242	30,526	46,115	32,653	34,140
4126 SIGNAL EMERGENCY REPAIR	168,521	250,849	116,820	171,758	120,559	124,730
4127 SIGNAL SYSTEM CONTROL	243,695	273,296	324,536	309,995	334,022	350,721
4128 SIGNAL SHOP WORK	27,545	35,378	32,229	39,624	34,456	35,636
4135 SIGN SHOP WORK	784	2,414	15,094	3,512	11,952	12,474
4136 SIGN, WORK FOR OTHERS	11,582	34,660	43,476	34,526	42,312	43,908
4137 TRAFFIC CALMING	181,957	33,996	248,907	249,507	-	-
4142 MAJOR SIGN MANUFACTURE	39,378	48,257	40,653	51,109	49,122	50,455
4146 FOOTBALL/SPECIAL EVENTS	7,744	89,993	89,937	111,719	90,529	93,272
4147 MAJOR ST PAVEMENT MARKING	353,471	383,283	383,167	400,053	366,740	378,025
4149 MAJOR TRAFFIC SIGNS	104,943	103,642	126,231	117,438	100,562	103,779
4150 SCHOOL ZONE SAFETY-TRAFFIC ENGIN	5,304	21,127	46,573	46,638	47,927	48,640
4151 PEDESTRIAN SAFETY-TRAFFIC ENGINE	7,081	21,127	46,573	46,224	47,927	48,640
4153 PEDESTRIAN SFTY PVMT MARK LOCAL	3,500	-	-	-	-	-
4154 SCHOOL ZONE SFTY SIGN INST MAJOR	1,242	2,927	14,151	4,018	13,495	13,879
4155 SCHOOL ZONE SFTY SIGN INST LOCAL	432	568	2,477	2,000	2,513	2,542
4156 PEDS SAFETY SIGN INSTALL - MAJOR	27,610	38,028	41,210	36,754	39,603	40,840
4157 PEDS SAFETY SIGN INSTALL - LOCAL	1,101	1,155	26,004	5,093	15,941	15,969
4159 PEDS SFTY PVMT MARK-MAJOR	50,000	-	-	-	-	-
4170 QUICK-BUILD SAFETY PROJECTS	-	99,221	200,779	201,000	-	-
4183 TRUNKLINE CONSTRUCTION	97	195	1,919	2,253	1,843	1,928
4184 TRUNKLINE SIGNAL INSTALL	6,066	1,581	4,417	7,643	4,346	4,500
4185 TRUNKLINE PREV MAINT	16,125	9,138	18,400	14,521	19,555	20,247
4186 TRUCKLINE EMERG REPAIR	30,601	75,850	19,023	28,815	23,421	24,201
4187 TRUNKLINE SYSTEM CONTROL	2,451	15,208	10,585	7,595	6,148	6,353
4209 LOCAL GRADING	168,285	251,637	179,099	207,904	237,752	243,084
4210 LOCAL BASE REPAIR/OVERLAY	146,401	127,273	250,596	194,478	252,694	254,713
4211 LOCAL STREET SWEEPING	329,670	275,712	462,175	191,180	421,369	429,637
4212 LOCAL POTHOLE REPAIR	265,658	328,260	319,092	281,688	324,892	334,843
4215 LOCAL SALTING/PLOWING	427,599	497,446	383,657	443,326	434,137	441,537
4217 LOCAL PAVEMENT EVALUATION	1,945	16,003	1,500	1,500	20,000	2,000
4218 LOCAL SURFACE TREATMENT	-	373	472	340	-	-
4219 LOCAL TRAFFIC COUNTS	1,458	-	30,000	30,953	30,000	30,000
4222 POTHOLE REPAIR	227,664	313,614	313,936	296,385	324,994	332,176
4227 PAVEMENT EVALUATION	1,157	8,000	2,600	2,150	2,650	2,725
4229 TRAFFIC COUNTS	5,189	1,994	81,179	56,466	55,624	57,320
4231 BR 23 SWEEPING	4,914	5,686	1	7,275	5,500	5,500
4232 BR 23 POTHOLE REPAIR	1,114	2,319	1,392	2,268	500	500
4235 BR 23 WINTER MAINTENANCE	6,108	7,470	7,391	6,698	6,500	6,700
4239 BR 23 TRAFFIC SIGNS	757	487	225	642	225	232
4240 MAJOR BASE REPAIR/OVERLAY	60,918	425,058	152,245	242,132	193,667	198,072
4245 MAJOR SALTING/PLOWING	804,618	826,059	1,024,250	670,861	856,280	875,200
4248 MAJOR SURFACE TREATMENT	12,615	4,440	16,798	17,831	-	-
4251 STREET SWEEPING	298,092	312,295	596,762	284,942	366,455	370,018
4252 BRIDGE MAINTENANCE & REPAIR	31,454	12,085	23,476	11,835	11,385	11,563
4253 SHOULDER MAINTENANCE	10,484	9,143	2,282	11,243	1,963	1,963
4254 MISC CONCRETE REPAIRS	200	21,212	17,200	6,100	20,200	20,200

4255 SIDEWALK RAMPS	91,702	190,416	115,000	115,000	116,000	116,000
4256 SHOP WORK	5,666	4,552	2,369	5,226	-	-
4257 ENG SERVICES/INSPECTIONS	119,138	129,020	129,959	110,618	82,966	84,365
4259 MISC. ROW MAINTENANCE	284,292	40,441	39,500	46,963	40,000	40,000
4261 RIGHT-OF-WAY/MAINTENANCE & REP	28,410	23,427	43,296	24,944	34,280	35,209
4263 RIGHT OF WAY MAINT - ENGINEERING	4,800	-	-	-	-	-
4512 HEALTHY STREETS	-	168,326	-	-	-	-
4520 TRAFFIC OPERATIONS	880,507	645,113	456,381	480,091	690,541	503,594
4537 CONSTRUCTION - INSPECTION	36,819	61,000	61,939	74,556	44,261	45,678
4573 UNDERGROUND UTILITY LOCATION	7,030	13,997	1,074	10,196	1,196	1,255
4575 WIRELESS ANTENNA	3,888	1,778	5,468	475	-	-
4940 BR 94 BASE REPAIR	6,341	632	6,788	790	6,000	6,000
4941 BR 94 SWEEPING	7,189	8,772	3,288	5,792	7,385	7,461
4942 BR 94 POTHOLE REPAIR	5,424	5,847	2,870	7,404	7,102	7,283
4943 BR 94 SHOULDER MAINTENANCE	5,504	7,261	25,000	10,000	25,000	25,000
4945 BR 94 WINTER MAINTENANCE	42,062	51,563	41,107	37,608	40,385	40,563
4949 BR 94 TRAFFIC SIGNS	2,220	5,225	2,305	3,462	2,380	2,451
6222 SNOW & ICE CONTROL	83,416	51,858	119,476	58,973	119,394	119,663
6328 ROW MAINTENANCE	76,739	102,888	93,364	136,459	85,830	88,181
6330 ROW VEGETATION/BRUSH CLEARANCE	87,929	52,539	111,559	59,328	100,659	103,108
7011 CALL CENTER	8,848	11,601	11,204	11,386	12,152	12,475
7015 STUDY/PLANNING	106,486	77,034	177,187	204,385	-	-
7016 DESIGN	42,636	7,070	402,718	253,773	-	-
7017 CONSTRUCTION	3,061,480	1,806,446	5,475,750	5,524,695	-	-
7018 SIGN/SIGNAL CAPITAL SUPPORT	16,350	5,998	4,267	4,267	-	-
7019 PUBLIC ENGAGEMENT	53,193	49,302	43,491	27,268	39,252	39,829
7022 DEVELOPMENT PROCESS	1,970	1,037	1,368	119	-	-
7024 ASSET MANAGEMENT	53,189	74,836	55,197	71,143	104,309	90,599
9000 CAPITAL OUTLAY	2,913,474	1,905,976	9,367,457	16,107,609	8,104,480	4,022,334
9500 DEBT SERVICE	760,843	764,635	1,643,403	1,683,868	1,548,172	1,547,850
<b>Total</b>	<b>\$17,374,575</b>	<b>\$16,063,016</b>	<b>\$29,539,865</b>	<b>\$35,279,588</b>	<b>\$21,490,025</b>	<b>\$17,467,733</b>

**STRATEGIC GOALS AND PERFORMANCE MEASURES**

**Service Area: Public Services**

**Area Administrator: Brian Steglitz**

**Service Unit: Public Works**

**Service Unit Manager: Molly Maciejewski**

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Maintain streets to maximize asset life and ensure safe vehicular travel.	●		●	●	●		Sweep bike lanes monthly.	Monthly	100%	100%	100%	100%
							Sweep all streets 4 times per year	Annually	100%	100%	100%	100%
Maintain systems to maximize asset life, protect water quality and minimize disruption in service.							90% of citizen reported potholes patched within 72 hours.	Ongoing	94%	86%	91%	>90%
							No more than 13 sanitary sewer blockages causing backups and/or SSOs annually.	Annually	23	6	8	<13
	●		●	●	●		Complete cross connection inspections at 90% of high hazard accounts	Annually	33%	25%	N/A	>90%
							Replace 40 water valves.	Annually	N/A	53	40	40
							Clean 35% of all stormwater catch basins and all swirl concentrators.	Annually	N/A	26%	53%	35%
Collect trash, recycling and compost in a safe, efficient and timely manner.	●		●	●	●	●	Increase commercial recycling by 5% each year.	Annually	N/A	22	23%	28%
							Increase diversion rate	Annually	32%	32.0%	31.0%	>31%
Maintain and improve the health of the urban forest.	●		●	●	●		Prune 10% of the City's street trees.	Annually	8.5%	8.0%	10%	10%
							Remove tree stumps within 30 days of tree removal.	Ongoing	N/A	48%	50%	100%

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

PUBLIC SERVICES AREA  
PUBLIC WORKS

Allocated Positions

Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
SOLID WASTE & REC COORD	403170	1.00	1.00
ADMIN ASSISTANT LVL 5	110054	2.00	2.00
APPLICATION SPECIALIST	401760	1.92	1.92
BUDGET ANALYST	000400	1.50	1.50
COMM STANDARD OFFICER I	118504	1.00	1.00
FIELD OP ASST MANAGER	401140	2.00	2.00
FIELD OPER TECH I - INFRA	112804	19.00	19.00
FIELD OPER TECH II - INFR	112814	9.00	9.00
FIELD OPER TECH II-FOR/PA	112864	2.00	2.00
FIELD OPER TECH III -INFR	112824	9.00	9.00
FIELD OPER TECH IV - INFR	112834	20.00	20.00
FIELD OPER TECH IV-FOR/PA	112884	3.00	3.00
FIELD OPER TECH V - INFRA	112844	9.00	9.00
FIELD OPER TECH V-FOR/PA	112894	3.00	3.00
FIELD OPERATIONS MANAGER	403450	1.00	1.00
FIELD OPERATIONS SUPV V	192140	1.00	1.00
FLEET & FAC SUPV II	190014	0.05	0.05
INVENTORY CONTROL ACCOUNT	110700	1.00	1.00
OFFICE MANAGER	403180	1.00	1.00
PUBLIC WORKS ENGINEER	404650	1.00	1.00
PUBLIC WORKS SUPV II	192111	1.00	1.00
PUBLIC WORKS SUPV III	192120	3.00	3.00
PUBLIC WORKS SUPV III	192121	1.00	1.00
PUBLIC WORKS SUPV V	192141	1.00	1.00
RESOURCE RECOVERY MANAGER	402000	1.00	1.00
SW COMPLIANCE SPECIALIST	000500	1.00	1.00
URBAN FORESTRY & NAT RES	401620	1.00	1.00
Total		97.47	97.47





## *PUBLIC SERVICES AREA*

### **SYSTEMS PLANNING**

Systems Planning staff bring together diverse backgrounds and experience in: urban and regional planning, community engagement, geographic information systems (GIS), regulatory compliance, municipal engineering, sanitary sewer, drinking water, stormwater and water resources, floodplain and watershed management, soil erosion and sedimentation control, and natural features management. These varied skills and expertise are utilized in several programs, processes and projects, including: utility system modeling, spatial data management, support for the implementation of GIS-based work management systems throughout the service area, community engagement efforts to support units throughout the organization, program and policy development to optimize service levels, environmental benefit, public investment, capital planning, asset management programming and implementation support for multiple areas across the organization, and maintaining infrastructure standards and specifications for facilities and activities within the Public Services Area.

**PUBLIC SERVICES AREA  
SYSTEMS PLANNING**

**Revenues by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
CHARGES FOR SERVICES	74,615	95,744	45,000	77,130	45,000	45,000
LICENSES, PERMITS & REGISTRATIONS	140,935	134,815	120,000	121,740	120,000	120,000
MISCELLANEOUS REVENUE	1,960	5,870	-	5,000	-	-
SPECIAL ASSESSMENTS	4,384	-	-	-	-	-
<b>Total</b>	<b>\$221,894</b>	<b>\$236,429</b>	<b>\$165,000</b>	<b>\$203,870</b>	<b>\$165,000</b>	<b>\$165,000</b>

**Revenues by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
WATER SUPPLY SYSTEM (0042)	153,823	142,045	121,000	126,000	121,000	121,000
SEWAGE DISPOSAL SYSTEM (0043)	1,960	1,029	-	1,740	-	-
ALTERNATIVE TRANSPORTATION (0061)	4,384	-	-	-	-	-
STORMWATER SEWER SYSTEM FUND (0069)	61,727	93,355	44,000	76,130	44,000	44,000
<b>Total</b>	<b>\$221,894</b>	<b>\$236,429</b>	<b>\$165,000</b>	<b>\$203,870</b>	<b>\$165,000</b>	<b>\$165,000</b>

**PUBLIC SERVICES AREA  
SYSTEMS PLANNING**

**Expenses by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
PERSONNEL SERVICES	765,927	833,424	840,384	840,768	1,024,506	1,025,548
PAYROLL FRINGES	468,759	487,276	455,156	475,494	557,481	580,398
OTHER SERVICES	977,319	988,366	1,666,979	970,433	2,715,101	2,246,113
MATERIALS & SUPPLIES	12,253	11,444	26,550	25,550	19,050	19,400
OTHER CHARGES	234,848	341,361	365,608	360,580	353,725	368,135
PASS THROUGHS	124,996	124,996	85,000	85,000	160,000	85,000
CAPITAL OUTLAY	-	-	30,041	30,041	-	-
EMPLOYEE ALLOWANCES	7,167	6,951	6,489	5,998	5,732	5,732
<b>Total</b>	<b>\$2,591,269</b>	<b>\$2,793,818</b>	<b>\$3,476,207</b>	<b>\$2,793,864</b>	<b>\$4,835,595</b>	<b>\$4,330,326</b>

**Expenses by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	51,080	79,631	17,695	17,651	354,380	279,859
MAJOR STREET (0021)	106,622	128,884	93,566	80,412	133,627	128,155
LOCAL STREET (0022)	20,807	30,944	23,408	31,085	47,078	40,295
WATER SUPPLY SYSTEM (0042)	592,465	558,821	859,913	703,093	803,468	607,188
SEWAGE DISPOSAL SYSTEM (0043)	338,230	456,926	422,824	377,749	492,844	496,684
ALTERNATIVE TRANSPORTATION (0061)	52,560	59,472	59,904	61,382	95,439	93,298
STORMWATER SEWER SYSTEM FUND (0069)	1,385,117	1,452,989	1,940,519	1,467,331	2,842,872	2,617,870
SOLID WASTE (0072)	44,388	26,151	58,378	55,161	65,887	66,977
<b>Total</b>	<b>\$2,591,269</b>	<b>\$2,793,818</b>	<b>\$3,476,207</b>	<b>\$2,793,864</b>	<b>\$4,835,595</b>	<b>\$4,330,326</b>

**FTE Count**

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
SYSTEMS PLANNING	9.89	9.77	9.07	10.89	10.89
<b>Total</b>	<b>9.89</b>	<b>9.77</b>	<b>9.07</b>	<b>10.89</b>	<b>10.89</b>

**PUBLIC SERVICES AREA**  
**SYSTEMS PLANNING**

**EXPENSES**

**Personnel Services** - The FY 2024 increase is reflective of increased staffing levels.

**Payroll Fringes** - The FY 2024 increase is reflective of increased staffing levels.

**Other Services** - The increase is reflective of one-time asset management and drainage study efforts in FY 2024.

**Pass Throughs** - The FY 2024 increase is associated with one-time capital efforts in FY 2024.

**Capital Outlay** - The FY 2024 decrease is associated with a one-time equipment purchase in FY 2023.

**PUBLIC SERVICES AREA  
SYSTEMS PLANNING**

**Expenses by Activity (0010 GENERAL)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	11,079	-	-	-	325,000	250,000
7019 PUBLIC ENGAGEMENT	40,000	79,630	17,695	17,651	29,380	29,859
<b>Total</b>	<b>\$51,079</b>	<b>\$79,630</b>	<b>\$17,695</b>	<b>\$17,651</b>	<b>\$354,380</b>	<b>\$279,859</b>

**Expenses by Activity (0021 MAJOR STREET)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	17,165	33,273	12,039	12,039	32,071	32,905
1935 GIS	1,564	826	935	542	1,032	1,054
7019 PUBLIC ENGAGEMENT	52,295	49,302	43,491	27,268	39,252	39,829
7022 DEVELOPMENT PROCESS	1,970	1,037	1,368	119	-	-
7024 ASSET MANAGEMENT	33,630	44,442	35,733	40,444	61,272	54,367
<b>Total</b>	<b>\$106,624</b>	<b>\$128,880</b>	<b>\$93,566</b>	<b>\$80,412</b>	<b>\$133,627</b>	<b>\$128,155</b>

**Expenses by Activity (0022 LOCAL STREET)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1935 GIS	1,246	547	3,944	386	4,041	4,063
7024 ASSET MANAGEMENT	19,559	30,394	19,464	30,699	43,037	36,232
<b>Total</b>	<b>\$20,805</b>	<b>\$30,941</b>	<b>\$23,408</b>	<b>\$31,085</b>	<b>\$47,078</b>	<b>\$40,295</b>

**Expenses by Activity (0042 WATER SUPPLY SYSTEM)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	105,985	126,904	246,607	249,321	109,355	112,228
3360 PLANNING	9,036	3,571	-	3,800	-	-
7019 PUBLIC ENGAGEMENT	17,523	58,811	66,280	65,951	93,672	93,499
7021 PARTNERSHIPS	72,402	22,040	7,510	8,551	7,793	7,971
7022 DEVELOPMENT PROCESS	163,800	159,641	155,869	148,402	127,354	129,082
7023 PROGRAM MANAGEMENT	1,718	344	1,838	-	1,838	1,838
7024 ASSET MANAGEMENT	222,004	187,509	381,809	227,068	463,456	262,570
<b>Total</b>	<b>\$592,468</b>	<b>\$558,820</b>	<b>\$859,913</b>	<b>\$703,093</b>	<b>\$803,468</b>	<b>\$607,188</b>

**Expenses by Activity (0043 SEWAGE DISPOSAL SYSTEM)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	54,302	115,771	35,746	35,794	71,666	75,805
3360 PLANNING	8,418	2,676	-	-	-	-
7019 PUBLIC ENGAGEMENT	16,185	55,359	65,219	66,589	65,377	65,967
7021 PARTNERSHIPS	18,483	7,887	4,275	14,275	4,275	4,400
7022 DEVELOPMENT PROCESS	6,310	5,640	4,099	4,504	1,427	1,432
7023 PROGRAM MANAGEMENT	2,379	532	1,838	20	1,838	1,838
7024 ASSET MANAGEMENT	232,153	269,058	311,647	256,567	348,261	347,242
<b>Total</b>	<b>\$338,230</b>	<b>\$456,923</b>	<b>\$422,824</b>	<b>\$377,749</b>	<b>\$492,844</b>	<b>\$496,684</b>

**Expenses by Activity (0061 ALTERNATIVE TRANSPORTATION)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
7019 PUBLIC ENGAGEMENT	32,250	33,839	37,523	28,023	58,612	57,916
7024 ASSET MANAGEMENT	20,308	25,630	22,381	33,359	36,827	35,382
<b>Total</b>	<b>\$52,558</b>	<b>\$59,469</b>	<b>\$59,904</b>	<b>\$61,382</b>	<b>\$95,439</b>	<b>\$93,298</b>

**Expenses by Activity (0069 STORMWATER SEWER SYSTEM FUND)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	85,506	80,925	85,022	77,958	129,620	135,450
3360 PLANNING	33,493	41,015	31,487	37,251	712,987	422,642
7019 PUBLIC ENGAGEMENT	242,746	231,366	302,327	228,149	337,852	338,319
7021 PARTNERSHIPS	375,868	479,465	688,894	507,849	691,974	692,630
7022 DEVELOPMENT PROCESS	87,800	90,183	117,689	113,472	92,650	94,126
7023 PROGRAM MANAGEMENT	86,942	97,436	232,408	117,900	357,803	421,176
7024 ASSET MANAGEMENT	235,254	183,452	287,692	189,752	324,986	313,527
7090 BEST MGMT PRACTICES/GREEN INFRAS	237,504	249,143	195,000	195,000	195,000	200,000
<b>Total</b>	<b>\$1,385,113</b>	<b>\$1,452,985</b>	<b>\$1,940,519</b>	<b>\$1,467,331</b>	<b>\$2,842,872</b>	<b>\$2,617,870</b>

**Expenses by Activity (0072 SOLID WASTE)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	9,816	103	-	-	3,531	3,668
7019 PUBLIC ENGAGEMENT	20,056	16,360	47,335	45,086	38,151	38,726
7024 ASSET MANAGEMENT	14,518	9,688	11,043	10,075	24,205	24,583
<b>Total</b>	<b>\$44,390</b>	<b>\$26,151</b>	<b>\$58,378</b>	<b>\$55,161</b>	<b>\$65,887</b>	<b>\$66,977</b>

**STRATEGIC GOALS AND PERFORMANCE MEASURES**

**Service Area: Public Services**

**Area Administrator: Brian Steglitz**

**Service Unit: Systems Planning**

**Service Unit Manager: Skye Stewart**

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Provide program management.	●			●			Increase annual volume of stormwater infiltration by continued installation of Green Infrastructure.	Ongoing	63.4 million gallons	64.4 million gallons	65 million gallons	65.6 million gallons
Manage City's Asset Management Plans/Efforts.	●	●		●		Establish a decreasing trend in the number of Sanitary Sewer Systems overflows. (goal 0)	Ongoing	7	2	2	0	
						Establish a decreasing trend in the volume of Sanitary Sewer Systems overflows. (goal 0)	Ongoing	~45,400 gallons	80 gallons	2,070 gallons	0	
						Establish an improving trend in overall average risk/PAN score for the Water Distribution System. (lower score is better) (scale of 100 to 1)	Ongoing	8.9	8.9	9.0	<9.0	
						Establish an improving trend in overall average risk score for the Sanitary Sewer Collection System. (lower score is better) (scale of 100 to 1)	Ongoing	7.7	10.2	7.2	<7.2	
						Establish an improving trend in overall average risk score for the Stormwater System. (lower score is better) (scale of 100 to 1)	Ongoing	14.1	14.2	12.5	<12.5	
Support private development efforts within the City.	●	●		●		Complete review of 80% of site plans within 2 weeks.	Ongoing	77%	75%	83%	80%	
						Complete 90% of grading reviews within one week.	Ongoing	93%	97%	89%	90%	

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

PUBLIC SERVICES AREA  
SYSTEMS PLANNING

Allocated Positions

Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
ADMIN ASSISTANT LVL 1	110014	0.25	0.25
ADMIN ASSISTANT LVL 2	110024	0.05	0.05
ADMIN ASSISTANT LVL 4	110044	0.04	0.04
CAPITAL PROJECTS ASSET MG	404780	0.73	0.73
CIVIL ENGINEER I	000990	0.10	0.10
CIVIL ENGINEER II	403640	0.10	0.10
CIVIL ENGINEER IV	403840	0.10	0.10
CIVIL ENGINEER V	401330	0.22	0.22
ENVIRONMENTAL PLANNER	409999	1.00	1.00
GIS ANALYST	401710	0.95	0.95
GIS SPECIALIST	000960	1.00	1.00
LAND DEV COORDINATOR IV	114310	1.00	1.00
STORMWATER/FLOODPLAIN CO	401630	1.98	1.98
SYSTEMS PLAN ANALYST II	401870	1.60	1.60
SYSTEMS PLANNING ENG IV	403830	0.77	0.77
WATER QUALITY MANAGER	403820	1.00	1.00
<b>Total</b>		<b>10.89</b>	<b>10.89</b>





## *PUBLIC SERVICES AREA*

### **WATER RESOURCE RECOVERY SERVICES**

Water Resource Recovery Services is responsible for the effective pumping, treatment and environmentally acceptable discharge of the wastewater generated by the Ann Arbor community. Water Resource Recovery Services operates and maintains the City's Water Resource Recovery Facility (WRRF) and seven sewage lift stations located around the City. In addition, Water Resource Recovery Services manages the Industrial Pretreatment Program to assure that wastewater discharged to the sanitary sewer system will not be harmful to the public, employees, environment or equipment.

PUBLIC SERVICES AREA  
WATER RESOURCE RECOVERY SERVICES

Revenues by Category

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
CHARGES FOR SERVICES	1,258	2,490	-	-	-	-
CONTRIBUTIONS	-	3,284	-	-	-	-
MISCELLANEOUS REVENUE	35,463	93,801	-	40,250	-	-
<b>Total</b>	<b>\$36,721</b>	<b>\$99,575</b>	<b>-</b>	<b>\$40,250</b>	<b>-</b>	<b>-</b>

Revenues by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
SEWAGE DISPOSAL SYSTEM (0043)	36,721	99,575	-	40,250	-	-
<b>Total</b>	<b>\$36,721</b>	<b>\$99,575</b>	<b>-</b>	<b>\$40,250</b>	<b>-</b>	<b>-</b>

**PUBLIC SERVICES AREA  
WATER RESOURCE RECOVERY SERVICES**

**Expenses by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
PERSONNEL SERVICES	2,597,727	2,597,934	2,772,325	2,724,667	2,891,105	2,820,277
PAYROLL FRINGES	1,739,396	1,555,246	1,557,656	1,570,842	1,641,257	1,725,001
OTHER SERVICES	2,342,053	2,250,876	3,234,635	2,386,874	3,067,404	2,678,006
MATERIALS & SUPPLIES	555,961	838,443	805,600	887,350	1,195,600	1,230,180
OTHER CHARGES	7,978,485	8,503,414	9,679,268	8,789,321	9,239,914	9,519,641
PASS THROUGHS	57,252	34,706	32,357	32,357	37,833	38,968
CAPITAL OUTLAY	13,922	65,327	-	58,500	-	-
EMPLOYEE ALLOWANCES	7,413	8,323	3,060	7,050	2,450	2,450
<b>Total</b>	<b>\$15,292,209</b>	<b>\$15,854,269</b>	<b>\$18,084,901</b>	<b>\$16,456,961</b>	<b>\$18,075,563</b>	<b>\$18,014,523</b>

**Expenses by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
SEWAGE DISPOSAL SYSTEM (0043)	15,292,209	15,854,269	18,084,901	16,456,961	18,075,563	18,014,523
<b>Total</b>	<b>\$15,292,209</b>	<b>\$15,854,269</b>	<b>\$18,084,901</b>	<b>\$16,456,961</b>	<b>\$18,075,563</b>	<b>\$18,014,523</b>

**FTE Count**

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
WATER RESOURCE RECOVERY SERVICES	35.72	35.72	36.02	36.02	36.02
<b>Total</b>	<b>35.72</b>	<b>35.72</b>	<b>36.02</b>	<b>36.02</b>	<b>36.02</b>

**PUBLIC SERVICES AREA**  
**WATER RESOURCE RECOVERY SERVICES**

**EXPENSES**

**Personnel Services** - The FY 2024 increase reflects potential severance pay outs for employees eligible for retirement.

**Payroll Fringes** - The FY 2024 increase reflects increases in retiree health care and pension contributions.

**Other Services** - The FY 2024 decrease reflects one-time professional services in FY 2023.

**Materials & Supplies** - The FY 2024 increase reflects an increase in chemical volume and per unit costs.

**Other Charges** – The FY 2024 decrease is due to reduced anticipated depreciation costs associated with the plant renovation and other capital work in progress.

**STRATEGIC GOALS AND PERFORMANCE MEASURES**

**Service Area: Public Services**

**Area Administrator: Brian Steglitz**

**Service Unit: Water Resource Recovery**

**Service Unit Manager: Keith Sanders**

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Operate and maintain the WWTP to ensure continuous treatment of sanitary and industrial wastewater that meets or exceeds regulatory standards before discharge to the Huron River.	●						99% compliance with daily NPDES permit limits.	Ongoing	100%	99%	99%	100%
							No bypass of untreated wastewater to the Huron River or backups from lift stations to private property or the environment due to equipment failures.	Ongoing	0	0	1	0
							Complete >90% of monthly preventive and corrective maintenance work orders on time.	Monthly	97%	95%	97%	>90%
Manage the reuse and disposal of biosolids in an environmentally sustainable manner.	●						Land apply all biosolids from April through December, weather permitting.	Annually	100%	88%	44%	N/A
Raise public awareness of wastewater treatment.				●			>250 people attending tours annually.	Annually	N/A COVID	N/A COVID	150	250
Ensure that all staff have sufficient technical and safety training and skills to meet performance expectations of their positions and teams.					●		100% of staff have up to date safety training.	Ongoing	100%	100%	100%	100%
							WWTP staff annually create a career development plan (training/continuing education, leadership topics).	Annually	100%	100%	100%	100%
Assess infrastructure needs, develop a sustainable capital improvement plan, execute and implement capital projects identified in two-year budget cycle.	●	●					Maintain compliance with Asset Management Plan as defined in the NPDES permit	Annually	N/A	100%	100%	100%
							Maintain average ratio of total capital expenditures/budgeted capital expenditures between .20 and .25	Quarterly	N/A	N/A	0.125	0.2-0.25

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

PUBLIC SERVICES AREA  
WATER RESOURCE RECOVERY SERVICES

Allocated Positions

Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
ADMIN ASSISTANT LVL 4	110044	1.00	1.00
ADMIN ASSISTANT LVL 5	110054	1.00	1.00
ASST WWTP MANAGER	401010	1.00	1.00
CIVIL ENGINEER V	401330	1.00	1.00
ELEC & CONTROL TECH III	116234	2.00	2.00
ELEC & CONTROL TECH IV	116244	1.00	1.00
ENVIRON LAB ANALYST III	110334	1.26	1.26
ENVIRON LAB ANALYST IV	110344	1.26	1.26
ENVIRON LAB SUPV III	196931	0.50	0.50
INV CON TECH III WTP/WWTP	117600	1.00	1.00
PROCESS CONTROL SYS SPEC	403190	1.00	1.00
WATER UT MAIN SUPV IV	197470	1.00	1.00
WATER UTIL SUPV III	197500	1.00	1.00
WATER UTILITY SUPV IV	197510	4.00	4.00
WATER UTILITY TECH I	117400	4.00	4.00
WATER UTILITY TECH II	117410	1.00	1.00
WATER UTILITY TECH II	117411	1.00	1.00
WATER UTILITY TECH III	117420	6.00	6.00
WATER UTILITY TECH IV	117430	2.00	2.00
WATER UTILITY TECH IV	117431	1.00	1.00
WATER UTILITY TECH V	117441	2.00	2.00
WWTP MANAGER	401300	1.00	1.00
<b>Total</b>		<b>36.02</b>	<b>36.02</b>



## *PUBLIC SERVICES AREA*

### **WATER TREATMENT**

Water Treatment Services is primarily responsible for the treatment and supply of safe drinking water to the citizens of Ann Arbor and portions of Ann Arbor and Scio Townships. Water Treatment Services also works collaboratively with local partners and state agencies to advocate for the protection of the City's source water supplies. Water Treatment Services operates and maintains the City's source water facilities, water treatment plant, six finished water storage facilities and four remote pumping stations. Water Treatment Services is also responsible for the operation and maintenance of four dams and two hydroelectric power generation facilities, and provides laboratory services for internal and external drinking water, wastewater and stormwater customers. The Water Treatment Service Unit serves as the afterhours Customer Service Call Center.

**PUBLIC SERVICES AREA  
WATER TREATMENT**

**Revenues by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
CHARGES FOR SERVICES	223,945	521,827	425,000	158,000	425,000	425,000
INTERGOVERNMENTAL REVENUES	476,405	-	-	-	-	-
LICENSES, PERMITS & REGISTRATIONS	12,500	10,000	-	15,960	-	-
MISCELLANEOUS REVENUE	641,098	401,962	80,000	842,944	80,000	20,000
OPERATING TRANSFERS IN	93,465	31,416	32,357	32,357	37,833	38,968
PRIOR YEAR SURPLUS	-	-	75,000	-	-	-
<b>Total</b>	<b>\$1,447,413</b>	<b>\$965,205</b>	<b>\$612,357</b>	<b>\$1,049,261</b>	<b>\$542,833</b>	<b>\$483,968</b>

**Revenues by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	265,408	649,718	500,000	165,960	425,000	425,000
WATER SUPPLY SYSTEM (0042)	1,182,005	315,487	112,357	883,301	117,833	58,968
<b>Total</b>	<b>\$1,447,413</b>	<b>\$965,205</b>	<b>\$612,357</b>	<b>\$1,049,261</b>	<b>\$542,833</b>	<b>\$483,968</b>



**PUBLIC SERVICES AREA  
WATER TREATMENT**

**Expenses by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
PERSONNEL SERVICES	2,286,503	2,186,875	2,412,063	2,107,079	2,538,964	2,423,523
PAYROLL FRINGES	1,329,794	1,324,862	1,217,046	1,149,999	1,308,294	1,372,674
OTHER SERVICES	2,445,972	2,731,681	2,975,518	3,207,563	3,544,861	2,987,606
MATERIALS & SUPPLIES	1,607,191	1,645,736	2,269,770	2,254,131	2,331,086	2,397,358
OTHER CHARGES	4,813,222	5,755,208	6,771,500	5,913,988	6,819,566	7,019,089
PASS THROUGHS	624,200	250,000	410,000	410,000	-	-
CAPITAL OUTLAY	202,468	223,348	211,899	210,127	365,000	217,000
EMPLOYEE ALLOWANCES	7,302	6,528	2,427	6,977	4,094	4,345
<b>Total</b>	<b>\$13,316,652</b>	<b>\$14,124,238</b>	<b>\$16,270,223</b>	<b>\$15,259,864</b>	<b>\$16,911,865</b>	<b>\$16,421,595</b>

**Expenses by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	476,670	751,373	1,140,392	1,010,936	820,810	655,269
WATER SUPPLY SYSTEM (0042)	12,262,001	13,370,850	15,125,616	14,247,453	16,089,242	15,764,485
STORMWATER SEWER SYSTEM FUND (0069)	3,781	2,015	4,215	1,475	1,813	1,841
COUNTY MENTAL HEALTH MILLAGE (0100)	574,200	-	-	-	-	-
<b>Total</b>	<b>\$13,316,652</b>	<b>\$14,124,238</b>	<b>\$16,270,223</b>	<b>\$15,259,864</b>	<b>\$16,911,865</b>	<b>\$16,421,595</b>

**FTE Count**

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
WATER TREATMENT	27.96	27.88	29.15	28.70	28.70
<b>Total</b>	<b>27.96</b>	<b>27.88</b>	<b>29.15</b>	<b>28.70</b>	<b>28.70</b>

## **PUBLIC SERVICES**

### **WATER TREATMENT SERVICES**

#### **EXPENSES**

**Personnel Services** - The FY 2024 increase is reflective of increased staffing levels.

**Payroll Fringes** - The FY 2024 increase is reflective of increased staffing levels.

**Other Services** - The FY 2024 increase is associated with anticipated costs related to contracted services.

**Materials & Supplies** - The FY 2024 increase is reflective of the anticipated increase in chemical costs related to market conditions.

**Pass Throughs** - The FY 2024 decrease is due to one-time transfers related to capital maintenance projects in FY 2023.

**Capital Outlay** - The FY 2024 increase reflects one-time equipment purchases.

**PUBLIC SERVICES AREA  
WATER TREATMENT**

**Expenses by Activity (0010 GENERAL)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	46,952	57,203	199,378	204,288	253,011	234,478
4160 BARTON DAM	133,969	203,450	563,234	514,219	388,365	217,624
4162 SUPERIOR DAM	114,948	344,883	203,765	126,338	146,797	170,302
4164 WATER QUALITY/PFAS	20,102	18,502	15,000	32,776	15,000	15,000
7020 CELL TOWER ADMINISTRATION	141,045	109,825	141,434	115,278	-	-
7099 RECREATIONAL DAMS	19,652	17,512	17,581	18,037	17,637	17,865
<b>Total</b>	<b>\$476,668</b>	<b>\$751,375</b>	<b>\$1,140,392</b>	<b>\$1,010,936</b>	<b>\$820,810</b>	<b>\$655,269</b>

**Expenses by Activity (0042 WATER SUPPLY SYSTEM)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	1,097,471	1,209,381	1,628,606	1,473,735	1,420,302	1,373,563
4160 BARTON DAM	52,483	174,390	176,527	159,945	221,985	160,261
4161 STEERE FARM WELL-FIELD	91,374	102,022	113,000	89,239	100,500	103,060
4163 SURFACE WATER SUPPLY	374,830	403,250	462,488	456,358	423,361	465,577
4164 WATER QUALITY/PFAS	186,027	158,340	200,294	118,420	361,812	213,621
7013 CUST RELATIONS/PUBLIC ED	19,737	22,333	23,018	21,436	23,332	23,776
7031 REVOLVING EQUIPMENT	49,669	52,836	57,873	42,866	59,459	59,894
7043 PLANT	9,229,680	10,214,443	11,287,446	10,612,667	12,106,689	12,120,849
7044 PROCESS LAB	52,845	57,669	55,400	57,707	55,400	57,062
7045 WRF TAILORED COLLABORATION	5,500	113,595	80,000	110,464	80,000	20,000
7053 LAB	276,496	265,956	359,914	327,321	373,492	330,114
7055 SOLIDS	468,148	334,735	413,221	503,355	608,176	575,176
7060 OUTSTATIONS	357,739	261,901	267,829	273,940	254,734	261,532
<b>Total</b>	<b>\$12,261,999</b>	<b>\$13,370,851</b>	<b>\$15,125,616</b>	<b>\$14,247,453</b>	<b>\$16,089,242</b>	<b>\$15,764,485</b>

**Expenses by Activity (0069 STORMWATER SEWER SYSTEM FUND)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
7053 LAB	3,782	2,016	4,215	1,475	1,813	1,841
<b>Total</b>	<b>\$3,782</b>	<b>\$2,016</b>	<b>\$4,215</b>	<b>\$1,475</b>	<b>\$1,813</b>	<b>\$1,841</b>

**Expenses by Activity (0100 COUNTY MENTAL HEALTH MILLAGE)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
4160 BARTON DAM	574,200	-	-	-	-	-
<b>Total</b>	<b>\$574,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**STRATEGIC GOALS AND PERFORMANCE MEASURES**

**Service Area: Public Services**

**Area Administrator: Brian Steglitz**

**Service Unit: Water Treatment Services**

**Service Unit Manager: Brian Steglitz**

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2021 Actual	FY2022 Actual	FY2023 Estimate	FY2024 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Provide continuous supply of safe drinking water to citizens of Ann Arbor and neighboring townships.	●	●		●		●	Achieve 100% compliance with EGLE and EPA Safe Drinking Water Act regulations	Ongoing	100%	100%	100%	100%
							Total coliform detection - 0/qtr.	Ongoing	0/qtr	0/qtr	1/qtr	0/qtr
							E. Coli detection - 0/qtr.	Ongoing	0/qtr	0/qtr	0/qtr	0/qtr
							Maintain individual filter water quality (turbidity) < 0.1 NTU 95% of the time.	Ongoing	98.2%	97.7%	97.4%	95.0%
							Maintain quarterly avg PFOS+PFOA < 10 ppt.	Ongoing	0	0	0	< 10
Raise public awareness of drinking water.				●	●		Establish increasing trend in customer engagement.	Ongoing	85	123/qtr	78.5/qtr	>115/qtr
Provide laboratory services for existing and future customers.	●			●	●		Achieve 24-hour turnaround time (TAT) for all wastewater sample analyses except for biological oxygen demand (5 day TAT).	Ongoing	N/A	100%	100%	100%
Ensure WTSU staff have sufficient training and skills to meet performance expectations of their positions and teams.	●					●	> 6 hrs of technical training/employee/qtr.	Quarterly	2.9/qtr	1.8/qtr	6	>6
Maintenance of WTSU equipment and facilities.	●		●		●	●	Maintain the ratio of preventive maintenance hours to corrective maintenance hours above 1.1.	Quarterly	1	1.8	2.2	1.1
Assess infrastructure needs, develop a sustainable capital improvement plan, execute and implement capital projects identified in the two-year budget cycle.	●	●	●		●		Maintain Ratio of Total Capital Expenditures/Budgeted Capital Expenditures between 0.20 and 0.25	Quarterly	0.105	0.2	0.2	0.20-0.25

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

PUBLIC SERVICES AREA  
WATER TREATMENT

Allocated Positions

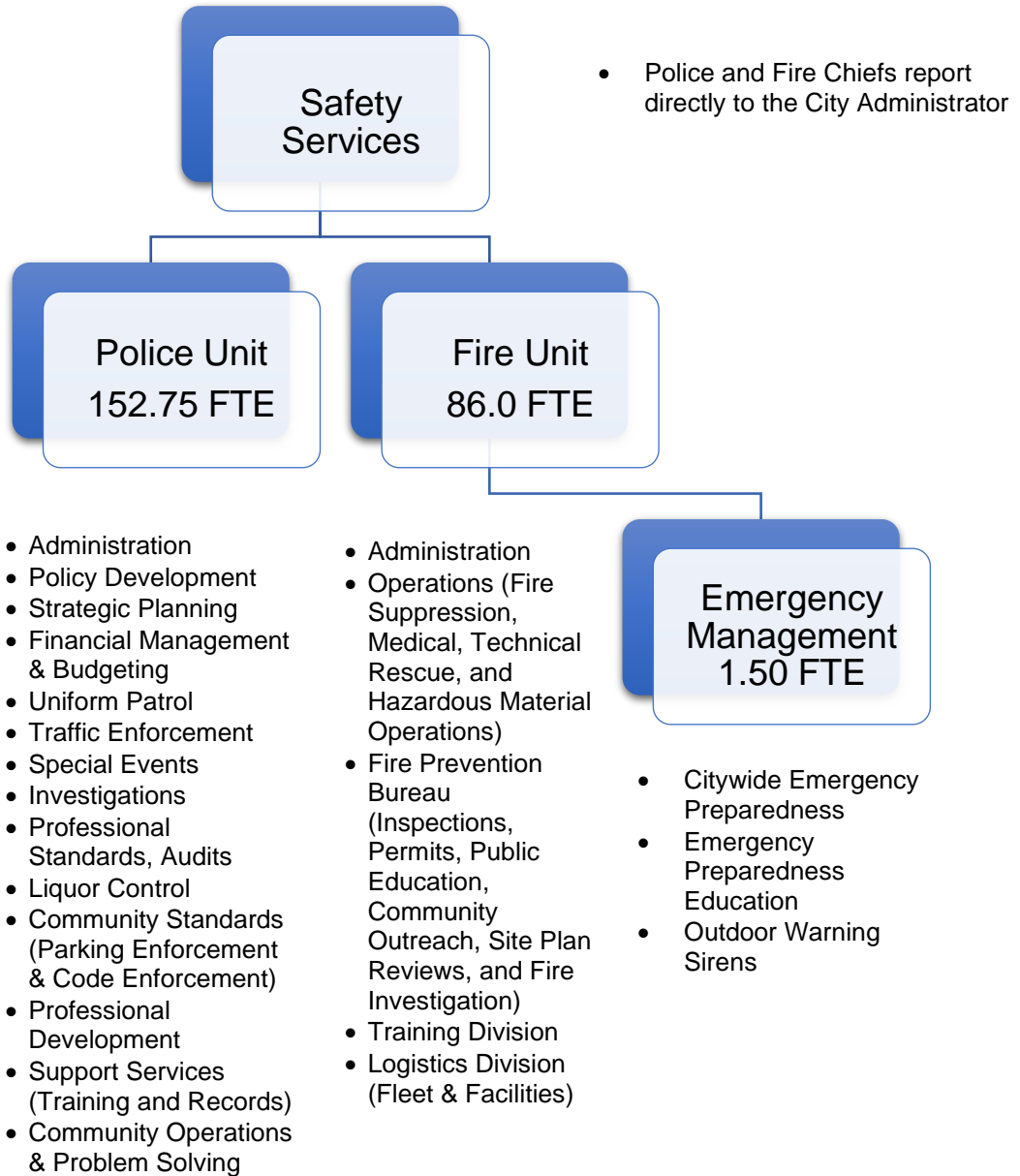
Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
ADMIN ASSISTANT LVL 1	110014	1.00	1.00
ASST WTP MANAGER	401020	1.00	1.00
BUDGET ANALYST	000400	0.50	0.50
CIVIL ENGINEER III	403620	0.25	0.25
CIVIL ENGINEER V	401330	0.35	0.35
DRINKING WATER QUALITY MG	401000	1.00	1.00
ELEC & CONTROL TECH III	116234	0.99	0.99
ELEC & CONTROL TECH V	116254	0.99	0.99
ENVIRON LAB ANALYST III	110334	0.74	0.74
ENVIRON LAB ANALYST IV	110344	0.74	0.74
ENVIRON LAB SUPV III	196931	0.50	0.50
INV CON TECH III WTP/WWTP	117600	0.99	0.99
PROCESS CONTROL SYS SPEC	403190	1.00	1.00
WATER UT MAIN SUPV IV	197470	0.99	0.99
WATER UTIL SUPV III	197500	2.00	2.00
WATER UTILITY SUPV III	197421	1.00	1.00
WATER UTILITY SUPV IV	197510	2.00	2.00
WATER UTILITY TECH I	117400	2.00	2.00
WATER UTILITY TECH II	117410	3.00	3.00
WATER UTILITY TECH III	117420	4.00	4.00
WATER UTILITY TECH IV	117430	2.00	2.00
WATER UTILITY TECH V	117441	0.70	0.70
WTP MANAGER	401310	0.96	0.96
<b>Total</b>		<b>28.70</b>	<b>28.70</b>

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*SAFETY SERVICES AREA*

# Safety Services Area Organization Chart



The Safety Services Area is comprised of two Service Units: Police Services and Fire Services. These service units provide the citizens with a broad array of services such as: Citywide emergency preparedness and education, fire operations and inspections, fire safety, police patrol, traffic enforcement, parking and code enforcement, police investigations and community engagement.



# Safety Services Area

## Fire Services Unit Dashboard

### 2022




**CALLS FOR SERVICE IN 2022**

# 10,077

**6,489** of those calls were emergencies and we were on scene within 6 minutes **62%** of the time.

**WHAT KIND OF HELP WAS NEEDED?**



- MEDICAL 42% (4,273 Calls)**  
Medical emergencies, vehicle crashes, lift assists, and elevator rescues
- FIRE 5% (513 Calls)**  
Structure fires, vehicle fires, and vegetation fires
- FIRE ALARMS 12% (1,244 Calls)**  
Malicious and unintentional transmission of alarm as well as alarm malfunctions
- HAZARDOUS MATERIALS 5% (461 Calls)**  
Combustible/flammable spills and leaks, power line down, electrical hazard, natural gas leak
- OTHER 36% (3,621 Calls)**  
Child locked in vehicle, animal rescue, building flood

**CALLS FOR SERVICE BY QUARTER**

Category	Q1	Q2	Q3	Q4
<b>MEDICAL CALLS</b>	938	1,036	1,163	1,136
<b>FIRE CALLS</b>	87	95	138	193
<b>FIRE ALARMS</b>	246	296	367	335
<b>HAZARDOUS CALLS</b>	100	99	142	120
<b>OTHER CALLS</b>	882	884	929	926

**WE PROTECTED**

# \$327,639,400

**WORTH OF PROPERTIES**

Property damage was limited to \$1.58M which represents .48% of the total assessed value of property involved in a fire call.



**KEEPING YOU SAFE**

# 0 deaths

# 6 injuries

as a result of Fire-related Calls



# Safety Services Area

## Police Services Unit Dashboard

### 2022

## 52,600

CALLS FOR SERVICE  
IN 2022

Average Response Time  
to Emergency and  
Non-Emergency Calls

**6 MINUTES**

**54 SECONDS**

### HOW DOES ANN ARBOR COMPARE TO SIMILAR CITIES?

CITY	POPULATION	#CRIMES	CRIMES/1,000 RESIDENTS
<b>Ann Arbor</b>	<b>119,805</b>	<b>4,813</b>	<b>40.2</b>
Grand Rapids	201,280	19,489	96.8
Lansing	117,865	9,731	82.6
Sterling Heights	131,911	5,333	40.4
Warren	132,758	8,271	62.3

### HOW DO ANN ARBOR CITIZENS THINK WE'RE DOING? (BASED ON 2022 CITIZEN SURVEY)

**90%**

have an overall  
feeling of safety

**98%**

feel safe in their  
neighborhood

**77%**

have a favorable  
opinion of the  
A2 Police

**76%**

have a favorable opinion of the  
City's Crime Prevention efforts

Group A & B Crime Source: 2021 Crime in Michigan Supplemental Agency Crime Statistics Report

## 2022 CRIMES BY TYPE

	Q1	Q2	Q3	Q4	TOTAL
<b>Assault Offenses</b>					
Aggravated Assault	43	58	64	58	233
Intimidation	28	34	63	42	167
Simple Assault	88	138	145	139	510
<b>Total</b>	<b>159</b>	<b>230</b>	<b>272</b>	<b>239</b>	<b>900</b>
<b>Arson</b>	<b>6</b>	<b>3</b>	<b>0</b>	<b>1</b>	<b>10</b>
<b>Burglary/Breaking &amp; Entering</b>	<b>42</b>	<b>76</b>	<b>78</b>	<b>80</b>	<b>276</b>
<b>Destruction/Damage/Vandalism of Property</b>	<b>73</b>	<b>103</b>	<b>109</b>	<b>101</b>	<b>386</b>
<b>Homicide</b>					
Murder/Non-Negligent Manslaughter	0	0	1	0	1
Negligent Manslaughter	0	0	1	0	1
<b>Total</b>	<b>0</b>	<b>0</b>	<b>2</b>	<b>0</b>	<b>2</b>
<b>Larceny/Theft Offenses</b>	<b>359</b>	<b>380</b>	<b>425</b>	<b>516</b>	<b>1,680</b>
<b>Motor Vehicle Theft</b>	<b>31</b>	<b>39</b>	<b>52</b>	<b>37</b>	<b>159</b>
<b>Robbery</b>	<b>8</b>	<b>7</b>	<b>13</b>	<b>11</b>	<b>39</b>
<b>Sex Offenses</b>	<b>23</b>	<b>34</b>	<b>29</b>	<b>30</b>	<b>116</b>
<b>Weapon Law Violations</b>	<b>16</b>	<b>13</b>	<b>13</b>	<b>10</b>	<b>52</b>
<b>TOTAL</b>	<b>717</b>	<b>885</b>	<b>993</b>	<b>1,025</b>	<b>3,620</b>

NOTE: the above crime data represents a snapshot of specific crime categories but does not reflect all AAPPD crime stats.

## SAFETY SERVICES

### Revenues by Service Unit

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
FIRE SERVICES	3,407,428	1,448,070	1,572,207	1,524,053	1,420,399	1,421,633
POLICE SERVICES	6,268,120	3,169,747	3,930,103	3,394,296	3,753,299	3,770,506
<b>Total</b>	<b>\$9,675,548</b>	<b>\$4,617,817</b>	<b>\$5,502,310</b>	<b>\$4,918,349</b>	<b>\$5,173,698</b>	<b>\$5,192,139</b>

### Revenues by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	5,787,425	3,469,346	4,099,347	3,667,021	4,026,022	4,114,940
HOMELAND SECURITY GRANT FUND (0017)	44,544	59,526	49,544	-	-	-
DRUG ENFORCEMENT (0027)	10,846	19,383	5,115	4,872	21,800	1,087
FEDERAL EQUITABLE SHARING FORFEI (0028)	22,133	43,532	228,221	163,774	61,025	11,204
POLICE & FIRE RELIEF (0053)	688	1,619	50,004	12,603	50,025	50,025
MICHIGAN JUSTICE TRAINING (0064)	13,380	14,670	15,136	15,136	14,326	14,383
GENERAL CAPITAL FUND (00CP)	410,210	999,996	1,000,000	1,000,000	1,000,000	1,000,000
MAJOR GRANTS PROGRAMS (00MG)	3,286,326	9,745	54,943	54,943	500	500
CAPITAL SINKING FUND (0101)	99,996	-	-	-	-	-
<b>Total</b>	<b>\$9,675,548</b>	<b>\$4,617,817</b>	<b>\$5,502,310</b>	<b>\$4,918,349</b>	<b>\$5,173,698</b>	<b>\$5,192,139</b>

## SAFETY SERVICES

### Expenses by Service Unit

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
FIRE SERVICES	18,332,669	18,246,729	21,445,628	21,220,670	19,749,017	19,516,397
POLICE SERVICES	31,266,302	32,090,807	32,739,512	31,836,587	31,647,198	32,571,890
<b>Total</b>	<b>\$49,598,971</b>	<b>\$50,337,536</b>	<b>\$54,185,140</b>	<b>\$53,057,257</b>	<b>\$51,396,215</b>	<b>\$52,088,287</b>

### Expenses by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	45,886,012	49,810,018	51,122,997	50,114,527	50,250,415	51,013,287
HOMELAND SECURITY GRANT FUND (0017)	44,609	59,516	49,544	-	-	-
DRUG ENFORCEMENT (0027)	56,000	3,000	4,743	4,483	21,300	500
FEDERAL EQUITABLE SHARING FORFEI (0028)	171,624	53,000	227,067	162,373	60,000	10,000
POLICE & FIRE RELIEF (0053)	25,000	-	50,000	50,000	50,000	50,000
MICHIGAN JUSTICE TRAINING (0064)	9,148	31,884	15,000	15,000	14,000	14,000
GENERAL CAPITAL FUND (00CP)	111,677	300,882	2,113,912	2,113,912	1,000,000	1,000,000
MAJOR GRANTS PROGRAMS (00MG)	3,286,326	9,745	354,943	350,028	500	500
CAPITAL SINKING FUND (0101)	8,575	69,491	246,934	246,934	-	-
<b>Total</b>	<b>\$49,598,971</b>	<b>\$50,337,536</b>	<b>\$54,185,140</b>	<b>\$53,057,257</b>	<b>\$51,396,215</b>	<b>\$52,088,287</b>

### FTE Count

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
FIRE SERVICES	87.00	86.00	87.50	87.50	87.50
POLICE SERVICES	156.00	149.00	151.00	152.75	152.75
<b>Total</b>	<b>243.00</b>	<b>235.00</b>	<b>238.50</b>	<b>240.25</b>	<b>240.25</b>



## ***FIRE SERVICES***

The Fire Services Unit protects the lives and property of Ann Arbor residents and visitors through planning, training, and response to all hazardous incidents including fires, medical emergencies, technical rescues, hazardous materials, automatic alarms, utility failures, citizen assists, and large events. This unit also includes fire prevention services dedicated to reducing and eliminating harm via fire safety inspections, overseeing fire-related permits, educating the public, reviewing construction site plans, and investigating fires. The Emergency Management Services Unit is responsible for the planning, training, exercising, and coordination of citywide emergency preparedness. The unit also manages mass notification for emerging or ongoing threats to public welfare, management of tornado warning sirens, coordination of emergency response and recovery, liaisons with local, regional, state, and federal partner agencies, and administers state and federal grants.

**SAFETY SERVICES  
FIRE SERVICES**

**Revenues by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
CHARGES FOR SERVICES	380,902	358,641	398,684	451,607	406,199	407,433
CONTRIBUTIONS	-	2,500	-	-	-	-
INTERGOVERNMENTAL REVENUES	1,225,245	59,516	99,038	49,494	-	-
LICENSES, PERMITS & REGISTRATIONS	3,600	1,734	1,500	1,500	1,500	1,500
MISCELLANEOUS REVENUE	188,839	22,602	12,700	16,503	12,700	12,700
OPERATING TRANSFERS IN PRIOR YEAR SURPLUS	1,608,842	1,003,077	1,004,949	1,004,949	1,000,000	1,000,000
	-	-	55,336	-	-	-
<b>Total</b>	<b>\$3,407,428</b>	<b>\$1,448,070</b>	<b>\$1,572,207</b>	<b>\$1,524,053</b>	<b>\$1,420,399</b>	<b>\$1,421,633</b>

**Revenues by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	1,671,977	388,558	468,220	469,610	420,399	421,633
HOMELAND SECURITY GRANT FUND (0017)	44,609	59,516	49,544	-	-	-
GENERAL CAPITAL FUND (00CP)	410,210	999,996	1,000,000	1,000,000	1,000,000	1,000,000
MAJOR GRANTS PROGRAMS (00MG)	1,180,636	-	54,443	54,443	-	-
CAPITAL SINKING FUND (0101)	99,996	-	-	-	-	-
<b>Total</b>	<b>\$3,407,428</b>	<b>\$1,448,070</b>	<b>\$1,572,207</b>	<b>\$1,524,053</b>	<b>\$1,420,399</b>	<b>\$1,421,633</b>

**SAFETY SERVICES  
FIRE SERVICES**

**Expenses by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
PERSONNEL SERVICES	8,621,187	8,323,198	8,384,073	8,149,771	8,054,782	8,171,301
PAYROLL FRINGES	5,297,363	5,631,669	5,534,033	5,425,014	5,674,670	5,937,851
OTHER SERVICES	987,620	1,724,483	2,899,428	2,915,801	1,352,087	1,360,913
MATERIALS & SUPPLIES	249,842	213,143	229,137	272,611	231,939	231,939
OTHER CHARGES	1,386,724	2,221,299	3,271,791	3,278,455	3,506,729	3,585,583
PASS THROUGHS	1,508,846	-	13,798	60,851	-	-
CAPITAL OUTLAY	148,255	-	980,518	985,316	800,000	100,000
EMPLOYEE ALLOWANCES	132,832	132,937	132,850	132,851	128,810	128,810
<b>Total</b>	<b>\$18,332,669</b>	<b>\$18,246,729</b>	<b>\$21,445,628</b>	<b>\$21,220,670</b>	<b>\$19,749,017</b>	<b>\$19,516,397</b>

**Expenses by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	16,962,172	17,816,840	18,655,795	18,485,296	18,724,017	18,491,397
HOMELAND SECURITY GRANT FUND (0017)	44,609	59,516	49,544	-	-	-
POLICE & FIRE RELIEF (0053)	25,000	-	25,000	25,000	25,000	25,000
GENERAL CAPITAL FUND (00CP)	111,677	300,882	2,113,912	2,113,912	1,000,000	1,000,000
MAJOR GRANTS PROGRAMS (00MG)	1,180,636	-	354,443	349,528	-	-
CAPITAL SINKING FUND (0101)	8,575	69,491	246,934	246,934	-	-
<b>Total</b>	<b>\$18,332,669</b>	<b>\$18,246,729</b>	<b>\$21,445,628</b>	<b>\$21,220,670</b>	<b>\$19,749,017</b>	<b>\$19,516,397</b>

**FTE Count**

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
FIRE SERVICES	87.00	86.00	87.50	87.50	87.50
<b>Total</b>	<b>87.00</b>	<b>86.00</b>	<b>87.50</b>	<b>87.50</b>	<b>87.50</b>

**SAFETY SERVICES AREA**  
**FIRE SERVICES UNIT**

**REVENUES**

**Intergovernmental Revenues** - This reflects one-time grant money received in FY 2023 for a Homeland Security Grant for wage reimbursement for the Emergency Manager position as well as a one-time Assistance to Firefighters grant for gear washers and extractors.

**Prior Year Surplus** - The reduction in FY 2024 reflects one-time monies for the Hazard Mitigation Plan update in FY 2023.

**EXPENSES**

**Personnel Services** - The decrease reflects planned retirement payout expenses in FY 2023.

**Payroll Fringes** - The increase is due to a rise in pension and medical costs for FY 2024.

**Other Services** - This reflects a one-time renovation of Fire Station 1 in FY 2023.

**Other Charges** - This reflects an increase in savings for the construction of a replacement of Fire Station 4.

**Pass Throughs** - This reflects a one-time cost in FY 2023 for contributed capital for hybrid vehicles.

**Capital Outlay** - This reflects a one-time fire engine replacement in FY 2023 as well as a one-time purchase of an ambulance in FY 2023. In FY 2024 an additional one-time fire engine purchase is included in the budget and in FY 2025 a generator for Station 3 is included as a one-time item.

**Municipal Service Charge (MSC)** - A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the Fire Services Unit would be charged \$1,462,847 in FY 2024.



**SAFETY SERVICES AREA  
FIRE SERVICES**

**Expenses by Activity (0010 GENERAL)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	2,916,124	3,395,329	4,417,452	4,448,406	3,769,790	3,858,612
3220 FIRE PREVENTION	912,911	757,287	896,794	901,329	833,242	853,663
3224 SIRENS	41,884	15,615	29,368	29,368	29,381	29,444
3230 FIRE OPERATIONS	592,579	779,235	641,923	682,676	1,593,604	798,062
3231 FIRE STATION #1	4,962,583	4,932,962	5,068,236	4,950,128	4,796,594	4,938,732
3232 FIRE STATION #2	11,143	14,447	11,084	13,148	12,340	12,662
3233 FIRE STATION #3	1,962,535	2,135,459	1,876,021	1,864,280	1,918,134	2,029,738
3234 FIRE STATION #4	1,613,540	1,710,504	1,560,909	1,524,393	1,685,368	1,751,033
3235 EMERGENCY MANAGEMENT	193,602	196,548	312,670	309,122	257,569	261,211
3236 FIRE STATION #6	1,614,966	1,652,310	1,654,627	1,645,652	1,852,061	1,927,041
3237 FIRE STATION #5	1,363,635	1,421,846	1,482,870	1,470,847	1,307,642	1,349,013
3240 REPAIRS & MAINTENANCE	260,218	392,191	249,450	213,721	239,643	244,825
3250 FIRE TRAINING	516,448	413,102	454,391	432,226	428,649	437,361
<b>Total</b>	<b>\$16,962,168</b>	<b>\$17,816,835</b>	<b>\$18,655,795</b>	<b>\$18,485,296</b>	<b>\$18,724,017</b>	<b>\$18,491,397</b>

**Expenses by Activity (0017 HOMELAND SECURITY GRANT FUND)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
3035 PUBLIC SAFETY GRANTS	44,609	59,516	49,544	-	-	-
<b>Total</b>	<b>\$44,609</b>	<b>\$59,516</b>	<b>\$49,544</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Expenses by Activity (0053 POLICE & FIRE RELIEF)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	25,000	-	25,000	25,000	25,000	25,000
<b>Total</b>	<b>\$25,000</b>	<b>-</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>

**Expenses by Activity (00CP GENERAL CAPITAL FUND)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
9000 CAPITAL OUTLAY	111,677	300,883	2,113,912	2,113,912	1,000,000	1,000,000
<b>Total</b>	<b>\$111,677</b>	<b>\$300,883</b>	<b>\$2,113,912</b>	<b>\$2,113,912</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>

**Expenses by Activity (00MG MAJOR GRANTS PROGRAMS)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	1,180,636	-	-	-	-	-
3035 PUBLIC SAFETY GRANTS	-	-	54,443	54,443	-	-
3239 LIFE SUPPORT AMBULANCE	-	-	300,000	295,085	-	-
<b>Total</b>	<b>\$1,180,636</b>	<b>-</b>	<b>\$354,443</b>	<b>\$349,528</b>	<b>-</b>	<b>-</b>

**Expenses by Activity (0101 CAPITAL SINKING FUND)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
9000 CAPITAL OUTLAY	8,575	69,491	246,934	246,934	-	-
<b>Total</b>	<b>\$8,575</b>	<b>\$69,491</b>	<b>\$246,934</b>	<b>\$246,934</b>	<b>-</b>	<b>-</b>

**STRATEGIC GOALS AND PERFORMANCE MEASURES**

**Service Area: Safety Services**

**Area Administrator: N/A**

**Service Unit: Fire**

**Service Unit Manager: Mike Kennedy**

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Goal
	Deliver Exception/Al Service	EN/Abile Economic Development	Ensure FIN/Anclal Health	Integrate ExterN/Al Engagement	Leverage Information Technology	Strengthen Human Capital						
Fire leadership provides oversight and management while ensuring that personnel are provided with proper tools and equipment to perform their job.	●		●		●	●	Renovate or build new fire stations to address aging infrastructure	6/30/2024	Ongoing	Ongoing	Station 1 complete	Ongoing
							Establish a recruitment and hiring culture that provides a sustainable pool of candidates to reflect the community.	Continuous	COVID impact	2 hired	2 hired	2 hired
Fire operations protects life and property through a commitment to the health, safety, training, and operational readiness of assigned personnel.	●			●	●	●	Citywide department response: turnout and travel	Continuous	5:24	5:19	5:27	< 6 minutes
							Pursue basic life support transport capability to ensure ambulance availability	Continuous	N/A	Trial with HVA	Approved license	Sustain
							Continuing education and professional development to meet medical control, city safety unit, MOSHA, and ISO requirements	Continuous	7,378 hours	10,560 hours	5,760 hours	5,760 hours
Logistics	●						Coordinate preventive maintenance and repair to support operations.	Continuous	Fleet needs met	Fleet needs met	Fleet needs met	Fleet needs met
Fire prevention preserves life and property through community safety education, fire inspections, fire plan review, and fire investigation.	●	●			●		Conduct fire inspections within frequency specified in City Ordinance.	Continuous	COVID impact	Progress - staffing issues	Progress - staffing issues	Frequency met
Emergency management provides for the planning, mitigation and coordination of response and recovery from natural and human made emergencies and disasters.	●			●			Maintain compliance with Emergency Performance Program Grant (EMPG) via Michigan State Police/ FEMA.	Continuous	Grant renewal	Grant renewed	Grant renewal	Grant renewal
							Ensure operation of outdoor sirens.	Continuous	22 of 22	22 of 22	22 of 22	22 of 22

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

**SAFETY SERVICES  
FIRE SERVICES**

**Allocated Positions**

Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
ASST FIRE CHIEF	170000	2.00	2.00
BATTALION CHIEF	131740	2.00	2.00
BATTALION CHIEF - BACH	131742	1.00	1.00
BATTALION CHIEF/TRNG	131850	1.00	1.00
COMM RESILIENCE SPEC	000340	0.50	0.50
DRIVER/OP-70112	131663	1.00	1.00
DRIVER/OPERATOR	131623	2.00	2.00
DRIVER/OPERATOR	131660	18.00	18.00
DRIVER/OPERATOR - ASSOC	131661	1.00	1.00
DRIVER/OPERATOR - BACH	131662	2.00	2.00
EMERGENCY MGMT COOR	401820	1.00	1.00
EMS COORDINATOR II	131810	1.00	1.00
FIRE - CAPTAIN	131770	1.00	1.00
FIRE - CAPTAIN - BACH	131772	1.00	1.00
FIRE CHIEF	403680	1.00	1.00
FIRE INSPECTOR I	131790	2.00	2.00
FIRE INSPECTOR I	131792	1.00	1.00
FIRE LIEUTENANT	131710	7.00	7.00
FIRE LIEUTENANT - ASSOC	131711	5.00	5.00
FIRE LIEUTENANT - BACH	131712	3.00	3.00
FIRE MARSHAL	131750	1.00	1.00
FIRE RECRUIT	130009	2.00	2.00
FIRE-CAPTAIN	131770	1.00	1.00
FIREFIGHTER	131820	27.00	27.00
LOGISTICS OFFICER	131730	1.00	1.00
MANAGEMENT ASSISTANT	000200	1.00	1.00
OFFICE MANAGER	403180	1.00	1.00
<b>Total</b>		<b>87.50</b>	<b>87.50</b>

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## ***POLICE SERVICES***

The Police Services Unit provides the organization with a broad array of law enforcement services such as: uniformed patrol, traffic enforcement, traffic crash investigation, ordinance enforcement, parking enforcement, general criminal investigations, specialized investigations and records management. In addition to responding to calls for service and follow-up investigations, the Police Services Unit is committed to partnering with the community through various engagement methods to ensure superior service delivery.

**SAFETY SERVICES  
POLICE SERVICES**

**Revenues by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
CHARGES FOR SERVICES	302,585	1,224,791	1,118,771	1,311,362	1,148,380	1,163,571
CONTRIBUTIONS	-	5,926	-	-	-	-
FINES & FORFEITS	1,496,816	1,831,298	2,633,827	1,848,490	2,426,962	2,499,455
INTERGOVERNMENTAL REVENUES	2,118,849	24,277	15,500	15,500	14,500	14,500
INVESTMENT INCOME	1,142	817	1,666	14,511	1,876	2,199
MISCELLANEOUS REVENUE	370,026	59,121	40,781	204,433	40,781	40,781
OPERATING TRANSFERS IN	1,978,702	23,517	-	-	-	-
PRIOR YEAR SURPLUS	-	-	119,558	-	120,800	50,000
<b>Total</b>	<b>\$6,268,120</b>	<b>\$3,169,747</b>	<b>\$3,930,103</b>	<b>\$3,394,296</b>	<b>\$3,753,299</b>	<b>\$3,770,506</b>

**Revenues by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	4,115,448	3,080,788	3,631,127	3,197,411	3,605,623	3,693,307
HOMELAND SECURITY GRANT FUND (0017)	(65)	10	-	-	-	-
DRUG ENFORCEMENT (0027)	10,846	19,383	5,115	4,872	21,800	1,087
FEDERAL EQUITABLE SHARING FORFEI (0028)	22,133	43,532	228,221	163,774	61,025	11,204
POLICE & FIRE RELIEF (0053)	688	1,619	50,004	12,603	50,025	50,025
MICHIGAN JUSTICE TRAINING (0064)	13,380	14,670	15,136	15,136	14,326	14,383
MAJOR GRANTS PROGRAMS (00MG)	2,105,690	9,745	500	500	500	500
<b>Total</b>	<b>\$6,268,120</b>	<b>\$3,169,747</b>	<b>\$3,930,103</b>	<b>\$3,394,296</b>	<b>\$3,753,299</b>	<b>\$3,770,506</b>

**SAFETY SERVICES  
POLICE SERVICES**

**Expenses by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
PERSONNEL SERVICES	14,237,814	15,009,310	15,256,081	14,680,241	14,177,318	14,495,878
PAYROLL FRINGES	8,830,368	9,263,463	8,845,415	8,539,412	8,874,517	9,361,396
OTHER SERVICES	2,391,303	2,788,359	2,855,314	2,987,432	2,901,616	3,037,499
MATERIALS & SUPPLIES	464,204	376,998	291,845	320,180	348,097	171,966
OTHER CHARGES	3,024,395	4,322,650	5,003,874	4,747,516	5,018,298	5,176,821
PASS THROUGHGS	1,978,702	541	-	-	-	-
CAPITAL OUTLAY	29,814	25,301	183,843	256,626	19,312	20,290
EMPLOYEE ALLOWANCES	309,702	304,185	303,140	305,180	308,040	308,040
<b>Total</b>	<b>\$31,266,302</b>	<b>\$32,090,807</b>	<b>\$32,739,512</b>	<b>\$31,836,587</b>	<b>\$31,647,198</b>	<b>\$32,571,890</b>

**Expenses by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	28,923,840	31,993,178	32,467,202	31,629,231	31,526,398	32,521,890
DRUG ENFORCEMENT (0027)	56,000	3,000	4,743	4,483	21,300	500
FEDERAL EQUITABLE SHARING FORFEI (0028)	171,624	53,000	227,067	162,373	60,000	10,000
POLICE & FIRE RELIEF (0053)	-	-	25,000	25,000	25,000	25,000
MICHIGAN JUSTICE TRAINING (0064)	9,148	31,884	15,000	15,000	14,000	14,000
MAJOR GRANTS PROGRAMS (00MG)	2,105,690	9,745	500	500	500	500
<b>Total</b>	<b>\$31,266,302</b>	<b>\$32,090,807</b>	<b>\$32,739,512</b>	<b>\$31,836,587</b>	<b>\$31,647,198</b>	<b>\$32,571,890</b>

**FTE Count**

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
POLICE SERVICES	156.00	149.00	151.00	152.75	152.75
<b>Total</b>	<b>156.00</b>	<b>149.00</b>	<b>151.00</b>	<b>152.75</b>	<b>152.75</b>

**SAFETY SERVICES AREA**  
**POLICE SERVICES UNIT**

**REVENUES**

**Charges for Services** - The increase relates to an increase in reimbursements from U of M based on the expected number of athletic games in FY 2024.

**Fines & Forfeits** - This reflects a decrease in forfeitures in FY 2024.

**EXPENSES**

**Personnel Services** - The decrease reflects planned retirement payout expenses in FY 2023 as well as a reduction in overall wage costs due to retirements.

**Materials & Supplies** - The increase relates to one-time funding in FY 2024 for the City's share of Washtenaw Metro SWAT team supplies and training.

**Capital Outlay** - The decrease reflects the level of funding needed for hybrid or electric vehicles slated to replace existing gas vehicles in FY 2024.

**Municipal Service Charge (MSC)** - A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the Police Services Unit would be charged \$4,168,205 (includes \$771,304 for parking enforcement-patrol division) in FY 2024.



**SAFETY SERVICES AREA  
POLICE SERVICES**

**Expenses by Activity (0010 GENERAL)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	2,449,504	3,662,856	4,218,534	4,265,869	4,542,545	4,586,900
1221 RECRUITING & HIRING	3,671	4,402	9,550	12,950	9,565	9,565
2000 COVID 19	5,574	435	-	-	-	-
3111 PROFESSIONAL STANDARDS	48	2,381	1,500	548	1,500	1,500
3112 COMMUNITY MENTAL HEALTH	-	-	250,000	250,000	276,000	250,000
3115 DEA OFFICER	9,337	351	-	-	-	-
3121 ADMINISTRATIVE SERVICES	1,907,150	2,385,559	1,673,776	1,742,165	1,651,830	1,687,389
3123 COMMUNICATIONS	833,386	895,850	943,559	943,559	1,045,308	1,232,457
3125 MANAGEMENT INFO SYST	1,564,743	1,796,604	2,054,702	1,790,000	1,810,066	1,895,758
3126 PROPERTY	151,737	250,434	267,579	361,796	254,560	264,433
3127 RECORDS	728,990	795,887	824,938	746,630	635,933	662,951
3135 HOSTAGE NEGOTIATIONS	1,197	425	2,200	4,658	2,206	2,206
3144 DISTRICT DETECTIVES	4,175,173	3,940,957	3,945,216	3,616,736	3,364,918	3,431,291
3146 FIREARMS	28,478	45,892	35,000	28,015	35,775	36,183
3147 L.A.W.N.E.T.	189,699	208,418	187,249	211,704	203,099	206,442
3149 SPECIAL TACTICS	29,944	23,593	14,830	23,208	119,214	13,981
3150 PATROL	14,000,812	14,749,087	14,298,417	14,064,455	14,466,805	15,072,191
3152 SPECIAL SERVICES	975,436	1,085,975	1,335,187	1,360,069	570,823	580,057
3156 CROSSING GUARDS	43,274	160,027	208,672	184,080	208,672	208,672
3158 MOUNTAIN BIKES	3,969	9,445	1,750	750	1,765	1,765
3159 K-9	449,428	576,030	393,443	275,460	376,405	383,013
3160 MOTORCYCLE UNIT	11,338	11,024	11,198	19,438	23,597	23,626
3162 COMMUNITY STANDARDS	1,225,375	1,387,545	1,654,332	1,565,559	1,674,001	1,719,667
3170 ARMED CITY HALL SECURITY	-	-	-	26,012	116,241	116,273
3172 ANIMAL CONTROL	135,570	-	135,570	135,570	135,570	135,570
<b>Total</b>	<b>\$28,923,833</b>	<b>\$31,993,177</b>	<b>\$32,467,202</b>	<b>\$31,629,231</b>	<b>\$31,526,398</b>	<b>\$32,521,890</b>

**Expenses by Activity (0027 DRUG ENFORCEMENT)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
3150 PATROL	56,000	3,000	4,743	4,483	21,300	500
<b>Total</b>	<b>\$56,000</b>	<b>\$3,000</b>	<b>\$4,743</b>	<b>\$4,483</b>	<b>\$21,300</b>	<b>\$500</b>

**Expenses by Activity (0028 FEDERAL EQUITABLE SHARING FORFEI)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
3146 FIREARMS	14,025	-	-	-	-	-
3150 PATROL	145,725	53,000	227,067	162,373	60,000	10,000
3152 SPECIAL SERVICES	11,874	-	-	-	-	-
<b>Total</b>	<b>\$171,624</b>	<b>\$53,000</b>	<b>\$227,067</b>	<b>\$162,373</b>	<b>\$60,000</b>	<b>\$10,000</b>

**Expenses by Activity (0053 POLICE & FIRE RELIEF)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	-	-	25,000	25,000	25,000	25,000
<b>Total</b>	<b>-</b>	<b>-</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>

**Expenses by Activity (0064 MICHIGAN JUSTICE TRAINING)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	-	195	-	-	-	-
3111 PROFESSIONAL STANDARDS	199	-	-	-	-	-
3121 ADMINISTRATIVE SERVICES	199	1,080	-	190	-	-
3144 DISTRICT DETECTIVES	2,565	5,868	6,000	1,455	5,000	5,000
3146 FIREARMS	-	1,798	-	1,996	-	-
3150 PATROL	6,185	21,793	9,000	10,959	9,000	9,000
3152 SPECIAL SERVICES	-	350	-	-	-	-
3159 K-9	-	800	-	400	-	-
<b>Total</b>	<b>\$9,148</b>	<b>\$31,884</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$14,000</b>	<b>\$14,000</b>

**Expenses by Activity (00MG MAJOR GRANTS PROGRAMS)**

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	2,101,702	-	-	-	-	-
3035 PUBLIC SAFETY GRANTS	3,988	9,746	500	500	500	500
<b>Total</b>	<b>\$2,105,690</b>	<b>\$9,746</b>	<b>\$500</b>	<b>\$500</b>	<b>\$500</b>	<b>\$500</b>

**STRATEGIC GOALS AND PERFORMANCE MEASURES**

**Service Area: Safety Services**

**Area Administrator: N/A**

**Service Unit: Police**

**Service Unit Manager: Aimee Metzger**

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Provide uniform police response to the community.	●	●			●		Response time is less than or equal to 5 minutes.	6/30/2024	3.60 minutes	3.22 minutes	3.50 minutes	5 minutes
Provide follow up detective and criminal investigation services to the community.	●	●			●		Felony cases with a solvability factor are assigned to a detective 90% of the time.	6/30/2024	Met	Met	Meet	Meet
Provide traffic safety services to the community.	●	●		●	●		School zones related complaints are evaluated within three days of receipt.	6/30/2024	Met	Met	Meet	Meet
							All traffic complaints are evaluated within one week of receipt.	6/30/2024	Met	Met	Meet	Meet
Enhance the department's engagement with the community.	●			●	●		Community meetings attended by a member of AAPD (5 per quarter)	6/30/2024	Met	Met	Meet	Meet
							100% of citizen complaints are investigated.	6/30/2024	Met	Met	Meet	Meet
Provide parking and community standards enforcement for the community.	●	●			●		100% of complaints are assigned.	6/30/2024	Met	Met	Meet	Meet
							Provide parking enforcement staffing for routine and special events 100% of the time.	6/30/2024	Met	Met	Meet	Meet
Provide the direction and planning for the organization.	●	●	●	●	●	●	Increase frequency of hiring to improve staffing levels.	6/30/2024	N/A	Met	Meet	Meet
							Increase public transparency through use of community dashboard	6/30/2024	N/A	Will Meet	Meet	Meet

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

**SAFETY SERVICES  
POLICE SERVICES**

**Allocated Positions**

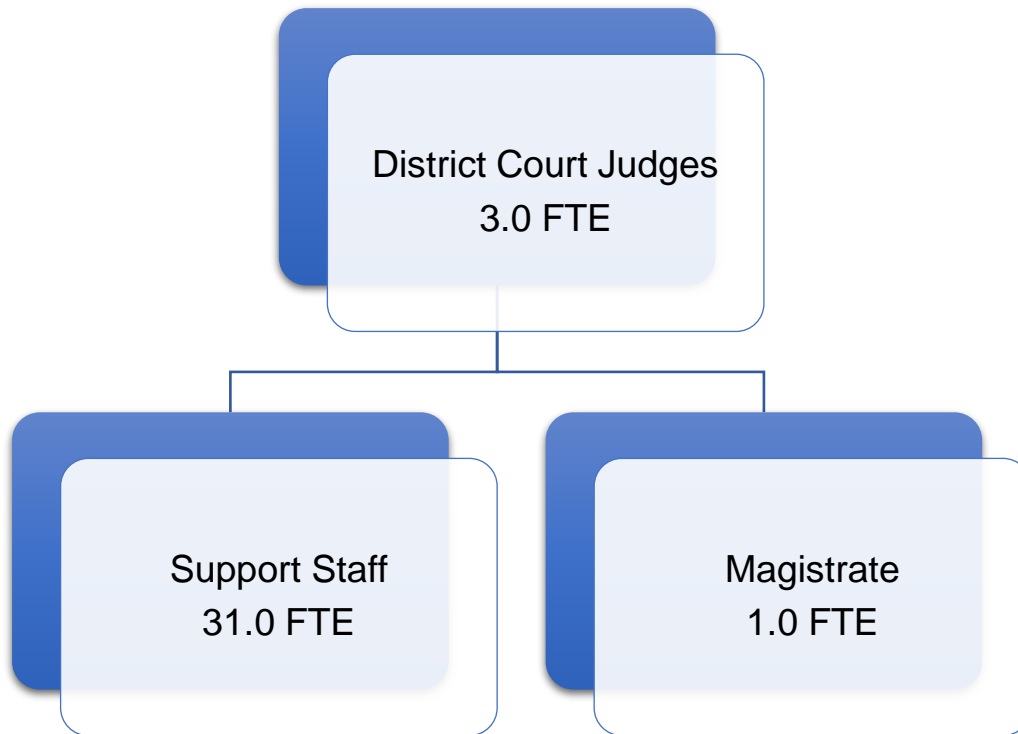
Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
MANAGEMENT ASSISTANT	000200	1.00	1.00
COMM STANDARD OFFICER I	118504	3.00	3.00
COMM STANDARDS OFFICER I	118504	1.00	1.00
COMM STANDARDS OFFICER IV	118534	3.00	3.00
COMM STANDARDS OFFICER V	118544	2.00	2.00
COMM STANDARDS SUPV V	196724	1.00	1.00
COMMUNITY STANDARDS OFFIC	118534	1.00	1.00
DEPUTY CHIEF	168810	2.00	2.00
DETECTIVE I - BACH	148711	3.00	3.00
DETECTIVE I-ASSOC	148712	2.00	2.00
DETECTIVE I-BACH	148711	5.00	5.00
DETECTIVE III - BACH	148771	8.00	8.00
DETECTIVE III ASSOC	148772	1.00	1.00
MUNICIPAL SAFETY OFFICER	409999	1.75	1.75
OFFICE MANAGER	403180	1.00	1.00
POLICE CHIEF	403710	1.00	1.00
POLICE LIEUTENANT DEGREED	158731	7.00	7.00
POLICE OFFICER	148700	3.00	3.00
POLICE OFFICER - ASSOC	148702	10.00	10.00
POLICE OFFICER - BACH	148701	46.00	46.00
POLICE OFFICER-BACH	148701	5.00	5.00
POLICE PROFESSIONAL ASST	180000	6.00	6.00
POLICE SERVICE SPECIALIST	128560	3.00	3.00
POLICE SERVICE SPECIALIST	128561	2.00	2.00
POLICE SRVS SPEC CADET	128559	2.00	2.00
POLICE STAFF SGT DEGREED	158761	18.00	18.00
PUBLIC INFORMATION OFFICER	409999	1.00	1.00
RECORDS AND DATA UNIT SUP	196800	1.00	1.00
SENIOR DATA ARCHITECT	404700	1.00	1.00
SENIOR OFFICER I - ASSOC	148692	1.00	1.00
SENIOR OFFICER I - BACH	148691	3.00	3.00
SENIOR OFFICER II - ASSOC	148902	1.00	1.00
SENIOR OFFICER II - BACH	148901	6.00	6.00
<b>Total</b>		<b>152.75</b>	<b>152.75</b>



## ***FIFTEENTH DISTRICT COURT***

The 15th District Court is responsible for adjudicating criminal misdemeanor cases filed for violation of local ordinances, the University of Michigan Regents' Ordinance and state laws. Judges conduct arraignments, probable cause conferences and preliminary examinations in felony cases, hear general civil cases where the amount claimed as damages does not exceed \$25,000, preside over landlord/tenant cases, hear appeals from small claims cases, and conduct formal hearings in civil infraction cases. The Court's magistrate conducts informal hearings in traffic civil infraction cases, hears small claims cases and presides over other matters as provided by state law. The Court operates three specialized problem-solving programs: Mental Health Treatment Court, Sobriety Court, and Veterans Treatment Court.

# Fifteenth District Court Organization Chart



- Administration
- Financial Management
- Communications
- Strategic Planning

- Civil Cases ≤ \$25,000
- Landlord/Tenant Proceedings
- Small Claims Cases ≤ \$6,500
- Criminal & Traffic Misdemeanors punishable by 1 year or less in jail
- Arrest Warrant & Search Warrant Issuance
- Ann Arbor City Ordinance Violations
- Traffic & State Civil Infractions
- University of Michigan Regents' Ordinance Violations
- Felony Arraignments, Probable Cause Conferences & Preliminary Examinations
- Specialized Problem-solving Programs

## 15TH DISTRICT COURT

### Revenues by Category

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
FINES & FORFEITS	1,318,536	1,105,832	1,376,791	1,079,228	1,244,172	1,244,172
INTERGOVERNMENTAL REVENUES	362,364	517,596	830,073	167,883	148,958	148,958
INVESTMENT INCOME	224	104	322	590	350	350
MISCELLANEOUS REVENUE	290	247	-	80	-	-
OPERATING TRANSFERS IN	197,500	321,036	203,500	135,000	135,000	135,000
<b>Total</b>	<b>\$1,878,914</b>	<b>\$1,944,815</b>	<b>\$2,410,686</b>	<b>\$1,382,781</b>	<b>\$1,528,480</b>	<b>\$1,528,480</b>

### Revenues by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	1,430,522	1,516,595	1,436,396	1,157,656	1,303,480	1,303,480
COURT FACILITIES (0023)	224,417	226,796	293,500	225,125	225,000	225,000
MAJOR GRANTS PROGRAMS (00MG)	177,219	201,424	680,790	-	-	-
INDIGENT DEFENSE FUND (0260)	46,756	-	-	-	-	-
<b>Total</b>	<b>\$1,878,914</b>	<b>\$1,944,815</b>	<b>\$2,410,686</b>	<b>\$1,382,781</b>	<b>\$1,528,480</b>	<b>\$1,528,480</b>

## 15TH DISTRICT COURT

### Expenses by Category

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
PERSONNEL SERVICES	2,098,911	2,088,998	2,342,288	2,136,351	2,134,104	2,135,094
PAYROLL FRINGES	1,260,931	1,347,157	1,423,681	1,366,151	1,497,515	1,567,203
OTHER SERVICES	683,881	463,261	987,458	378,225	416,888	416,888
MATERIALS & SUPPLIES	91,782	83,643	87,681	89,400	343,886	83,886
OTHER CHARGES	695,550	1,063,382	1,152,002	1,152,527	1,205,719	1,234,271
PASS THROUGHS	225,000	345,673	225,000	225,000	225,000	225,000
CAPITAL OUTLAY	-	22,610	-	-	-	-
EMPLOYEE ALLOWANCES	2,400	1,140	1,140	1,140	1,140	1,140
<b>Total</b>	<b>\$5,058,455</b>	<b>\$5,415,864</b>	<b>\$6,219,250</b>	<b>\$5,348,794</b>	<b>\$5,824,252</b>	<b>\$5,663,482</b>

### Expenses by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	4,582,597	4,867,656	5,280,143	5,123,794	5,599,252	5,438,482
COURT FACILITIES (0023)	225,000	225,000	225,000	225,000	225,000	225,000
MAJOR GRANTS PROGRAMS (00MG)	179,296	202,535	714,107	-	-	-
INDIGENT DEFENSE FUND (0260)	71,562	120,673	-	-	-	-
<b>Total</b>	<b>\$5,058,455</b>	<b>\$5,415,864</b>	<b>\$6,219,250</b>	<b>\$5,348,794</b>	<b>\$5,824,252</b>	<b>\$5,663,482</b>

### FTE Count

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
15TH DISTRICT COURT	35.00	35.00	35.00	35.00	35.00
<b>Total</b>	<b>35.00</b>	<b>35.00</b>	<b>35.00</b>	<b>35.00</b>	<b>35.00</b>



## FIFTEENTH JUDICIAL DISTRICT COURT

### **REVENUES**

**Fines & Forfeits** - This reflects the anticipated decrease in ordinance fines, court fee, and probation fee revenue for FY 2024.

**Intergovernmental Revenues** - The FY 2023 amount is attributable to various grants. The remainder of the grants will carry forward into 2024.

### **EXPENSES**

**Personnel Services** - The reduction reflects staff turnover in FY 2023 within the 15<sup>th</sup> District Court as well as the planned reduction in temporary pay costs and overtime in FY 2024.

**Payroll Fringes** - The increase is due to a rise in pension costs for FY 2024.

**Other Services** - The FY 2023 amount is attributable to various grants. The remainder of the grants will carry forward into 2024.

**Materials & Supplies** – This increase is due to upgrades being done to court recording systems in FY 2024.

**Other Charges** - This increase is due to the higher insurance premiums, IT charges and retiree medical insurance in FY 2024.

**Municipal Service Charge (MSC)** – A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the Fifteenth District Court would be charged \$1,725,820 in FY 2024.

## 15TH DISTRICT COURT

### Expenses by Activity (0010 GENERAL)

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	1,384,275	1,491,100	1,585,895	1,571,848	1,721,215	1,755,433
2125 CITY DIVERSION PROGRAM	-	94,874	134,243	118,135	135,517	137,623
2126 CITY EXPUNGEMENT PROGRAM	-	36,044	58,937	54,990	59,258	59,783
5120 JUDICIAL & DIRECT SUPPORT	1,142,874	1,196,371	1,355,241	1,289,461	1,522,807	1,287,854
5140 CASE PROCESSING	1,084,276	1,128,576	1,271,403	1,241,108	1,351,515	1,374,071
5160 PROBATION/POST JUDGMNT SUP	971,172	920,688	874,424	848,252	808,940	823,718
<b>Total</b>	<b>\$4,582,597</b>	<b>\$4,867,653</b>	<b>\$5,280,143</b>	<b>\$5,123,794</b>	<b>\$5,599,252</b>	<b>\$5,438,482</b>

### Expenses by Activity (0023 COURT FACILITIES)

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
9500 DEBT SERVICE	225,000	225,000	225,000	225,000	225,000	225,000
<b>Total</b>	<b>\$225,000</b>	<b>\$225,000</b>	<b>\$225,000</b>	<b>\$225,000</b>	<b>\$225,000</b>	<b>\$225,000</b>

### Expenses by Activity (00MG MAJOR GRANTS PROGRAMS)

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
1000 ADMINISTRATION	2,076	1,110	33,319	-	-	-
3035 PUBLIC SAFETY GRANTS	177,220	201,424	680,788	-	-	-
<b>Total</b>	<b>\$179,296</b>	<b>\$202,534</b>	<b>\$714,107</b>	<b>-</b>	<b>-</b>	<b>-</b>

### Expenses by Activity (0260 INDIGENT DEFENSE FUND)

Activity	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
2026 LOCAL SHARE FOR INDIGENT DEFENSE	19,210	120,673	-	-	-	-
3035 PUBLIC SAFETY GRANTS	52,352	-	-	-	-	-
<b>Total</b>	<b>\$71,562</b>	<b>\$120,673</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**STRATEGIC GOALS AND PERFORMANCE MEASURES**

**Service Area: N/A**

**Area Administrator: N/A**

**Service Unit: District Court**

**Service Unit Manager: Shryl Samborn**

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2021 Actual	FY2022 Actual	FY2023 Projected	FY2024 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Administration is responsible for managing all non-judicial functions of the court, including: personnel; budget; finances; and, compliance with state law, State Court Administrative Office directives and state reporting.	●		●		●	●	Ensure 100% compliance with State Court Administrative Office (SCAO) reporting requirements.	Quarterly	100%	100%	100%	100%
Judicial officers are responsible for providing timely and impartial resolution of disputes to ensure the rule of law and protection of individual rights. Judicial officers and support staff are responsible for creating an official record of court proceedings and maintaining decorum in the courtrooms.	●		●	●	●	●	Clearance Rate of 100%.	Quarterly	87%	100%	112%	100%
							Case handled fairly. Local results > or = Most Recent Statewide Average.	Annually	N/A-COVID	88%	88%	88%
Case Processing is responsible for performing clerical functions essential to the proper functioning of the court, such as case file creation, maintenance and destruction; customer service; event scheduling; notification of parties of court events; and, accepting payments.	●		●	●	●	●	Court users treated with curtesy and respect by staff. Local results > or = Most Statewide Average.	Annually	N/A-COVID	95%	95%	95%
							> or = to 97% of payments processed accurately.	Quarterly	97%	96%	97%	97%
Probation investigates offenders' histories (personal and criminal) prior to sentencing in order to make sentencing recommendations to the court. Post-sentence, Probation monitors offenders' compliance with court orders, and links clients to ancillary services based upon individual needs.	●		●		●	●	>75% of clients who successfully complete probation.	Quarterly	96%	81%	81%	81%
							Sobriety Court graduates only recidivism rate for any new conviction < statewide rate.	Annually	2%	3%	3%	3%

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

## 15TH DISTRICT COURT

### Allocated Positions

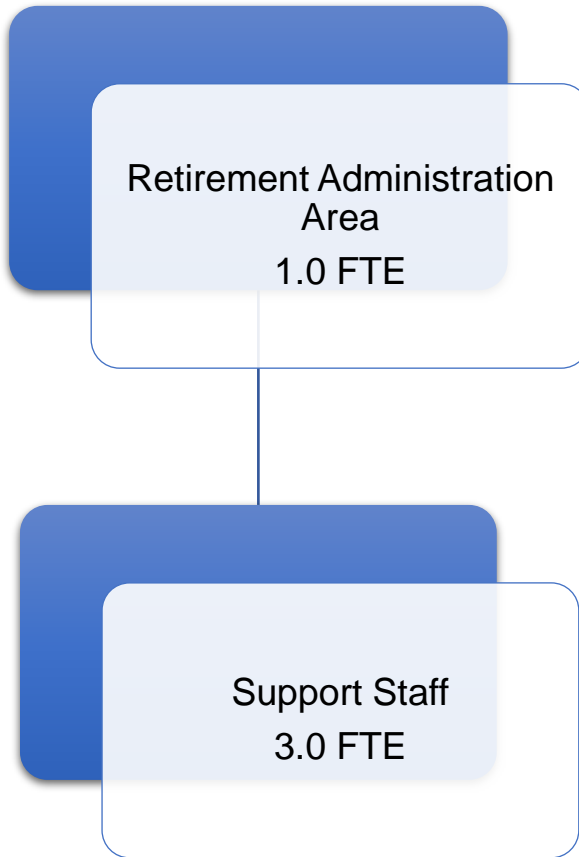
Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
CLERK SUPERVISOR	401940	1.00	1.00
COURT ADMINISTRATOR	404450	1.00	1.00
COURT BAILIFF	000850	3.00	3.00
COURT CLERK II	000930	9.00	9.00
COURT CLERK III	000940	2.00	2.00
COURT REC/SPEC	000895	1.00	1.00
COURT RECORDER	000860	2.00	2.00
DEPUTY COURT ADMIN	404710	1.00	1.00
DISTRICT COURT JUDGE	200030	3.00	3.00
FISCAL & ADMIN MANAGER	403610	1.00	1.00
JUDICIAL COORDINATOR	000880	3.00	3.00
MAGISTRATE	401880	1.00	1.00
MANAGEMENT ASSISTANT	000200	1.00	1.00
PROBATION AGENT	000800	5.00	5.00
PROBATION SUPERVISOR	403150	1.00	1.00
<b>Total</b>		<b>35.00</b>	<b>35.00</b>



## ***RETIREMENT SYSTEM***

The Retirement System provides normal retirement, disability, death and surviving beneficiary benefits to the permanent employees of the City of Ann Arbor. The general administration, management and responsibility for the proper operation of the Employees' Retirement System are vested in the Board of Trustees pursuant to the Charter of the City of Ann Arbor Michigan, Chapter 18 of Title 1 of the Ann Arbor City Code. The Retirement System shall be construed and enforced under the laws of the State of Michigan and any applicable federal law, rule or regulation, and all of the provisions of the City Ordinance shall be administered in accordance with such laws and regulations as well as any applicable collective bargaining agreements with the City.

# Retirement System Organization Chart



- Administration
- Financial Management
- Oversight of Consulting Services

- Employee Service Requests
- Retirement Board Support
- Benefit Payments
- Investment Services Accounting
- Employee Communications

RETIREMENT SYSTEM SERVICE AREA  
RETIREMENT SYSTEM

Revenues by Category

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
CHARGES FOR SERVICES	19,024,641	20,213,508	20,250,000	20,250,000	19,051,881	19,344,652
CONTRIBUTIONS	460,341	556,018	529,455	240,000	666,553	682,351
INVESTMENT INCOME	187,465,630	(49,820,214)	45,279,256	45,529,879	45,554,288	45,560,158
MISCELLANEOUS REVENUE	23,163	12,428	20,000	20,000	20,000	20,000
OPERATING TRANSFERS IN	965,951	599,316	200,313	-	574,174	374,433
<b>Total</b>	<b>\$207,939,726</b>	<b>(\$28,438,944)</b>	<b>\$66,279,024</b>	<b>\$66,039,879</b>	<b>\$65,866,896</b>	<b>\$65,981,594</b>

Revenues by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
VEBA TRUST (0052)	51,057,234	(17,643,091)	12,591,358	12,441,485	13,014,674	12,814,933
PENSION TRUST FUND (0059)	156,882,492	(10,795,853)	53,687,666	53,598,394	52,852,222	53,166,661
<b>Total</b>	<b>\$207,939,726</b>	<b>(\$28,438,944)</b>	<b>\$66,279,024</b>	<b>\$66,039,879</b>	<b>\$65,866,896</b>	<b>\$65,981,594</b>

RETIREMENT SYSTEM SERVICE AREA  
RETIREMENT SYSTEM

Expenses by Category

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
PERSONNEL SERVICES	230,923	(136,410)	312,220	312,220	323,251	323,251
PAYROLL FRINGES	158,133	172,280	175,503	175,589	185,968	194,575
OTHER SERVICES	907,767	882,684	4,745,400	4,460,751	4,638,200	4,620,600
MATERIALS & SUPPLIES	1,145	4,450	6,000	5,300	5,300	5,300
OTHER CHARGES	40,773,256	42,806,332	45,255,799	45,156,255	45,740,595	47,196,957
CAPITAL OUTLAY	-	6,212	-	-	-	-
<b>Total</b>	<b>\$42,071,224</b>	<b>\$43,735,548</b>	<b>\$50,494,922</b>	<b>\$50,110,115</b>	<b>\$50,893,314</b>	<b>\$52,340,683</b>

Expenses by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
VEBA TRUST (0052)	361,780	343,831	1,402,519	1,271,019	1,347,419	1,351,725
PENSION TRUST FUND (0059)	41,709,444	43,391,717	49,092,403	48,839,096	49,545,895	50,988,958
<b>Total</b>	<b>\$42,071,224</b>	<b>\$43,735,548</b>	<b>\$50,494,922</b>	<b>\$50,110,115</b>	<b>\$50,893,314</b>	<b>\$52,340,683</b>

FTE Count

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
RETIREMENT SYSTEM	4.00	4.00	4.00	4.00	4.00
<b>Total</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>



## RETIREMENT SYSTEM

### REVENUES

**Charges for Services** - The decrease reflects the anticipated pension transfers from all funds for FY 2024.

**Contributions** - The increase reflects the anticipated pension transfers from the Ann Arbor Housing Commission for FY 2024.

**Investment Income** - This reflects an anticipated higher return on investments in FY 2024.

**Operating Transfers In** - This reflects an increase in the transfer of excess contributions into the VEBA Trust Fund, which is derived from the actuarial defined contribution less amounts paid for health care for current retirees.

### EXPENSES

**Other Services** - This reflects a decrease in fees with investment managers.

**Other Charges** - This reflects an increase in anticipated retirement payments.

RETIREMENT SYSTEM SERVICE AREA  
RETIREMENT SYSTEM

Allocated Positions

Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
ACCOUNTANT II-RET SYSTEM	401770	1.00	1.00
EXECUTIVE DIRECTOR-RET SY	403740	1.00	1.00
MANAGEMENT ASSISTANT	000200	1.00	1.00
PENSION ANALYST	403650	1.00	1.00
<b>Total</b>		<b>4.00</b>	<b>4.00</b>



## ***DOWNTOWN DEVELOPMENT AUTHORITY***

The Downtown Development Authority was created by City Council in 1982 as a vehicle for urban revitalization. Since its creation, the DDA has been a vital agent in the rejuvenation of an evolving and diverse downtown, and a significant catalyst encouraging new private investment. Some of the more important DDA initiatives include management of the public parking system, support for downtown transportation and affordable housing, and street and other right-of-way improvements aimed at making downtown safer and more comfortable for pedestrians and other users.

## DOWNTOWN DEVELOPMENT AUTHORITY

### Revenues by Category

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GRANT PROCEEDS	-	367,200	-	-	-	-
CHARGES FOR SERVICES	12,541,047	17,769,175	17,784,100	20,225,512	20,832,200	21,457,100
INVESTMENT INCOME	160,187	(768,901)	70,800	70,800	42,000	42,000
MISCELLANEOUS REVENUE	414,500	128,501	194,000	124,000	124,000	124,000
OPERATING TRANSFERS IN PRIOR YEAR SURPLUS	4,136,100	4,356,091	2,975,700	2,975,700	6,726,400	1,180,300
SALE OF BONDS	3,910,224	4,131,146	-	-	-	-
TAXES	7,350,768	7,928,843	8,206,500	8,152,800	8,438,200	8,733,500
<b>Total</b>	<b>\$28,512,826</b>	<b>\$33,912,055</b>	<b>\$38,525,440</b>	<b>\$31,548,812</b>	<b>\$44,666,000</b>	<b>\$33,957,000</b>

### Revenues by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
DDA HOUSING FUND (0001)	756,470	341,510	1,070,300	376,500	404,600	403,600
DOWNTOWN DEVELOPMENT AUTHORITY (0003)	7,422,771	8,977,635	13,567,573	8,196,800	11,292,800	8,945,300
DDA PARKING MAINTENANCE (0033)	3,606,207	2,528,191	3,943,000	2,610,000	6,347,500	3,016,000
DDA PARKING FUND (0063)	12,816,776	17,945,586	19,944,567	20,365,512	26,621,100	21,592,100
2019-A CAPITAL IMPROVEMENT BONDS (0086)	3,910,602	4,119,133	-	-	-	-
<b>Total</b>	<b>\$28,512,826</b>	<b>\$33,912,055</b>	<b>\$38,525,440</b>	<b>\$31,548,812</b>	<b>\$44,666,000</b>	<b>\$33,957,000</b>

## DOWNTOWN DEVELOPMENT AUTHORITY

### Expenses by Category

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GRANT/LOAN RECIPIENTS	1,973,288	934,827	1,943,716	1,479,600	1,331,654	1,828,400
PERSONNEL SERVICES	592,980	521,746	1,045,029	1,045,029	1,322,648	1,356,714
PAYROLL FRINGES	283,782	291,345	346,868	346,868	450,552	469,886
OTHER SERVICES	9,692,598	11,064,442	14,418,500	13,924,500	15,263,200	15,826,200
MATERIALS & SUPPLIES	38,578	126,295	566,800	184,199	1,158,299	683,199
OTHER CHARGES	711,150	1,154,194	1,562,021	1,722,600	2,239,942	2,278,720
PASS THROUGHS	9,597,232	9,841,556	8,936,926	8,936,800	12,395,344	6,535,620
CAPITAL OUTLAY	6,817,868	5,226,226	9,700,900	10,836,001	8,903,901	4,870,001
EMPLOYEE ALLOWANCES	4,420	4,273	4,680	4,600	5,960	5,960
<b>Total</b>	<b>\$29,711,896</b>	<b>\$29,164,904</b>	<b>\$38,525,440</b>	<b>\$38,480,197</b>	<b>\$43,071,500</b>	<b>\$33,854,700</b>

### Expenses by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
DDA HOUSING FUND (0001) DOWNTOWN DEVELOPMENT AUTHORITY (0003)	1,084,207	45,357	1,070,300	1,070,300	404,600	400,400
DDA PARKING MAINTENANCE (0033)	5,533,807	6,640,972	13,567,573	13,217,751	11,292,800	8,945,300
DDA PARKING FUND (0063)	3,009,273	1,556,547	3,943,000	3,890,000	4,753,000	3,016,000
2019-A CAPITAL IMPROVEMENT BONDS (0086)	15,285,481	16,290,994	19,944,567	20,302,146	26,621,100	21,493,000
	4,799,128	4,631,034	-	-	-	-
<b>Total</b>	<b>\$29,711,896</b>	<b>\$29,164,904</b>	<b>\$38,525,440</b>	<b>\$38,480,197</b>	<b>\$43,071,500</b>	<b>\$33,854,700</b>

### FTE Count

Category	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
DOWNTOWN DEVELOPMENT AUTHORITY	6.00	6.00	7.75	9.75	9.75
<b>Total</b>	<b>6.00</b>	<b>6.00</b>	<b>7.75</b>	<b>9.75</b>	<b>9.75</b>

## DOWNTOWN DEVELOPMENT AUTHORITY

### REVENUES

**Charges for Services** - This category accounts for parking fees, which are in a slowed post pandemic recovery phase.

**Operating Transfers In** - The DDA funds its Housing Fund with transfers from its Downtown Development Fund, per City Ordinance. The DDA budgets that transfer at a minimum year-over-year increase of 3.5%.

The DDA funds its Parking Maintenance Fund with transfers from its Parking Fund. During the pandemic the DDA kept a higher fund balance in the Parking Fund due to the uncertainty of revenues during that time. In FY 2024 the DDA is transferring a portion of that fund balance into its Parking Maintenance Fund to fund future maintenance and restoration of the parking structures.

**Prior Year Surplus** - This reflects a planned use of fund balance and varies from year to year depending mostly on capital project timing. Parking Revenue loss (due to the pandemic) has also resulted in a use of fund balance in the Parking Fund.

**Taxes** - The FY 2024 tax revenues are budgeted with an increase of 3.5% (over forecasted) based on the cap implemented by City Ordinance.

### EXPENSES

**Grant/Loan Recipients** - This category accounts for grants issued by the DDA. These are primarily for affordable housing, alternative transportation, and downtown improvements. The reduction in FY 2024 is due to an accounting change shifting the Justice Center Debt Grant to the Pass Throughs category to better fit the City's process.

**Personnel Services** - The FY 2024 increase is due to a return to full staffing and 2.0 additional FTE's.

**Payroll Fringes** - The FY 2024 increase is due to a return to full staffing and 2.0 additional FTE's.

**Other Services** - This category primarily accounts for operating and administrative expenses of the parking system, including the 20% meter rent paid to the City. Parking system costs during the pandemic were reduced in response to revenue losses. As revenues recover, operating expenditures will increase.

**Materials & Supplies** - An increase in general supplies is budgeted for FY 2024 to allow for modifications to the DDA offices and anticipated supply chain/inflationary increases.

**Other Charges** - Credit card fees, investment services, and City insurance payments are the primary expenses recorded in this category. Increases for FY 2024 are related to anticipated recovery of revenues in the parking system as well as accounting changes.

**Pass Throughs** - The DDA funds its Housing Fund with transfers from its Downtown Development Fund, per City Ordinance. The DDA budgets that transfer at a minimum year-over-year increase of 3.5%.

The DDA funds its Parking Maintenance Fund with transfers from its Parking Fund. During the pandemic the DDA kept a higher fund balance in the Parking Fund due to the uncertainty of revenues during that time. In FY 2024 the DDA is transferring a portion of that fund balance into its Parking Maintenance Fund to fund future maintenance and restoration of the parking structures.

**Capital Outlay** - Capital projects of the Parking CIP Fund, the TIF Fund, and the TIF Construction Fund are accounted for in this category. These are primarily one-time expenditures with a fairly high degree of variability from year to year.

## DOWNTOWN DEVELOPMENT AUTHORITY

### Allocated Positions

Job Description	Job Class	FY 2024 FTE's	FY 2025 FTE's
DDA ACCT & PROCUREMENT SP	409996	0.75	0.75
DDA CAPITAL & PRIVATE PRJ	404490	1.00	1.00
DDA COMMUNICATIONS MGR	404540	1.00	1.00
DDA DEPUTY DIRECTOR	403720	1.00	1.00
DDA EXEC DIRECTOR	403290	1.00	1.00
DDA PARKING SERVICES MGR	404480	1.00	1.00
DDA PLANNING SPECIALIST	000350	1.00	1.00
ENGAGEMENT SPECIALIST	409999	1.00	1.00
MANAGEMENT ASSISTANT	000200	1.00	1.00
PROGRAM MANAGER	409999	1.00	1.00
<b>Total</b>		<b>9.75</b>	<b>9.75</b>





## ***SMART ZONE***

The Ann Arbor/Ypsilanti SmartZone, created in 2001 by the Michigan Economic Development Corporation, provides capital needed for the facilitation of the commercialization of research projects being developed at University of Michigan and Eastern Michigan University and the development of private high technology enterprises. The SmartZone activities are funded from a tax increment financing (TIF) mechanism with the State.

SMART ZONE LOCAL DEVELOPMENT FINANCE AUTHORITY  
SMART ZONE

Revenues by Category

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
INVESTMENT INCOME	2,419	(66,992)	80,000	80,000	84,396	99,059
MISCELLANEOUS REVENUE	21,484	100,464	10,000	10,000	-	-
PRIOR YEAR SURPLUS	-	-	1,673,726	-	38,039	-
TAXES	4,658,896	4,713,750	5,052,891	5,052,891	5,236,506	5,367,418
<b>Total</b>	<b>\$4,682,799</b>	<b>\$4,747,222</b>	<b>\$6,816,617</b>	<b>\$5,142,891</b>	<b>\$5,358,941</b>	<b>\$5,466,477</b>

Revenues by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
SMART ZONE LDFA (0009)	4,682,799	4,747,222	6,816,617	5,142,891	5,358,941	5,466,477
<b>Total</b>	<b>\$4,682,799</b>	<b>\$4,747,222</b>	<b>\$6,816,617</b>	<b>\$5,142,891</b>	<b>\$5,358,941</b>	<b>\$5,466,477</b>

SMART ZONE LOCAL DEVELOPMENT FINANCE AUTHORITY  
SMART ZONE

Expenses by Category

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
OTHER SERVICES	4,278,180	7,435,076	6,750,035	6,318,292	5,263,221	5,363,371
OTHER CHARGES	63,588	67,568	66,582	71,378	95,720	103,106
<b>Total</b>	<b>\$4,341,768</b>	<b>\$7,502,644</b>	<b>\$6,816,617</b>	<b>\$6,389,670</b>	<b>\$5,358,941</b>	<b>\$5,466,477</b>

Expenses by Fund

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
SMART ZONE LDFA (0009)	4,341,768	7,502,644	6,816,617	6,389,670	5,358,941	5,466,477
<b>Total</b>	<b>\$4,341,768</b>	<b>\$7,502,644</b>	<b>\$6,816,617</b>	<b>\$6,389,670</b>	<b>\$5,358,941</b>	<b>\$5,466,477</b>

## SMART ZONE LOCAL DEVELOPMENT FINANCE AUTHORITY

### REVENUES

**Prior Year Surplus** - The decrease reflects the planned use of fund balance in FY 2023 for the Tech Park Fiber project.

**Taxes** - The increase is due to higher projected tax capture for the authority.

### EXPENSES

**Other Services** - This reflects the programming for various activities of the Local Development Finance Authority (LDFA).



## ***NON-DEPARTMENTAL AND DEBT SERVICE***

The Non-Departmental Service Area is used to record and track revenue and expenditure activities that are not associated with any specific Service Area. Specific activities include: operating transfers to other funds, contingency for compensation, AAATA tax transfer, debt service, city wide dues and licenses, Michigan Tax Tribunal refunds, and other miscellaneous activities.

The debt service funds are used to record the debt service of the City. State law does not allow the City to issue general obligation debt in excess of 10% of State Equalized Value (SEV); the debt limit as of June 30, 2022 was \$912 million. The debt subject to that limit as of June 30, 2022, was \$114 million or 1.6% of the total SEV. Other indebtedness is financed through dedicated millages such as parks millages, specific revenues like water and sewer revenues and direct charges to individual taxpayers as with special assessments. Indebtedness, which is repaid from dedicated financing sources, does not count against the 10% of SEV limit. The total City debt (general obligation and all others) as of June 30, 2022 was \$374 million (including premiums and discounts).

**NON-DEPARTMENTAL SERVICE AREA  
NON-DEPARTMENTAL AND DEBT SERVICE**

**Revenues by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
CHARGES FOR SERVICES	6,981,991	8,041,778	8,178,850	5,461,050	8,247,946	8,398,891
INTERGOVERNMENTAL REVENUES	476,022	1,321,322	24,235,498	-	1,050,000	1,050,000
INVESTMENT INCOME	907	(2,847)	1,200	5,000	1,200	1,200
LICENSES, PERMITS & REGISTRATIONS	-	-	-	-	9,167	9,167
MISCELLANEOUS REVENUE	766,495	744,231	550,750	-	600,750	1,600,750
OPERATING TRANSFERS IN	4,812,475	4,814,849	6,677,662	6,282,179	6,901,682	6,430,725
PRIOR YEAR SURPLUS	-	-	5,610,323	-	3,001,916	-
SALE OF BONDS	-	15,026,037	-	-	-	-
TAXES	11,885,450	12,294,170	12,719,674	-	13,641,734	13,982,777
<b>Total</b>	<b>\$24,923,340</b>	<b>\$42,239,540</b>	<b>\$57,973,957</b>	<b>\$11,748,229</b>	<b>\$33,454,395</b>	<b>\$31,473,510</b>

**Revenues by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	15,061,579	17,290,472	22,278,988	-	21,480,062	20,105,833
GENERAL DEBT SERVICE (0035)	9,861,761	9,863,847	11,935,471	11,748,229	11,974,333	11,367,677
MAJOR GRANTS PROGRAMS (00MG)	-	59,184	23,759,498	-	-	-
MAJOR STREET ROAD BOND (0105)	-	6,010,415	-	-	-	-
LOCAL STREET ROAD BOND (0106)	-	3,005,207	-	-	-	-
STREET, BRIDGE, & SIDEWALK BONDS (0107)	-	6,010,415	-	-	-	-
<b>Total</b>	<b>\$24,923,340</b>	<b>\$42,239,540</b>	<b>\$57,973,957</b>	<b>\$11,748,229</b>	<b>\$33,454,395</b>	<b>\$31,473,510</b>

**NON-DEPARTMENTAL SERVICE AREA  
NON-DEPARTMENTAL AND DEBT SERVICE**

**Expenses by Category**

Category	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
PERSONNEL SERVICES	-	-	11,381	-	1,780,151	2,807,985
PAYROLL FRINGES	500,000	-	-	-	-	-
OTHER SERVICES	361,614	137,982	249,672	200	199,579	197,022
MATERIALS & SUPPLIES	32,941	22,891	30,501	-	30,501	30,501
OTHER CHARGES	10,278,096	10,576,533	12,304,193	11,941,010	12,640,169	12,041,435
PASS THROUGHS	13,428,398	14,810,502	15,459,562	-	16,466,988	16,566,546
CAPITAL OUTLAY	-	75,554	-	-	-	-
<b>Total</b>	<b>\$24,601,049</b>	<b>\$25,623,462</b>	<b>\$28,055,309</b>	<b>\$11,941,210</b>	<b>\$31,117,388</b>	<b>\$31,643,489</b>

**Expenses by Fund**

Fund	Actual FY 2021	Actual FY 2022	Budget FY 2023	Forecasted FY 2023	Request FY 2024	Projected FY 2025
GENERAL (0010)	14,701,652	15,601,679	16,114,099	-	19,137,784	20,270,277
GENERAL DEBT SERVICE (0035)	9,899,397	9,930,290	11,935,470	11,935,470	11,974,333	11,367,677
MAJOR GRANTS PROGRAMS (00MG)	-	59,184	-	-	-	-
COUNTY MENTAL HEALTH MILLAGE (0100)	-	4,656	5,740	5,740	5,271	5,535
MAJOR STREET ROAD BOND (0105)	-	11,061	-	-	-	-
LOCAL STREET ROAD BOND (0106)	-	5,531	-	-	-	-
STREET, BRIDGE, & SIDEWALK BONDS (0107)	-	11,061	-	-	-	-
<b>Total</b>	<b>\$24,601,049</b>	<b>\$25,623,462</b>	<b>\$28,055,309</b>	<b>\$11,941,210</b>	<b>\$31,117,388</b>	<b>\$31,643,489</b>

## NON-DEPARTMENTAL

### REVENUES

**Charges for Services** - This reflects an increase in anticipated parking revenue from the DDA for FY 2024 as parking revenue continues to return as the pandemic continues to subside.

**Intergovernmental Revenues** - This reflects revenue from the American Rescue Plan Act in FY 2023.

**Miscellaneous Revenue** - This reflects an increase in anticipated cell tower leases for FY 2024.

**Operating Transfers In** - This reflects an increase in revenue to the Debt Service Fund for debt service payments.

**Prior Year Surplus** - This line item is used to balance budgeted expenditures over projected revenues. It is the City's policy to utilize fund balance in the General Fund for one-time, non-operational items only.

**Taxes** - General Fund property taxes are projected to increase by 7.2% in FY 2024 for the Ann Arbor Area Transportation Authority tax levy.

### EXPENSES

**Personnel Services** - This reflects an increase in pay contingency for unsettled contracts that are forecasted to not be settled by fiscal year end and non-union wage increases.

**Other Services** - This decrease reflects a one-time expenditure in FY 2023 related to Dhu Varren on the Park.

**Other Charges** - This increase reflects principal and interest payments on bond debts that are due in FY 2024 as well as an increase in information technology costs and tax refunds.

**Pass Throughs** - This reflects an increase in payments to the Ann Arbor Area Transportation Authority due to the increase in associated property tax revenue.



Below is a summary of general long-term debt (with various issue dates) and annual debt service requirements as of June 30, 2022:

Governmental Activities Debt									
FY Ending	General Obligation Portion				PACE Bonds		Total Governmental Activities Debt		
	Capital Projects Bonds Principal	Interest	Special Revenue Bonds Principal	Interest	Principal	Interest	Principal	Interest	Total
2023	6,350,000	2,615,959	2,015,000	1,883,216	53,000	3,494	8,418,000	4,502,669	12,920,669
2024	6,530,000	2,453,072	2,035,000	2,089,888	54,000	1,172	8,619,000	4,544,132	13,163,132
2025	6,730,000	2,267,564	2,100,000	2,063,388			8,830,000	4,330,952	13,160,952
2026	6,910,000	2,075,619	2,175,000	2,037,713			9,085,000	4,113,332	13,198,332
2027	7,140,000	1,870,631	2,250,000	2,009,288			9,390,000	3,879,919	13,269,919
2028	7,375,000	1,657,030	2,335,000	1,983,038			9,710,000	3,640,068	13,350,068
2029	7,610,000	1,435,794	2,430,000	1,954,913			10,040,000	3,390,707	13,430,707
2030	6,235,000	1,207,494	2,535,000	1,922,388			8,770,000	3,129,882	11,899,882
2031	6,450,000	1,019,806	2,640,000	1,889,738			9,090,000	2,909,544	11,999,544
2032	6,670,000	825,630	2,755,000	1,856,019			9,425,000	2,681,649	12,106,649
2033	6,290,000	585,280	1,110,000	56,513			7,400,000	641,793	8,041,793
2034	4,665,000	355,012	1,140,000	19,238			5,805,000	374,250	6,179,250
2035	4,860,000	181,200	0	0			4,860,000	181,200	5,041,200
2036									
2037									
2038									
2039									
2040									
	<u>\$83,815,000</u>	<u>\$18,550,091</u>	<u>\$25,520,000</u>	<u>\$19,765,340</u>	<u>\$107,000</u>	<u>\$4,666</u>	<u>\$109,442,000</u>	<u>\$38,320,097</u>	<u>\$147,762,097</u>
Interest Ranges		1.750- 3.75%		2.000 - 5.000%		4.340%		1.750- 3.75%	

Below is a summary of business-type activity and component unit debt (with various issue dates) and annual debt service requirements as of June 30, 2022:

Enterprise Funds											
FY Ending	Water & Sewer Revenue Bonds		Storm Debt		CWRFS & DWRFS & SWQIFS		Other Bonds		Total Enterprise Debt		
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Total
2023	2,420,000	213,500	1,087,934	328,778	6,551,500	2,260,403	280,000	29,200	10,339,434	2,831,881	13,171,315
2024	5,760,000	508,494	1,111,577	303,139	6,694,122	2,115,336	285,000	23,600	13,850,699	2,950,569	16,801,267
2025	5,215,000	368,275	1,141,577	276,947	6,765,882	1,966,659	290,000	17,900	13,412,459	2,629,781	16,042,240
2026	3,405,000	270,581	1,174,857	249,380	6,866,403	1,815,646	300,000	12,100	11,746,260	2,347,707	14,093,967
2027	3,405,000	202,231	1,201,423	221,280	6,966,476	1,662,216	305,000	6,100	11,877,899	2,091,827	13,969,725
2028	1,620,000	133,931	1,135,771	193,424	7,056,500	1,506,210			9,812,271	1,833,566	11,645,837
2029	1,695,000	99,722	1,155,771	165,841	7,156,500	1,347,723			10,007,271	1,613,286	11,620,557
2030	1,715,000	62,419	1,185,381	137,354	7,229,771	1,166,225			10,130,152	1,365,998	11,496,150
2031	1,725,000	21,563	1,180,918	108,900	7,276,500	1,018,394			10,182,418	1,148,857	11,331,275
2032			943,220	81,138	7,146,864	730,821			8,090,084	811,960	8,902,044
2033			842,198	58,358	6,908,203	702,440			7,750,401	760,798	8,511,198
2034			786,233	37,913	6,999,220	549,642			7,785,453	587,555	8,373,008
2035			495,404	20,205	6,593,022	398,659			7,088,426	418,864	7,507,290
2036			333,503	9,882	6,566,500	255,639			6,900,003	265,521	7,165,524
2037			343,226	1,247	4,501,500	125,818			4,844,726	127,065	4,971,791
2038			165,000	(4,314)	4,596,500	27,169			4,761,500	22,855	4,784,355
2039			150,000	(5,858)	196,500	8,755			346,500	2,897	349,397
2040			120,000	(3,370)	201,961	4,925			321,961	1,555	323,516
						673			0	673	673
									0	0	0
	\$26,960,000	\$1,880,716	\$14,553,992	\$2,180,244	\$106,273,924	\$17,663,356	\$1,460,000	\$88,900	\$149,247,916	\$21,813,215	\$171,061,131
Interest Ranges		2.000 - 3.25%		1.625 - 3.5				2.000 - 3.00%		1.625 - 3.25%	

# FY2024-2029 CIP SUMMARY

## OVERVIEW OF CAPITAL EXPENDITURES

What is a Capital Improvements Plan (CIP)?

- A six-year schedule of public service expenditures; updated annually
- A planning tool for large, physical improvements that are permanent in nature
- Focused on basic needs for the community to function
- Includes municipal facilities, transportation infrastructure, utility systems, and more
- Required by the State of Michigan – Act 33 of the Public Acts of 2008

What are the minimum requirements for a CIP project?

- Aligned with 1) an adopted or anticipated component of the City comprehensive plan, 2) a state or federal requirement, or 3) a City Council approved policy;
- Constitute permanent, physical or system improvements greater than \$100,000; a “program” of projects whose total is greater than \$100,000; significant equipment purchases greater than \$100,000 with a useful life of at least 10 years; or, a study greater than \$50,000 that will lead to such projects; and,
- Add to the value or capacity of the infrastructure of the city.
- Projects that are considered operational or routine maintenance are not included in the CIP.

## PLAN STRUCTURE

The City of Ann Arbor fiscal year (FY) runs July 1 - June 30. The current CIP covers fiscal years 2024-2029 (starting July 1, 2023, and ending June 30, 2029).

The City of Ann Arbor groups capital projects into three asset categories: Municipal Facilities, Transportation, and Utilities. Each asset category includes multiple, more specific asset groups, where capital projects are likely to occur. Categories are as follows:

<b>Municipal Facilities</b>
City Owned buildings
Parks and Recreation
Solid Waste

<b>Transportation</b>
Airport
Active Transportation
Transit
Bridges
New Streets
Other Transportation
Parking
Street Construction

<b>Utilities</b>
Sanitary
Stormwater
Water

## CIP PROCESS

High priority capital projects are identified through the CIP. After City Planning Commission adoption of the CIP, projects move forward for City Council consideration as part of the proposed Capital Budget. If project funding is approved by City Council through the Annual Budget approval, then implementation planning begins.



Development of the Capital Improvements Plan includes input from over 70 staff members, community members, City and local commissions, agencies, and affiliated organizations. The process includes the City Planning Commission, the University of Michigan (U-M), the Downtown Development Authority (DDA), Washtenaw County Water Resources Commissioner's Office (WCWRC), the Ann Arbor Area Transportation Authority (AAATA), and more.

A team is established for each of the fourteen asset groups including broad input from unit managers, project managers, public works personnel, and staff from other agencies and organizations as appropriate. The asset group team completes the following steps to identify funded capital projects:

- Identify new projects and update existing projects; define needs, boundaries, and required elements
- Prepare an estimated cost and potential funding sources for proposed projects
- Score each project based on defined metrics, which provides a priority ranking of the identified needs considering existing policies and defined community values
- Prepare a schedule of planned expenditures that identifies prioritization scores, year programmed, and projected funding needs for each project. To prepare the schedule of expenditures, consider the prioritization rank and relative merits of each project in comparison to all project needs recognizing funding constraints/budget availability, staff capacity and coordination with related projects.

How are capital projects identified?

- Comprehensive planning efforts, such as [Parks Recreation and Open Space Plan](#), the [Moving Together Toward Vision Zero Transportation Plan](#), or the [A2ZERO Carbon Neutrality Plan](#).

- Staff identification of needs based on maintenance history, inspections, risk of failure, regulatory compliance needs, and long-term asset management planning. Over 70 staff are involved in the CIP process, plus community partners like the University of Michigan and the Ann Arbor Area Transportation Authority (AAATA).
- Requests initiated by community members as well as recommendations from city boards and commissions.

How do community members shape the CIP?

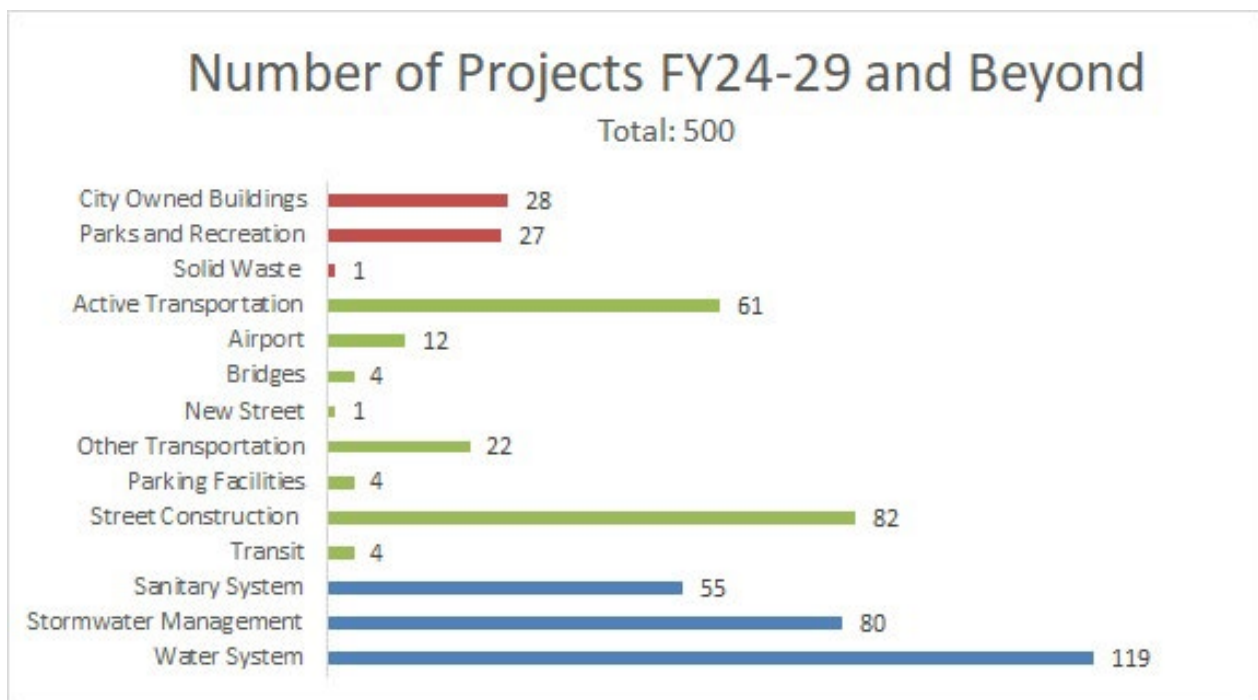
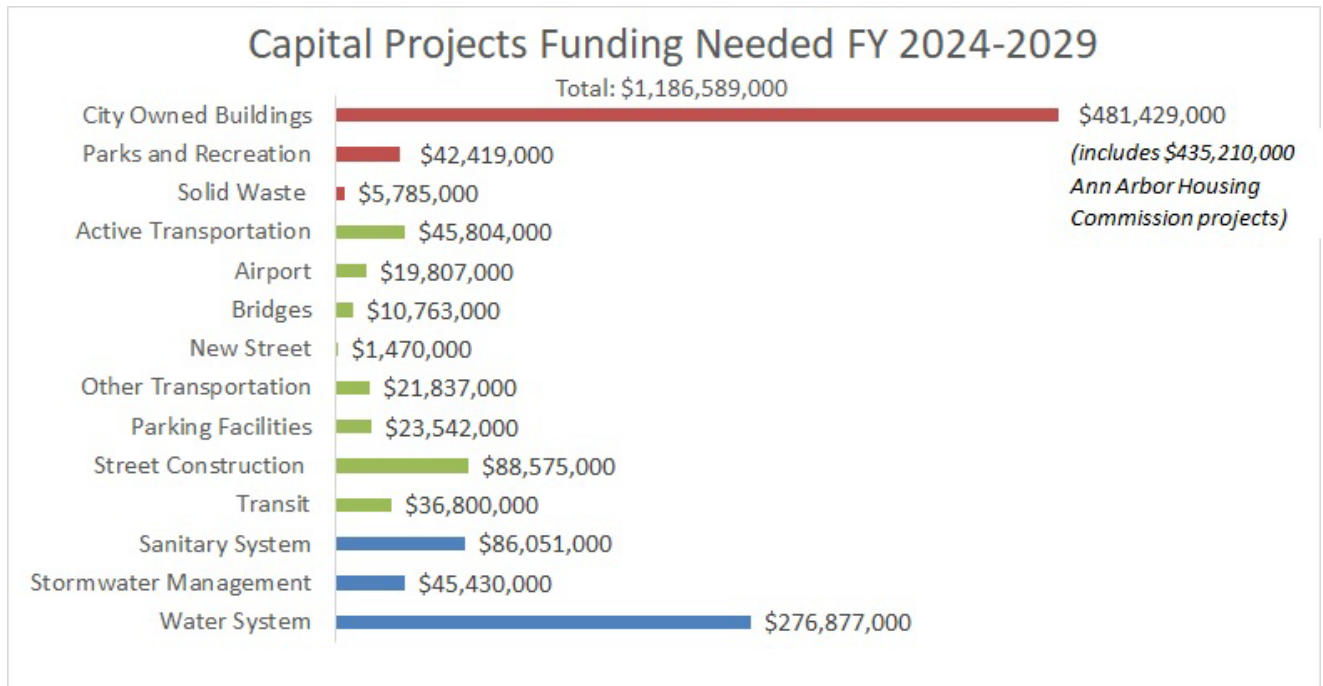
- Comprehensive Planning: Significant public involvement opportunities are provided through planning efforts, which occur before projects are included in the CIP. Comprehensive planning initiatives often include a community advisory group and city-wide engagement opportunities.
- Project ideas: Requests initiated by community members as well as recommendations from city boards and commissions.
- Project implementation: Public input is sought during the study and design of individual projects before implementation or construction.
- CIP adoption: The Planning Commission and City Council seek public input through public hearings during the preparation of the CIP and the capital projects budget.

## THE TOTALS

A total of 500 projects are included in this year’s CIP with a six-year funding need for fiscal years FY2024–FY2029 of \$1,186,589,000. The charts below indicate the total number of projects for each category, the total costs by asset category, and graphs of the six-year funding need as well as the first-year and second-year funding needs (i.e., the two years of the next capital budget cycle).

<b>Capital Projects Funding Needed</b>					
<b>Category</b>	<b>Number of Projects</b>	<b>Total Project Costs</b>	<b>FY 2024-2029</b>	<b>Year 1 of Upcoming Budget Cycle (FY24)</b>	<b>Year 2 of Upcoming Budget Cycle (FY25)</b>
City Owned Buildings	28	\$502,280,000	\$481,429,000	\$43,294,000	\$52,678,000
Parks and Recreation	27	\$106,922,000	\$42,419,000	\$7,433,000	\$5,655,000
Solid Waste	1	\$6,100,000	\$5,785,000	\$4,628,000	\$1,157,000
Active Transportation	61	\$67,338,000	\$45,804,000	\$8,756,000	\$9,273,000
Airport	12	\$22,243,000	\$19,807,000	\$767,000	\$6,389,000
Bridges	4	\$19,219,000	\$10,763,000	\$6,438,000	\$905,000
New Street	1	\$1,583,000	\$1,470,000	\$100,000	\$617,000
Other Transportation	22	\$31,261,000	\$21,837,000	\$6,445,000	\$2,487,000
Parking Facilities	4	\$28,919,000	\$23,542,000	\$4,740,000	\$3,000,000
Street Construction	82	\$165,910,000	\$88,575,000	\$27,207,000	\$12,015,000
Transit	4	\$176,020,000	\$36,800,000	\$825,000	\$1,725,000

Sanitary System	55	\$113,195,000	\$86,051,000	\$21,192,000	\$17,483,000
Stormwater Management	80	\$76,898,000	\$45,430,000	\$8,773,000	\$12,683,000
Water System	119	\$417,317,000	\$276,877,000	\$38,172,000	\$30,770,000
<b>Totals:</b>	<b>500</b>	<b>\$1,735,205,000</b>	<b>\$1,186,589,000</b>	<b>\$178,770,000</b>	<b>\$156,837,000</b>



## CAPITAL PROJECT FUNDING SOURCES

Capital projects require substantial funding that could come from a variety of sources.

- Most capital funding sources have strict parameters on their use, and typically cannot be transferred from one capital project to another
- Some anticipated funding sources are not guaranteed
- Project costs are estimates and subject to change
- Available funding amounts are estimates and subject to change
- Anticipated funding sources for specific projects are available by viewing project details through the interactive mapping tool available at [www.a2gov.org/a2CIPmap](http://www.a2gov.org/a2CIPmap)

External/outside funds contribute to capital projects and can be discretionary or non-discretionary:

- Discretionary outside funds require a specific application to obtain or come from non-City sources at the discretion of others. These funds are not guaranteed.
  - Grant programs through the state of Michigan and the federal government
  - Gifts such as donations and memorials
  - Contributions from other agencies such as Washtenaw County or the University of Michigan
- Non-discretionary (guaranteed) outside funds for capital projects come from the State of Michigan weight and gas tax, which is based on a formula set by the State of Michigan. The City of Ann Arbor receives a share of the state tax placed on motor fuel and highway usage. These funds can be spent on transportation-related projects or services

## FUNDED AND UNFUNDED CAPITAL PROJECTS

It is typical that the total funding need identified for capital improvements exceeds the available funding. There are projects contained in this CIP that do not have an established, secure source of funding at this time; these are considered unfunded projects.

- Projects in the first two-years of the CIP are the basis for the Capital Budget, and typically have a secure funding source
- Projects with uncertain or unidentified funding are generally programmed for the third year, or later, in the plan
- Uncertain funding sources include potential grants that have not yet been awarded, and General Fund requests that have not yet been considered by City Council
- In some instances, high priority unfunded projects are included in earlier years, in anticipation of potential funding availability
- The CIP project prioritization process, using defined scoring metrics, helps determine which projects will be funded first

## GENERAL FUNDED PROJECTS

The FY2024-FY2029 CIP includes some projects that are anticipated to be funded in whole or in part by general funds. Some of these projects require additional funds from discretionary (uncertain) funding sources, such as grants that have not yet been received; general funds would be needed for local match contributions if such grants were pursued and awarded.

General funded projects include the following:

- City Owned Building projects such as projects to rehabilitate or replace the City’s aging fire stations that are necessary for the safe and efficient function of such facilities;
- Water projects at the City’s dams;
- Active Transportation projects including studies that help shape the path of safety and multi-modal transportation efforts; and,
- Sustainability and carbon neutrality initiatives.

The chart below summarizes General Fund needs reflected in the FY2024-2029 CIP.

Category	FY2024-2029	Year 1 of Upcoming Budget Cycle (FY24)	Year 2 of Upcoming Budget Cycle (FY2)
City Owned Buildings	\$ 31,400,000	\$ 6,550,000	\$ 5,000,000
Parks and Recreation	-	-	-
Solid Waste	-	-	-
Airport	-	-	-
Active Transportation	\$ 2,723,000	-	-
Bridges	-	-	-
New Street*	\$ 340,000	\$ 100,000.00	\$ 240,000
Other Transportation	\$ 4,067,000	\$ 1,278,000.00	\$ 894,000
Parking Facilities	-	-	-
Street Construction	-	-	-
Transit	-	-	-
Sanitary System	-	-	-
Stormwater Management	-	-	-
Water System	\$ 12,813,000	\$ 200,000	\$ 1,413,000
<b>TOTALS</b>	<b>\$ 51,343,000</b>	<b>\$ 8,128,000</b>	<b>\$ 7,547,000</b>

\* For gravel roads to be paved, general funds are required to front costs but will be repaid over time via special assessment

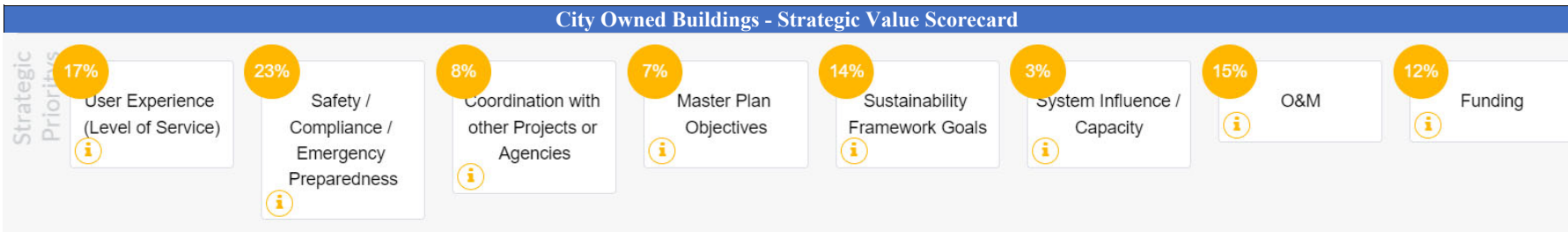
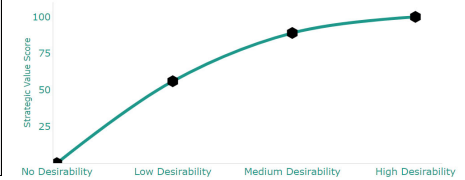
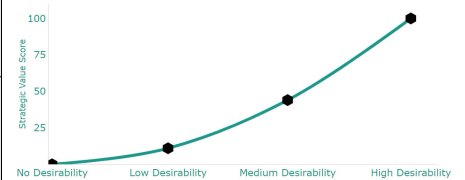
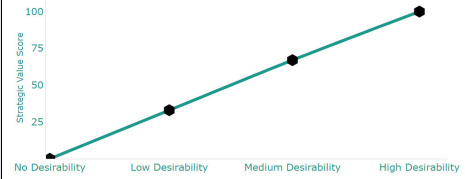


## Highlights from the FY2024-2029 CIP

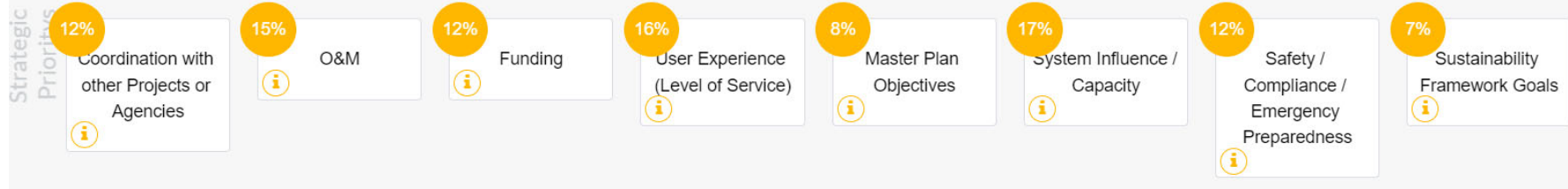
- 1) **New policy direction:** This is the first full CIP cycle since the adoption of the Moving Together Toward Vision Zero Transportation Plan and the A2ZERO Carbon Neutrality Plan, as well as the passage of the Climate Action Millage. Additionally, City Council has provided direction on the expenditure of American Rescue Plan Act (ARPA) funding and issued bonds to finance road condition improvements. Each of these planning and policy tools provides guidance that resulted in updates and modifications to the CIP. New projects were incorporated to reflect the community vision and goals laid out in each of these initiatives. New revenue sources (Climate Millage, ARPA, road bond) allowed for additional work to be completed and/or project timelines to be accelerated.
- 2) **Emphasis on project coordination/efficiency:** Staff reviewed upcoming street construction work to identify companion utility projects based on long term asset management planning needs. This approach ensures that opportunities are not missed to make improvements during road construction, when utility work can be performed most cost effectively.
- 3) **Schedule delays:** Increased cost, labor shortages and supply chain/materials shortages have all played a role in many projects being reprogrammed to a later date. The inflation that we have all experienced in consumer goods is amplified in the construction sector. Dramatic project cost increases have left fund balances millions of dollars short of what would be needed to complete projects as previously scheduled. As a result, many projects are now rescheduled to a later date than presented in prior CIP cycles.
- 4) **On-hold Projects:** Projects that are unlikely to occur within this 6-year CIP cycle have been placed on-hold to provide a more realistic and achievable CIP. Various factors may hold up progress on a project moving forward; for example, condition assessment, asset management planning, funding availability/commitment, and overall project priority relative to other needs. We believe that using the 'On-hold' feature will help to provide a more realistic representation of work to be completed in the upcoming 6-year cycle, while also tracking and publicly reporting these potential project needs.
- 5) **Prioritization Metrics:** In 2020 the city transitioned capital improvements planning to a new software, Allovance, and updated prioritization criteria for many of the asset groups. During the fall 2022 CIP process staff continued to see opportunities to further improve metrics. Prioritization metrics will be reviewed and updated before the next full CIP cycle, with an emphasis on continuing to refine and enhance how sustainability and equity are considered in the process.

Priority														
<b>Coordination with other Projects &amp; Agencies</b>	Promotes regional or interagency planning and coordination <b>OR</b> public/private partnership	Costs can be modestly reduced (<20%) by aligning project with another project (e.g., street reconstruction with utility replacement) <b>OR</b> no cost savings will be realized but aligning with another project minimizes disruption to the public	Costs can be significantly reduced (≥20%) by aligning project with another project (e.g. street reconstruction with utility replacement) <b>OR</b> schedule is driven by other high-priority improvements that must be completed within the next two fiscal years	<table border="1"> <caption>Strategic Value Score vs Desirability</caption> <thead> <tr> <th>Desirability</th> <th>Strategic Value Score</th> </tr> </thead> <tbody> <tr> <td>No Desirability</td> <td>0</td> </tr> <tr> <td>Low Desirability</td> <td>55</td> </tr> <tr> <td>Medium Desirability</td> <td>85</td> </tr> <tr> <td>High Desirability</td> <td>95</td> </tr> </tbody> </table>	Desirability	Strategic Value Score	No Desirability	0	Low Desirability	55	Medium Desirability	85	High Desirability	95
Desirability	Strategic Value Score													
No Desirability	0													
Low Desirability	55													
Medium Desirability	85													
High Desirability	95													
<b>O &amp; M (Operations &amp; Maintenance)</b>	Makes modest contribution to O&M cost reduction	Makes modest contribution to O&M cost reduction <b>AND</b> creates opportunities to improve operational flexibility, use of technology, or extends asset life	Makes significant contribution to O&M cost reduction <b>AND</b> creates opportunities to maximize operational flexibility, use of technology, or extends asset life, or utilizes materials or techniques that provide lowest overall life-cycle costs	<table border="1"> <caption>Strategic Value Score vs Desirability</caption> <thead> <tr> <th>Desirability</th> <th>Strategic Value Score</th> </tr> </thead> <tbody> <tr> <td>No Desirability</td> <td>0</td> </tr> <tr> <td>Low Desirability</td> <td>55</td> </tr> <tr> <td>Medium Desirability</td> <td>85</td> </tr> <tr> <td>High Desirability</td> <td>95</td> </tr> </tbody> </table>	Desirability	Strategic Value Score	No Desirability	0	Low Desirability	55	Medium Desirability	85	High Desirability	95
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Medium Desirability	85													
High Desirability	95													
<b>Funding</b>	Has uncertain funding source(s) (e.g., Special Assessment, General Fund) <b>OR</b> has anticipated funding from low-interest loan source (e.g., SRF, DWRP, Energy Fund) with no loan forgiveness	Funding available from standard City funding sources (e.g., utility rates, road millage, etc.) <b>OR</b> has anticipated funding from low-interest loan source (e.g., DWRP, SRF, Energy Fund) with high potential for loan forgiveness <b>OR</b> has anticipated partial project funding (<50%) from outside non-loan source(s)	Has anticipated substantial project funding (≥50%) from outside non-loan sources (e.g., STP, grant funding, developer, Township financed)	<table border="1"> <caption>Strategic Value Score vs Desirability</caption> <thead> <tr> <th>Desirability</th> <th>Strategic Value Score</th> </tr> </thead> <tbody> <tr> <td>No Desirability</td> <td>0</td> </tr> <tr> <td>Low Desirability</td> <td>55</td> </tr> <tr> <td>Medium Desirability</td> <td>85</td> </tr> <tr> <td>High Desirability</td> <td>95</td> </tr> </tbody> </table>	Desirability	Strategic Value Score	No Desirability	0	Low Desirability	55	Medium Desirability	85	High Desirability	95
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Low Desirability	55													
Medium Desirability	85													
High Desirability	95													
<b>User Experience (Level of Service)</b>	Modestly improves existing Level of Service	Provides a new service requested by and that benefits a small segment of the community	Significantly improves existing Level of Service <b>OR</b> provides a new service which is requested by and benefits a large segment of the community	<table border="1"> <caption>Strategic Value Score vs Desirability</caption> <thead> <tr> <th>Desirability</th> <th>Strategic Value Score</th> </tr> </thead> <tbody> <tr> <td>No Desirability</td> <td>0</td> </tr> <tr> <td>Low Desirability</td> <td>15</td> </tr> <tr> <td>Medium Desirability</td> <td>45</td> </tr> <tr> <td>High Desirability</td> <td>95</td> </tr> </tbody> </table>	Desirability	Strategic Value Score	No Desirability	0	Low Desirability	15	Medium Desirability	45	High Desirability	95
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No Desirability	0													
Low Desirability	15													
Medium Desirability	45													
High Desirability	95													
<b>Master Plan Objectives</b>	Modestly contributes to meeting one of the City's master plan or other strategic planning document goals	Significantly contributes to meeting one of the City's master plan or other strategic planning document goals <b>OR</b> modestly contributes to meeting two or more of the City's master plan or other strategic planning document goals	Significantly contributes to meeting two or more of the City's master plan or other strategic planning document goals	<table border="1"> <caption>Strategic Value Score vs Desirability</caption> <thead> <tr> <th>Desirability</th> <th>Strategic Value Score</th> </tr> </thead> <tbody> <tr> <td>No Desirability</td> <td>0</td> </tr> <tr> <td>Low Desirability</td> <td>35</td> </tr> <tr> <td>Medium Desirability</td> <td>65</td> </tr> <tr> <td>High Desirability</td> <td>95</td> </tr> </tbody> </table>	Desirability	Strategic Value Score	No Desirability	0	Low Desirability	35	Medium Desirability	65	High Desirability	95
Desirability	Strategic Value Score													
No Desirability	0													
Low Desirability	35													
Medium Desirability	65													
High Desirability	95													

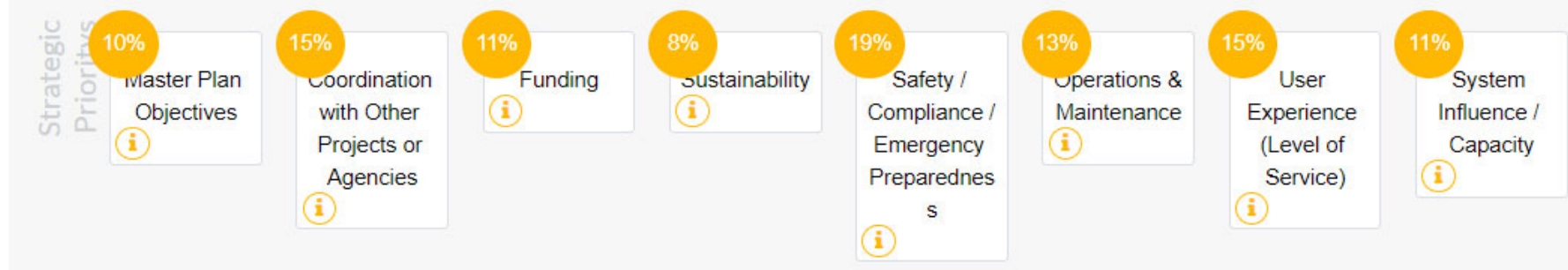
ALLOVANCE <sup>™</sup> City of Ann Arbor CIP 2022 - General			
Priority			
<b>System Influence / Capacity</b>	Meets future user demand	Addresses immediate user demand that benefits a small segment of the user population	Addresses immediate user demand that benefits a large segment of the user population
<b>Safety / Compliance / Emergency Preparedness</b>	Moderately contributes to reducing a public health or safety hazard, but is not required for compliance	Will assist in ability to continue governmental services during emergencies <b>OR</b> will eliminate a low risk public health or safety hazard or reduce exposure to a high risk public health or safety exposure <b>OR</b> necessary to meet recommended regulatory compliance	Contributes to mandatory regulatory compliance <b>OR</b> will eliminate exposure to a high risk public health or safety hazard <b>OR</b> is necessary to assure continuance of governmental services during emergencies
<b>Sustainability Framework Goals</b>	Modestly contributes to meeting two to three of the City's Sustainability Framework goals	Significantly contributes to meeting two or three of the City's Sustainability Framework goals <b>OR</b> modestly contributes to meeting four or more of the City's Sustainability Framework goals	Significantly contributes to meeting four or more of the City's Sustainability Framework goals



### New Streets - Strategic Value Scorecard



### Other Transportation - Strategic Value Scorecard

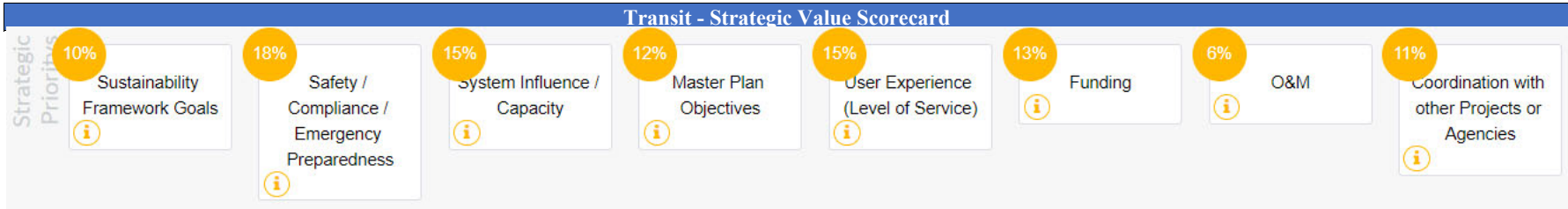


### Parking Facilities - Strategic Value Scorecard



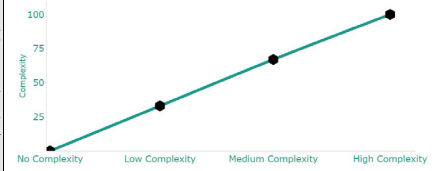
### Solid Waste - Strategic Value Scorecard



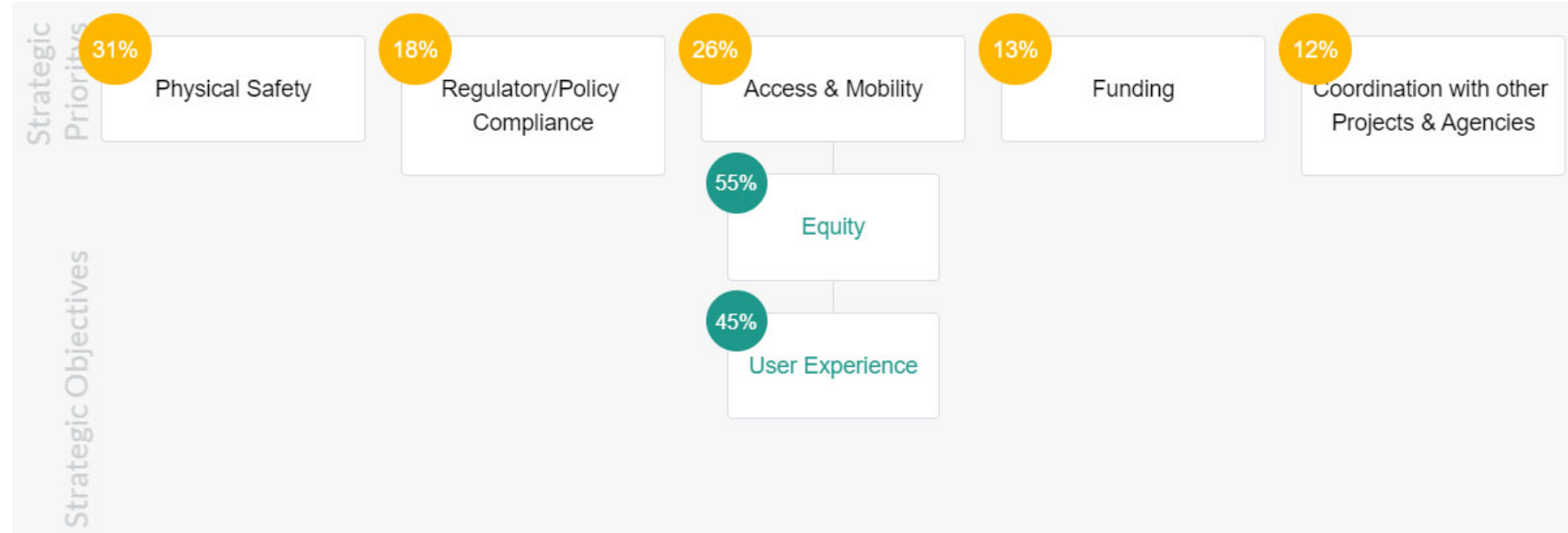


ALLOVANCE™		City of Ann Arbor CIP 2022 - Active Transportation													
Priority	Objective														
Physical Safety		Includes minor improvements that may improve transportation safety	Includes project elements that have a significant positive impact to transportation safety OR is a Tier 2 improvement in the transportation plan	Project is being driven by a transportation safety need OR is a Tier 1 improvement in the transportation plan	<table border="1"> <caption>Strategic Value Score vs Desirability (Physical Safety)</caption> <tr><th>Desirability</th><th>Strategic Value Score</th></tr> <tr><td>No Desirability</td><td>10</td></tr> <tr><td>Low Desirability</td><td>25</td></tr> <tr><td>Medium Desirability</td><td>60</td></tr> <tr><td>High Desirability</td><td>100</td></tr> </table>	Desirability	Strategic Value Score	No Desirability	10	Low Desirability	25	Medium Desirability	60	High Desirability	100
Desirability	Strategic Value Score														
No Desirability	10														
Low Desirability	25														
Medium Desirability	60														
High Desirability	100														
Regulatory/Policy Compliance		Project maintains or refreshes existing active transportation system regulatory marking requirements (ex: pavement marking visibility, sign retro-reflectivity, curb ramps etc.)	Project enhances or updates systems towards regulatory or policy compliance (ex: Countdown X-walk heads, RRFB, new curb ramps, etc.)	Project addresses significant regulatory or policy compliance issues (ex: MMUTCD, eliminating stairs in a right of way, etc.)	<table border="1"> <caption>Strategic Value Score vs Desirability (Regulatory/Policy Compliance)</caption> <tr><th>Desirability</th><th>Strategic Value Score</th></tr> <tr><td>No Desirability</td><td>10</td></tr> <tr><td>Low Desirability</td><td>15</td></tr> <tr><td>Medium Desirability</td><td>85</td></tr> <tr><td>High Desirability</td><td>100</td></tr> </table>	Desirability	Strategic Value Score	No Desirability	10	Low Desirability	15	Medium Desirability	85	High Desirability	100
Desirability	Strategic Value Score														
No Desirability	10														
Low Desirability	15														
Medium Desirability	85														
High Desirability	100														
Access & Mobility	Equity	Project occurs in a neighborhood with a low percentage of households in poverty (less than 5%) per Neighborhoods at Risk	Project occurs in a neighborhood with a moderate percentage of households in poverty (5- less than 10%) per Neighborhoods at Risk	Project occurs in a neighborhood with a high percentage of households in poverty (greater than 10%) per Neighborhoods at Risk	<table border="1"> <caption>Strategic Value Score vs Desirability (Access &amp; Mobility - Equity)</caption> <tr><th>Desirability</th><th>Strategic Value Score</th></tr> <tr><td>No Desirability</td><td>10</td></tr> <tr><td>Low Desirability</td><td>30</td></tr> <tr><td>Medium Desirability</td><td>65</td></tr> <tr><td>High Desirability</td><td>100</td></tr> </table>	Desirability	Strategic Value Score	No Desirability	10	Low Desirability	30	Medium Desirability	65	High Desirability	100
	Desirability	Strategic Value Score													
No Desirability	10														
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High Desirability	100														
User Experience	A sidewalk gap identified as mid-low in the city's sidewalk prioritization metrics OR crosswalk requested by a single household OR adding a new bike lane in an area not identified in the transportation plan	A sidewalk gap identified as mid-high in the city's sidewalk prioritization metrics OR a crosswalks identified as a minor mid-block crossing in the transportation plan OR crosswalk requested by two or more households OR a bicycle network identified as non-critical in the transportation	A critical sidewalk gap identified as high or highest in the city's sidewalk prioritization metrics or identified in the transportation plan OR a crosswalk identified as a major mid-block crossing in the transportation plan OR a bicycle network identified as critical in the transportation plan		<table border="1"> <caption>Strategic Value Score vs Desirability (Access &amp; Mobility - User Experience)</caption> <tr><th>Desirability</th><th>Strategic Value Score</th></tr> <tr><td>No Desirability</td><td>10</td></tr> <tr><td>Low Desirability</td><td>35</td></tr> <tr><td>Medium Desirability</td><td>65</td></tr> <tr><td>High Desirability</td><td>100</td></tr> </table>	Desirability	Strategic Value Score	No Desirability	10	Low Desirability	35	Medium Desirability	65	High Desirability	100
Desirability	Strategic Value Score														
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Funding		Funding is identified from uncertain sources (i.e. General fund, special assessments, competitive grant that are not yet awarded)	Funding available from standard City funding sources (i.e. Act 51, city or county Street Millage).	Has anticipated substantial project funding (>33%) from certain outside sources (i.e. TAP, STP-U, HSIP, U of M, Developers, other grants, etc.)	<table border="1"> <caption>Strategic Value Score vs Desirability (Funding)</caption> <tr><th>Desirability</th><th>Strategic Value Score</th></tr> <tr><td>No Desirability</td><td>10</td></tr> <tr><td>Low Desirability</td><td>15</td></tr> <tr><td>Medium Desirability</td><td>45</td></tr> <tr><td>High Desirability</td><td>100</td></tr> </table>	Desirability	Strategic Value Score	No Desirability	10	Low Desirability	15	Medium Desirability	45	High Desirability	100
Desirability	Strategic Value Score														
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Coordination with other Projects & Agencies		A project that has minimal interaction with other asset groups	A project that is coordinated with other asset groups resulting Modest in cost savings and minimizes disruption to the public OR has partnership with external agencies that minimize disruption to the public AND/OR provides opportunity to increase consistency across jurisdictional boundary	A project that is coordinated with other asset groups resulting in Significant cost savings and minimizes disruption to the public OR has partnership with external agencies that minimize disruption to the public AND/OR provides opportunity to increase consistency across jurisdictional boundary	<table border="1"> <caption>Strategic Value Score vs Desirability (Coordination with other Projects &amp; Agencies)</caption> <tr><th>Desirability</th><th>Strategic Value Score</th></tr> <tr><td>No Desirability</td><td>10</td></tr> <tr><td>Low Desirability</td><td>35</td></tr> <tr><td>Medium Desirability</td><td>65</td></tr> <tr><td>High Desirability</td><td>100</td></tr> </table>	Desirability	Strategic Value Score	No Desirability	10	Low Desirability	35	Medium Desirability	65	High Desirability	100
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ALLOVANCE™		City of Ann Arbor CIP 2022 - Active Transportation		
Priority	Objective			
Complexity		Low impact on community, OR requires minimal coordination with other agencies	Special assessment charges apply OR medium impact on community (ex: modest level of community engagement)	Requires significant easement or ROW acquisition, OR multiple funding sources or agency sources to coordinate, OR high impact on community (ex: significant tree removal or high level of community engagement)



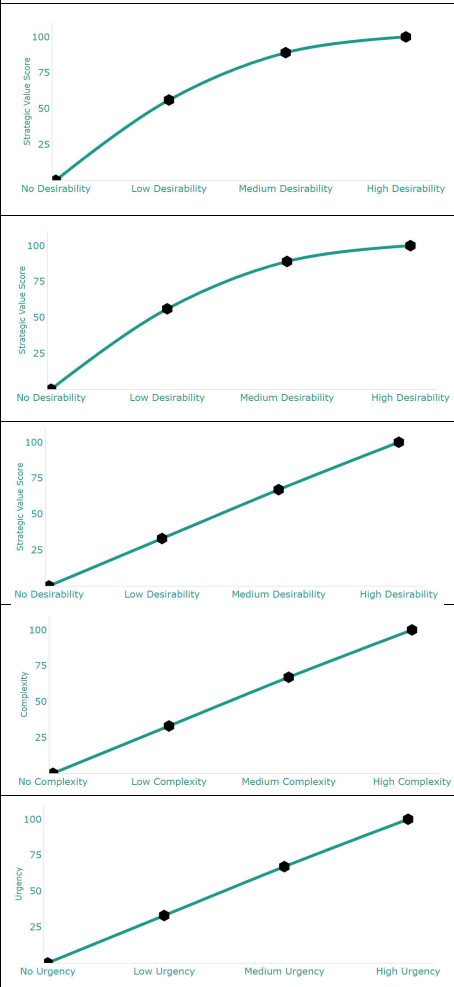
Active Transportation - Strategic Value Scorecard



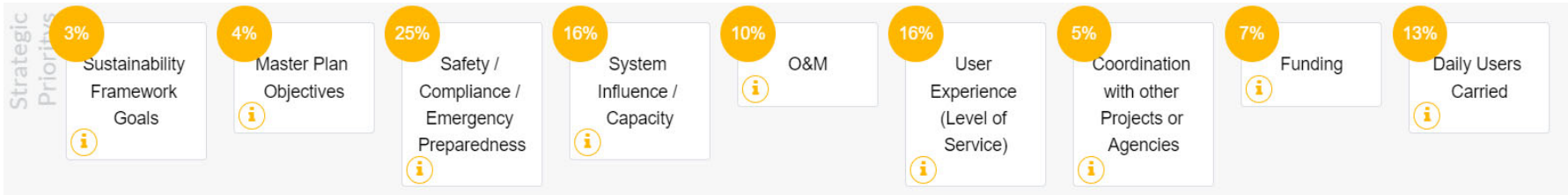
Priority				
<b>Sustainability Framework Goals</b>	Modestly contributes to meeting two to three of the City's Sustainability Framework goals	Significantly contributes to meeting two or three of the City's Sustainability Framework goals <b>OR</b> modestly contributes to meeting four or more of the City's Sustainability Framework goals	Significantly contributes to meeting four or more of the City's Sustainability Framework goals	
<b>Master Plan Objectives</b>	Modestly contributes to meeting one of the City's master plan or other strategic planning document goals	Significantly contributes to meeting one of the City's master plan or other strategic planning document goals <b>OR</b> modestly contributes to meeting two or more of the City's master plan or other strategic planning document goals	Significantly contributes to meeting two or more of the City's master plan or other strategic planning document goals	
<b>Safety / Compliance / Emergency Preparedness</b>	Moderately contributes to reducing a public health or safety hazard, but is not required for compliance	Will assist in ability to continue governmental services during emergencies <b>OR</b> will eliminate a low risk public health or safety hazard or reduce exposure to a high risk public health or safety exposure <b>OR</b> necessary to meet recommended regulatory compliance	Contributes to mandatory regulatory compliance <b>OR</b> will eliminate exposure to a high risk public health or safety hazard <b>OR</b> is necessary to assure continuance of governmental services during emergencies	
<b>System Influence / Capacity</b>	Meets future user demand	Addresses immediate user demand that benefits a small segment of the user population	Addresses immediate user demand that benefits a large segment of the user population	
<b>O &amp; M (Operations &amp; Maintenance)</b>	Makes modest contribution to O&M cost reduction	Makes modest contribution to O&M cost reduction <b>AND</b> creates opportunities to improve operational flexibility, use of technology, or extends asset life	Makes significant contribution to O&M cost reduction <b>AND</b> creates opportunities to maximize operational flexibility, use of technology, or extends asset life, or utilizes materials or techniques that provide lowest overall life-cycle costs	
<b>User Experience (Level of Service)</b>	Modestly improves existing Level of Service	Provides a new service requested by and that benefits a small segment of the community	Significantly improves existing Level of Service <b>OR</b> provides a new service which is requested by and benefits a large segment of the community	



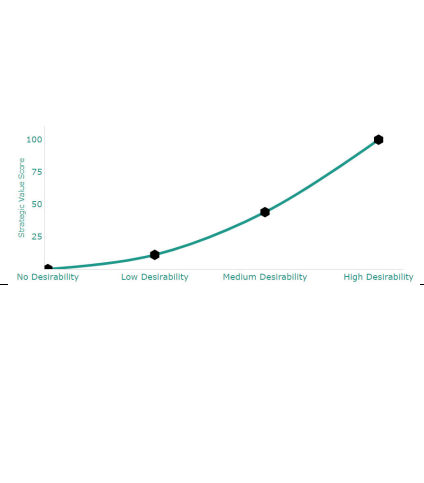
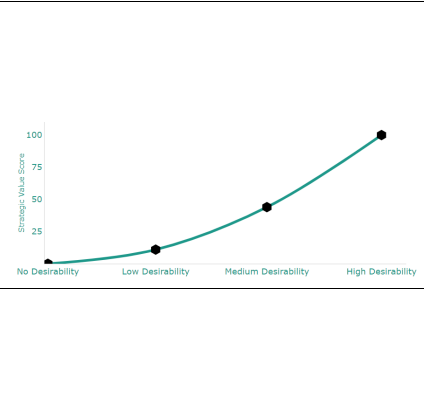
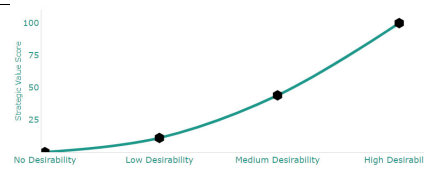
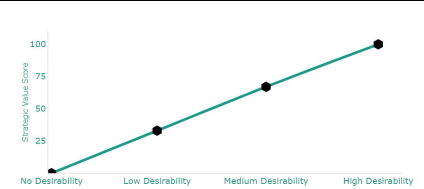
ALLOVANCE™ City of Ann Arbor CIP 2022 - Bridges			
Priority			
<b>Coordination with other Projects &amp; Agencies</b>	Promotes regional or interagency planning and coordination <b>OR</b> public/private partnership	Costs can be modestly reduced (<20%) by aligning project with another project (e.g., street reconstruction with utility replacement) <b>OR</b> no cost savings will be realized but aligning with another project minimizes disruption to the public	Costs can be significantly reduced (≥20%) by aligning project with another project (e.g. street reconstruction with utility replacement) <b>OR</b> schedule is driven by other high-priority improvements that must be completed within the next two fiscal years
<b>Funding</b>	Has uncertain funding source(s) (e.g., Special Assessment, General Fund) <b>OR</b> has anticipated funding from low-interest loan source (e.g., SRF, DWRP, Energy Fund) with no loan forgiveness	Funding available from standard City funding sources (e.g., utility rates, road millage, etc.) <b>OR</b> has anticipated funding from low-interest loan source (e.g., DWRP, SRF, Energy Fund) with high potential for loan forgiveness <b>OR</b> has anticipated partial project funding (<50%) from outside non-loan source(s)	Has anticipated substantial project funding (≥50%) from outside non-loan sources (e.g., STP, grant funding, developer, Township financed)
<b>Daily Users Carried</b>	Carries less than 1,000 users per day	Carries 1,001 - 10,000 users per day	Carries 10,001 or more users per day
<b>Complexity</b>	Project to address need will not affect any other infrastructure item	Project to address need will affect 1 or 2 other infrastructure item(s)	Project to address need will affect 3 other infrastructure items
<b>Urgency</b>		Bridge is critical to operation of related system <b>OR</b> at least one critical facility	Bridge is critical to operation of related system <b>AND</b> at least one critical facility



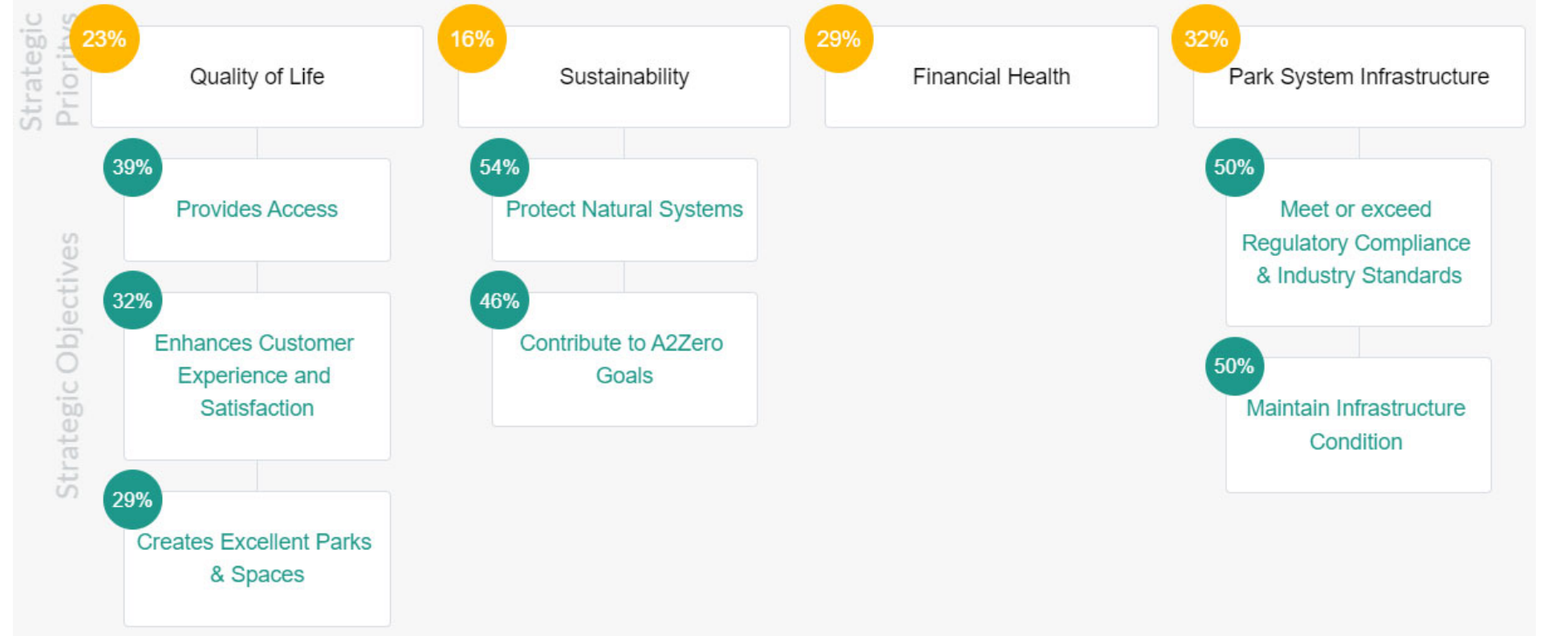
**Bridges - Strategic Value Scorecard**



Priority	Objective				
Quality of Life	Provides Access	Provides ADA access <b>AND/OR</b> Provides amenities not easily found within 1 mile radius from the project location	Provides ADA access plus limited Universal access <b>AND/OR</b> Provides amenities not easily found within 1/2 mile radius from the project location	Provides full Universal access <b>AND/OR</b> Provides amenities not easily found within ¼ mile radius from the project location <b>AND/OR</b> Provides an amenity in a neighborhood with a high percentage of households in poverty (greater than 10%) per Neighborhoods at Risk	
	Enhances Customer Experience and Satisfaction	Response to a <b>localized need</b>	Provides a <b>larger area</b> opportunity for play and learning <b>AND/OR</b> enhances the visitor Experience (comfort / cleanliness / enjoyment) <b>AND/OR</b> improves overall customer Satisfaction	Creates diverse Recreation Opportunities and Experiences <b>AND/OR</b> provides new recreation opportunities or experiences	
	Creates Excellent Parks & Spaces	Provides a respite from Built Environment <b>AND/OR</b> provides a connection to natural world	Meets Low Desirability <b>PLUS</b> helps to enhance human connection, gatherings and events <b>AND/OR</b> aesthetic/Place Making	Meets Medium Desirability <b>PLUS</b> helps support Innovation <b>AND/OR</b> stewardship of cultural resources	
	Protect Natural Systems	Project meets rules and regulations regarding stormwater runoff <b>OR</b> project has minimal positive impact on existing natural system and biodiversity <b>OR</b> project has minimal positive impact on natural resources	Meets at least 2 of the 4 following objectives: - Project exceeds rules and regulations on stormwater runoff by reducing volume of stormwater and improving quality of stormwater runoff <b>AND/OR</b> - Project links together two or more high quality natural areas <b>AND/OR</b> - Project creates natural systems which increases the biodiversity of an area <b>AND/OR</b> - Project has a positive impact on natural resources	Meets at least 3 or 4 of the 4 following objectives: - Project exceeds rules and regulations on stormwater runoff by reducing volume of stormwater and improving quality of stormwater runoff <b>AND/OR</b> - Project links together two or more high quality natural areas <b>AND/OR</b> - Project creates natural systems which increases the biodiversity of an area <b>AND/OR</b> - Project has a positive impact on natural resources	

ALLOVANCE™		City of Ann Arbor CIP 2022 - Parks & Recreation			
Priority	Objective				
Sustainability	Contribute to A2Zero Goals	Project does not contribute to an A2Zero Strategy* AND project does not contribute to the City's interconnected non-motorized transportation network AND Does not play a role in the production of local food AND energy sources from the project come from the existing power grid	Project contributes to <b>at least one</b> of the A2Zero Resilience Strategies as outlined above AND/OR project improves and enhances the City's interconnected non-motorized transportation network AND/OR improves or expands existing local food production projects AND/OR project operates with partial renewable energy sources (less than 50%) or does not require power	Project contributes to two or more of the A2Zero Resilience Strategies as outlined above AND/OR project extends the City's interconnected non-motorized transportation network (Another level - Extending the City's interconnected non-motorized transportation network to underserved communities) AND/OR generates opportunities to add to the City's local food production programs AND/OR project operates with partial renewable energy sources (greater than 50%) or generates a surplus of energy that can be used to offset energy demands elsewhere in the Park System.	
		*Power Our Electrical Grid with 100% Renewable Energy; Switch our Appliances...from Gasoline, Diesel, Propane, Coal, and Natural Gas to Electric; Significantly Improve the Energy Efficiency in our... Recreational Sites and Government Facilities; Reduce the Miles we Travel in our Vehicles by at least 50%; Change the Way We Use, Reuse, and Dispose of Materials.; Enhance the Resilience of Our People and Our Place			
Financial Health		- Partnerships & Grants: City assumes all capital costs OR - Impacts Operating Budget: Project increases operating budget expenditures, generates no additional revenue. (example – a new boardwalk in a nature area)	- Partnerships & Grants: Partnerships and/or grant funding cover less than 50% of the capital project cost OR - Impacts Operating Budget: Project decreases operating budget expenditures with little or no impact on revenue (example – mechanical upgrades to Vets Pool that reduce utility and chemical costs – revenue might increase slightly if there is less pool down time), OR increased operating expenditures as a result of the project are offset by new revenues for a net zero effect.	- Partnerships & Grants: Partnerships and/or grant funding cover more than 50% of the capital project cost OR - Impacts Operating Budget: Project generates new revenues that exceed new expenditures (example, Argo Cascades).	
Park System Infrastructure	Meet or exceed Regulatory Compliance & Industry Standards	Results in meeting minimal current industry standards	Results in meeting all current industry standards	Results in exceeding all current standards and adopts recommended practices that are not required	
	Maintain Infrastructure Condition	Provides minimal infrastructure condition improvement	Provides moderate infrastructure condition improvement	Provides substantial infrastructure condition improvement	

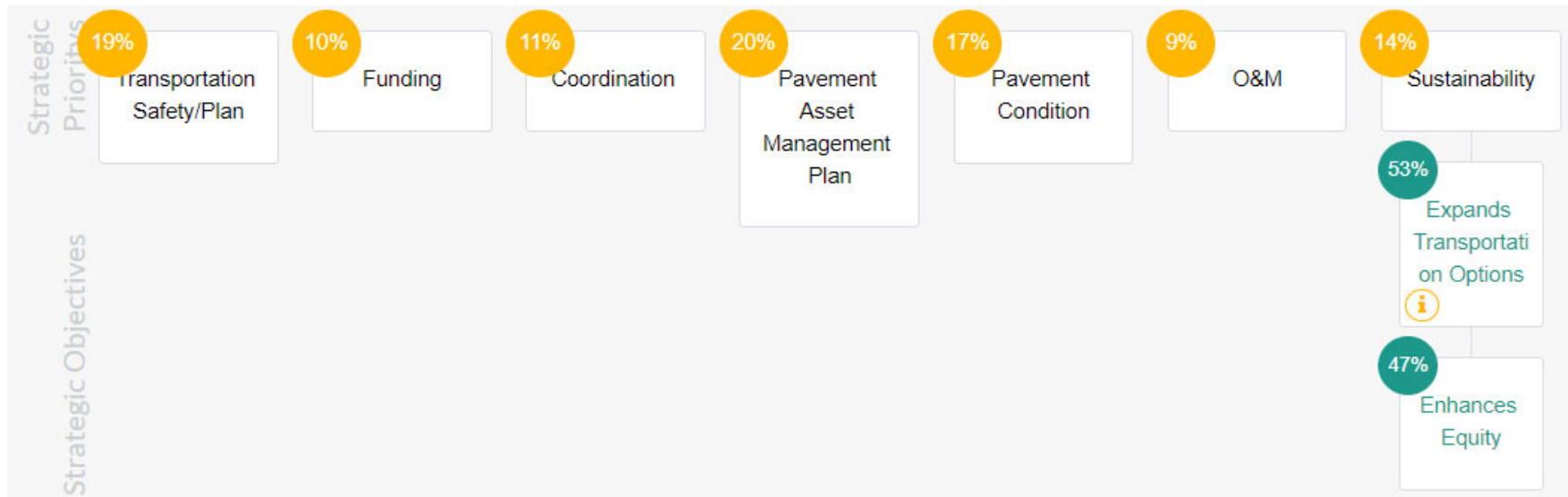
Parks & Recreation- Strategic Value Scorecard



ALLOVANCE <sup>™</sup>		City of Ann Arbor CIP 2022 - Street Construction			
Priority	Objective				
Transportation Safety/ Plan		Includes minor improvements that may improve transportation safety	Includes project elements that have a significant positive impact to transportation safety <b>OR</b> implements a Tier 2 improvement in the transportation plan	Project is being driven by a transportation safety need <b>OR</b> implements a Tier 1 improvement in the transportation plan	
Funding		Funding is identified from unstable/unreliable sources (i.e. General Fund, Special Assessments, Competitive Grants that are not yet awarded)	Funding available from standard City funding sources (i.e. Act 51, Street Millage, County Millage).	Has anticipated substantial project funding (>33%) from outside non-loan sources (i.e. STP, U of M, Developers, Grants, etc.)	
Coordination		A project that has minimal interaction with other asset groups	A project that is coordinated with other asset groups resulting Modest in cost savings and minimizes disruption to the public <b>OR</b> has partnership with external agencies that minimize disruption to the public <b>AND/OR</b> provides opportunity to increase consistency across jurisdictional boundary	A project that is coordinated with other asset groups resulting in Significant cost savings and minimizes disruption to the public <b>OR</b> has partnership with external agencies that minimize disruption to the public <b>AND/OR</b> provides opportunity to increase consistency across jurisdictional boundary	
Pavement Asset Management Plan		No significant contribution to the plan	Modestly aligns with plan (utility driven projects that require higher treatment level than what the plan specifies)	Significantly aligns with plan (matches recommended annual investment level)	
Pavement Condition		PASER score 9+	PASER score 5	PASER score 1	
O&M		Creates a net increase (i.e. adds facilities) in O&M	Makes a modest contribution to O&M cost reduction (i.e. nonstructural improvements)	Makes a significant contribution to O&M cost reduction (i.e. structural improvements)	

ALLOVANCE City of Ann Arbor CIP 2022 - Street Construction					
Priority	Objective				
Sustainability	<b>Expands Transportation Options</b>	Maintains or improves existing active transportation and/or transit features	Adds active transportation and/or transit features	Prioritizes active transportation and transit	
	<b>Enhances Equity</b>	Project occurs in a neighborhood with a low percentage of households in poverty (less than 5%)	Project occurs in a neighborhood with a moderate percentage of households in poverty (5- less than 10%)	Project occurs in a neighborhood with a high percentage of households in poverty (greater than 10%) <a href="https://headwaterseconomics.org/tools/neighborhoods-at-risk/">https://headwaterseconomics.org/tools/neighborhoods-at-risk/</a>	

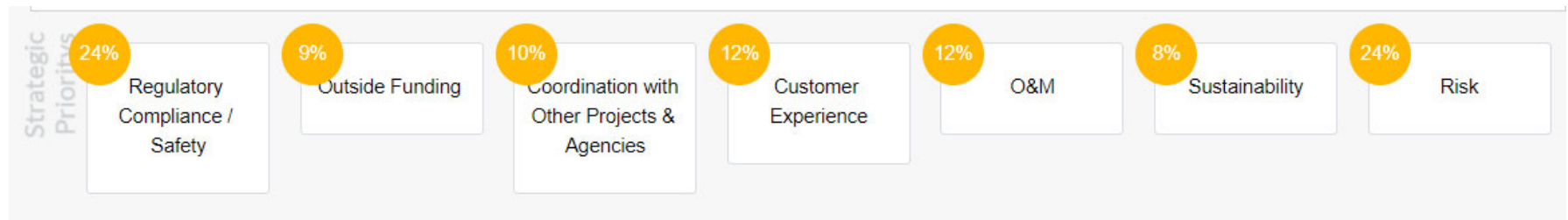
Street Construction - Strategic Value Scorecard



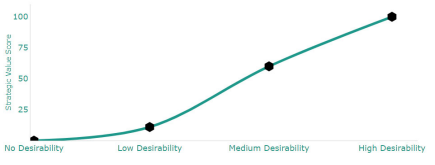
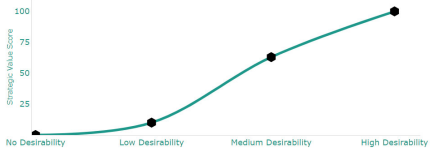
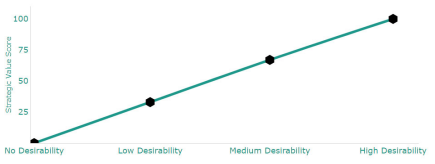
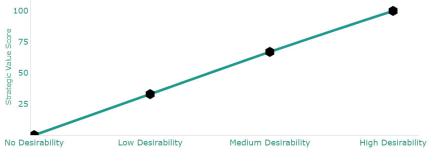
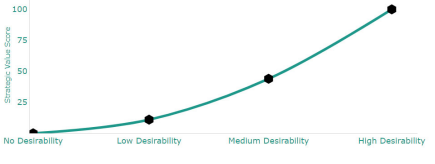

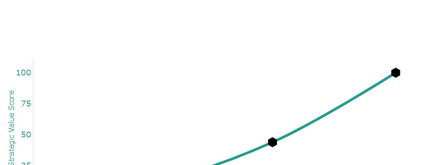
Priority				
<b>Regulatory Compliance / Safety</b>	Modestly contributes to reducing a public health or safety hazard, but is not required for regulatory compliance (i.e sewer extensions, plant improvement)	Contributes to continued regulatory compliance (NPDES or identified area with known SSO issues)	Contributes to mandatory regulatory compliance (new NPDES requirement or identified area with known SSO issues) <b>OR</b> will eliminate exposure to a high risk public health or safety hazard	
<b>Outside Funding</b>	Has internal funding only <b>OR</b> competitive outside grant funding source with uncertain outcome	Anticipated non-competitive outside funding (<50%) (ex: UM cost-share, grant, stimulus, private developers, DOM) <b>OR</b> low interest loans with high potential for loan forgiveness	Anticipated non-competitive outside funding (>50%) (ex: UM cost-share, grant, stimulus, private developers, DOM)	
<b>Coordination with other Projects &amp; Agencies</b>	Inter-agency coordination	Align project schedules to minimize disruption and save costs, <b>OR</b> Inter-agency project implementation (eg. Townships, MDOT, UM)	Align project schedules to minimize disruption and save costs <b>AND</b> Inter-agency partnership (eg. Townships, MDOT, UM)	
<b>Customer Experience</b>	N/A	<ul style="list-style-type: none"> <li>- Collection: Project lines or replaces pipe with known callouts</li> <li>- Plant: N/A</li> </ul>	<p>Collection:</p> <ul style="list-style-type: none"> <li>- Projects identified in wet weather planning documents (SSWWEF) <b>OR</b></li> <li>- Adds new requested service (extensions) <b>OR</b></li> <li>- Reduces odor issues</li> </ul> <p>Plant:</p> <ul style="list-style-type: none"> <li>- Reduces odor issues</li> </ul>	
<b>O &amp; M (Operations &amp; Maintenance)</b>	Makes modest contribution to O&M cost reduction	Makes modest contribution to O&M cost reduction <b>AND</b> creates opportunities to improve operational flexibility, use of technology, or extends asset life	Makes significant contribution to O&M cost reduction <b>AND</b> creates opportunities to maximize operational flexibility, use of technology, extends asset life, or utilizes materials or techniques that provide lowest overall life-cycle costs	

ALLOVANCE™ City of Ann Arbor CIP 20 - Sanitary Metrics														
Priority														
<b>Sustainability</b>	Project occurs in a neighborhood with a low percentage of households in poverty (less than 5%) per Neighborhoods at Risk	Addresses areas with known SSO issue (contributes to clean air and water) <b>OR</b> provides moderate electrical savings (1-2%) <b>OR</b> Project occurs in a neighborhood with a moderate percentage of households in poverty (5-less than 10%) per Neighborhoods at Risk	<ul style="list-style-type: none"> <li>- <b>Plant:</b> Project reduces greenhouse gases <b>OR</b></li> <li>- <b>Collection:</b> Project occurs in a neighborhood with a high percentage of households in poverty (greater than 10%) per Neighborhoods at Risk <b>OR</b></li> <li>- <b>Plant:</b> Provides significant electrical savings (2-5%)</li> </ul>	<table border="1"> <caption>Sustainability Strategic Value Score</caption> <thead> <tr> <th>Desirability Level</th> <th>Strategic Value Score</th> </tr> </thead> <tbody> <tr> <td>No Desirability</td> <td>10</td> </tr> <tr> <td>Low Desirability</td> <td>35</td> </tr> <tr> <td>Medium Desirability</td> <td>65</td> </tr> <tr> <td>High Desirability</td> <td>100</td> </tr> </tbody> </table>	Desirability Level	Strategic Value Score	No Desirability	10	Low Desirability	35	Medium Desirability	65	High Desirability	100
Desirability Level	Strategic Value Score													
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Low Desirability	35													
Medium Desirability	65													
High Desirability	100													
<b>Risk</b>	<ul style="list-style-type: none"> <li>- <b>Collection:</b> SCREAM pipe Risk grade 1-2, <b>OR</b></li> <li>- <b>PLANT:</b> Maintains or replaces low risk process equipment</li> </ul>	<ul style="list-style-type: none"> <li>- <b>Collection:</b> SCREAM pipe Risk grade 3, <b>OR</b></li> <li>- <b>PLANT:</b> Maintains or replaces moderate risk process equipment <b>OR</b> Reduces risk to add redundancy</li> </ul>	<ul style="list-style-type: none"> <li>- <b>Collection:</b> SCREAM pipe Risk grade 4-5, <b>OR</b></li> <li>- <b>PLANT:</b> Maintains or replaces high risk process equipment</li> </ul>	<table border="1"> <caption>Risk Strategic Value Score</caption> <thead> <tr> <th>Desirability Level</th> <th>Strategic Value Score</th> </tr> </thead> <tbody> <tr> <td>No Desirability</td> <td>10</td> </tr> <tr> <td>Low Desirability</td> <td>35</td> </tr> <tr> <td>Medium Desirability</td> <td>65</td> </tr> <tr> <td>High Desirability</td> <td>100</td> </tr> </tbody> </table>	Desirability Level	Strategic Value Score	No Desirability	10	Low Desirability	35	Medium Desirability	65	High Desirability	100
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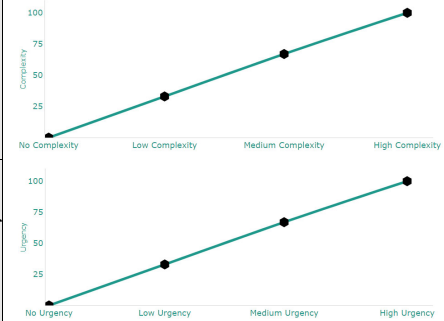
**Sanitary - Strategic Value Scorecard**





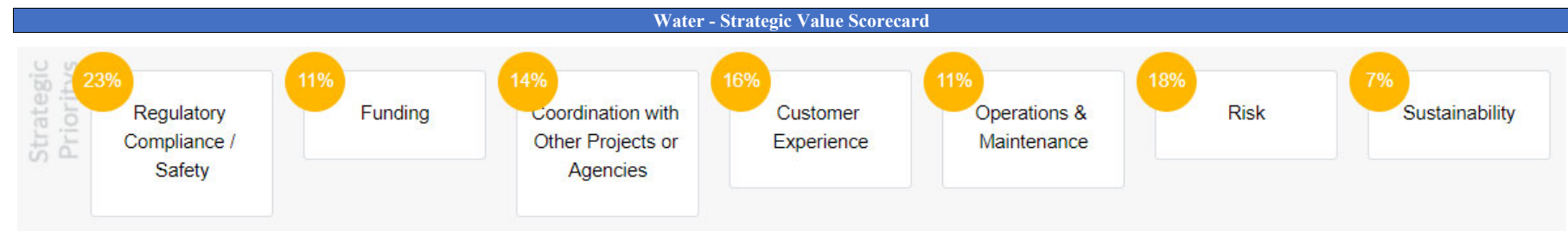
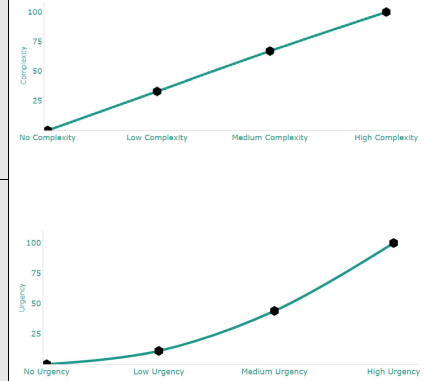
ALLOVANCE™		City of Ann Arbor CIP - Stormwater Metrics			
Priority	Objective				
Water Quality		Replace and repave around catch basins, <b>OR</b> detention of stormwater	Non-green infiltration, <b>OR</b> non-measurable reduction in TMDLs, <b>OR</b> non TMDL pollutant removal	Green infrastructure, <b>OR</b> stream bank stabilization, <b>OR</b> measurable reduction of TMDLs	
	Coordination & Collaboration	Inter-agency coordination	Align project schedules to minimize disruption and save costs, <b>OR</b> inter-agency project implementation (SRF)	Align project schedules to minimize disruption and save costs <b>AND</b> inter-agency partnership (eg. UM, WCWRC)	
Master Plan Objectives		Modestly contributes to meeting one of the City's master plan or other strategic planning document goals	Significantly contributes to meeting one of the City's master plan or other strategic planning document goals, <b>OR</b> modestly contributes to meeting two or more of the City's master plan or other strategic planning document goals	Significantly contributes to meeting two or more of the City's master plan or other strategic planning document goals	
Level of Service	Reduce Flooding	Improves Conveyance (eg. culvert and headwall projects)	- Reduces flooding in a localized area - # of parcels <= 3	- Reduces flooding in a regional area - # of parcels > 3	
	Maintain Healthy Urban Forest	Adds 0-10 new trees	Adds 11-50 new trees	Adds >50 new trees	
O&M Efficiency		Makes modest contribution to O&M cost reduction	Makes modest contribution to O&M cost reduction, <b>AND</b> creates opportunities to improve operational flexibility, use of technology, or extends asset life	Makes significant contribution to O&M cost reduction, <b>AND</b> creates opportunities to maximize operational flexibility, use of technology, extends asset life, or utilizes materials or techniques that provide lowest overall life-cycle costs	
Condition		SCREAM pipe Risk grade 1-2, <b>OR</b> slightly restores natural or built function	SCREAM pipe Risk grade 3, <b>OR</b> moderately restores natural or built function	SCREAM pipe Risk grade 4-5, <b>OR</b> significantly restores natural or built function	

ALLOVANCE <sup>™</sup>		City of Ann Arbor CIP - Stormwater Metrics		
Priority	Objective			
<b>Complexity</b>	Low impact on community, <b>OR</b> requires minimal coordination with other agencies	- Special assessment district projects (SADs) - Medium impact on community	Requires significant easement or ROW acquisition, <b>OR</b> multiple funding sources or agency sources to coordinate, <b>OR</b> high impact on community	
<b>Urgency</b>	Slight cost impact if delayed, <b>OR</b> slight impact on life or property if delayed	Moderate cost impact if delayed, <b>OR</b> moderate impact on life or property if delayed	Significant cost impact if delayed, <b>OR</b> significant impact on life or property if delayed, <b>OR</b> capitalize on unique available funding	



Priority				
<b>Regulatory Compliance / Safety</b>	Modestly contributes to reducing a public health or safety hazard, but is not required for regulatory compliance (e.g. ordinary pipe replacement)	Project results in improvement to fire flow (ordinary upsizing, looping) <b>OR</b> project creates desirable redundancy <b>OR</b> contributes to non-urgent regulatory compliance	Addresses known fire flow issues <b>OR</b> new service extensions <b>OR</b> contributes to urgent mandatory regulatory compliance <b>OR</b> will eliminate exposure to a high risk public health or safety hazard	
<b>Funding</b>	Has internal funding only <b>OR</b> competitive outside grant funding source with uncertain outcome	Anticipated non-competitive outside funding (<50%) (ex: UM cost-share, grant, stimulus, private developers) <b>OR</b> low interest loans with moderate potential for forgiveness (DWRP)	Anticipated non-competitive outside funding (>50%) (ex: UM cost-share, grant, stimulus, private developers) <b>OR</b> low interest loans with high potential for forgiveness (DWRP)	
<b>Coordination with other Projects &amp; Agencies</b>	Inter-agency coordination	Align project schedules to minimize disruption and save costs, <b>OR</b> inter-agency project implementation (eg. UM, Townships, MDOT, FERC)	Align project schedules to minimize disruption and save costs <b>AND</b> inter-agency partnership (eg. UM, Townships, MDOT, FERC)	
<b>Customer Experience</b>	<ul style="list-style-type: none"> <li>- <b>Distribution Project:</b> Minimally improves existing Level of Service (ex: ordinary replacement with main size same or one size greater) <b>OR</b></li> <li>- <b>Plant:</b> Minimally improves water quality, water pressure, or water flow (i.e. system capacity)</li> </ul>	<ul style="list-style-type: none"> <li>- <b>Distribution Project:</b> Modestly improves existing Level of Service (ex: project that adds redundancy, upsizes main by greater than one size, creates looping, or is in an area with a modest number of complaints) <b>OR</b></li> <li>- Provides a new service (extension projects) <b>OR</b></li> <li>- <b>Plant:</b> Moderately improves water quality, water pressure, or water flow (i.e. system capacity)</li> </ul>	<ul style="list-style-type: none"> <li>- <b>Distribution Project:</b> Significantly improves existing Level of Service (ex: in area with high number of complaints or in an area with filters) <b>OR</b></li> <li>- Provides a new service which is requested by abutting owners <b>OR</b></li> <li>- <b>Plant:</b> Significantly improves water quality, water pressure, or water flow (i.e. system capacity)</li> </ul>	
<b>O &amp; M (Operations &amp; Maintenance)</b>	<ul style="list-style-type: none"> <li>- Distribution: Extends asset life via ordinary pipe replacement</li> <li>- Plant: Makes modest contribution to O&amp;M cost reduction</li> </ul>	<ul style="list-style-type: none"> <li>- Distribution: Makes modest contribution to ongoing O&amp;M cost reduction (replaces main in area of high break history)</li> <li>- Plant: Makes modest contribution to O&amp;M cost reduction or creates opportunities to improve operational flexibility, use of technology</li> </ul>	Makes significant contribution to O&M cost reduction (e.g. pipe on frequent flush main replacement list or area with 2 or more water filters or consolidation) <b>AND</b> creates opportunities to maximize operational flexibility, use of technology, or extends asset life, or utilizes materials or techniques that provide lowest overall lifecycle costs	
<b>Risk</b>	<ul style="list-style-type: none"> <li>- <b>Distribution:</b> PAN risk category color of Green <b>OR</b></li> <li>- <b>Plant:</b> Reliability score of 1-2 (Criticality score of 1, 2, 3, or 4)</li> </ul>	<ul style="list-style-type: none"> <li>- <b>Distribution:</b> PAN risk category color of Yellow/Orange <b>OR</b></li> <li>- <b>Plant:</b> Reliability score of 3-8 (Criticality score of 6, 8, or 9)</li> </ul>	<ul style="list-style-type: none"> <li>- <b>Distribution:</b> PAN risk category color of Red <b>OR</b></li> <li>- <b>Plant:</b> Reliability score of 9 or greater (Criticality score of 12 or 16)</li> </ul>	
<b>Sustainability</b>	<ul style="list-style-type: none"> <li>- <b>Distribution:</b> Project occurs in a neighborhood with a low percentage of households in poverty (less than 5%) per Neighborhoods at Risk</li> <li>- <b>Plant:</b> Minimally reduces energy load</li> </ul>	<ul style="list-style-type: none"> <li>- <b>Distribution:</b> Project occurs in a neighborhood with a moderate percentage of households in poverty (5-less than 10%) per Neighborhoods at Risk</li> <li>- <b>Plant:</b> Moderately reduces energy load</li> </ul>	<ul style="list-style-type: none"> <li>- <b>Distribution:</b> Project occurs in a neighborhood with a high percentage of households in poverty (greater than 10%) per Neighborhoods at Risk</li> <li>- <b>Plant:</b> Significantly reduces energy load <b>OR</b> utilizes alternative energy sources</li> </ul>	

ALLOVANCE <sup>®</sup> City of Ann Arbor CIP - Water Metrics			
Priority	←—————→		
<b>Complexity</b>	Low impact on community (e.g. ordinary pipe replacement in existing ROW or easement), <b>OR</b> requires minimal coordination with other agencies	Extension charges apply <b>OR</b> limited easement or ROW acquisition anticipated <b>OR</b> medium impact on community (e.g. increased level of community engagement anticipated) <b>OR</b> identified need for road resurfacing is delayed awaiting distribution project	Requires significant or difficult easement or ROW acquisition, <b>OR</b> multiple funding sources or agency sources to coordinate, <b>OR</b> railroad involvement <b>OR</b> high impact on community (e.g. high level of community engagement)
<b>Urgency</b>	<b>Plant:</b> Project has to happen within 3-5 years <b>Distribution:</b> - Slight cost impact if delayed, <b>OR</b> - Slight impact on life or property if delayed <b>OR</b> - Road identified for potential resurfacing in a pavement planning	<b>Plant:</b> Project has to happen within 2 years <b>Distribution:</b> - Moderate cost impact if delayed, <b>OR</b> - Moderate impact on life or property if delayed <b>OR</b> - Road resurfacing has been delayed due to this identified water need	<b>Plant:</b> Project has to happen immediately or within 1 year <b>Distribution:</b> - Significant cost impact if delayed, <b>OR</b> - Significant impact on life or property if delayed, <b>OR</b> - Capitalize on unique available funding <b>OR</b> - Regulatory orders with a deadline



**City of Ann Arbor FY2024-2029 Capital Improvements Plan**

**NOTE: All project cost and schedule estimates are subject to change. Projects may be delayed due to limited funding availability, or accelerated when new funding opportunities are identified.**

Project ID	Project Name	Prioritization		2024	2025	2026	2027	2028	2029	Beyond 2029	Total	
		Model Rank	Prior Year									
<b>Municipal Facilities-City Owned Buildings</b>												
MF-CB-16-02	721 N Main Demolition and Site Stabilization	20	0	400,000	400,000	0	0	0	0	0	800,000	
MF-CB-22-02	AAHC: 121 E Catherine	14	1,500,000	18,000,000	9,500,000	0	0	0	0	0	29,000,000	
MF-CB-22-11	AAHC: 123 Summit (split from 721 N Main)	23	100,000	50,000	2,900,000	50,000	0	0	0	0	3,100,000	
MF-CB-18-01	AAHC: 1504-1508 Broadway	18	535,000	2,500,000	0	0	0	0	0	0	3,035,000	
MF-CB-22-07	AAHC: 1510 E Stadium	18	200,000	100,000	2,850,000	2,850,000	0	0	0	0	6,000,000	
MF-CB-22-09	AAHC: 2000 S. Industrial	7	0	850,000	9,038,000	18,075,000	9,038,000	0	0	0	37,000,000	
MF-CB-22-04	AAHC: 309 S Ashley	20	0	0	2,000,000	1,000,000	49,250,000	98,500,000	49,250,000	0	200,000,000	
MF-CB-22-01	AAHC: 350 S Fifth	8	1,530,000	440,000	11,100,000	43,080,000	43,080,000	10,770,000	0	0	110,000,000	
MF-CB-22-03	AAHC: 353 S Main	14	750,000	650,000	4,000,000	14,600,000	0	0	0	0	20,000,000	
MF-CB-22-05	AAHC: 404 N Ashley	17	0	0	450,000	900,000	950,000	11,350,000	11,350,000	0	25,000,000	
MF-CB-24-04	AAHC: Fire Suppression Installation Baker Commons	4	550,000	250,000	0	0	0	0	0	0	800,000	
MF-CB-24-06	AAHC: Solar Installation and Electrification	10	100,000	2,545,000	830,000	0	0	0	0	0	3,475,000	
MF-CB-22-10	AAHC: Springbrook and Platt	22	36,000	36,000	1,514,000	1,514,000	0	0	0	0	3,100,000	
MF-CB-24-01	City Clerk Election Center	14	50,000	950,000	0	0	0	0	0	0	1,000,000	
MF-CB-24-09	Downtown Public Restroom Assessment & Capital Support	0	50,000	550,000	0	0	0	0	0	0	600,000	
MF-CB-24-02	Fire Station 3 - Whole Building Generator	12	0	100,000	0	0	0	0	0	0	100,000	
MF-CB-18-03	Fire Station 3 Replacement	1	0	0	0	0	0	0	500,000	11,500,000	12,000,000	
MF-CB-18-05	Fire Station 4 Replacement	1	500,000	5,533,000	2,767,000	0	0	0	0	0	8,800,000	
MF-CB-22-08	Fire Station 5 Replacement	1	0	0	300,000	4,750,000	4,750,000	0	0	0	9,800,000	
MF-CB-24-07	Fire Training Facility - New Building	8	0	0	500,000	0	0	0	0	0	500,000	
MF-CB-21-01	Guy C Larcom Municipal Building: HVAC Modernization	13	150,000	150,000	0	0	0	0	0	0	300,000	
	Guy C. Larcom Municipal Building: Exterior Shell Energy											
MF-CB-16-05	Improvements Study	24	0	0	50,000	250,000	0	0	0	0	300,000	
MF-CB-24-05	Municipal Building Decarbonization	5	0	0	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	0	10,000,000	
MF-CB-24-08	Municipal Building Decarbonization Pilot	5	1,250,000	1,250,000	0	0	0	0	0	0	2,500,000	
MF-CB-24-51	Municipal Building Decarbonization Study	10	0	40,000	30,000	400,000	400,000	400,000	400,000	0	1,670,000	
MF-CB-24-10	Resilience Hubs	0	0	400,000	350,000	0	0	0	0	0	750,000	
MF-CB-23-01	Solar on City Owned Buildings	0	2,050,000	8,000,000	1,600,000	0	0	0	0	0	11,650,000	
MF-CB-24-03	Sustainable Energy Utility Launch	0	0	500,000	500,000	0	0	0	0	0	1,000,000	
	<b>Total</b>		<b>9,351,000</b>	<b>43,294,000</b>	<b>52,678,000</b>	<b>89,469,000</b>	<b>109,468,000</b>	<b>123,020,000</b>	<b>63,500,000</b>	<b>11,500,000</b>	<b>502,280,000</b>	
<b>Municipal Facilities-Parks and Recreation</b>												
MF-PR-24-05	Allmendinger Park Area Sidewalks	26	0	0	0	0	0	530,000	0	0	530,000	
MF-PR-10-17	Bandemer Park Access	22	0	0	0	50,000	500,000	0	0	0	550,000	
MF-PR-23-01	Bicycle Pump Track	21	0	0	250,000	0	0	0	0	0	250,000	
MF-PR-21-01	Dams: Argo Gate Repair and Coating	2	0	0	0	3,500,000	0	0	0	0	3,500,000	
	Farmers Market Winterization and Infrastructure											
MF-PR-12-03	Improvements	8	250,000	0	400,000	0	0	0	0	0	650,000	
MF-PR-13-01	Gallup Park Boat Launch	5	8,000	0	0	0	0	0	140,000	0	148,000	
MF-PR-22-01	Gallup Park Pedestrian and Vehicle Bridge Replacement	1	435,000	3,400,000	480,000	0	0	0	0	0	4,315,000	
	Gallup Park Road, Border-to-Border Trail and Parking											
MF-PR-24-03	Improvements	3	0	0	0	0	400,000	3,300,000	3,300,000	0	7,000,000	
MF-PR-18-01	Gallup Pond Dredging	12	0	0	0	0	750,000	0	0	0	750,000	
MF-PR-08-07	Game Court Renovations	18	1,650,000	100,000	100,000	100,000	100,000	100,000	100,000	0	2,250,000	
MF-PR-12-06	Historic Park Structures Repair/Restoration	17	1,267,000	0	150,000	100,000	0	0	0	0	1,517,000	
MF-PR-14-02	Leslie Science and Nature Center Improvements	20	200,000	125,000	125,000	0	0	0	0	0	450,000	

Project ID	Project Name	Prioritization										
		Model Rank	Prior Year	2024	2025	2026	2027	2028	2029	Beyond 2029	Total	
MF-PR-01-04	Open Space and Park Acquisitions	25	44,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	4,000,000	60,000,000
MF-PR-24-01	Parks Accessibility Improvements	10	0	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	1,750,000
MF-PR-24-S1	Parks Capital Infrastructure Assessment	22	58,000	58,000	0	0	0	0	0	0	0	115,000
MF-PR-10-02	Parks Roads, Bridges and Parking Lots	12	3,040,000	150,000	150,000	250,000	250,000	250,000	250,000	250,000	0	4,340,000
MF-PR-24-S2	Parks Signage Comprehensive Plan	27	0	0	0	200,000	0	0	0	0	0	200,000
MF-PR-10-09	Picnic Shelters	18	850,000	100,000	100,000	100,000	100,000	0	0	0	0	1,250,000
MF-PR-10-01	Playgrounds and Neighborhood Park Improvements	15	1,689,000	100,000	100,000	150,000	200,000	200,000	200,000	200,000	0	2,639,000
MF-PR-08-21	Recreation Facility Updates and Infrastructure Repairs	6	3,955,000	250,000	250,000	300,000	0	0	0	0	0	4,755,000
MF-PR-24-06	Riverwood Nature Area Sidewalks	22	0	0	0	0	0	0	336,000	0	0	336,000
MF-PR-10-15	Spray Park	10	0	0	0	400,000	400,000	0	0	0	0	800,000
MF-PR-24-02	Sustainability Improvements for Park System	9	0	100,000	200,000	200,000	0	0	0	0	0	500,000
MF-PR-10-07	Trails & Pathways - New Construction	16	0	100,000	150,000	150,000	150,000	150,000	150,000	150,000	0	850,000
MF-PR-10-06	Trails & Pathways - Repairs & Reconstruction	14	2,853,000	200,000	200,000	500,000	500,000	500,000	500,000	500,000	0	5,253,000
MF-PR-14-08	Urban Park Improvements	7	0	0	0	225,000	0	0	0	0	0	225,000
MF-PR-24-04	West Park Band Shell	3	0	500,000	750,000	750,000	0	0	0	0	0	2,000,000
	<b>Total</b>		<b>60,254,000</b>	<b>7,433,000</b>	<b>5,655,000</b>	<b>9,225,000</b>	<b>5,600,000</b>	<b>7,280,000</b>	<b>7,226,000</b>	<b>4,250,000</b>		<b>106,922,000</b>
<b>Municipal Facilities-Solid Waste</b>												
MF-SW-06-03	Drop-off Station	1	315,000	4,628,000	1,157,000	0	0	0	0	0	0	6,100,000
	<b>Total</b>		<b>315,000</b>	<b>4,628,000</b>	<b>1,157,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,100,000</b>
<b>Transportation-Active Transportation</b>												
TR-AT-20-03	All Ages and Abilities Bike Network Signage	36	0	0	100,000	100,000	100,000	100,000	0	0	0	400,000
TR-AT-20-04	All Ages and Abilities Bike Routes	2	0	700,000	1,000,000	500,000	520,000	541,000	562,000	0	0	3,823,000
TR-AT-22-29	Annual Sidewalk Gap Filling Calendar 2024	21	0	131,000	231,000	0	0	0	0	0	0	362,000
TR-AT-22-30	Annual Sidewalk Gap Filling Calendar 2025	21	0	0	100,000	100,000	0	0	0	0	0	200,000
TR-AT-22-31	Annual Sidewalk Gap Filling Calendar 2026	21	0	0	0	100,000	200,000	0	0	0	0	300,000
TR-AT-22-32	Annual Sidewalk Gap Filling Calendar 2027	21	0	0	0	0	150,000	0	0	0	0	150,000
TR-AT-24-15	Annual Sidewalk Gap Filling Calendar 2028	26	0	0	0	0	0	200,000	200,000	0	0	400,000
TR-AT-24-16	Annual Sidewalk Gap Filling Calendar 2029	26	0	0	0	0	0	0	200,000	200,000	0	400,000
TR-AT-22-03	Annual Sidewalk Repair and Curb Ramp Program Calendar 2023	43	508,000	508,000	0	0	0	0	0	0	0	1,015,000
TR-AT-22-04	Annual Sidewalk Repair and Curb Ramp Program Calendar 2024	43	0	508,000	508,000	0	0	0	0	0	0	1,015,000
TR-AT-22-05	Annual Sidewalk Repair and Curb Ramp Program Calendar 2025	43	0	0	508,000	508,000	0	0	0	0	0	1,015,000
TR-AT-22-06	Annual Sidewalk Repair and Curb Ramp Program Calendar 2026	43	0	0	0	508,000	508,000	0	0	0	0	1,015,000
TR-AT-22-07	Annual Sidewalk Repair and Curb Ramp Program Calendar 2027	43	0	0	0	0	508,000	508,000	0	0	0	1,015,000
TR-AT-24-17	Annual Sidewalk Repair and Curb Ramp Program Calendar 2028	43	0	0	0	0	0	508,000	508,000	0	0	1,015,000
TR-AT-24-18	Annual Sidewalk Repair and Curb Ramp Program Calendar 2029	49	0	0	0	0	0	0	508,000	508,000	0	1,015,000
TR-AT-24-03	Apple/Pear Area Sidewalk Gaps	30	0	0	360,000	360,000	0	0	0	0	0	720,000
TR-AT-01-07	Arboretum/Gallup Underpass	3	50,000	0	0	0	0	1,667,000	2,733,000	0	0	4,450,000
TR-AT-22-10	Asphalt Sidewalk Repairs Calendar 2023	42	150,000	150,000	0	0	0	0	0	0	0	300,000
TR-AT-22-11	Asphalt Sidewalk Repairs Calendar 2024	50	0	150,000	150,000	0	0	0	0	0	0	300,000
TR-AT-22-12	Asphalt Sidewalk Repairs Calendar 2025	50	0	0	150,000	150,000	0	0	0	0	0	300,000
TR-AT-22-13	Asphalt Sidewalk Repairs Calendar 2026	50	0	0	0	150,000	150,000	0	0	0	0	300,000
TR-AT-22-14	Asphalt Sidewalk Repairs Calendar 2027	50	0	0	0	0	150,000	150,000	0	0	0	300,000
TR-AT-24-19	Asphalt Sidewalk Repairs Calendar 2028	50	0	0	0	0	0	150,000	150,000	0	0	300,000

Project ID	Project Name	Prioritization		2024	2025	2026	2027	2028	2029	Beyond 2029	Total
		Model Rank	Prior Year								
TR-AT-24-20	Asphalt Sidewalk Repairs Calendar 2029	50	0	0	0	0	0	0	150,000	150,000	300,000
TR-AT-24-04	Barton Drive (M-14 to Brede) Sidewalk Gap	30	0	0	213,000	213,000	0	0	0	0	425,000
TR-AT-24-01	Bicycle Parking Program	35	0	100,000	104,000	108,000	112,000	119,000	126,000	0	670,000
TR-AT-24-21	Bike/Ped Counters	0	75,000	75,000	0	0	0	0	0	0	150,000
TR-AT-14-08	Border to Border Trail: Bandemer to Barton Connection	3	520,000	2,420,000	2,420,000	0	0	0	0	0	5,360,000
TR-AT-18-22	Border to Border Trail: Fuller/Maiden Ln	8	0	0	0	0	0	0	1,220,000	530,000	1,750,000
TR-AT-24-05	Brockman & Crestland (Packard to Ferdon) Sidewalk Gaps	37	0	0	225,000	225,000	0	0	0	0	450,000
TR-AT-18-14	Brooks (Mixtwood to Sunset) Sidewalks	19	134,000	536,000	0	0	0	0	0	0	670,000
TR-AT-22-23	Crosswalk Improvements	5	500,000	500,000	750,000	250,000	250,000	250,000	250,000	0	2,750,000
TR-AT-18-02	Dexter (Maple to Rosewood/Ironwood) Sidewalks	21	0	0	360,000	640,000	0	0	0	0	1,000,000
TR-AT-22-17	Dhu Varren (Omlesaad west to Pontiac) Sidewalks	26	0	0	0	0	0	0	0	2,500,000	2,500,000
TR-AT-22-18	Fuller Ct Sidewalk (2100 Fuller Ct)	14	0	0	125,000	125,000	0	0	0	0	250,000
TR-AT-24-06	Geddes Road Sidewalk (Huron Pkwy to Earhart)	37	0	0	0	0	0	0	0	5,800,000	5,800,000
TR-AT-24-22	Huron River Drive (East) Sidewalk	57	0	0	0	0	0	0	0	3,400,000	3,400,000
TR-AT-18-08	Jewett (S Industrial to Packard) Sidewalk	37	0	0	0	0	0	0	0	920,000	920,000
TR-AT-18-06	Jones (Plymouth to Broadway) Sidewalk	17	0	0	0	0	0	0	0	1,000,000	1,000,000
TR-AT-02-13	Main St (AA-Saline to East Stadium) Sidewalk Gap	1	0	2,026,000	600,000	0	0	0	0	0	2,626,000
TR-AT-24-02	Main St (Huron to M-14) Active Transportation Improvements	0	0	0	0	4,000,000	0	0	0	0	4,000,000
TR-AT-24-51	Main St (Huron to M-14) Active Transportation Needs Analysis and Conceptual Design	0	0	200,000	400,000	0	0	0	0	0	600,000
TR-AT-24-11	Miller (Fulmer to Newport) Crosswalk Improvements	6	0	283,000	0	0	0	0	0	0	283,000
TR-AT-24-12	Miller-Catherine Bikeway Extension (Division to U-M Campus)	12	0	0	320,000	0	0	0	0	0	320,000
TR-AT-24-14	Miller-Catherine Bikeway Extension (Maple to M-14 park and ride)	11	0	0	0	300,000	0	0	0	0	300,000
TR-AT-24-13	Miller-Catherine Bikeway Extension (Newport to Maple)	9	0	0	550,000	0	0	0	0	0	550,000
TR-AT-18-12	Newport (Sunset to Downup Circle) Sidewalk	19	960,000	0	0	0	0	0	0	0	960,000
TR-AT-16-04	Non-Motorized Connection under E Medical Center Dr	32	37,000	0	0	0	403,000	0	0	0	440,000
TR-AT-18-19	Along S Side of Fuller Oakwood Sidewalks	41	0	0	0	0	0	335,000	335,000	0	670,000
TR-AT-24-07	Page (Harpst to Esch) Sidewalk Gap	37	0	0	0	0	325,000	325,000	0	0	650,000
TR-AT-22-20	Road Reconfiguration Projects	9	354,000	100,000	100,000	100,000	100,000	100,000	100,000	0	954,000
TR-AT-18-21	Snyder (Seventh to Edgewood) Sidewalks	34	0	0	0	0	255,000	255,000	0	0	510,000
TR-AT-22-15	Stone School (Eisenhower to Packard) Sidewalks	15	0	350,000	0	0	0	0	0	0	350,000
TR-AT-24-10	Sunset Transportation Improvements	16	0	0	0	0	0	1,000,000	1,000,000	0	2,000,000
TR-AT-24-08	Sunset/Wildt Sidewalk Gap	32	0	0	0	0	163,000	163,000	0	0	325,000
TR-AT-18-05	Traver Rd (John A Woods to Moore) Sidewalks	17	0	0	0	0	0	0	0	1,500,000	1,500,000
TR-AT-24-09	Traver Road (Barton to John A Woods) Sidewalk	13	0	0	0	0	0	260,000	260,000	0	520,000
TR-AT-24-23	Traver Road (Placid Way to Hideaway Lane) Sidewalk	56	0	0	0	0	0	0	0	1,700,000	1,700,000
TR-AT-23-05	Treeline Phase 1 Property Analysis	0	40,000	20,000	0	0	0	0	0	0	60,000
TR-AT-18-11	Virginia and Fair Area Sidewalks	26	0	0	0	0	133,000	133,000	0	0	265,000
TR-AT-20-02	Washington Bicycle Boulevard	7	0	0	0	250,000	0	0	0	0	250,000
	<b>Total</b>		<b>3,327,000</b>	<b>8,756,000</b>	<b>9,273,000</b>	<b>8,686,000</b>	<b>4,025,000</b>	<b>6,762,000</b>	<b>8,302,000</b>	<b>18,208,000</b>	<b>67,338,000</b>
<b>Transportation-Airport</b>											
TR-AP-20-01	Airport Access Road Reconstruction (Airport Blvd)	6	0	0	0	0	0	167,000	2,073,000	0	2,240,000
TR-AP-10-02	Airport Looping Water Main	4	0	0	0	60,000	600,000	0	0	0	660,000
TR-AP-03-03	Airport Stormwater Detention Pond and System	10	0	0	0	0	0	0	145,000	0	145,000
TR-AP-22-02	Heated Hangars	7	500,000	200,000	0	0	0	0	0	0	700,000
TR-AP-08-02	New Corporate Hangar	9	0	0	0	0	1,000,000	0	0	0	1,000,000
TR-AP-22-01	Precision Approach Path Indicator Runway 24 Installation	1	0	43,000	352,000	0	0	0	0	0	395,000

Project ID	Project Name	Prioritization		2024	2025	2026	2027	2028	2029	Beyond 2029	Total
		Model Rank	Prior Year								
TR-AP-14-01	Reconstruct Southeast and Northeast Taxiways	8	0	0	0	0	0	0	0	1,160,000	1,160,000
TR-AP-10-04	Runway Safety Extension	3	0	524,000	6,037,000	0	0	0	0	0	6,561,000
TR-AP-10-01	Six Box Hangers	10	0	0	0	1,400,000	0	0	0	0	1,400,000
TR-AP-10-06	Taxilane for Box Hangers	12	0	0	0	300,000	0	0	0	0	300,000
TR-AP-24-01	Taxiway A Reconstruction Project	2	0	0	0	514,000	6,392,000	0	0	0	6,906,000
TR-AP-99-11	Terminal Expansion	4	0	0	0	0	0	0	0	776,000	776,000
	Total		500,000	767,000	6,389,000	2,274,000	7,992,000	167,000	2,218,000	1,936,000	22,243,000
<b>Transportation-Bridges</b>											
TR-BR-10-01	Biennial Bridge Inspection Program	2	1,290,000	105,000	105,000	105,000	105,000	105,000	105,000	0	1,920,000
TR-BR-16-02	East Medical Center Drive Bridge Rehabilitation	1	7,166,000	6,333,000	0	0	0	0	0	0	13,499,000
TR-BR-24-01	Eisenhower Bridge Capital Maintenance	4	0	0	0	350,000	1,050,000	0	0	0	1,400,000
TR-BR-18-01	Fuller Rd/Maiden Lane Bridge Painting	3	0	0	800,000	1,600,000	0	0	0	0	2,400,000
	Total		8,456,000	6,438,000	905,000	2,055,000	1,155,000	105,000	105,000	0	19,219,000
<b>Transportation-New Streets</b>											
TR-NS-20-01	Hollywood (Maple to Allison) Paving	1	113,000	100,000	617,000	753,000	0	0	0	0	1,583,000
	Total		113,000	100,000	617,000	753,000	0	0	0	0	1,583,000
<b>Transportation-Other Transportation</b>											
TR-OT-24-07	2190 S. State Street Retaining Wall	14	19,000	63,000	19,000	0	0	0	0	0	100,000
TR-OT-22-02	Accessible Pedestrian Signals	6	150,000	50,000	50,000	50,000	50,000	50,000	50,000	0	450,000
TR-OT-24-03	Allen Drive Retaining Wall Replacement	14	0	0	0	100,000	0	0	0	0	100,000
TR-OT-20-17	Annual DDA General Capital Improvements and Maintenance	0	2,200,000	400,000	450,000	450,000	500,000	500,000	500,000	500,000	5,500,000
	Communication Expansion and System Improvement for										
TR-OT-22-01	Arterial Traffic Operations (SCOOT)	12	510,000	1,060,000	0	0	0	0	0	0	1,570,000
TR-OT-23-02	Countdown Pedestrian Signals	8	22,000	108,000	0	0	0	0	0	0	130,000
TR-OT-24-S3	District Geothermal Feasibility Study	0	0	400,000	100,000	0	0	0	0	0	500,000
TR-OT-24-S1	Downtown Circulation Study	3	200,000	200,000	0	0	0	0	0	0	400,000
	Downtown Energy Utility Study (geothermal and solar										
TR-OT-24-S2	assessment)	0	0	150,000	0	0	0	0	0	0	150,000
TR-OT-24-04	Electric Vehicle Charging in City Right-of-Way	5	0	250,000	250,000	250,000	0	0	0	0	750,000
TR-OT-24-06	Fifth and Division Implementation (end to end)	0	0	0	0	1,000,000	1,500,000	0	0	0	2,500,000
TR-OT-24-05	Geothermal and Solar Installation	0	0	0	0	0	0	2,000,000	2,000,000	0	4,000,000
TR-OT-22-03	Hill (5th to Washtenaw) Safety Improvements	7	75,000	75,000	0	0	0	0	0	0	150,000
TR-OT-24-01	Left Hand Turn Modifications	8	0	0	440,000	870,000	0	0	0	0	1,310,000
TR-OT-20-11	N University at CCTC Pedestrian & Transit Accessibility	1	0	300,000	0	0	0	0	0	0	300,000
TR-OT-24-02	Signal Modernization at Maple and Pauline	0	0	150,000	0	0	0	0	0	0	150,000
	State St (Washington to William) Streetscape and Sidewalk										
TR-OT-18-07	Expansion	0	3,183,000	1,127,000	0	0	0	0	0	0	4,310,000
TR-OT-20-05	Streetlight Capital Maintenance	4	2,295,000	575,000	575,000	575,000	575,000	575,000	575,000	0	5,745,000
TR-OT-20-02	Streetlights: Ann Arbor-Saline Rd Corridor	11	0	0	469,000	0	0	0	0	0	469,000
TR-OT-20-03	Streetlights: Liberty Corridor (Scio Ridge to Maple)	12	0	0	0	195,000	0	0	0	0	195,000
TR-OT-20-04	Streetlights: Packard (State to Stadium)	2	0	853,000	0	0	0	0	0	0	853,000
TR-OT-23-01	Uncontrolled Crosswalk Lighting	8	270,000	685,000	135,000	135,000	135,000	135,000	135,000	0	1,630,000
	Total		8,924,000	6,445,000	2,487,000	3,625,000	2,760,000	3,260,000	3,260,000	500,000	31,261,000
<b>Transportation-Parking Facilities</b>											
TR-PF-18-01	Parking Equipment	0	2,467,000	300,000	200,000	325,000	325,000	325,000	325,000	0	4,267,000
TR-PF-19-03	Parking Facilities General Capital Maintenance	0	1,507,000	569,000	400,000	115,000	343,000	343,000	343,000	0	3,620,000
TR-PF-17-01	Parking Structure Elevators Capital Maintenance	0	1,403,000	775,000	700,000	700,000	220,000	220,000	220,000	0	4,238,000



Project ID	Project Name	Prioritization		2024	2025	2026	2027	2028	2029	Beyond 2029	Total
		Model	Rank								
TR-PF-24-01	Parking Structure Restoration Capital Maintenance	0	0	3,096,000	1,700,000	5,024,000	2,295,000	1,582,000	3,097,000	0	16,794,000
	Total		5,377,000	4,740,000	3,000,000	6,164,000	3,183,000	2,470,000	3,985,000	0	28,919,000
<b>Transportation-Street Construction</b>											
TR-SC-20-06	Ann (Division to Glen) Resurfacing	19	0	0	0	0	0	294,000	475,000	0	770,000
TR-SC-16-16	Ann (First St to Division) Resurfacing	6	0	0	0	570,000	742,000	0	0	0	1,312,000
TR-SC-21-01	Broadway (Plymouth to Plymouth) Resurfacing	31	500,000	1,100,000	0	0	0	0	0	0	1,600,000
TR-SC-22-26	Brockman Blvd (E Stadium to Washtenaw) Resurfacing	43	0	0	0	0	0	391,000	627,000	0	1,018,000
TR-SC-18-17	Brooks (Miller to Sunset) Resurfacing	35	500,000	960,000	0	0	0	0	0	0	1,460,000
TR-SC-22-12	Capital Preventative Maintenance Program FY2024	61	0	1,925,000	0	0	0	0	0	0	1,925,000
TR-SC-22-13	Capital Preventative Maintenance Program FY2025	61	0	0	1,225,000	0	0	0	0	0	1,225,000
TR-SC-22-14	Capital Preventative Maintenance Program FY2026	61	0	0	0	1,000,000	0	0	0	0	1,000,000
TR-SC-22-15	Capital Preventative Maintenance Program FY2027	61	0	0	0	0	1,000,000	0	0	0	1,000,000
TR-SC-24-11	Capital Preventative Maintenance Program FY2028	74	0	0	0	0	0	1,250,000	0	0	1,250,000
TR-SC-24-12	Capital Preventative Maintenance Program FY2029	74	0	0	0	0	0	0	1,500,000	0	1,500,000
TR-SC-24-06	Chapin Street (Huron to Miller) Reconstruction	53	0	0	0	0	0	0	297,000	246,000	543,000
TR-SC-24-07	Church (Hill to S University) Concrete Pavement Rehabilitation	60	0	0	0	0	0	0	0	309,000	309,000
TR-SC-22-27	Commerce/Pennsylvania (S Maple to Commerce) Resurfacing	43	0	0	0	0	0	0	0	348,000	348,000
TR-SC-22-25	Commonwealth (Plymouth to Green) Resurfacing	36	0	0	0	0	0	0	0	1,440,000	1,440,000
TR-SC-06-05	Detroit Street Brick Rd Pavement Reconstruction	38	0	0	0	0	0	0	0	1,756,000	1,756,000
TR-SC-24-03	Dhu Varren and Pontiac Trail Roundabout	77	0	0	0	580,000	800,000	0	0	0	1,380,000
TR-SC-20-01	Downtown Alley Improvements	0	0	0	700,000	0	0	0	0	0	700,000
TR-SC-24-09	E Huron River Dr (Chalmers to Huron Pkwy) Resurfacing and Slope Stabilization	65	0	0	0	0	0	0	0	1,543,000	1,543,000
TR-SC-24-08	E University (Hill to S University) Pavement Resurfacing	38	0	0	0	209,000	338,000	0	0	0	548,000
TR-SC-18-12	Earhart (Geddes to Greenhills) Resurfacing	32	450,000	1,427,000	0	0	0	0	0	0	1,877,000
TR-SC-18-13	Earhart (Greenhills to US23) Resurfacing	36	146,000	1,772,000	0	0	0	0	0	0	1,918,000
TR-SC-23-02	Ellsworth (State to Platt) CPM	78	1,035,000	345,000	0	0	0	0	0	0	1,380,000
TR-SC-22-28	Ferdon (Stadium to Washtenaw) Resurfacing	59	0	0	0	0	0	0	0	1,816,000	1,816,000
TR-SC-22-19	Fifth Ave (Hill to William) Resurfacing	9	0	0	0	0	319,000	516,000	0	0	835,000
TR-SC-20-10	Fletcher (N University to Huron) Resurfacing	26	0	0	0	0	0	0	0	488,000	488,000
TR-SC-22-20	Fourth Ave (Huron to Catherine and William to Madison) Resurfacing	20	0	0	0	0	0	354,000	572,000	0	926,000
TR-SC-24-05	Fourth Ave Transit Enhancements (Liberty to William)	81	310,000	100,000	370,000	2,597,000	0	0	0	0	3,377,000
TR-SC-14-04	Geddes Ave (Observatory to Highland) Road Improvements	22	848,000	1,272,000	0	0	0	0	0	0	2,120,000
TR-SC-22-29	Glazier Way (Fuller to Huron Parkway) Resurfacing	28	0	0	0	0	0	0	0	901,000	901,000
TR-SC-18-04	Greenview (Stadium to Scio Church) Resurfacing	14	0	519,000	837,000	0	0	0	0	0	1,356,000
TR-SC-22-18	Hill (Fifth to Church) Resurfacing	9	895,000	0	0	0	0	0	0	0	895,000
TR-SC-20-07	Ingalls and Kingsley (Huron to Detroit) Resurfacing	25	0	0	0	553,000	890,000	0	0	0	1,442,000
TR-SC-22-30	King George (Eisenhower Pkwy to Packard) Resurfacing	53	0	0	0	0	0	0	0	791,000	791,000
TR-SC-12-05	Liberty (First to Main) Road Reconstruction	16	65,000	0	0	0	0	0	0	2,934,000	2,999,000
TR-SC-22-04	Local Street Resurfacing Calendar 2023	46	3,650,000	2,800,000	0	0	0	0	0	0	6,450,000
TR-SC-22-05	Local Street Resurfacing Calendar 2024	46	0	1,880,000	2,550,000	0	0	0	0	0	4,430,000
TR-SC-22-06	Local Street Resurfacing Calendar 2025	46	0	0	800,000	2,000,000	0	0	0	0	2,800,000
TR-SC-22-07	Local Street Resurfacing Calendar 2026	46	0	0	0	2,300,000	500,000	0	0	0	2,800,000
TR-SC-22-08	Local Street Resurfacing Calendar 2027	46	0	0	0	0	2,000,000	1,500,000	0	0	3,500,000
TR-SC-24-13	Local Street Resurfacing Calendar 2028	73	0	0	0	0	1,400,000	2,000,000	0	0	3,400,000
TR-SC-24-14	Local Street Resurfacing Calendar 2029	71	0	0	0	0	0	2,000,000	2,000,000	0	4,000,000
TR-SC-22-21	Madison (Main to Division) Resurfacing	11	0	0	0	0	0	299,000	482,000	0	782,000

Project ID	Project Name	Prioritization										
		Model Rank	Prior Year	2024	2025	2026	2027	2028	2029	Beyond 2029	Total	
TR-SC-16-11	Main St (Huron to William) Resurfacing	11	982,000	843,000	0	0	0	0	0	0	0	1,824,000
TR-SC-22-31	Maple Road (Dexter to Vets Park Entrance) Resurfacing	21	0	0	0	0	0	0	0	1,181,000	0	1,181,000
TR-SC-20-04	Miller (First to Newport) Rehabilitation	8	0	4,360,000	0	0	0	0	0	0	0	4,360,000
TR-SC-14-15	Miller - Newport Intersection Improvements	70	0	0	0	0	0	0	0	800,000	0	800,000
TR-SC-24-04	Moore/Pontiac Trail/Longshore Roundabout N. University (State to Fletcher) and Thayer (N. University to	76	0	0	0	0	667,000	933,000	0	0	0	1,600,000
TR-SC-18-09	Washington) Resurfacing	2	57,000	244,000	487,000	0	0	0	0	0	0	788,000
TR-SC-24-02	Neighborhood Traffic Calming Program	79	0	130,000	130,000	130,000	130,000	130,000	130,000	0	0	780,000
TR-SC-20-15	Nixon (Bluett to Dhu Varren) Phase 2 Road Improvements	53	0	0	0	1,167,000	2,333,000	0	0	0	0	3,500,000
TR-SC-20-16	Nixon (Dhu Varren to S of M-14) Phase 3 Road Improvements	67	0	0	0	0	0	0	0	2,000,000	0	2,000,000
TR-SC-20-14	Nixon (Huron Pkwy to S of Bluett) Phase 1 Road Improvements	38	0	0	667,000	1,333,000	0	0	0	0	0	2,000,000
TR-SC-22-32	Northbrook Pl (Eisenhower to Oakbrook) Resurfacing	53	0	0	0	0	0	0	0	476,000	0	476,000
TR-SC-22-24	Observatory and S Forest (Geddes to S University) Resurfacing	53	0	0	0	0	0	0	0	755,000	0	755,000
TR-SC-22-17	Packard (Main to State) Resurfacing	15	0	0	0	673,000	1,084,000	0	0	0	0	1,757,000
TR-SC-22-33	Park Pl (Granger to Stadium) Resurfacing	23	0	0	0	0	0	0	0	410,000	0	410,000
TR-SC-22-34	Pauline (7th to Main) Resurfacing	4	0	0	531,000	857,000	0	0	0	0	0	1,388,000
TR-SC-24-10	Pittsfield Village Street Improvements	16	56,000	222,000	2,270,000	1,135,000	0	0	0	0	0	3,682,000
TR-SC-18-15	Platt (Huron Pkwy to Packard) Resurfacing	11	521,000	832,000	0	0	0	0	0	0	0	1,353,000
TR-SC-16-14	Pontiac, Moore, Swift Area Resurfacing	28	433,000	707,000	0	0	0	0	0	0	0	1,140,000
TR-SC-22-35	Research Park Drive Resurfacing	23	1,490,000	2,620,000	0	0	0	0	0	0	0	4,110,000
TR-SC-18-06	Scio Church (Maple to 7th) Road Resurfacing	32	2,704,000	1,234,000	0	0	0	0	0	0	0	3,938,000
TR-SC-14-21	Seventh (Scio Church to Lawton Elementary) and Greenview (Scio Church to Seventh) Road Improvements	46	184,000	647,000	567,000	0	0	0	0	0	0	1,398,000
TR-SC-22-16	Seventh and Madison Intersection Improvements Preliminary Engineering	80	0	0	0	0	0	50,000	0	0	0	50,000
TR-SC-22-23	South University, Oxford, Hill Area Resurfacing	32	0	0	0	0	0	0	0	1,235,000	0	1,235,000
TR-SC-24-01	Speed Management on Major Streets	71	0	200,000	200,000	200,000	200,000	200,000	200,000	200,000	0	1,200,000
TR-SC-18-02	Springwater Phase IV Road Reconstruction	38	0	0	0	0	596,000	955,000	0	0	0	1,551,000
TR-SC-18-19	Springwater Phase V Road Reconstruction	38	0	0	0	0	0	555,000	891,000	0	0	1,446,000
TR-SC-20-19	State St (Ellsworth to I-94 EB Ramp) Road Improvements	68	0	0	0	0	0	0	0	6,200,000	0	6,200,000
TR-SC-14-06	State St (Huron to William) Resurfacing	3	2,199,000	236,000	0	0	0	0	0	0	0	2,435,000
TR-SC-20-17	State St (I-94 WB Ramps to Oakbrook) Road Improvements	69	0	0	0	0	0	0	0	16,350,000	0	16,350,000
TR-SC-20-18	State St (Interchange at I-94 Bridge and Ramp) Reconstruction	66	0	0	0	0	0	0	0	9,450,000	0	9,450,000
TR-SC-06-07	State St (Kingsley to Fuller/Depot) Brick Pavement Reconstruction	43	0	0	0	0	0	0	0	1,970,000	0	1,970,000
TR-SC-18-08	State St (S University to Packard and Hoover to Granger) Resurfacing	4	1,416,000	551,000	0	0	0	0	0	0	0	1,967,000
TR-SC-22-39	State St (William to S University) Resurfacing	1	90,000	282,000	537,000	0	0	0	0	0	0	909,000
TR-SC-22-36	Stimson (State to S Industrial) Resurfacing	26	0	0	0	0	0	0	0	425,000	0	425,000
TR-SC-22-37	Traver (Tuebingen to Nixon) Resurfacing	28	0	0	0	0	0	0	0	1,420,000	0	1,420,000
TR-SC-22-38	Varsity Dr (N of Ellsworth) and Phoenix Dr Resurfacing	53	0	0	0	0	0	0	0	2,213,000	0	2,213,000
TR-SC-20-02	Washington (First to Third) Reconstruction	46	0	0	0	0	0	878,000	1,339,000	0	0	2,216,000
TR-SC-22-22	Washington (Fourth Ave to Fletcher) Resurfacing	16	0	0	0	0	0	0	0	1,346,000	0	1,346,000
TR-SC-12-01	Zina Pitcher/Catherine (Ann to Glen) Resurfacing	6	0	0	145,000	232,000	0	0	0	0	0	377,000
	<b>Total</b>		18,530,000	27,207,000	12,015,000	15,535,000	12,999,000	12,305,000	8,514,000	58,804,000	0	165,910,000

**Transportation-Transit**

Project ID	Project Name	Prioritization		2024	2025	2026	2027	2028	2029	Beyond 2029	Total
		Model Rank	Prior Year								
TR-TR-24-02	North-South Bus Rapid Transit (BRT)	0	0	0	0	0	0	0	150,000	59,850,000	60,000,000
TR-TR-24-03	Transit Priority Citywide	0	0	0	1,000,000	1,000,000	1,000,000	1,000,000	2,000,000	14,000,000	20,000,000
TR-TR-20-01	Transit Signal Priority Pilot	1	220,000	475,000	325,000	0	0	0	0	0	1,020,000
TR-TR-24-01	Washtenaw Bus Rapid Transit (BRT)	0	150,000	350,000	400,000	350,000	4,000,000	4,750,000	20,000,000	65,000,000	95,000,000
	Total		370,000	825,000	1,725,000	1,350,000	5,000,000	5,750,000	22,150,000	138,850,000	176,020,000
<b>Utilities-Sanitary Sewer System</b>											
UT-SN-22-08	Aerial and Bridge Sanitary Crossing Pipe Coating	28	0	0	250,000	0	0	0	0	0	250,000
	Ann Arbor Woods Wet Weather Sanitary Improvements										
UT-SN-20-03	Phase 1 (DOM)	13	0	0	0	0	0	633,000	867,000	0	1,500,000
	Ann Arbor Woods Wet Weather Sanitary Improvements										
UT-SN-24-19	Phase 2 (DOM)	13	0	0	0	0	680,000	1,020,000	0	0	1,700,000
UT-SN-20-51	Capital Recovery Charge Study Update - Sanitary	54	0	0	0	45,000	0	0	0	0	45,000
UT-SN-24-20	Dhu Varren and Pontiac Trail Sanitary Sewer Improvements	51	0	0	0	40,000	60,000	0	0	0	100,000
UT-SN-18-01	Harding (Morton to Wallingford) Sanitary Sewer Extension	49	0	0	150,000	250,000	0	0	0	0	400,000
	High Level Trunkline Sanitary Sewer Rehabilitation Ph 3 (DOM)	15	0	0	0	0	0	0	0	5,000,000	5,000,000
UT-SN-20-12	Huntington Place to North Sanitary Extension	48	0	0	0	0	233,000	367,000	0	0	600,000
UT-SN-19-01	Huron/West Park Sanitary SSWWEP Improvements (DOM)	9	1,160,000	4,563,000	2,248,000	0	0	0	0	0	7,971,000
UT-SN-24-01	North Main Sanitary Sewer Relocation (940-944 N Main)	27	0	0	0	50,000	250,000	0	0	0	300,000
	Norwood (Bellwood to East of Whitewood) Sanitary Upsizing (DOM)	16	0	100,000	667,000	1,333,000	0	0	0	0	2,100,000
UT-SN-20-13	Orchard Hills Drive Sanitary Extension	52	0	0	0	0	0	467,000	733,000	0	1,200,000
UT-SN-22-10	Park View Place Sanitary Extension	47	0	0	0	0	152,000	248,000	0	0	400,000
UT-SN-24-02	Pittsfield Trunkline Rehabilitation Project Phase 1	20	0	1,633,000	2,967,000	0	0	0	0	0	4,600,000
UT-SN-24-18	Pittsfield Trunkline Rehabilitation Project Phase 2	20	0	0	1,367,000	2,533,000	0	0	0	0	3,900,000
UT-SN-24-17	Pittsfield Trunkline Rehabilitation Project Phase 3	22	0	0	0	1,067,000	1,933,000	0	0	0	3,000,000
UT-SN-18-07	Pittsfield Village Sanitary Sewers	17	200,000	446,000	1,338,000	892,000	0	0	0	0	2,875,000
	Rock Creek Drive and Court, and Huntington Drive Sanitary Sewer Extension	32	0	0	0	0	0	0	0	2,800,000	2,800,000
UT-SN-22-09	Sanitary Manhole Raising Project	36	752,000	727,000	0	0	0	0	0	0	1,479,000
UT-SN-21-06	Sanitary Sewer Lining Calendar 2023	3	700,000	1,300,000	0	0	0	0	0	0	2,000,000
UT-SN-22-13	Sanitary Sewer Lining Calendar 2024	3	0	1,000,000	1,000,000	0	0	0	0	0	2,000,000
UT-SN-22-14	Sanitary Sewer Lining Calendar 2025	3	0	0	1,000,000	1,000,000	0	0	0	0	2,000,000
UT-SN-24-08	Sanitary Sewer Lining Calendar 2026	6	0	0	0	1,000,000	1,000,000	0	0	0	2,000,000
UT-SN-24-09	Sanitary Sewer Lining Calendar 2027	6	0	0	0	0	1,000,000	1,000,000	0	0	2,000,000
UT-SN-24-10	Sanitary Sewer Lining Calendar 2028	6	0	0	0	0	0	1,000,000	1,000,000	0	2,000,000
UT-SN-24-11	Sanitary Sewer System Public Works Capital Maintenance FY2024	38	0	400,000	0	0	0	0	0	0	400,000
UT-SN-24-12	Sanitary Sewer System Public Works Capital Maintenance FY2025	42	0	0	400,000	0	0	0	0	0	400,000
UT-SN-24-13	Sanitary Sewer System Public Works Capital Maintenance FY2026	42	0	0	0	400,000	0	0	0	0	400,000
UT-SN-24-14	Sanitary Sewer System Public Works Capital Maintenance FY2027	42	0	0	0	0	400,000	0	0	0	400,000
UT-SN-24-15	Sanitary Sewer System Public Works Capital Maintenance FY2028	38	0	0	0	0	0	400,000	0	0	400,000
UT-SN-24-16	Sanitary Sewer System Public Works Capital Maintenance FY2029	38	0	0	0	0	0	0	400,000	0	400,000
UT-SN-01-28	South Blvd Lift Station Elimination & Gravity Sewer	19	51,000	796,000	1,150,000	0	0	0	0	0	1,997,000
UT-SN-24-03	South Thayer Sanitary Sewer Extension	37	0	25,000	75,000	0	0	0	0	0	100,000

Project ID	Project Name	Prioritization									Total
		Model Rank	Prior Year	2024	2025	2026	2027	2028	2029	Beyond 2029	
UT-SN-21-07	Southside Interceptor Rehabilitation Phase 5	29	130,000	0	0	0	0	540,000	1,080,000	0	1,750,000
UT-SN-21-09	Southside Interceptor Rehabilitation Phase 6	32	100,000	0	0	0	1,633,000	3,267,000	0	0	5,000,000
UT-SN-21-08	Southside Interceptor Rehabilitation Phase 7	29	0	0	0	0	0	0	0	3,200,000	3,200,000
UT-SN-21-10	Southside Interceptor Rehabilitation Phase 8	29	0	0	0	0	0	0	0	2,500,000	2,500,000
UT-SN-20-09	Spring, Miller, & Chapin Intersection Area Sanitary Sewer Improvements	10	0	603,000	271,000	0	0	0	0	0	874,000
UT-SN-01-30	Springbrook Sanitary Sewer Extension	38	0	0	0	0	0	211,000	489,000	0	700,000
UT-SN-18-08	Springwater Phase IV Sanitary Sewer	24	0	0	0	0	80,000	120,000	0	0	200,000
UT-SN-24-51	Swift Run Sanitary Sewer Capacity Analysis	12	0	100,000	0	0	0	0	0	0	100,000
UT-SN-22-51	Utility Billing Software	53	0	0	417,000	208,000	0	0	0	0	625,000
UT-SN-20-07	WWTP: Access Bridge Replacement	24	320,000	0	2,400,000	4,200,000	0	0	0	0	6,920,000
UT-SN-24-06	WWTP: Biodigester	46	0	0	0	0	3,500,000	2,500,000	0	0	6,000,000
UT-SN-22-03	WWTP: Centrifuge Centrate Treatment	1	125,000	0	1,700,000	0	0	0	0	0	1,825,000
UT-SN-24-07	WWTP: Chiller Replacement	49	0	0	0	0	0	175,000	0	0	175,000
UT-SN-24-52	WWTP: Comprehensive Plan	10	0	0	0	0	250,000	0	0	0	250,000
UT-SN-22-05	WWTP: Odor Control System for Truck Load-Out	35	0	0	0	240,000	3,000,000	0	0	0	3,240,000
UT-SN-24-05	WWTP: Plant Road Resurfacing	55	0	0	0	0	750,000	0	0	0	750,000
UT-SN-22-06	WWTP: Retention and Tertiary Piping Replacement	32	100,000	360,000	0	0	0	0	0	0	460,000
UT-SN-20-06	WWTP: Screening and Grit System Replacement (Headworks)	17	9,656,000	5,464,000	0	0	0	0	0	0	15,120,000
UT-SN-24-04	WWTP: Sludge Building Programmable Logic Control (PLC) Replacement	26	0	0	85,000	580,000	0	0	0	0	665,000
UT-SN-22-04	WWTP: Thickened Sludge Pump Relocation	22	40,000	275,000	0	0	0	0	0	0	315,000
UT-SN-22-01	WWTP: Ultraviolet (UV) Disinfection Replacement	2	310,000	3,100,000	0	0	0	0	0	0	3,410,000
UT-SN-08-01	Wagner Road Sanitary Sewer - South	45	0	300,000	0	0	0	700,000	1,400,000	0	2,400,000
	<b>Total</b>		<b>13,644,000</b>	<b>21,192,000</b>	<b>17,483,000</b>	<b>13,838,000</b>	<b>14,922,000</b>	<b>12,647,000</b>	<b>5,969,000</b>	<b>13,500,000</b>	<b>113,195,000</b>
<b>Utilities-Stormwater</b>											
UT-ST-24-03	Ann (First St to Fourth) Stormwater Improvements (AC)	7	0	0	0	315,000	295,000	0	0	0	610,000
UT-ST-24-17	Annual Street Tree Planting FY24	19	0	515,000	0	0	0	0	0	0	515,000
UT-ST-24-18	Annual Street Tree Planting FY25	19	0	0	515,000	0	0	0	0	0	515,000
UT-ST-24-19	Annual Street Tree Planting FY26	19	0	0	0	515,000	0	0	0	0	515,000
UT-ST-24-20	Annual Street Tree Planting FY27	19	0	0	0	0	515,000	0	0	0	515,000
UT-ST-24-21	Annual Street Tree Planting FY28	19	0	0	0	0	0	515,000	0	0	515,000
UT-ST-24-22	Annual Street Tree Planting FY29	19	0	0	0	0	0	0	515,000	0	515,000
UT-ST-20-04	Apple Way and Huntington Dr Stormwater Improvements	78	0	0	0	0	0	0	0	800,000	800,000
UT-ST-24-10	Arch (State to Packard) Stormwater Improvements (AC)	59	0	0	0	0	0	0	0	660,000	660,000
UT-ST-22-03	Boardwalk Area Railroad Culvert	41	0	209,000	341,000	0	0	0	0	0	550,000
UT-ST-14-24	Briarwood Mall Ponds	1	683,000	267,000	0	0	0	0	0	0	950,000
UT-ST-22-05	Brooks (Miller to Sunset) Stormwater Improvements (AC)	28	300,000	300,000	0	0	0	0	0	0	600,000
UT-ST-11-03	Capital Reconstruction of Structures/Resurfacing FY24	62	5,500,000	500,000	0	0	0	0	0	0	6,000,000
UT-ST-24-28	Capital Reconstruction of Structures/Resurfacing FY25	65	0	0	500,000	0	0	0	0	0	500,000
UT-ST-24-29	Capital Reconstruction of Structures/Resurfacing FY26	62	0	0	0	500,000	0	0	0	0	500,000
UT-ST-24-30	Capital Reconstruction of Structures/Resurfacing FY27	65	0	0	0	0	500,000	0	0	0	500,000
UT-ST-24-31	Capital Reconstruction of Structures/Resurfacing FY28	65	0	0	0	0	0	500,000	0	0	500,000
UT-ST-24-32	Capital Reconstruction of Structures/Resurfacing FY29	65	0	0	0	0	0	0	500,000	0	500,000
UT-ST-24-01	Chapin (Huron to Miller) Stormwater Improvements (AC)	43	0	0	0	0	0	0	64,000	96,000	160,000
UT-ST-20-05	Detention Basin Restoration/Reconstruction	6	0	533,000	667,000	0	0	0	0	0	1,200,000
UT-ST-12-03	Detroit Street Brick Rd Stormwater Management	15	0	0	0	0	0	0	0	1,300,000	1,300,000
UT-ST-22-06	E University Stormwater Improvements (AC)(SWMM)	15	0	0	0	300,000	300,000	0	0	0	600,000
UT-ST-18-01	Edgewood/Snyder SWMM Area Stormwater	45	300,000	618,000	5,090,000	2,597,000	0	0	0	0	8,605,000
UT-ST-22-01	Ellsworth Basin Retrofit	11	0	0	900,000	0	0	0	0	0	900,000

Project ID	Project Name	Prioritization		2024	2025	2026	2027	2028	2029	Beyond 2029	Total
		Model Rank	Prior Year								
UT-ST-22-51	Elmwood Drive Drainage Study (Benz Creek)	49	0	0	75,000	0	0	0	0	0	75,000
UT-ST-24-04	Fifth Ave (E Madison to John) and E Madison (Fourth to Fifth) Stormwater Improvements	37	0	0	0	0	155,000	155,000	0	0	310,000
UT-ST-10-13	Flood Mitigation Implementation Grant Matching FY24	49	900,000	200,000	0	0	0	0	0	0	1,100,000
UT-ST-24-38	Flood Mitigation Implementation Grant Matching FY25	49	0	0	200,000	0	0	0	0	0	200,000
UT-ST-24-39	Flood Mitigation Implementation Grant Matching FY26	49	0	0	0	200,000	0	0	0	0	200,000
UT-ST-24-40	Flood Mitigation Implementation Grant Matching FY27	49	0	0	0	0	200,000	0	0	0	200,000
UT-ST-24-41	Flood Mitigation Implementation Grant Matching FY28	49	0	0	0	0	0	200,000	0	0	200,000
UT-ST-24-42	Flood Mitigation Implementation Grant Matching FY29	59	0	0	0	0	0	0	200,000	0	200,000
UT-ST-24-13	Fourth Ave (Huron to Catherine and William to Packard) Stormwater Improvements	37	0	0	0	0	0	117,000	233,000	0	350,000
UT-ST-16-19	Geddes Ave (Observatory to Highland) Stormwater Improvements	49	283,000	567,000	0	0	0	0	0	0	850,000
UT-ST-20-03	Greenview (Stadium to Scio Church) Stormwater Improvements	48	20,000	290,000	275,000	0	0	0	0	0	585,000
UT-ST-20-02	Hollywood (Maple to Allison) Stormwater Improvements	76	0	0	319,000	336,000	0	0	0	0	655,000
UT-ST-24-02	Huron River Drive W Culvert Replacement	49	0	500,000	0	0	0	0	0	0	500,000
UT-ST-16-09	Lawton Park Stormwater Basin (SWMM)	18	0	0	0	0	0	0	0	5,380,000	5,380,000
UT-ST-24-11	Liberty Detention Retrofit/Restoration	4	0	0	250,000	0	0	0	0	0	250,000
UT-ST-18-09	Lower Allen Creek SWMM Area Stormwater Improvements	28	368,000	0	0	600,000	600,000	0	0	0	1,568,000
UT-ST-22-07	Miller (Chapin to Linda Vista) Stormwater Improvements (AC)	7	0	643,000	558,000	0	0	0	0	0	1,200,000
UT-ST-24-08	Newport Creek - New Stormwater Storage - Confluence of the East and West branches	12	0	0	0	0	213,000	107,000	0	0	320,000
UT-ST-24-07	Newport Creek - New Stormwater Storage - Open field between Skyline High School and Newport Creek Drive	19	0	0	0	0	0	0	1,333,000	667,000	2,000,000
UT-ST-24-09	Newport Creek - New Stormwater Storage - Riverwood Nature Area between Riverwood Drive and M-14	12	0	0	0	0	0	667,000	333,000	0	1,000,000
UT-ST-24-06	Newport Creek Address Pinch Points at MDOT rail crossing Nixon (Bluett to Dhu Varren) Phase 2 Stormwater Improvements	37	0	250,000	0	0	0	0	0	0	250,000
UT-ST-20-08	Nixon (Dhu Varren to S of M-14) Phase 3 Stormwater Improvements	43	0	0	0	610,000	1,220,000	0	0	0	1,830,000
UT-ST-20-09	Nixon (Huron Pkwy to S of Bluett) Phase 1 Stormwater Improvements	45	0	0	0	0	0	0	0	1,090,000	1,090,000
UT-ST-20-07	North University (State to Fletcher) Stormwater Improvements	49	0	0	327,000	653,000	0	0	0	0	980,000
UT-ST-24-14	Park Place Apartments SWMM Stormwater Improvements	62	0	120,000	240,000	0	0	0	0	0	360,000
UT-ST-18-02	Parkwood/Pittsfield Village SWMM Area Stormwater Improvements	45	20,000	0	0	310,000	620,000	0	0	0	950,000
UT-ST-18-06	Pinecrest/Darrow Crosslot Storm Main Rerouting Study	41	0	267,000	333,000	0	0	0	0	0	600,000
UT-ST-24-S3	Pittsfield Village Stormwater Improvements	75	0	0	50,000	0	0	0	0	0	50,000
UT-ST-22-02	Pittsfield Village Stormwater Improvements	2	0	380,000	620,000	0	0	0	0	0	1,000,000
UT-ST-24-S4	Preliminary Feasibility Analysis of Selected SWMM Projects	80	0	180,000	0	0	0	0	0	0	180,000
UT-ST-18-11	Scio Church (Maple to 7th) Stormwater Improvements	59	150,000	200,000	0	0	0	0	0	0	350,000
UT-ST-14-22	Seventh (Scio Church to Greenview) Stormwater Improvements	17	50,000	343,000	257,000	0	0	0	0	0	650,000
UT-ST-18-13	Springwater Phase IV Stormwater Improvements	10	0	0	0	0	533,000	667,000	0	0	1,200,000
UT-ST-18-20	Springwater Phase V Stormwater Improvements	9	0	0	0	0	0	583,000	667,000	0	1,250,000
UT-ST-24-16	State (William to S University) Stormwater Improvements	49	0	310,000	0	0	0	0	0	0	310,000
UT-ST-20-13	State St (Ellsworth to I-94 EB Ramp) Stormwater	2	0	0	0	0	0	0	0	1,500,000	1,500,000

Project ID	Project Name	Prioritization		2024	2025	2026	2027	2028	2029	Beyond 2029	Total
		Model Rank	Prior Year								
UT-ST-20-11	State St (I-94 WB Ramps to Oakbrook) Stormwater	4	0	0	0	0	0	0	0	4,400,000	4,400,000
UT-ST-20-12	State St (Interchange at I-94 Bridge and Ramp) Stormwater	19	0	0	0	0	0	0	0	2,300,000	2,300,000
UT-ST-12-06	State St (Kingsley to Fuller/Depot) Stormwater Improvements	19	0	0	0	0	0	0	0	500,000	500,000
UT-ST-24-12	Storm Sewer Rehabilitation and Installation (Public Works) FY2024	69	0	200,000	0	0	0	0	0	0	200,000
UT-ST-24-23	Storm Sewer Rehabilitation and Installation (Public Works) FY2025	69	0	0	200,000	0	0	0	0	0	200,000
UT-ST-24-24	Storm Sewer Rehabilitation and Installation (Public Works) FY2026	69	0	0	0	200,000	0	0	0	0	200,000
UT-ST-24-25	Storm Sewer Rehabilitation and Installation (Public Works) FY2027	69	0	0	0	0	200,000	0	0	0	200,000
UT-ST-24-26	Storm Sewer Rehabilitation and Installation (Public Works) FY2028	69	0	0	0	0	0	200,000	0	0	200,000
UT-ST-24-27	Storm Sewer Rehabilitation and Installation (Public Works) FY2029	69	0	0	0	0	0	0	200,000	0	200,000
UT-ST-14-07	Storm Sewer Rehabilitation and Lining Projects Calendar 2023	30	3,700,000	400,000	0	0	0	0	0	0	4,100,000
UT-ST-24-33	Storm Sewer Rehabilitation and Lining Projects Calendar 2024	30	0	400,000	400,000	0	0	0	0	0	800,000
UT-ST-24-34	Storm Sewer Rehabilitation and Lining Projects Calendar 2025	34	0	0	400,000	400,000	0	0	0	0	800,000
UT-ST-24-35	Storm Sewer Rehabilitation and Lining Projects Calendar 2026	34	0	0	0	400,000	400,000	0	0	0	800,000
UT-ST-24-36	Storm Sewer Rehabilitation and Lining Projects Calendar 2027	30	0	0	0	0	400,000	400,000	0	0	800,000
UT-ST-24-37	Storm Sewer Rehabilitation and Lining Projects Calendar 2028	30	0	0	0	0	0	400,000	400,000	0	800,000
UT-ST-24-S2	Stormwater Comprehensive Plan	77	0	333,000	167,000	0	0	0	0	0	500,000
UT-ST-24-S1	Swift Run Drainage Study	79	0	250,000	0	0	0	0	0	0	250,000
UT-ST-18-08	Traver Rd /Barton SWMM Area Stormwater Improvements	37	0	0	0	0	0	133,000	167,000	0	300,000
UT-ST-20-06	Washington (First to Third) Stormwater Improvements	12	0	0	0	0	0	277,000	353,000	0	630,000
UT-ST-24-15	Washington (Fourth Ave to Fletcher) Stormwater Improvements	34	0	0	0	0	0	0	0	500,000	500,000
	<b>Total</b>		<b>12,275,000</b>	<b>8,773,000</b>	<b>12,683,000</b>	<b>7,936,000</b>	<b>6,152,000</b>	<b>4,920,000</b>	<b>4,966,000</b>	<b>19,193,000</b>	<b>76,898,000</b>
<b>Utilities-Water System</b>											
UT-WS-24-18	Ann (Division to Glen) Water Main Replacement	84	0	0	0	0	0	880,000	1,320,000	0	2,200,000
UT-WS-16-34	Ann (First to Fourth) Water Main Upsizing	30	0	0	0	620,000	520,000	0	0	0	1,140,000
UT-WS-20-13	Apple Way Water Main Extension	67	0	0	0	0	0	0	0	900,000	900,000
UT-WS-18-49	Arbordale St, Sherwood St and Sherwood Ct Water Main Replacement	84	0	0	0	1,725,000	3,150,000	0	0	0	4,875,000
UT-WS-20-15	Arlington Place Condos Water Main Replacement	108	0	0	0	0	0	0	0	1,400,000	1,400,000
UT-WS-22-16	Aurora (Nixon to Prairie) Water Main Replacement	101	0	0	0	0	577,000	1,054,000	0	0	1,630,000
UT-WS-16-32	Broadway (Baits to Jones) Water Main Replacement	65	2,200,000	1,000,000	0	0	0	0	0	0	3,200,000
UT-WS-22-04	Brockman Blvd (E Stadium to Washtenaw) Water Main Replacement	67	0	0	0	0	0	700,000	1,200,000	0	1,900,000
UT-WS-18-11	Brooks & Mixtwood Water Main Replacement	30	1,620,000	355,000	0	0	0	0	0	0	1,975,000
UT-WS-22-08	Bunker Hill (Bluett to Lexington) and Georgetown (Bluett to Rumsey) Water Main Replacement	84	0	0	0	0	1,033,000	1,866,000	0	0	2,899,000

Project ID	Project Name	Prioritization		2024	2025	2026	2027	2028	2029	Beyond 2029	Total
		Model Rank	Prior Year								
UT-WS-20-52	Capital Recovery Charge Update - Water Carmel (Towner to Easy St) and Easy (Towner to Dead-end)	119	0	0	0	45,000	0	0	0	0	45,000
UT-WS-22-23	Water Main Upsizing	47	1,190,000	1,028,000	0	0	0	0	0	0	2,218,000
UT-WS-24-02	Chapin Street (Huron to Miller) Water Main Replacement Creal Crescent, Creal Ct., Argyle, and Helen St Water Main Replacement	95	0	0	0	0	0	0	880,000	1,320,000	2,200,000
UT-WS-18-24	Dams: Barton Dam Coating and Structural Steel Repairs	42	1,603,000	2,857,000	0	0	0	0	0	0	4,460,000
UT-WS-10-01	Dams: Barton Dam Concrete Repairs - Phase II	36	50,000	0	125,000	2,000,000	2,000,000	0	0	0	4,175,000
UT-WS-12-07	Dams: Barton Dam Embankment Rehabilitation	36	0	0	0	400,000	1,000,000	3,000,000	1,000,000	0	5,400,000
UT-WS-16-26	Dams: Barton Pond Early Warning System	2	820,000	400,000	2,000,000	3,000,000	1,000,000	0	0	0	7,220,000
UT-WS-08-07	Dams: Superior Dam Concrete Repairs	10	0	0	0	0	500,000	0	0	0	500,000
UT-WS-12-08	Dams: Superior Dam Gate Painting	36	0	0	0	200,000	2,000,000	1,500,000	0	0	3,700,000
UT-WS-18-30	Detroit Street Brick Rd Water Main Upsizing	30	50,000	0	350,000	800,000	0	0	0	0	1,200,000
UT-WS-08-34	Dhu Varren and Pontiac Trail Watermain Improvements E University (619 E University to Monroe) Water Main Upsizing	76	0	0	0	0	0	0	0	600,000	600,000
UT-WS-24-21	Fourth Ave (Liberty southerly 250') Water Main Replacement	118	0	0	0	80,000	120,000	0	0	0	200,000
UT-WS-16-37	Fourth Ave (William to Packard) Water Main Upsizing Foxcroft, Fairlane and Hunting Valley Water Main Replacement	55	0	0	0	333,000	567,000	0	0	0	900,000
UT-WS-24-17	Galvanized Water Services Replacements Glastonbury and Weldon (Covington to Waverly) Water Main Replacement	93	0	0	100,000	150,000	0	0	0	0	250,000
UT-WS-22-06	Greenview (Stadium to Scio Church) Water Main Replacement	27	0	0	0	0	0	233,000	367,000	0	600,000
UT-WS-24-03	Hampshire Rd (Canterbury to Cranbrook) Water Main Replacement	108	0	0	0	0	0	1,235,000	2,019,000	0	3,254,000
UT-WS-20-14	Harding (Morton to Wallingford) Water Main Construction Hatcher Cres., Saunders Cres., & Cooley Ave Water Main Replacement	27	3,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	0	0	7,000,000
UT-WS-22-10	Glendaloch Rd (Heather Way to Londonderry) Water Main Replacement	95	0	0	1,143,000	2,086,000	0	0	0	0	3,229,000
UT-WS-16-16	Greenview (Stadium to Scio Church) Water Main Replacement	78	710,000	709,000	0	0	0	0	0	0	1,419,000
UT-WS-12-02	Hampshire Rd (Canterbury to Cranbrook) Water Main Replacement	84	50,000	1,500,000	625,000	0	0	0	0	0	2,175,000
UT-WS-16-15	Harding (Morton to Wallingford) Water Main Construction Hatcher Cres., Saunders Cres., & Cooley Ave Water Main Replacement	95	0	0	0	0	0	733,000	2,425,000	0	3,158,000
UT-WS-18-13	Liberty (318 W Liberty to Main St) Water Main Replacement	101	0	0	210,000	380,000	0	0	0	0	590,000
UT-WS-18-34	Lutz/Eberwhite/Elder/Crest Raw Water Main 30" Upgrade	30	0	2,317,000	4,195,000	0	0	0	0	0	6,512,000
UT-WS-16-30	Hill St (Fifth to State) Water Main Upsizing	30	1,051,000	2,101,000	0	0	0	0	0	0	3,152,000
UT-WS-16-11	Hubbard (Murfin to 600' West) Water Main Replacement Huntington Pl, Huntington Dr, & Onaway Pl Water Main Extension	108	0	300,000	300,000	0	0	0	0	0	600,000
UT-WS-20-11	Huron Parkway (Washtenaw to Platt) Transmission Main Replacement	67	0	0	0	0	0	0	0	850,000	850,000
UT-WS-24-09	Huronview (Main west to Limits of Dual Mains) Water Main Consolidation	42	0	0	0	0	0	0	0	3,000,000	3,000,000
UT-WS-22-15	Ingalls and Kingsley (Huron to Detroit) Water Main Improvements	14	0	911,000	1,622,000	0	0	0	0	0	2,533,000
UT-WS-20-05	Liberty (318 W Liberty to Main St) Water Main Replacement	22	0	0	0	1,067,000	2,033,000	0	0	0	3,100,000
UT-WS-16-27	Lutz/Eberwhite/Elder/Crest Raw Water Main 30" Upgrade	42	78,000	0	0	0	0	0	0	1,022,000	1,100,000
UT-WS-18-39	Madison (Fifth to Fourth) Water Consolidation Madison (Soule to end) and Madison Pl Water Main Replacement and Looping Main	95	0	0	0	0	0	0	0	3,200,000	3,200,000
UT-WS-22-05	Madison (Fifth to Fourth) Water Consolidation Madison (Soule to end) and Madison Pl Water Main Replacement and Looping Main	17	0	0	0	0	0	100,000	0	0	100,000
UT-WS-18-48	Main St (Huron to RR Bridge) Water Main Replacement	59	1,610,000	1,190,000	0	0	0	0	0	0	2,800,000
UT-WS-18-33	Main St (Huron to RR Bridge) Water Main Replacement	19	0	0	0	2,100,000	2,100,000	0	0	0	4,200,000

Project ID	Project Name	Prioritization		2024	2025	2026	2027	2028	2029 Beyond 2029	Total	
		Model Rank	Prior Year								
UT-WS-14-16	Main St (RR Bridge to Huronview Blvd) Water Main Upsizing	13	0	0	0	1,300,000	1,300,000	0	0	0	2,600,000
UT-WS-16-33	Main St (William to Huron) Water Main Replacement	36	1,603,000	2,519,000	0	0	0	0	0	0	4,122,000
UT-WS-18-51	Medford (Nottingham to Dorchester), Nottingham, Dorchester Water Main	89	0	0	0	0	0	902,000	1,205,000	0	2,107,000
UT-WS-22-12	Mershon (Scio Church to Avondale) & Glen Leven Water Main Replacement	105	0	0	0	0	778,000	1,375,000	0	0	2,153,000
UT-WS-24-04	Miller (Chapin to Linda Vista) Water Main Replacement	108	0	2,520,000	1,680,000	0	0	0	0	0	4,200,000
UT-WS-16-23	Needham, Medford, Buckingham Water Main Replacement	67	0	0	0	2,193,000	3,185,000	0	0	0	5,378,000
UT-WS-20-23	Nixon (Huron Pkwy to S of Bluett) Phase 1 Water Improvements	63	0	0	1,299,000	2,599,000	0	0	0	0	3,898,000
UT-WS-20-24	Nixon (S of Bluett to S of Traver) Phase 2 Water Improvements	55	0	0	0	200,000	400,000	0	0	0	600,000
UT-WS-20-17	North University (State to Fletcher) Water Main Improvements	22	80,000	507,000	1,013,000	0	0	0	0	0	1,600,000
UT-WS-24-06	Orkney and Culver Water Main Replacement	101	0	1,080,000	1,620,000	0	0	0	0	0	2,700,000
UT-WS-22-07	Oxford (S University to Geddes Ave) Water Main Consolidation	89	0	0	0	0	0	0	0	150,000	150,000
UT-WS-24-12	Packard (Main to State) and Fifth Ave (Packard to Jefferson) Water Main Replacement	67	0	0	0	1,360,000	2,040,000	0	0	0	3,400,000
UT-WS-22-18	Packard (under Malletts Creek) Water Main Replacement	36	0	0	0	133,000	167,000	0	0	0	300,000
UT-WS-22-13	Park View Pl Water Main Extension	67	0	0	0	0	347,000	453,000	0	0	800,000
UT-WS-24-07	Pauline (Seventh to Main) Water Main Replacement	63	0	0	880,000	1,320,000	0	0	0	0	2,200,000
UT-WS-20-09	Pittsfield Village Water Main Improvements	42	460,000	1,140,000	3,420,000	2,280,000	0	0	0	0	7,300,000
UT-WS-18-09	Platt (S of Oakwood to Packard) Water Main Replacement	27	940,000	0	0	0	0	0	0	0	940,000
UT-WS-24-08	Platt Road (Packard to I-94) Water Main Replacement	84	0	0	0	1,840,000	2,760,000	0	0	0	4,600,000
UT-WS-16-10	Pontiac and Swift New Mains and Wright (Kellogg to Dead-end) Main Replacement	47	767,000	1,133,000	0	0	0	0	0	0	1,900,000
UT-WS-16-13	Prairie (Aurora to Bluett) and Sheffield Ct Water Main Replacement	59	0	0	0	0	1,247,000	1,894,000	0	0	3,140,000
UT-WS-12-03	Provincial (Arlington to Hunting Valley) Water Main Replacement	52	1,220,000	1,032,000	0	0	0	0	0	0	2,252,000
UT-WS-20-12	Riverview Drive (Huntington to end) Water Main Extension	67	0	0	0	0	0	0	0	3,250,000	3,250,000
UT-WS-20-10	Rock Creek and Huntington Dr. Water Main Extension	67	0	0	0	0	0	0	0	4,200,000	4,200,000
UT-WS-24-10	S Industrial (Marlborough to 2505 S Industrial) Water Main Replacement	25	0	0	680,000	1,020,000	0	0	0	0	1,700,000
UT-WS-22-14	S Maple (Scio Church to N of Breckinridge) Water Pressure Improvements	59	0	0	433,000	667,000	0	0	0	0	1,100,000
UT-WS-18-55	Scio Church (Winsted to Welch) and Waltham to Covington Consolidation	101	88,000	87,000	0	0	0	0	0	0	175,000
UT-WS-13-02	Seventh (Potter to Lutz) Raw Water Main 30" Upgrade	95	0	0	0	0	0	0	0	4,500,000	4,500,000
UT-WS-16-40	Seventh (Scio Church to Greenview) & Greenview (Scio Church to Seventh) Water Main Replacement	115	160,000	775,000	1,565,000	0	0	0	0	0	2,500,000
UT-WS-22-25	South Blvd Water Looping	19	25,000	188,000	188,000	0	0	0	0	0	400,000
UT-WS-18-36	Springwater Phase IV Water Main Replacement	89	0	0	0	0	1,467,000	1,933,000	0	0	3,400,000
UT-WS-18-58	Springwater Phase V Water Main Replacement	78	0	0	0	0	0	1,333,000	1,667,000	0	3,000,000
UT-WS-20-16	State (William to S University) Water Main Improvements	30	150,000	500,000	1,000,000	0	0	0	0	0	1,650,000
UT-WS-18-42	State St (Eisenhower to UM Tennis Ct Entrance) Raw Water Main 30" Upgrade	93	0	0	0	0	0	0	0	5,000,000	5,000,000
UT-WS-18-40	State St (Ellsworth to I-94) Raw Water Main 30" Upgrade	80	0	0	0	0	0	0	0	3,700,000	3,700,000



Project ID	Project Name	Prioritization		2024	2025	2026	2027	2028	2029	Beyond 2029	Total
		Model Rank	Prior Year								
UT-WS-18-41	State St (I-94 to Eisenhower) Raw Water Main 30" Upgrade	80	0	0	0	0	0	0	0	3,800,000	3,800,000
UT-WS-08-35	State St (Kingsley to Fuller/Depot) Water Main Replacement	47	0	0	0	0	0	0	0	800,000	800,000
UT-WS-18-56	State St (S University to Hill and Dewey to Granger) Water Main Consolidation	19	190,000	310,000	0	0	0	0	0	0	500,000
UT-WS-18-43	State St (UM Tennis Ct Entrance to Railroad ROW) Raw Water Main 30" Upgrade	80	0	0	0	0	0	0	0	3,900,000	3,900,000
UT-WS-22-24	State St (Washington to William) Water Main Replacement	105	1,743,000	200,000	0	0	0	0	0	0	1,943,000
UT-WS-24-51	Steere Farm Raw Water Main Alignment Study	25	0	0	0	125,000	125,000	0	0	0	250,000
UT-WS-18-10	Summit (Broadway to Main) Water Main Replacement	17	0	0	0	0	0	0	0	2,800,000	2,800,000
UT-WS-18-35	Summit (Daniel to Main) Water Main Replacement	42	0	0	0	0	0	1,613,000	2,225,000	0	3,838,000
UT-WS-24-13	Towner (Dorchester to Canterbury) Water Main Replacement	115	0	0	0	0	920,000	1,380,000	0	0	2,300,000
UT-WS-16-24	Traver Rd (Barton to Moore) Watermain Replacement	47	0	0	0	0	0	1,799,000	2,998,000	0	4,797,000
UT-WS-18-44	U-M Golf Course (State to Stadium) Raw Water Main 30" Upgrade	105	0	0	0	0	0	0	0	1,700,000	1,700,000
UT-WS-18-18	WTP: Barton Pump Station 20" Raw Water Suction Piping Replacement	2	0	0	0	0	0	0	0	13,750,000	13,750,000
UT-WS-18-19	WTP: Barton Pump Station Raw Water Transmission Pipe Condition Analysis - Phase 2	6	0	0	0	0	0	0	0	1,000,000	1,000,000
UT-WS-20-04	WTP: Barton Pump Station Valve Replacement	4	3,230,000	3,100,000	0	0	0	0	0	0	6,330,000
UT-WS-24-01	WTP: Bleach Tank Replacement	12	400,000	400,000	0	0	0	0	0	0	800,000
UT-WS-22-03	WTP: Filter Improvements Project	55	0	0	0	0	0	0	0	6,650,000	6,650,000
UT-WS-16-20	WTP: HVAC Improvements - Phase II	52	800,000	800,000	0	0	0	0	0	0	1,600,000
UT-WS-24-14	WTP: HVAC Improvements Phase III	95	0	0	20,000	1,000,000	750,000	0	0	0	1,770,000
UT-WS-20-18	WTP: LIMS Software	11	160,000	200,000	0	0	0	0	0	0	360,000
UT-WS-22-02	WTP: Ozone Generator Improvements	5	1,075,000	500,000	0	0	0	0	0	0	1,575,000
UT-WS-16-17	WTP: Plant 1 Replacement Project	1	4,100,000	1,600,000	400,000	3,000,000	20,000,000	26,000,000	26,000,000	30,000,000	111,100,000
UT-WS-06-08	WTP: Pressure District Improvements	55	0	0	0	350,000	1,300,000	750,000	0	0	2,400,000
UT-WS-16-18	WTP: Residuals Handling Project	6	0	0	0	50,000	2,000,000	1,500,000	0	0	3,550,000
UT-WS-08-12	WTP: Steere Farm New Well	14	0	0	0	0	0	0	0	2,300,000	2,300,000
UT-WS-92-35	WTP: Steere Farm Well Booster Station	47	0	0	0	0	0	0	0	5,000,000	5,000,000
UT-WS-24-15	WTP: Valve Replacement and Finished Water Tank and Reservoir Improvements Phase I	36	425,000	1,200,000	600,000	0	0	0	0	0	2,225,000
UT-WS-24-19	WTP: Valve Replacement and Finished Water Tank and Reservoir Improvements Phase II	14	0	0	0	0	0	1,100,000	1,100,000	0	2,200,000
UT-WS-20-22	Washington (First to Third) Water Main	89	0	0	0	0	0	300,000	400,000	0	700,000
UT-WS-24-20	Washington (Fourth Ave to State St) Water Main Consolidation	113	0	0	0	0	0	0	0	700,000	700,000
UT-WS-18-05	Washington Heights/Arboretum Transmission Main Replacement	22	0	0	0	0	0	0	0	3,250,000	3,250,000
UT-WS-16-42	Washtenaw Ave (County Farm Park to Platt) Water Main Replacement	76	0	0	0	0	1,100,000	1,400,000	0	0	2,500,000
UT-WS-16-43	Washtenaw Ave (Platt to Huron Parkway) Water Main Replacement	114	0	0	0	0	0	633,000	867,000	0	1,500,000
UT-WS-10-06	Washtenaw Ave (South University to Wayne Street) Water Main Upgrade	80	0	0	0	0	0	1,733,000	2,267,000	0	4,000,000
UT-WS-16-22	Washtenaw Ave (Stadium to County Farm Park) Water Main Replacement	115	0	0	0	0	0	1,967,000	2,533,000	0	4,500,000



**CITY OF ANN ARBOR**  
**Budgeted Capital Improvement Projects**  
**By Project Type**  
**Requested Project Appropriations for FY2024**

<u>ProjectID</u>	<u>Project Name</u>	<u>Request FY2024</u>	<u>Request FY2025</u>	<u>FY2026+</u>	<u>Total FY2024-FY2026+</u>
<b><u>Municipal Facilities - Parks and Recreation</u></b>					
MF-PR-08-07	Game Court Renovations	100,000	100,000	600,000	800,000
MF-PR-24-01	Parks Accessibility Improvements	250,000	250,000	1,300,000	1,800,000
MF-PR-10-02	Park's Roads, Bridges and Parking Lots	150,000	-	1,000,000	1,150,000
MF-PR-10-01	Playgrounds & Neighborhood Park Improvements	100,000	100,000	500,000	700,000
MF-PR-08-21	Recreation Facility Updates & Infrastructure Repairs	250,000	254,406	1,200,000	1,704,406
MF-PR-24-04	West Park Band Shell	500,000	750,000	750,000	2,000,000
MF-PR-10-09	Picnic Shelters	100,000	100,000	350,000	550,000
MF-PR-10-06	Trails & Pathways - Repairs & Reconstruction	200,000	200,000	1,100,000	1,500,000
MF-PR-22-01	Gallup Park Pedestrian & Vehicle Bridge Replacement	442,286	468,742	-	911,028
		<b>2,092,286</b>	<b>2,223,148</b>	<b>6,800,000</b>	<b>11,115,434</b>
<b><u>Transportation - Alternative Transportation</u></b>					
TR-AT-22-20	Road Reconfiguration Projects	100,000	100,000	400,000	600,000
TR-AT-22-25	Needs Analysis and Conceptual Design	190,650	194,500	-	385,150
TR-AT-20-03	Low Stress Bicycle Network Signage	-	100,000	400,000	500,000
TR-AT-24-21	Mille (Fulmer to Newport) Crosswalk Improvements	28,000	-	-	28,000
TR-AT-22-Various	Sidewalk Repair Program	900,000	900,000	3,600,000	5,400,000
TR-AT-22-08	Asphalt Sidewalk Replacement & Maintenance	300,000	300,000	1,200,000	1,800,000
TR-AT-22-23	Crosswalk Improvements	250,000	250,000	1,000,000	1,500,000
TR-AT-20-02	Washington Bicycle Blvd	250,000	-	-	250,000
TR-AT-02-13	Main St. (AA-Saline to Stadium)	497,190	496,107	-	993,297
TR-AT-24-05	Brockman/Crestland (Packard to Ferdon)	-	225,000	225,000	450,000
TR-AT-24-04	Barton Drive (M-14 to Brede)	-	213,000	213,000	426,000
TR-AT-24-03	Apple/Pear Area Sidewalk Gaps	-	360,000	360,000	720,000
TR-AT-22-15	Stone School (Eisenhower to Packard)	350,000	-	-	350,000
TR-AT-Various	Sidewalk Gap Program	-	200,000	1,150,000	1,350,000
N/A	Argo Dr. (Pontiac to Chandler)	36,000	36,000	-	72,000
N/A	Beakes (Fourth to Kingsley)	75,000	75,000	-	150,000
		<b>2,976,840</b>	<b>3,449,607</b>	<b>8,548,000</b>	<b>14,974,447</b>
<b><u>Transportation - Other</u></b>					
TR-OT-22-01	Communication Expansion & System Improvement for Arterial Traffic Operations (SCOOT)	20,000	-	-	20,000
TR-OT-22-02	Accessible Pedestrian Signals	50,000	50,000	200,000	300,000
TR-OT-23-03	State & Hill Vision Zero Upgrades	25,000	-	-	25,000
TR-OT-24-01	Left Hand Turn Modifications	-	150,000	-	150,000
		<b>95,000</b>	<b>200,000</b>	<b>200,000</b>	<b>495,000</b>
<b><u>Transportation - Bridges</u></b>					
TR-BR-10-01	Biennial Bridge Inspection Program	105,000	105,000	420,000	630,000
TR-BR-16-02	EMC Drive Bridge Painting & Rehab	6,333,000	-	-	6,333,000
TR-BR-18-01	9246 Fuller & Maiden Lane Bridge Painting	-	1,200,000	1,200,000	2,400,000
		<b>6,438,000</b>	<b>1,305,000</b>	<b>1,620,000</b>	<b>9,363,000</b>

**CITY OF ANN ARBOR**  
**Budgeted Capital Improvement Projects**  
**By Project Type**  
**Requested Project Appropriations for FY2024**

<u>ProjectID</u>	<u>Project Name</u>	<u>Request FY2024</u>	<u>Request FY2025</u>	<u>FY2026+</u>	<u>Total FY2024-FY2026+</u>
<b><u>Transportation - Street Construction</u></b>					
TR-SC-22-Various	Annual Capital Street Maintenance Program (Street, Bridge & Sidewalk Millage)	500,000	750,000	4,750,000	6,000,000
TR-SC-22-Various	Annual Street Resurfacing	4,680,000	3,350,000	13,800,000	21,830,000
TR-SC-20-14	Nixon Road Phase 1 (HPW to Bluett)	-	333,000	667,000	1,000,000
TR-SC-12-01	Zina Pitcher/Catherine (Ann to Glen)	-	145,000	232,000	377,000
TR-SC-14-21	9475 S. Seventh (Scio Church to Greenview)	1,800,000	1,800,000	-	3,600,000
TR-SC-16-14	Moore/Pontiac/Swift/Wright	684,000	-	-	684,000
TR-SC-16-11	S. Main (Huron to William)	790,000	-	-	790,000
TR-SC-18-04	Greenview (Stadium to Scio Church)	519,000	837,000	-	1,356,000
TR-SC-18-17	Brooks (Miller to Sunset) Resurfacing	960,000	-	-	960,000
TR-SC-14-06	State St. (Huron to William)-9499	600,000	-	-	600,000
TR-SC-18-12&15	Earhart Road (Geddes to Greenhills)-9584 and Platt Road (HPW to Packard)-9584	300,000	-	-	300,000
TR-SC-20-04	Miller (Linda Vista to Chapin)	1,700,000	-	-	1,700,000
TR-SC-22-29	State St. (William to South U)	216,000	404,000	-	620,000
TR-SC-22-34	Pauline (Seventh to Main)	-	788,000	-	788,000
UT-WS-18-48	9670 Madison Place Watermain	900,000	-	-	900,000
UT-WS-18-24	9675 Crescents Watermain Phase 1	2,100,000	-	-	2,100,000
UT-WS-Various	Carmel/Provincial/Glendaleloch Watermain	1,500,000	-	-	1,500,000
UT-WS-18-34	Crescents Watermain Phase 2	-	1,400,000	-	1,400,000
UT-WS-24-05	Yorkshire/Independence/Medford Watermain	-	1,000,000	-	1,000,000
UT-WS-22-15	Huronview Watermain	-	530,000	-	530,000
TR-SC-18-09	N. University (State to Fletcher) and Thayer (N. Univ) Resurfacing - Street, Bridge & Sidewalk Millage	108,000	202,000	-	310,000
TR-SC-18-09	N. University (State to Fletcher) and Thayer (N. Univ) Resurfacing - Alternative Transportation Fund	13,000	27,000	-	40,000
TR-SC-22-39	State St (William to S. University) Resurfacing	67,000	133,000	-	200,000
TR-SC-16-11	Main St (Huron to William) Resurfacing (Storm Sewer)	115,000	-	-	115,000
TR-SC-16-11	Main St (Huron to William) Resurfacing (Sewer)	37,000	-	-	37,000
TR-SC-18-12	Earhart Sidewalk Gaps	350,000	-	-	350,000
TR-SC-21-01	Broadway (Plymouth to Plymouth)	140,000	-	-	140,000
TR-SC-22-18	Hill Street (Fifth to Church) Resurfacing - Major Streets Fund	175,000	-	-	175,000
TR-SC-18-08	State St (S University to Packard and Hoover to Granger) Resurfacing	551,000	-	-	551,000
TR-SC-22-12	Capital Preventative Maintenance - Major Streets Fund	5,650,000	2,650,000	2,600,000	10,900,000
TR-SC-22-12	Capital Preventative Maintenance - Local Streets Fund	1,428,480	967,334	1,200,000	3,595,814
		<b>25,883,480</b>	<b>15,316,334</b>	<b>23,249,000</b>	<b>64,448,814</b>

**CITY OF ANN ARBOR**  
**Budgeted Capital Improvement Projects**  
**By Project Type**  
**Requested Project Appropriations for FY2024**

<u>ProjectID</u>	<u>Project Name</u>	<u>Request FY2024</u>	<u>Request FY2025</u>	<u>FY2026+</u>	<u>Total FY2024-FY2026+</u>
<b>Utilities - Sanitary Sewer</b>					
UT-SN-01-28	South Blvd Lift Station Elimination & Gravity Sewer	796,000	1,150,000	-	1,946,000
UT-SN-08-01	Wagner Road Sanitary Sewer - South	300,000	-	-	300,000
UT-SN-18-01	Harding (Morton to Wallingford) Sanitary Sewer Extension	-	150,000	-	150,000
UT-SN-18-07	Pittsfield Village Sanitary Sewers	446,000	1,338,000	-	1,784,000
UT-SN-19-01	Huron/West Park Sanitary SSWWEP Improvements (DOM)	1,563,000	2,248,000	-	3,811,000
UT-SN-20-01	Norwood (Bellwood to East of Whitewood) Sanitary Upsizing (DOM)	100,000	667,000	-	767,000
UT-SN-20-06	WWTP: Screening and Grit System Replacement (Headworks)	5,464,000	-	-	5,464,000
UT-SN-20-07	WWTP: Access Bridge Replacement	-	2,400,000	-	2,400,000
UT-SN-20-09	Spring, Miller, & Chapin Intersection Area Sanitary Sewer Improvements	603,000	271,000	-	874,000
UT-SN-21-06	Sanitary Sewer Lining Calendar 2023	1,300,000	-	-	1,300,000
UT-SN-22-01	WWTP: Ultraviolet (UV) Disinfection Replacement	3,100,000	-	-	3,100,000
UT-SN-22-03	WWTP: Centrifuge Centrate Treatment	-	1,700,000	-	1,700,000
UT-SN-22-04	WWTP: Thickened Sludge Pump Relocation	275,000	-	-	275,000
UT-SN-22-06	WWTP: Retention and Tertiary Piping Replacement	360,000	-	-	360,000
UT-SN-22-08	Aerial and Bridge Sanitary Crossing Pipe Coating	75,000	175,000	-	250,000
UT-SN-22-09	Sanitary Manhole Raising Project	727,000	-	-	727,000
UT-SN-22-13	Sanitary Sewer Lining Calendar 2024	1,000,000	1,000,000	-	2,000,000
UT-SN-22-14	Sanitary Sewer Lining Calendar 2025	-	1,000,000	-	1,000,000
UT-SN-24-02	Pittsfield Trunkline Rehabilitation Project Phase 1	1,633,000	2,967,000	-	4,600,000
UT-SN-24-03	South Thayer Sanitary Sewer Extension	25,000	75,000	-	100,000
UT-SN-24-04	WWTP: Sludge Building Programmable Logic Control (PLC) Replacement	-	85,000	-	85,000
UT-SN-24-11	Sanitary Sewer System Public Works Capital Maintenance FY2024	400,000	-	-	400,000
UT-SN-24-12	Sanitary Sewer System Public Works Capital Maintenance FY2025	-	400,000	-	400,000
UT-SN-24-18	Pittsfield Trunkline Rehabilitation Project Phase 2	-	1,367,000	-	1,367,000
N/A	Miscellaneous Utilities	550,000	-	-	550,000
		<b>18,717,000</b>	<b>16,993,000</b>	<b>-</b>	<b>35,710,000</b>
<b>Utilities - Storm Sewer</b>					
UT-ST-Various	Annual Street Tree Planting	515,000	515,000	-	1,030,000
UT-ST-Various	Storm Sewer Rehabilitation and Lining Projects	800,000	800,000	-	1,600,000
UT-ST-24-Various	Storm Sewer Rehabilitation and Installation (Public Works)	200,000	200,000	-	400,000
UT-ST-11-03	Capital Reconstruction of Structures/Resurfacing	500,000	500,000	-	1,000,000
UT-ST-14-24	Briarwood Mall Ponds	267,000	-	-	267,000
UT-ST-22-05	Brooks (Miller to Sunset) Stormwater Improvements (AC)	300,000	-	-	300,000
UT-ST-20-05	Detention Basin Restoration/Reconstruction	533,000	667,000	-	1,200,000
UT-ST-22-03	Boardwalk Area Railroad Culvert	209,000	341,000	-	550,000
UT-ST-10-13	Flood Mitigation Implementation Grant Matching FY24	200,000	-	-	200,000
UT-ST-24-38	Flood Mitigation Implementation Grant Matching FY25	-	200,000	-	200,000
UT-ST-16-19	Geddes Ave (Observatory to Highland) Stormwater Improvements	567,000	-	-	567,000
UT-ST-22-01	Ellsworth Basin Retrofit	-	900,000	-	900,000
UT-ST-20-03	Greenview (Stadium to Scio Church) Stormwater Improvements	290,000	275,000	-	565,000

**CITY OF ANN ARBOR**  
**Budgeted Capital Improvement Projects**  
**By Project Type**  
**Requested Project Appropriations for FY2024**

ProjectID	Project Name	Request FY2024	Request FY2025	FY2026+	Total FY2024-FY2026+
UT-ST-22-02	Pittsfield Village Stormwater Improvements	380,000	620,000	-	1,000,000
UT-ST-14-22	Seventh (Scio Church to Greenview) Stormwater Improvements	343,000	257,000	-	600,000
UT-ST-20-02	Hollywood (Maple to Allison) Stormwater Improvements	-	319,000	-	319,000
UT-ST-24-02	Huron River Drive W Culvert Replacement	500,000	-	-	500,000
UT-ST-24-11	Liberty Detention Retrofit/Restoration	-	250,000	-	250,000
UT-ST-22-07	Miller (Chapin to Linda Vista) Stormwater Improvements (AC)	643,000	558,000	-	1,201,000
UT-ST-24-06	Newport Creek Address Pinch Points at MDOT rail crossing	250,000	-	-	250,000
UT-ST-20-07	Nixon (Huron Pkwy to S of Bluett) Phase 1 Stormwater Improvements	-	327,000	-	327,000
UT-ST-24-14	North University (State to Fletcher) Stormwater Improvements	120,000	240,000	-	360,000
UT-ST-24-16	State (William to S University) Stormwater Improvements	310,000	-	-	310,000
UT-ST-18-06	Parkwood/Pittsfield Village SWMM Area Stormwater Improvements	267,000	333,000	-	600,000
UT-ST-18-11	Scio Church (Maple to 7th) Stormwater Improvements	200,000	-	-	200,000
UT-ST-18-01	Edgewood/Snyder SWMM Area Stormwater (Storm Sewer)	618,000	5,055,000	-	5,673,000
		8,012,000	12,357,000	-	20,369,000
<b>Utilities - Water System</b>					
UT-WS-20-18	WTP: LIMS Software (Sewer)	100,000	-	-	100,000
UT-WS-16-32	Broadway (Baits to Jones) Water Main Replacement	1,000,000	-	-	1,000,000
UT-WS-18-11	Brooks & Mixtwood Water Main Replacement	355,000	-	-	355,000
UT-WS-22-23	Carmel (Towner to Easy St) and Easy (Towner to Dead-end) Water Main Upsizing	3,074,000	-	-	3,074,000
UT-WS-18-24	Creal Crescent, Creal Ct., Argyle, and Helen St Water Main Replacement	2,017,000	-	-	2,017,000
UT-WS-10-01	Dams: Barton Dam Coating and Structural Steel Repairs	-	126,000	-	126,000
UT-WS-16-26	Dams: Barton Dam Embankment Rehabilitation	400,000	2,000,000	-	2,400,000
UT-WS-24-17	Fourth Ave (Liberty southerly 250') Water Main Replacement	-	100,000	-	100,000
UT-WS-20-14	Galvanized Water Services Replacements	250,000	500,000	-	750,000
UT-WS-22-10	Glastonbury and Weldon (Covington to Waverly) Water Main Replacement	-	796,000	-	796,000
UT-WS-16-16	Glendaloch Rd (Heather Way to Londonderry) Water Main Replacement	290,000	-	-	290,000
UT-WS-12-02	Greenview (Stadium to Scio Church) Water Main Replacement	1,500,000	625,000	-	2,125,000
UT-WS-18-13	Harding (Morton to Wallingford) Water Main Construction	-	147,000	-	147,000
UT-WS-18-34	Hatcher Cres., Saunders Cres., & Cooley Ave Water Main Replacement	1,844,000	3,247,000	-	5,091,000
UT-WS-16-30	Hill St (Fifth to State) Water Main Upsizing	2,101,000	-	-	2,101,000
UT-WS-16-11	Hubbard (Murfin to 600' West) Water Main Replacement	300,000	300,000	-	600,000
UT-WS-22-15	Huronview (Main west to Limits of Dual Mains) Water Main Consolidation	733,000	1,267,000	-	2,000,000
UT-WS-18-48	Madison (Soule to end) and Madison Pl Water Main Replacement and Looping Main	1,267,000	-	-	1,267,000
UT-WS-16-33	Main St (William to Huron) Water Main Replacement	2,369,000	-	-	2,369,000
UT-WS-24-04	Miller (Chapin to Linda Vista) Water Main Replacement	2,520,000	1,680,000	-	4,200,000
UT-WS-20-23	Nixon (Huron Pkwy to S of Bluett) Phase 1 Water Improvements	-	1,299,000	-	1,299,000
UT-WS-20-17	North University (State to Fletcher) Water Main Improvements	253,000	507,000	-	760,000
UT-WS-24-06	Orkney and Culver Water Main Replacement	1,080,000	1,620,000	-	2,700,000
UT-WS-24-07	Pauline (Seventh to Main) Water Main Replacement	-	880,000	-	880,000
UT-WS-20-09	Pittsfield Village Water Main Improvements	1,140,000	3,420,000	-	4,560,000
UT-WS-16-10	Pontiac and Swift New Mains and Wright (Kellogg to Dead-end) Main Replacement	1,133,000	-	-	1,133,000
UT-WS-12-03	Provincial (Arlington to Hunting Valley) Water Main Replacement	505,000	-	-	505,000
UT-WS-24-10	S Industrial (Marlborough to 2505 S Industrial) Water Main Replacement	-	680,000	-	680,000

**CITY OF ANN ARBOR**  
**Budgeted Capital Improvement Projects**  
**By Project Type**  
**Requested Project Appropriations for FY2024**

<u>ProjectID</u>	<u>Project Name</u>	<u>Request FY2024</u>	<u>Request FY2025</u>	<u>FY2026+</u>	<u>Total FY2024-FY2026+</u>
UT-WS-22-14	S Maple (Scio Church to N of Breckinridge) Water Pressure Improvements	-	433,000	-	433,000
UT-WS-18-55	Scio Church (Winsted to Welch) and Waltham to Covington Consolidation	87,000	-	-	87,000
UT-WS-16-40	Seventh (Scio Church to Greenview) & Greenview (Scio Church to Seventh) Water Main Replacement	775,000	1,565,000	-	2,340,000
UT-WS-22-25	South Blvd Water Looping	188,000	188,000	-	376,000
UT-WS-20-16	State (William to S University) Water Main Improvements	333,000	667,000	-	1,000,000
UT-WS-18-56	State St (S University to Hill and Dewey to Granger) Water Main Consolidation	310,000	-	-	310,000
UT-WS-22-24	State St (Washington to William) Water Main Replacement	200,000	-	-	200,000
UT-WS-16-03	Washtenaw Ave (Wayne St to North End of Tappan School) Water Main	-	100,000	-	100,000
UT-WS-24-11	Water Main Distribution System Valve Replacements - Phase 2	1,500,000	-	-	1,500,000
UT-WS-24-16	Water Main Distribution System Valve Replacements - Phase 3	-	1,500,000	-	1,500,000
UT-WS-14-08	Westgate Shopping Center Water Main Replacement	100,000	833,000	-	933,000
UT-WS-20-04	WTP: Barton Pump Station Valve Replacement	3,100,000	-	-	3,100,000
UT-WS-24-01	WTP: Bleach Tank Replacement	400,000	-	-	400,000
UT-WS-16-20	WTP: HVAC Improvements - Phase II	800,000	-	-	800,000
UT-WS-24-14	WTP: HVAC Improvements Phase III	-	20,000	-	20,000
UT-WS-20-18	WTP: LIMS Software	100,000	-	-	100,000
UT-WS-22-02	WTP: Ozone Generator Improvements	500,000	-	-	500,000
UT-WS-16-17	WTP: Plant 1 Replacement Project	2,250,000	400,000	-	2,650,000
UT-WS-24-15	WTP: Valve Replacement and Finished Water Tank and Reservoir Improvements Phase I	1,200,000	600,000	-	1,800,000
UT-WS-24-05	Yorkshire, Independence, Medford, Medford Ct Water Main Replacement	720,000	1,080,000	-	1,800,000
UT-ST-18-01	Edgewood/Snyder SWMM Area Stormwater (Water)	-	35,000	-	35,000
N/A	WTP Filter Bed Expansion	-	1,000,000	-	1,000,000
		<b>36,794,000</b>	<b>27,615,000</b>	<b>-</b>	<b>64,409,000</b>
<b>CIP Grand total</b>		<b>\$ 101,008,606</b>	<b>\$ 79,459,089</b>	<b>\$ 40,417,000</b>	<b>\$ 220,884,695</b>
<b><u>Non-CIP / Operations &amp; Maintenance Capital</u></b>					
N/A	Streetlight Replacements	530,000	530,000	-	1,060,000
N/A	Fire Station Replacement	1,000,000	1,000,000	-	2,000,000
N/A	Treeline Trail	75,000	-	-	75,000
N/A	Capital Sinking Fund	400,000	400,000	-	800,000
N/A	Capital Road Maintenance - Major Street Road Bond	6,000,000	-	-	6,000,000
N/A	Capital Road Maintenance - Local Street Road Bond	3,000,000	-	-	3,000,000
N/A	Capital Road Maintenance - Street, Bridge and Sidewalk Bonds	6,000,000	-	-	6,000,000
		<b>17,005,000</b>	<b>1,930,000</b>	<b>-</b>	<b>18,935,000</b>
<b>Grand total</b>		<b>\$ 118,013,606</b>	<b>\$ 81,389,089</b>	<b>\$ 40,417,000</b>	<b>\$ 239,819,695</b>

## Capital Improvement Program: Significant Non-recurring Projects

- There are 171 capital projects in the FY 2024 capital budget totaling \$239,819,695. This is a 6.4% decrease from the FY 2023 capital budget total of \$256,100,747.
- There are 60 projects over \$1,000,000 (35% of the number of projects). The total for these projects is \$190,181,220 (79% of total projects). All projects in excess of \$1,000,000 are considered significant. The significant projects for which appropriations were requested in FY2024 are listed in this section by project category.
- Of the 60 projects over \$1 million, 2 projects are over \$10 million. The total for these projects is \$32,730,000 (14% of the total dollar value of projects).
- Twenty-four of the projects in excess of \$1,000,000 are recurring. The recurring projects are:

### CIP Recurring

- Accessibility \$1.8 million;
- Recreational Facilities \$3.7 million;
- Parks Roads, Bridges, Parking Lots, and Trails/Pathways \$2.7 million;
- Annual Sidewalk Repair & Curb Ramp Program \$8.7 million;
- Annual Capital Street Maintenance Program \$20.5 million;
- Annual Local Street Resurfacing Program \$21.8 million;
- Sanitary Sewer Lining Projects \$2 million;
- Street Tree Planting \$1.03 million;
- Storm Sewer Rehabilitation and Lining Projects \$1.6 million;
- Water Main Projects \$18.3 million;
- Water Treatment Plant Projects \$4.5 million;

### Non-CIP Recurring

- Streetlight Replacements \$1.1 million;
- Capital Road Maintenance \$15 million

The three largest project categories make up 69% of all capital project dollars:

- |  |                                |
|--|--------------------------------|
| • Transportation – Street Construction | \$64,448,814 (27% of projects) |
| • Utilities – Sanitary Sewer           | \$35,710,000 (15% of projects) |
| • Utilities – Water System             | \$64,409,000 (27% of projects) |
| • All other projects                   | \$75,251,881 (31% of projects) |

**The effect of capital expenditures on future operating budgets** – The City has migrated to a new capital improvement plan software. The operations and maintenance (O&M) component of scoring CIP projects are now part of the overall Strategic Value score given to each project. For Water System, Sanitary Sewer, Storm Sewer and Street Construction projects operations and maintenance components are rated as low,



## Capital Improvement Program: Significant Non-recurring Projects

medium or high regarding their contribution towards reducing O&M costs. For all other areas, operations and maintenance is no longer an explicit scoring measure.

### Municipal Facilities – Parks and Recreation

**MF-PR-08-21 Recreational Facility Updates & Infrastructure Repairs** – Perform upgrades to facility infrastructure. Projects are to be determined through needs assessment or as identified by staff on an annual basis. This is a recurring project, but significant enough in size to warrant inclusion on this list. The project budget is \$250,000 in FY2024, and a total of \$1,704,406.

**MF-PR-10-02 Park's Roads, Bridges and Parking Lots** – Tentative projects include lot repair/replacement at Fuller Park, Senior Center, SE Area, Leslie Park Golf Course, and Vets poolside and skatepark, in addition to a new parking lot at Brokaw. Bridge inspections, as well as a repair at Scheffler Park. Staff to evaluate needs annually. The project budget is \$150,000 in FY2024, and a total of \$1,150,000.

**MF-PR-10-06 Trails & Pathways** – Repair and reconstruct pathways as needed. Tentative projects include Gallup Park, Fuller Park, golf cart paths, an evaluation of Furstenberg and other boardwalks, making Barton Nature Area trail ADA accessible, the Barton Dam path and Plymouth Parkway path. Staff evaluate needs on an annual basis. New projects will be scheduled each year per condition assessment. This is a recurring project, but significant enough in size to warrant inclusion on this list. The project budget is \$200,000 in FY2024, and a total of \$1,500,000.

**MF-PR-24-01 Parks Accessibility Improvements** – Improvements based on Accessibility Transition Plan. The project budget is \$250,000 in FY2024, and a total of \$1,800,000.

**MF-PR-24-04 West Park Band Shell** – Repair or replace aging structure based on community engagement and cost estimates. The project budget is \$500,000 in FY2024, and a total of \$2,000,000.

### Transportation – Alternative Transportation

**TR-AT-22-Various Sidewalk Repair and Curb Ramp Program** – Repair and/or replacement of deficient sidewalks. This is a recurring project, but significant enough in size to warrant inclusion on this list. The project budget is \$900,000 in FY2024, and a total of \$5,400,000.

**TR-AT-22-08 Asphalt Sidewalk Repairs** – Repair and/or replacement of deficient asphalt sidewalks. This is a recurring project, but significant enough in size to warrant inclusion on this list. The project budget is \$300,000 in FY2024, and a total of \$1,800,000.

## Capital Improvement Program: Significant Non-recurring Projects

**TR-AT-22-23 Crosswalk Improvements** – Improve safety and access at crosswalks, including current design standards and school safety improvements. This is a recurring project, but significant enough in size to warrant inclusion on this list. The project budget is \$250,000 in FY2024, and a total of \$1,500,000.

### Transportation – Bridges

**TR-BR-16-02 East Medical Center Drive Bridge Rehabilitation** – This rehabilitation project includes pier, steel and guardrail repair, hydro demolition and overlay of the deck, the removal and replacement of joints, painting, as well as widening. The project budget is \$6,333,000 in FY2024.

### Transportation - Street Construction

**TR-SC-14-21 9475 S. Seventh (Scio Church to Greenview)** – This project will repair pavement and make storm water improvements. The project budget is \$1,800,000 in FY2024, and a total of \$3,600,000. These renovations will make a modest reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium.

**TR-SC-18-04 Greenview (Stadium to Scio Church)** – This will be a Ted water and storm project that will consider pavement narrowing, Avondale intersection reconfiguration, review major mid-block crossing elements (N & S limits), and implement All Ages and Abilities (A3) bike corridor per Vision Zero Transportation plan. The project budget is \$519,000 in FY2024, and a total of \$1,356,000. These renovations will make a significant reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as high.

**TR-SC-20-04 Miller (Linda Vista to Chapin)** – Street rehabilitation project coordinated with sanitary, storm, and water projects to improve pavement condition, promote active transportation by providing adequate bike facilities, examination of pedestrian crossings, and evaluation of intersection. The project budget is \$1,700,000 in FY2024. These renovations will make a significant reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as high.

**UT-WS-18-24 9675 Crescents Watermain Phase 1** - This project will replace the aging watermain with a history of breaking. The project budget is \$2,100,000 in FY2024. These renovations will make a significant reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as high.

**UT-WS-Various Carmel/Provincial/Glendaleloch Watermain** – This project will upsize mains for improved fire flow and pressure, as well as replace aging mains with a history of breaking. The project budget is \$1,500,000 in FY2024. These renovations will make a modest reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium.

## Capital Improvement Program: Significant Non-recurring Projects

**TR-SC-22-Various Annual Local Street Resurfacing Program (ASRP)** – Millage funds to resurface/replace existing pavement, curb & gutter and utility surface structure repairs, sidewalk ramp repair/installation. This is a recurring project, but significant enough in size to warrant inclusion on this list. The project budget is \$4,680,000 in FY2024, and a total of \$21,830,000. These renovations will make a significant reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as high.

**TR-SC-22-Various Capital Preventative Street Maintenance Program** – Utilize techniques other than resurfacing and reconstruction to maintain city street systems; integrate in pavement asset management system. This is a recurring project, but significant enough in size to warrant inclusion on this list. The project budget is \$7,578,480 in FY2024, and a total of \$20,495,814. These renovations will make a modest reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium.

### Utilities - Sanitary Sewer

**UT-SN-01-28 South Blvd Lift Station Elimination & Gravity Sewer** – This project will provide a gravity flow sewer, eliminating the pump station which requires ongoing maintenance and has confined space entry. The project budget is \$796,000 in FY2024, and a total of \$1,946,000. These renovations will make a significant reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as high.

**UT-SN-18-07 Pittsfield Village Sanitary Sewers** – This project will replace sanitary sewers based on condition analysis and in coordination with water project UT-WS-20-09 and paving projects. The project budget is \$446,000 in FY2024, and a total of \$1,784,000. These renovations will make a modest reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium.

**UT-SN-19-01 Huron/West Park Sanitary SSWEP Improvements** – This project will upsize existing 12" and 18" sewers to 21" from Arbana to Dexter Ave. The project budget is \$1,563,000 in FY2024, and a total of \$3,811,000. These renovations will make a modest reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium.

**UT-SN-20-06 WWTP: Screening and Grit System Replacement** – This project will replace the screening and grit system at the Waste Water Treatment Plant. The project budget is \$5,464,000 in FY2024. These renovations will make a modest reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium.

**UT-SN-21-06 Sanitary Sewer Lining Calendar 2023** – This project will line sanitary sewers for capital maintenance. This is a recurring project, but significant enough in size to warrant inclusion on this list. The project budget is \$1,300,000 in FY2024. These

## Capital Improvement Program: Significant Non-recurring Projects

renovations will make a modest to significant reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium-high.

**UT-SN-22-01 WWTP: Ultraviolet (UV) Disinfection Replacement** – This project will replace aging UV disinfection equipment no longer supported by the manufacturer. The project budget is \$3,100,000 in FY2024. These renovations will make a modest to significant reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium-high.

**UT-SN-22-13 Sanitary Sewer Lining Calendar 2024** - This project will line sanitary sewers for capital maintenance. This is a recurring project, but significant enough in size to warrant inclusion on this list. The project budget is \$1,000,000 in FY2024, and a total of \$2,000,000. These renovations will make a modest to significant reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium-high.

**UT-SN-24-02 Pittsfield Trunkline Rehabilitation Project Phase 1** - This project will line trunkline sanitary sewers for capital maintenance. This is a recurring project, but significant enough in size to warrant inclusion on this list. The project budget is \$1,633,000 in FY2024, and a total of \$4,600,000. These renovations will make a modest to significant reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium-high.

### Utilities - Storm Sewer

**UT-ST-18-01 Edgewood/Snyder SWMM Area Stormwater** – This project will address intersection structural & street flooding. The project budget is \$618,000 in FY2024, and a total of \$5,673,000. These renovations should have little to no impact on maintenance costs.

**UT-ST-20-05 Detention Basin Restoration/Reconstruction** – This project involves the restoration or reconstruction of city owned detention basins located at Waymarket Park, Furstenberg/Fuller Ct, and the Evergreen Sub (behind Maple Village). Smaller scale basing restoration will be handled through Public Works. The project budget is \$533,000 in FY2024, and a total of \$1,200,000. These renovations should have a modest impact on maintenance costs.

**UT-ST-22-07 Miller (Chapin to Linda Vista) Stormwater Improvements (AC)** – This project will be coordinated with a road project to create storage in the Allen Creek watershed, and will include green improvements as the budget allows. The project budget is \$643,000 in FY2024, and a total of \$1,201,000. These renovations should have little to no impact on maintenance costs.

## Capital Improvement Program: Significant Non-recurring Projects

**UT-ST-Various Annual Street Tree Planting** – This project aims to implement the Urban and Community Forest Management Plan by planting 1,000 trees per year. The project budget is \$515,000 in FY2024, and a total of \$1,030,000. These renovations should have little to no impact on maintenance costs.

**UT-ST-Various Storm Sewer Rehabilitation and Lining Projects** – This project will identify annual locations (via software and staff input) for culvert rehabilitation, sewer main spot repairs, and curb drain installation. The project budget is \$800,000 in FY2024, and a total of \$1,600,000. These renovations should have a modest impact on maintenance costs.

### Utilities - Water System

**UT-WS-12-02 Greenview (Stadium to Scio Church) Water Main Replacement** – This project will address water quality issues by replacing the existing main and upsizing to an 8" main. It will be coordinated with pavement treatment (TR-SC-18-04) and storm (UT-ST-20-03) projects. The project budget is \$1,500,000 in FY2024, and a total of \$2,125,000. These renovations should have little to no impact on maintenance costs.

**UT-WS-16-10 Pontiac and Swift New Mains (Kellogg to Dead-end) Main Replacement** – This project will replace the main in Wright due to freezing issues and install/add mains on Pontiac and Swift to create loops and improve water quality. This project will be coordinated with street project TR-SC-16-14. The project budget is \$1,133,000 in FY2024. These renovations will make a modest reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as low.

**UT-WS-16-17 WTP: Plant 1 Replacement Project** – This project will replace 1938 treatment basins that are in disrepair and not meeting current performance standards for water treatment flocculation and settling basins with more efficient technology that meets Ten States Standards for Water Treatment. The project budget is \$2,250,000 in FY2024, and a total of \$2,650,000. These renovations will make a significant reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as high.

**UT-WS-16-26 Dams: Barton Dam Embankment Rehabilitation** – This project will include the repair of seepage through the right embankment, the installation of additional piezometers/monitor, and filling the pond at the toe of embankment. The project budget is \$400,000 in FY2024, and a total of \$2,400,000. These renovations will make a modest reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium.

**UT-WS-16-30 Hill St (Fifth to State) Water Main Upsizing** – This project includes replacing and aging 6" main to 12" to improve fire flow and will be coordinated with road work (TR-SC-22-18) & san improvements. The project budget is \$2,101,000 in FY2024.

## Capital Improvement Program: Significant Non-recurring Projects

These renovations will make a modest reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as low.

**UT-WS-16-33 Main St (William to Huron) Water Main Replacement** – This aging main was identified during a road resurfacing check. The replacement project (located in the Historic District) will be coordinated with road work project TR-SC-16-11 and will include the addition of two 4” conduits for IT in areas not covered by the Tech Park Project. The project budget is \$2,369,000 in FY2024. These renovations will make a modest reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as low.

**UT-WS-16-40 Seventh (Scio Church to Greenview) & Greenview (7th to Scio Church) Water Main Replacement** – This project will replace 1100 linear feet of 12” water main on each street. The project budget is \$775,000 in FY2024, and a total budget of \$2,340,000. These renovations will extend the life of these water mains. O&M cost reductions for this project were rated as low.

**UT-WS-18-24 Creal Crescent, Creal Ct, and Helen St Water Main Replacement** – This project will replace the aging watermain due to break history and water quality issues. The project budget is \$2,017,000 in FY2024. These renovations will make a significant reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as high.

**UT-WS-18-34 Hatcher Cres., Saunders Cres., & Cooley Ave Water Main Replacement** – This project will replace aging 8” water main from the dead end of Cooley to the transmission main, as there is a break history. The project budget is \$1,844,000 in FY2024, and a total of \$3,247,000. These renovations will make a significant reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as high.

**UT-WS-18-48 Madison (Soule to end) and Madison Pl Water Main Replacement** – This project will replace the aging water main with break history and will be coordinated with road resurfacing. The project budget is \$1,267,000 in FY2024. These renovations will make a modest reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium.

**UT-WS-20-04 WTP: Barton Pump Station Valve Replacement** – This project will replace aging valves. The project budget is \$3,100,000 in FY2024. These renovations will make a significant reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as high.

**UT-WS-20-09 Pittsfield Village Water Main Improvements and Easy Street (Towner to Dead End)** – This project will replace/upsized 9,350lf of aging water mains and galvanized service leads as needed. The project will be coordinated with sanitary improvement project UT-SN-18-07 and stormwater project UT-ST-22-02. The project

## Capital Improvement Program: Significant Non-recurring Projects

budget is \$1,140,000 in FY2024, and a total budget of \$4,560,000. These renovations will make a significant reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as high.

**UT-WS-22-15 Huronview (Main west to Limits of Dual Mains) Water Main Consolidation** – This project will consolidate the water transmission mains and address aging pipe. The project budget is \$733,000 in FY2024, and a total budget of \$2,000,000. These renovations will make a significant reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as high.

**UT-WS-22-23 Carmel (Towner to Easy St) and Easy (Towner to Dead-end) Water Main Upsizing** – This project includes the upsizing of mains for improved fire flow. On Carmel, existing 4" pipe will be replaced with 8" pipe. On Easy, existing 8" pipe will be replaced. Road funds will contribute for resurfacing. The project budget is \$3,074,000 in FY2024. These renovations will make a modest reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as low.

**UT-WS-24-04 Miller (Chapin to Linda Vista) Water Main Replacement** – This project will replace the aging local water main, in coordination with road, storm, and sanitary projects. The project budget is \$2,520,000 in FY2024, and a total budget of \$4,200,000. These renovations will make a modest reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as low-medium.

**UT-WS-24-05 Yorkshire, Independence, Medford, Medford Ct Water Main Replacement** – This project will replace the aging water main and completes neighborhood main replacements. The road will be temporarily repaired until future water (UT-WS-18-51) and sanitary sewer (UT-SN-20-03) projects occur. The project budget is \$720,000 in FY2024, and a total budget of \$1,800,000. These renovations will make a modest reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as low-medium.

**UT-WS-24-06 Orkney and Culver Water Main Replacement** – This project will address water quality concerns in this area, by replacing the aging main with a history of frequent breaks with new 8" water main. The project budget is \$1,080,000 in FY2024, and a total budget of \$2,700,000. These renovations will make a modest reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium.

**UT-WS-24-11 Water Main Distribution System Valve Replacements – Phase 2** – This project will include the repair/replacement of aging/broken, critical valves with need being determined by condition assessments. This project includes the capital rehabilitation of butterfly valves and is a continuation of work initiated with UT-WS-18-23. The project budget is \$1,500,000 in FY2024. These renovations will make a significant reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as high.

## Capital Improvement Program: Significant Non-recurring Projects

**UT-WS-24-15 WTP: Valve Replacement and Finished Water Tank and Reservoir Improvements Phase I** – This project includes the rehabilitation of aging infrastructure, including concrete repairs, valve replacement, and pipe repair as required to be EGLE compliant. The project budget is \$1,200,000 in FY2024, and a total budget of \$1,800,000. These renovations will make a modest reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as low-medium.



## Information Pages: Glossary

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### A

AAATA: Ann Arbor Area Transportation Authority provides local bus transportation in the Ann Arbor vicinity.

Accounting System: the total set of records that are used to record, classify, and report information on the financial status and operation of an entity.

Accrual Basis of Accounting: basis of accounting that records the financial effects of transactions and other events that have cash consequences in the periods in which those transactions or events occur rather than only in the periods in which cash is received or paid by the enterprise.

ACT 51: weight and gasoline tax collected in the State of Michigan that is then passed on to municipalities.

Adopted Budget: a budget that has been approved by the City Council.

Allocation: the distribution of available monies, personnel and equipment among various City functions.

Amortization: the reduction of an account through regular payments over a specific period of time.

Annual Budget: an estimate of expenditures for specific purposes during the fiscal year and the proposed means (estimated revenues) for financing those activities.

Appropriation: an authorization made by the legislative body of a government that permits officials to incur obligations and to make expenditures of governmental

resources.

Assessed Value: a valuation set upon real or personal property by the City Assessor as a basis for levying taxes.

Audit: a study of the City's accounting system to ensure financial records are accurate and in compliance with all legal requirements for handling of public funds, including state law and the City Charter.

### B

Balanced Budget: a budget with revenues equal to expenditures, and neither a budget deficit nor a budget surplus.

Bond: a written promise to pay a specified sum of money (principal or face value) at a specified future date (maturity date) along with periodic interest paid at a specified percentage of the principal (interest rate). Bonds are used typically for long-term debt and sold to investors.

Budget (Operating): a plan of financial operation embodying an estimate of proposed expenditures for a given period of time and the proposed means of financing them.

Budget Calendar: the schedule of key dates or milestones that a government follows in the preparation and adoption of the budget.

Budget Deficit: occurs when a government spends more than it receives in revenue.

Budget Message: a general discussion of the submitted budget and financial conditions of the City presented in writing by the City Administrator as part of the

## Information Pages: Glossary

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budget document.

### C

Capital Budget: a plan of proposed capital expenditures and the means of financing them. The capital budget is enacted as part of the annual budget, which includes both capital operating and capital outlays. The capital budget is based on the Capital Improvement Program (CIP).

Capital Improvement Program (CIP): a plan for capital expenditures to be incurred each year over a fixed period of years setting forth each capital project, the duration of the project and the amount to be expended each year in financing those projects.

Capital Outlay: the purchase of items that cost over \$5,000 and have a useful life of more than two years.

Cash Basis of Accounting: records all revenues and expenditures when cash is either received or disbursed.

Cash Flow Budget: a projection of the cash receipts and disbursements anticipated during a given period.

Cost Center: an organizational and/or budgetary unit within a service area/unit.

CTN: Community Television Network provides access via the local cable network for local governments and public access.

CVTRS: City, Village, and Township Revenue Sharing - a State of Michigan program that provides funding based on fulfillment of certain transparency criteria. It has replaced traditional statutory state-

shared revenue.

CWRFS: Clean Water Revolving Fund – a federal-state partnership that provides communities with low-cost financing for water quality infrastructure projects.

### D

DDA: Downtown Development Authority was established to provide and maintain off street parking and pedestrian improvements in the downtown area.

Debt Service: actual cost of interest and principal on bond maturities as well as the interest costs of bond anticipation notes.

Deficit: (1) the excess of an entity's liabilities over its assets; (2) the excess of expenditures over revenues during a single accounting period.

Depreciation: systematic and rational allocation of the cost of a capital asset over its estimated useful life.

Direct Expenses: expenses specifically incurred as the result of providing a product of service (e.g., labor and material used).

Disbursements: funds actually expended.

DWRFS: Drinking Water Revolving Fund – a federal-state partnership to help ensure safe drinking water.

### E

Encumbrance: an obligation in the form of a purchase order, contract or salary commitment that is chargeable to an appropriation, and for which part of an appropriation is reserved. These

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obligations become disbursements upon payment.

Enterprise Funds: a fund established to account for operations that are financed and operated in a manner similar to private business enterprises. The intent is that the full costs of providing the goods or services be financed primarily through charges and fees thus removing the expenses from the tax rate.

Expenditures: the amount of money, cash or checks actually paid or obligated for payment from the treasury.

### F

Fiscal Year: a twelve-month period for which an organization plans the use of its funds. In Ann Arbor, the fiscal year is July 1 to June 30.

Fixed Charges: expenses that are generally recurring and constant.

Full Time Equivalent (FTE): the amount of funding budgeted for a particular position; expressed in fractions of one year.

Fund: a set of interrelated accounts, which record assets and liabilities related to a specific purpose. Also, a sum of money available for specified purposes.

Fund Balance: the excess of an entity's assets over its liabilities.

### G

GASB: Governmental Accounting Standards Board – an independent, private sector organization that establishes accounting and financial reporting standards for U.S. state and local governments that follow Generally

Accepted Accounting Principles.

General Fund: the major municipally owned fund which is created with city receipts and which is charged with expenditures from such revenues.

General Obligation Debt: the city issues two types of General Obligation Debt. The first is Unlimited GO Debt, which allows the City to raise taxes without limit to pay for the debt service and the second is Limited GO Debt, which relies on the existing revenue stream but becomes a first obligation against the General Operating Tax Levy.

GFOA: Government Finance Officers Association - an association that represents public finance officials with a mission to further excellence in public financial management.

Goals and Objectives: represent specific initiatives that a service unit will accomplish during the fiscal year. These may represent improvements to the operations or other objectives that are not normally done on an annual basis.

Governmental Funds: funds generally used to account for tax-supported activities.

Grant: a contribution of assets by one governmental unit or other organization to another. Typically, these contributions are made to local governments from the state and federal governments. Grant monies are usually dedicated for specific purposes.

Grant/Loan Recipients: individuals or organizations that receive grants or loans from grants/loans.

## Information Pages: Glossary

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### I

Interfund Transfers: payments from one administrative budget fund to another, which result in the recording of a receipt and an expenditure.

### L

LDFA: Local Development Finance Authority – provides capital needed for the facilitation of the commercialization of research products being developed at the University of Michigan and Eastern Michigan University and the development of private high technology enterprises.

Liability: debt or other legal obligation arising out of transactions in the past which must be liquidated, renewed or refunded at some future date.

### M

Major Fund: Governmental fund or enterprise fund reported as a separate column in the basic fund financial statements.

Materials & Supplies: includes chemicals, office supplies, postage, repair parts, and inventory purchases.

Modified Accrual: basis of accounting for all governmental funds and expendable trust and agency funds under which revenues are recorded when they become measurable and available. Expenditures are recorded when the liability is incurred, except for interest on general long-term obligations which is recorded when due.

Municipal Service Charge: an administrative fee charged to funds

outside the General Fund for general overhead costs including costs associated with City Administrator, City Attorney, City Clerk, Finance, Information Technology Services, etc.

### N

Non-Personnel Expenses: an expenditure group that includes services, materials and supplies, charges, equipment and other miscellaneous expenses.

### O

Object Code: a unique identification number and title for a class of expenditures; the most detailed level of budgeting and recording expenditures; also known as the "line item."

Operating Budget: authorized expenditures for on-going municipal services (e.g., police and fire protection, street maintenance, etc.)

Ordinance: a law set forth by a governmental authority; a municipal regulation.

Other Charges: includes debt service, operating transfers between funds, insurance, and transfers to other entities.

Other Services: includes consulting, utilities, maintenance, rents, travel, etc.

### P

PACE Program: Property Assessed Clean Energy Program – a program for financing energy efficiency and renewable energy improvements on private property.

Pass-Throughs: money that passes

## Information Pages: Glossary

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through the fund as a transfer to another fund or is collected and passed on to another entity such as Ann Arbor Area Transit Authority (AAATA).

Payroll Fringes: the cost of employee benefits including insurances, retirement, uniforms, etc.

Per Capita Cost: cost expressed as an amount per city resident.

Performance Measures: these measures include statistics that indicate the performance of the division focusing on effectiveness and efficiencies related to customer service. These measures can be used to benchmark service with other communities.

Personnel Services: expenditures that represent the cost of salaries and wages.

Policy: a definite course of action adopted after a review of information and directed at the realization of goals.

Position: a position is present if an employee is permanent and the City Administrator or City Council has authorized their duties.

Priority: a value that ranks goals and objectives in order of importance relative to one another.

Program: collections of work-related activities initiated to accomplish a desired end.

Property, Plant and Equipment: non-consumable materials and supplies with a value of less than \$5,000.

Purchase Order: an authorization and incurrence of debt for the delivery of

specific goods or services.

### R

Recommended Budget: the proposed budget that has been prepared by the City Administrator and forwarded to the City Council for approval.

Reimbursements: fees received as payment for the provision of specific municipal services.

Reserves: an account used to indicate that portion of fund equity, which is legally restricted for a specific purpose or not available for appropriation and subsequent spending.

Revenue: additions to the City's financial assets (such as taxes and grants) which do not in themselves increase the City's liabilities or cancel out a previous expenditure.

Revenue Sharing: State distribution of monies raised through State Sales and Income Taxes to local governments.

### S

Service Area: an organizational and/or budgetary unit established by City Council to carry out specified public services and implement policy directives.

Service Unit: an organizational and/or budgetary unit within a Service Area.

Structural Deficit: Permanent budget deficit that exists due to an underlying imbalance in government revenues and expenditures.

Structurally Balanced Budget: one that

## Information Pages: Glossary

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supports financial sustainability for multiple years into the future.

SWQIFS: – Strategic Water Quality Initiatives Fund – provides low-interest loans for water pollution control projects involving the on-site upgrade or replacement of failing septic systems or for the removal of groundwater or storm water from sanitary or combined sewer leads on private property.

### T

Target Based Budgeting: a system by which the City Administrator sets expenditure targets for General Fund service areas based on estimated availability of revenue.

Tax Increment Financing (TIF): a method of financing public improvements to a geographical area by capturing the taxes that are a result of private improvements and new construction in the area.

### V

VEBA: Voluntary Employees Beneficiary Association- a trust used to fund the post retirement health and life insurance benefits.

Vehicle Operating Costs: a group of accounts that are used to accumulate the cost of maintaining the City's fleet of vehicles and related equipment.

## Information Pages: Website Links

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### **Citizen Guide to Finance and Budget:**

<https://www.a2gov.org/departments/finance-admin-services/financial-reporting/budget-guide/Pages/default.aspx>

### **Finance and Administrative Services**

<https://www.a2gov.org/departments/finance-admin-services/Pages/Home.aspx>

### **Financial Reporting**

<https://www.a2gov.org/departments/finance-admin-services/financial-reporting/Pages/default.aspx>

### **Facebook Page**

<https://www.facebook.com/TheCityOfAnnArbor>

### **YouTube Page**

<https://www.youtube.com/user/ctnannarbor>

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