



**FY 2023
Adopted Budget**

**Christopher Taylor
Mayor**

Council Members

**Erica Briggs
Jen Eyer
Kathy Griswold
Elizabeth Nelson
Ali Ramlawi**

**Lisa Disch
Julie Grand
Jeff Hayner
Travis Radina
Linh Song**

**Milton Dohoney, Jr.
City Administrator**

This page intentionally left blank



Special Thanks to the
FY 2023
Budget Staff
for their hard work and dedication
in preparing the budget:

Ed Ader
Kim Hoenerhoff
Marti Praschan

Kim Buselmeier
Eric Rabb

Also, special thanks to all of the service area budget representatives who contributed to their service area and unit budgets – Great Job!



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Ann Arbor
Michigan**

For the Fiscal Year Beginning

July 01, 2021

Christopher P. Morill

Executive Director

Table of Contents

Budget Message

Administrator's Budget Message	7
Budget Resolution	16

Process and Information

Community Profile	29
Miscellaneous Community Statistics	34
City Organization Chart	37
The Budget Process	38
Financial Calendar	42
Financial Goals	43
Legal Debt Limit	46
Financial Policy Summary	47
Debt Policy	48
Debt Listing	55
Fund Balance Policy	56
Investment Policy	60
Pension Policy	72
Other Postemployment Benefits (OPEB) Funding Policy	74
Capital Improvement Program Policies	76
Capital Financing Policy	78
Enterprise Fund Capital Financing Policy	80
Deciphering the Budget Format	81
Basis of Accounting for the Budget	84
Relationship Between Functional Units, Major and Non-major Funds	85
Fund Descriptions	86

Budget Summaries

Overview of the City Budget	91
General Fund Overview	92
Property Taxes	94
Tax Revenues	95
State Shared Revenue History	96
Employee Summary	97
Pension & OPEB Obligations	98
Budgeted Revenues and Expenditures by Fund Type Pie Charts	99
Expenditures by Service Area Pie Charts	100
General Governmental Fund Types Analysis of Fund Balances	104
Enterprise and Internal Service Fund Types Analysis of Fund Equity	105

Revenues

Description of Revenue Categories	107
All Funds Revenue Analysis by Service Area	111
Revenue Category by Fund	113

Table of Contents

Expenditures	
Definition of Expenditure Categories	123
All Funds Expenditures Analysis by Service Area	125
Expenditure Category by Fund	127
General Fund Expenditures by Agency - Category	136
General Fund Expenditures by Agency - Activity	144
FTE Count by Service Area/Unit	152
Mayor and City Council	153
City Attorney	157
City Administrator	165
Community Services	225
Financial and Administrative Services	275
Public Services	317
Safety Services	383
Fifteenth District Court	405
Retirement System	413
Downtown Development Authority	419
SmartZone Local Development Finance Authority	425
Non-Departmental and Debt Service	431
Capital Improvement Program	
Capital Improvements Plan	437
Capital Projects Summary	481
Significant Nonrecurring Capital Projects	487
Glossary	497
Website Links	503



Office of City Administrator

May 16, 2022

To Mayor Taylor and Members of City Council:

Attached is the Fiscal Year 2023 Budget adopted by City Council on May 16, 2022. It represents the second year of the biennial fiscal period. This budget consists of \$526,176,791 in expenditures across all funds including \$123,373,369 allocated to the General Fund (GF).

As required by law the FY 2023 budget is balanced. Furthermore, it does not contain a structural deficit. From a policy maker perspective, it has been said that the budget is a reflection of what we value. I would supplement that from the staff perspective that it is a vehicle that enables us to solve or address problems.

The City of Ann Arbor can take pride in the fact that it will touch many areas of concern as expressed by the residents it serves. That is made possible by certain financial factors. We are projecting 4.5% revenue growth in the General Fund. This includes a 2.9% increase in our portion of state shared revenue. The City also expects to receive \$1,000,000 in one-time funds in the General Fund.

Although not included in our FY 2023 budget submittal, we are benefitting from the leveraging of \$24.1M in federal ARPA funds, a portion of which will impact our FY 2023 service delivery. These revenue projections further erode the initial assumptions that many cities made at the onset of the pandemic regarding the collapse of the economy.

An area that many communities are struggling with is pension liability. Ann Arbor is fortunate enough to be 100% funded, based on market value of the assets. Within the municipal arena a pension is considered strong if it is funded at a rate of 70% or greater. In recent years we have been making the annual required contribution (ARC) plus an additional payment of approximately \$4M. In recognition of the City's favorable pension status, in accordance with the City's Pension Policy, and in deference to the many needs the community has, the administration is foregoing the additional payment.

The FY 2023 budget includes the annual Service Area review of license and fee revenues. Recommended changes to ensure full-cost recovery of services where appropriate, is included in the presented budget.

Framing

During our December 13, 2021 City Council planning session, the staff presented a framework for the upcoming budget using a pillars approach. Consistent with what we said we are using the following pillars to describe the investments we are proposing for the community:

- Sustainability
- Quality of Life
- Positioning for Investment
- Infrastructure

Priorities

Human Capital

The City has resolved a long-standing issue regarding the lack of adherence to our policy on Living Wage. This budget ensures that all of our temporary and full-time positions offer a competitive livable wage of \$16.34 per hour. This strengthens our ability to provide many of the services that our residents have come to expect. We have successfully negotiated several labor contracts that will take effect during the upcoming fiscal year. While the City doesn't have the capacity to provide raises consistent with inflation, this budget does support raises for all of our unionized employees. It also includes a 3% wage increase for our non-union employees due to take effect on July 1, 2022.

The FY 2023 budget also transitions four positions within the Solid Waste unit of the Public Services area and two positions within Community Services moving them from temporary to full-time positions. This further stabilizes the economic base for those employees and their families and also enhances the City's ability to provide more consistent services to residents.

Road Bond Program

We have heard and responded to a consistent refrain from our residents to fix the roads. The FY 2023 budget contains the road bond initiative that was introduced during our December planning session. It takes advantage of our current Street, Bridge, and Sidewalk millage as well as, our Major and Local Street Funds using current funding to finance debt service to support a \$15M transaction. The Road Bond Program will enable us to implement road repair/resurfacing over a 36-month period at three times our normal production level.

The approval of the bond transaction itself was presented on the April 18, 2022 Council agenda.

The following represents the elements of how the program will work:

April 18: Bond transaction approval requested 45-60 days for Finance to execute the transaction.

Next steps: Public Services works on a revised paving schedule.
Public Services develops FY 2024 construction schedule.
Communications strategy developed.

City Staff seeks to leverage program with infrastructure funding.
Dashboard created.
Program updates posted on dashboard.
Bond program commences.

Water Treatment Plant Replacement (Prep Work)

While we will not be ready to actually replace the Water Treatment Plant (WTP) for two more fiscal years, there is a long pathway of prep work that must be done first. During FY 2023, staff will be working with a consultant to develop a WTP facility plan. This will necessitate an investment of \$5M to help us get ready for the actual construction project.

Affordable Housing

Increasing our number of affordable housing units is a major priority for City Council. It will take investments over multiple years to achieve this goal. The FY 2023 budget proposes to invest \$7.7M combined from millage and GF sources to further the developments being implemented at the following locations:

- 350 S. Fifth Street
- 353 S. Main
- 121 E. Catherine
- Hickory Way
- Grove at Veridian

Sustainability

Under the leadership of the Office of Sustainability and Innovations, progress towards the City's ambitious goals is embedded in multiple departments. The FY 2023 budget proposes to invest \$1.3M from millage and GF sources to impact electrification of fleet, increasing solar usage, enhancing sustainable food options, and supporting infrastructure development.

Pedestrian Safety

The City of Ann Arbor continues to support multi-modal transportation. This budget invests \$4.6M to continue efforts for traffic calming, crosswalk upgrades, pedestrian lighting upgrades, sidewalk repair/replacement, bicycle lane enhancements and sidewalk gap elimination.

Winter Sidewalk Clearance

In an effort to enhance the quality of life, safety and well-being of our vulnerable populations, we are proposing to create a winter sidewalk clearance pilot program. By investing \$65,000 we will expand Give365 to include a component that will facilitate the use of volunteers to help those who are physically unable to be in compliance with the City ordinance on sidewalk snow clearance.

Small Investment Pursuing Large Gains

The City of Ann Arbor needs to better position itself to pursue revenue to enhance service delivery. While not requiring large sums of money, the Administration supports adding contracted grant writers, a contracted economist, a federal lobbyist, and redesigning the website to promote higher levels of transparency.

General Fund FTE Changes

1.00	Police - Community Standards Officer
1.00	Fire - Fire Recruit
0.50	Fire - Emergency Management Specialist
1.00	Building - Development Services Inspector
1.00	City Attorney - Assistant City Attorney
0.50	City Attorney - FTE re-allocations
5.00	Total General Fund FTE Changes

General Fund One-Time Requests

City Attorney - Contract with former City Attorney	\$	20,000
City Attorney - Replacement of existing CityLaw software		20,000
City Administrator - Contingency		387,000
City Administrator - Sustainability - Professional services reduction		(14,499)
City Administrator - Sustainability - Energy concierge		75,000
City Administrator - Sustainability - Software, sensors & 10,000 trees application		50,000
City Administrator - Sustainability - Training for building code & green rental efficiency		10,000
City Administrator - Sustainability - Council directed feasibility studies, rate analysis, & technical assessments		250,000
City Administrator - Sustainability - Low income sustainability grants		300,000
City Administrator - Clerk - Election equipment supplies for secure storage systems		35,000
City Administrator - Fleet & Facilities - Reduce temporary staff		(5,000)
City Administrator - Fleet & Facilities - Reduce contracted services for building improvements		(75,000)
City Administrator - Fleet & Facilities - Facilities Maintenance Technician - 1.0 FTE overhire		74,945
Financial & Administrative Services - MSC study		21,470
Community Services - Parks & Rec - Recreation Supervisor - 1.0 FTE overhire		105,292
Community Services - Planning - Deputy Planning Manager - 1.0 FTE overhire		113,751
Community Services - Planning - Master Plan Update		700,000
Community Services - Community Development - Utility support for residents		100,000
Community Services - Community Development - Washtenaw County Child Savings Account Program		28,336
Community Services - Ann Arbor Housing Commission - BIPOC small business development space		75,000
District Court - Reduction in conference, training & travel		(4,000)
District Court - Jury expenses		5,000
District Court - Reduce bailiff working hours by 5 hours per pay period		(10,842)
District Court - Deflection program		572,000
Public Services - WTP - Superior Dam Coating & Steel Repairs		250,000
Public Services - WTP - New US Geological Services Gauging Station upstream of Barton Pond		160,000
Public Services - Engineering - Reduce annual streetlight replacement allocation		(126,732)
Public Services - Administration - Reduce resources to support Public Art efforts		(6,332)
Public Services - Public Works - Urban Forestry Management Plan		9,000
Public Services - Public Works - Apprenticeship program		100,000
Non-Departmental - Additional VEBA Funding		34,000
Safety Services - Fire - Fire Engine replacement		635,000
Total General Fund Non-recurring Expenditures	\$	<u>3,888,389</u>

<u>Previous FY23 One-Time Adjustments Approved as Part of the Two-Year Planning Process</u>	<u>FY2023</u>
Community Services - Building - Capital for Electric Vehicles	\$ 36,766
Community Services - Parks & Rec - Capital for Electric Vehicles	22,686
Community Services - Fleet & Facilities- Capital for Electric Vehicles	22,686
Safety Services - Police - Capital for Electric Vehicles	33,983
Safety Services - Fire - Capital for Electric Vehicles	13,798
Non-Departmental - One-Time Expenses Related to Marijuana Revenue	286,872
Safety Services - Fire - Fire Engine replacement	<u>1,000,000</u>
Total General Fund Non-recurring Expenditures	<u>\$1,416,791</u>

General Fund Recurring Requests

City Attorney-FTE adjustments resulting in a net increase of 0.50 FTE	51,634
City Attorney-1.0 FTE for assistant city attorney	165,252
City Attorney-increase professional services for outside counsel	50,000
City Administrator-Human Resources-increase for additional temporary employee	33,810
City Administrator-Sustainability-support for home energy score assessments	150,000
City Administrator-Clerk's Office-increase for election inspector hourly pay for elections	35,000
City Administrator-Clerk's Office-annual voting equipment maintenance	47,672
Community Services-Building-1.0 FTE increase for Development Services Inspector	93,741
Community Services-Parks-Temporary employee wage increase	979,800
Police-1.0 FTE increase for Community Standards Officer	74,528
Fire-1.0 FTE increase for Fire Recruit	73,020
Fire-0.50 FTE increase for Emergency Management Specialist	59,003

General Fund Revenue and Expenditure Totals

<u>General Fund Revenues</u>	<u>Recurring</u>	<u>Non-recurring</u>	<u>Total</u>
Taxes	\$ 67,471,406	-	\$ 67,471,406
State-shared Revenue	11,573,815	1,000,000	\$ 12,573,815
Charges for Services	10,079,286	-	\$ 10,079,286
Fines & Forfeitures	4,013,038	-	\$ 4,013,038
Transfers from other funds/AAHC for personnel	13,400,766	-	\$ 13,400,766
Other	12,143,487	-	\$ 12,143,487
<i>Subtotal</i>	118,681,798	1,000,000	119,681,798
Use of Fund Balance	-	3,691,571	\$ 3,691,571
Total General Fund Revenues	\$118,681,798	\$ 4,691,571	\$ 123,373,369
Memo: Operating Surplus (Deficit)	\$ 613,608	\$ (4,305,179)	\$ (3,691,571)

<u>General Fund Expenditures</u>	<u>Recurring</u>	<u>Non-recurring</u>	<u>Total</u>
Mayor & Council	\$ 518,501	-	518,501
City Attorney	3,083,940	40,000	3,123,940
City Administration	15,610,413	1,110,132	16,720,545
Building & Rental Services	1,357,485	36,766	1,394,251
Planning	1,520,104	813,751	2,333,855
Community Development	1,598,684	128,336	1,727,020
Ann Arbor Housing Commission	4,484,619	75,000	4,559,619
Parks & Recreation	9,890,686	127,978	10,018,664
Finance	4,345,827	21,470	4,367,297
Public Services	5,427,331	385,936	5,813,267
Fire	16,558,102	1,648,798	18,206,900
Police	31,509,629	33,983	31,543,612
Fifteenth District Court	5,176,432	562,158	5,738,590
AAATA	12,845,722	-	12,845,722
Debt Service/Transfers/Other	4,140,714	320,872	4,461,586
<i>Total General Fund Expenditures</i>	<u>\$118,068,189</u>	<u>5,305,180</u>	<u>123,373,369</u>

Problem-Solving Opportunities

This section aims to highlight key areas that will be aided by the filling of an FTE or an organizational focus to effect change.

- Organizational stability – Human Resources Director, Director of Organizational Equity, Service Area Administrator, City Attorney, and City Administrator.
- Downtown solid waste and environmental issues.
- Supporting professional development of staff.
- Facilitate economic growth.
- Facilitate greater transparency.

Acknowledgements

I offer my respect and sincere appreciation for the efforts of the Finance Department, Executive Team, Support Team, and affiliated partners for their extraordinary efforts to develop the FY 2023 budget.

Respectfully yours,

Milton Dohoney Jr.

Milton Dohoney Jr.
City Administrator

M E M O R A N D U M

TO: Mayor and Council

FROM: Milton Dohoney, Jr, City Administrator

DATE: May 16, 2022

SUBJECT: Resolution to Adopt Ann Arbor City Budget and Related Property Tax Millage Rates for fiscal year 2023

Attached for your review and action is the proposed FY 2023 City Budget that totals \$559 million in revenue and \$526 million in expenditures and is in compliance with the City Charter. This budget resolution reflects the recommended budget delivered to you on April 18, 2022.

General Fund Activities

This recommended budget holds recurring expenditure levels in line with the projected revenue levels.

	<u>FY 2023</u>
Recurring Revenues	\$ 118,681,798
Non-recurring Revenues	1,000,000
Use of Fund Balance	<u>3,691,571</u>
	\$ 123,373,369
Recurring Expenditures	\$ 118,068,189
Non-recurring Expenditures	<u>5,305,180</u>
Total Expenditures	\$ 123,373,369

General Fund recurring expenditures increased by \$2,945,656 (+2.6%) compared to FY 2022's adopted budget, and recurring revenues increased by \$5,075,680 (+4.5%). Below is a summary of non-recurring expenditures:

<u>General Fund Non-recurring Expenditures</u>	<u>FY 2023</u>
City Attorney - Contract with former City Attorney	\$ 20,000
City Attorney - Replacment of existing CityLaw software	20,000
City Administrator - Contingency	387,000
City Administrator - Sustainability - Professional Services Reduction	(14,499)
City Administrator - Sustainability - Energy concierge	75,000
City Administrator - Sustainability - Software, sensors & 10,000 trees application	50,000
City Administrator - Sustainability - Training for building code & green rental efficiency	10,000
City Administrator - Sustainability - Council directed feasibility studies, rate analysis, & technical assessments	250,000
City Administrator - Sustainability - Low income sustainability grants	300,000
City Administrator - Clerk - Election equipment supplies for secure storage systems	35,000
City Administrator - Fleet & Facilities - Reduce temporary staff	(5,000)
City Administrator - Fleet & Facilities - Reduce contracted services for building improvements	(75,000)
City Administrator - Fleet & Facilities - Faciliies Maintenance Technician - 1.0 FTE overhire	74,945
Financial & Administrative Services - MSC study	21,470
Community Services - Parks & Rec - Recreation Supervisor - 1.0 FTE overhire	105,292
Community Services - Planning - Deputy Planning Manager - 1.0 FTE overhire	113,751
Community Services - Planning - Master Plan Update	700,000
Community Services - Community Development - Utility support for residents	100,000
Community Services - Community Development - Washtenaw County Child Savings Account Program	28,336
Community Services - Ann Arbor Housing Commission - BIPOC small business development space	75,000
District Court - Reduction in conference, training & travel	(4,000)
District Court - Jury expenses	5,000
District Court - Reduce bailiff working hours by 5 hours per pay period	(10,842)
District Court - Deflection program	572,000
Public Services - WTP - Superior Dam Coating & Steel Repairs	250,000
Public Services - WTP - New US Geological Services Gauging Station upstream of Barton Pond	160,000
Public Services - Engineering - Reduce annual streetlight replacement allocation	(126,732)
Public Services - Administration - Reduce resources to support Public Art efforts	(6,332)
Public Services - Public Works - Urban Forestry Management Plan	9,000
Public Services - Public Works - Apprenticeship program	100,000
Non-Departmental - Additional VEBA Funding	34,000
Safety Services - Fire - Fire Engine replacement	635,000
Total General Fund Non-recurring Expenditures	<u>\$ 3,888,389</u>

FTEs

The City's FTEs are proposed to increase from 785, as adopted for FY 2022, to 802 in FY 2023 (excluding transfers between Service Areas and net of incidental changes):

- 3.0 FTE increase in Community Services, Parks & Recreation
- 2.0 FTE increase in Community Services, Building & Rental
- 6.5 FTE increase in Public Services
- 1.50 FTE increase in City Attorney
- 1.0 FTE increase in Safety Services, Police
- 1.5 FTE increase in Safety Services, Fire
- 1.75 FTE increase in Downtown Development Authority

As part of the workforce planning initiative, Council is authorizing staff to exceed the authorized 802 FTEs by 10 on a temporary basis.

Millage Rates

The following millages are the maximum allowable levy after the Headlee rollback multiplier is applied (for FY 2023 the Headlee rollback multiplier is anticipated to be .9934):

	PROPOSED FY 2023	ACTUAL FY 2022	CHANGE
GENERAL OPERATING	5.7973	5.8359	(0.0386)
EMPLOYEE BENEFITS	1.9323	1.9452	(0.0129)
AAATA	1.9323	1.9452	(0.0129)
REFUSE COLLECTION	2.3184	2.3339	(0.0155)
STREET, BRIDGE & SIDEWALK MILLAGE	2.0155	2.0289	(0.0134)
PARK MAINTENANCE & CAPITAL IMPROVEMENTS	1.0733	1.0805	(0.0072)
OPEN SPACE & PARKLAND PRESERVATION	0.4489	0.4519	(0.0030)
SIDEWALK CONSTRUCTION MILLAGE	0.1986	0.2000	(0.0014)
AFFORDABLE HOUSING MILLAGE	0.9934	1.0000	(0.0066)
TOTAL	<u>16.7100</u>	<u>16.8215</u>	<u>(0.1115)</u>

Prepared by: Marti Praschan, Chief Financial Officer
Approved by: Martin Dohoney, Jr, City Administrator

RESOLUTION TO ADOPT ANN ARBOR CITY BUDGET
AND RELATED PROPERTY TAX MILLAGE RATES
FOR FISCAL YEAR 2023

Whereas, City Council has reviewed the City Administrator's proposed budget for FY 2023 for the City of Ann Arbor, which was submitted on April 18, 2022 in accordance with Charter Section 8.2; and

Whereas, A public hearing and various public meetings have been held to obtain citizen input on the proposed budget; and

RESOLVED, That Council adopts the General Fund Allocations as listed in the FY 2023 Consolidated Plan, to be funded out of the Community Development Budget;

RESOLVED, That any contributions to the Special Assistance Fund in excess of the budgeted amount, shall be appropriated at the time of receipt and for the purpose of the Ann Arbor Assistance Fund;

RESOLVED, That any funds contributed to the Parks Memorials and Contributions fund in excess of the budgeted amount shall be appropriated at the time of receipt for the purpose of that fund without regard to fiscal year;

RESOLVED, That any contributions to the Drug Enforcement Fund, the Federal Equitable Sharing Forfeiture Fund and the Michigan Justice Training Fund in excess of the budgeted amount, shall be appropriated at the time of receipt, without regard to fiscal year, and for the purpose of the Drug Enforcement Fund, the Federal Equitable Sharing Forfeiture Fund and the Michigan Justice Training Fund, respectively;

RESOLVED, That any contributions from the Downtown Development Authority (DDA) to the General Capital Fund for the purpose of the Streetlight Replacement and Painting Project, in excess of the budgeted amount, shall be appropriated at the time of receipt, without regard to fiscal year;

RESOLVED, That City Council approve a temporary waiver of the portions of sections 1.3 and 2.2 of the Other Post-Employment Benefits (OPEB) Funding Policy for FY 2023 that provide for contributions in excess of (a) the Actuarial Determined Contribution for FY 2023, and (b) funds provided under the City of Ann Arbor Employee Benefits millage, for the purpose of providing relief to the City's operating funds due to the COVID-19 pandemic;

RESOLVED, That the proposed list of Capital Improvement projects in the amount of \$256,100,747 are approved; and that \$106,488,247 be appropriated in FY 2023 for these or similar projects, within the respective funds, as determined by the Service Area, and may be carried forward without regard to fiscal year;

RESOLVED, That the Technology Improvement projects in the amount of \$1,400,955 be appropriated without regard to fiscal year;

RESOLVED, That a total 802 full-time equivalent positions be adopted in the FY 2023 budget;

RESOLVED, That as part of the workforce planning initiative, Council is authorizing staff to exceed the authorized 802 FTEs by 10 on a temporary basis;

RESOLVED, That the City Administrator be authorized to transfer funds between service units within the designated service areas or from Non-Departmental within the same fund, or from the City Administrator budget within the same fund;

RESOLVED, That any unspent FY 2022 Annexation Funding in the General Fund Planning service unit budget carry forward to FY 2023;

RESOLVED, That any unspent DDA Grants included in the FY 2022 budget and approved by the DDA Board may be carried forward without regard to fiscal year;

RESOLVED, That any unspent DDA capital funds included in the FY 2022 budget and approved by the DDA Board may be carried forward without regard to fiscal year;

RESOLVED, That the City Council approve the proposed FY 2023 Ann Arbor-Ypsilanti SmartZone LDFA budget, as a component unit of the City of Ann Arbor in Fiscal Year 2023 in a dedicated fund containing \$6,816,617 in revenues and \$6,816,617 in expenditures;

RESOLVED, That the following appropriations constitute the General Fund budget for FY 2023;

<u>REVENUES</u>	
CITY ATTORNEY	\$ 282,323
CITY ADMINISTRATOR	
City Administrator	74,789
Human Resources	437,784
Safety	375,612
Clerk Services	285,495
Fleet & Facilities	1,844,426
Communications	368,665
Information Technology	4,231,153
COMMUNITY SERVICES	
Community Development	-
Ann Arbor Housing Commission	4,031,377
Building & Rental Services	1,650,442
Planning	420,350
Parks and Recreation Services	5,148,507
FINANCIAL SERVICES	
Financial and Budget Planning	20,094,947
Treasury	55,189,050
Assessing	872
PUBLIC SERVICES	
Engineering	2,381,322
Public Works	63,128
Public Services Administration	106,000
Water Treatment	425,000
SAFETY SERVICES	
Police	3,561,569
Fire	412,884
DISTRICT COURT	1,436,396
NON-DEPARTMENTAL	20,551,278
TOTAL GENERAL FUND REVENUES	\$ 123,373,369

EXPENDITURES

MAYOR AND CITY COUNCIL	\$ 518,501
CITY ATTORNEY	3,123,940
CITY ADMINISTRATOR	
City Administrator	1,902,734
Human Resources	2,390,045
Clerk Services	1,834,107
Police Commission	156,392
Safety	367,955
Sustainability & Innovation	1,984,393
Fleet & Facilities	3,503,276
Communications Office	504,628
Information Technology	4,077,015
COMMUNITY SERVICES	
Building & Rental Services	1,394,251
Planning	2,333,855
Community Development	1,727,020
Ann Arbor Housing Commission	4,559,619
Parks and Recreation	10,018,664
FINANCIAL SERVICES	
Accounting	842,493
Assessor	1,045,176
Financial and Budget Planning	1,263,346
Procurement	166,706
Risk Management	119,685
Treasury	929,891
PUBLIC SERVICES	
Public Works	171,119
Engineering	4,519,525
Public Services Administration	99,896
Systems Planning	11,946
Water Treatment Services	1,010,781
SAFETY SERVICES	
Police	31,543,612
Fire	18,206,900
DISTRICT COURT	5,738,590
NON-DEPARTMENTAL	17,307,308
TOTAL GENERAL FUND EXPENDITURES	\$ 123,373,369

RESOLVED, That the following other funds revenue and expenditure appropriations are adopted for FY 2023 budget; and

REVENUES

Fund #	Fund Name	Amount
0001	DDA/HOUSING FUND	\$ 392,800
0002	ENERGY PROJECTS	95,422
0003	DOWNTOWN DEVELOPMENT AUTHORITY	8,267,573
0009	SMART ZONE LDFA	6,816,617
0010	GENERAL	123,373,369
0011	CENTRAL STORES	1,420,136
0012	FLEET SERVICES	11,755,729
0014	INFORMATION TECHNOLOGY	10,960,981
0016	COMMUNITY TELEVISION NETWORK	1,998,281
0021	MAJOR STREET	22,950,632
0022	LOCAL STREET	7,266,497
0023	COURT FACILITIES	225,000
0024	OPEN SPACE & PARKLAND PRESERVATION	3,051,016
0025	BANDEMER PROPERTY	8,344
0026	CONSTRUCTION CODE FUND	5,193,280
0027	DRUG ENFORCEMENT	872
0028	FEDERAL EQUITABLE SHARING	11,154
0033	DDA PARKING MAINTENANCE	2,903,000
0034	PARKS MEMORIALS & CONTRIBUTIONS	820,385
0035	GENERAL DEBT SERVICE	11,935,471
0036	METRO EXPANSION	481,713
0038	ANN ARBOR ASSISTANCE	20,147
0041	OPEN SPACE ENDOWMENT	21,967
0042	WATER SUPPLY SYSTEM	33,054,709
0043	SEWAGE DISPOSAL SYSTEM	32,376,315
0048	AIRPORT	967,537
0049	PROJECT MANAGEMENT	5,856,509
0052	VEBA TRUST	12,591,358
0053	POLICE AND FIRE RELIEF	50,004
0054	CEMETERY PERPETUAL CARE	3,899
0055	ELIZABETH R DEAN TRUST	61,442
0057	RISK FUND	36,098,509
0058	WHEELER CENTER	689,477
0059	EMPLOYEES RETIREMENT SYSTEM	53,687,666
0061	ALTERNATIVE TRANSPORTATION	802,839
0062	STREET, BRIDGE & SIDEWALK MILLAGE	30,304,337
0063	DDA PARKING SYSTEM	19,944,567
0064	MICHIGAN JUSTICE TRAINING	15,136
0069	STORMWATER SEWER SYSTEM	13,999,525
0070	AFFORDABLE HOUSING	1,629
0071	PARK MAINTENANCE & CAPITAL IMPROVEMENTS	7,803,630
0072	SOLID WASTE FUND	23,225,119
0082	STORMWATER BOND	6,982,000
0084	DEVELOPER OFFSET MITIGATION	856,135
0088	SEWER BOND	18,220,000
0089	WATER BOND	26,530,000
0100	COUNTY MENTAL HEALTH MILLAGE	2,709,375
0101	CAPITAL SINKING FUND	404,042
00CP	GENERAL CAPITAL FUND	2,455,728
00MG	MAJOR GRANTS PROGRAMS	500
0102	SIDEWALK CONSTRUCTION MILLAGE	2,800,402
0103	AFFORDABLE HOUSING MILLAGE	6,539,006
		<u>\$ 559,001,781</u>

EXPENDITURES

Fund #	Fund Name	Amount
0001	DDA/HOUSING FUND	\$ 392,800
0002	ENERGY PROJECTS	95,422
0003	DOWNTOWN DEVELOPMENT AUTHORITY	8,267,573
0009	SMART ZONE LDFA	6,816,617
0010	GENERAL	123,373,369
0011	CENTRAL STORES	1,410,100
0012	FLEET SERVICES	11,697,504
0014	INFORMATION TECHNOLOGY	10,960,981
0016	COMMUNITY TELEVISION NETWORK	1,948,402
0021	MAJOR STREET	22,950,632
0022	LOCAL STREET	7,266,497
0023	COURT FACILITIES	225,000
0024	OPEN SPACE & PARKLAND PRESERVATION	1,428,165
0025	BANDEMER PROPERTY	7,000
0026	CONSTRUCTION CODE FUND	5,193,280
0027	DRUG ENFORCEMENT	500
0028	FEDERAL EQUITABLE SHARING	10,000
0033	DDA PARKING MAINTENANCE	2,903,000
0034	PARKS MEMORIALS & CONTRIBUTIONS	750,000
0035	GENERAL DEBT SERVICE	11,935,470
0036	METRO EXPANSION	481,713
0038	ANN ARBOR ASSISTANCE	20,000
0041	OPEN SPACE ENDOWMENT	15,000
0042	WATER SUPPLY SYSTEM	26,324,055
0043	SEWAGE DISPOSAL SYSTEM	28,032,972
0048	AIRPORT	966,254
0049	PROJECT MANAGEMENT	5,856,509
0052	VEBA TRUST	1,402,519
0053	POLICE & FIRE RELIEF	50,000
0055	ELIZABETH R DEAN TRUST	61,442
0057	RISK FUND	36,058,429
0058	WHEELER CENTER	497,241
0059	EMPLOYEES RETIREMENT SYSTEM	49,092,403
0061	ALTERNATIVE TRANSPORTATION	724,798
0062	STREET, BRIDGE & SIDEWALK MILLAGE	30,304,337
0063	DDA PARKING SYSTEM	19,944,567
0064	MICHIGAN JUSTICE TRAINING	15,000
0069	STORMWATER SEWER SYSTEM	11,050,843
0071	PARK MAINTENANCE & CAPITAL IMPROVEMENTS	7,803,630
0072	SOLID WASTE FUND	23,225,119
0082	STORMWATER BOND	6,982,000
0088	SEWER BOND	18,220,000
0089	WATER BOND	26,530,000
0100	COUNTY MENTAL HEALTH MILLAGE	2,705,740
0101	CAPITAL SINKING FUND	400,000
00CP	GENERAL CAPITAL FUND	2,440,000
00MG	MAJOR GRANTS PROGRAMS	500
0102	SIDEWALK CONSTRUCTION MILLAGE	2,800,402
0103	AFFORDABLE HOUSING MILLAGE	6,539,006
		\$ 526,176,791

RESOLVED, That the following millages shall be levied for the City of Ann Arbor for FY 2023:

	PROPOSED
GENERAL OPERATING	5.7973
EMPLOYEE BENEFITS	1.9323
AAATA	1.9323
REFUSE COLLECTION	2.3184
STREET, BRIDGE & SIDEWALK MILLAGE	2.0155
PARK MAINTENANCE & CAPITAL IMPROVEMENTS	1.0733
OPEN SPACE & PARKLAND PRESERVATION	0.4489
SIDEWALK CONSTRUCTION MILLAGE	0.1986
AFFORDABLE HOUSING MILLAGE	<u>0.9934</u>
TOTAL	16.7100

This page intentionally left blank

Summary of Budget Changes from Proposed FY23 to Adopted FY23 Budget

		Revenues	Expenditures
		Proposed Budget \$ 557,593,193	\$ (524,768,203)
Amendment #	Amendment Description		
1	Appropriate Marijuana Excise Tax Revenue	-	(935,336)
2	Low-Income Sustainability Grants Program	-	(240,000)
3	Add 1.0 FTE for Assistant City Attorney & Software Replacement	-	(233,252)
	Use of Fund Balance Due to Amendments	1,195,336	-
	Use of Excess Recurring Funds in the General Fund Due to Amendments	213,252	-
	Total Changes	<u>\$ 1,408,588</u>	<u>\$ (1,408,588)</u>
		Adopted Budget \$ 559,001,781	\$ (526,176,791)

**BUDGET AMENDMENTS
AS APPROVED BY ANN ARBOR CITY COUNCIL
ON MAY 16, 2022**

Amendment 1

Amendment to Appropriate Marijuana Excise Tax Revenue

Whereas, On March 15, 2021 the Ann Arbor City Council resolved (R-21-098) to commit marijuana excise tax funds to spending that “intentionally reinvests in our community, acknowledges the past harm of criminalization, and supports populations disproportionately and negatively impacted by the ‘War on Drugs’”; and

Whereas, That resolution identified “demonstrated needs...in the areas of providing Mental Health services, augmenting Emergency Services response with a desire to place Mental Health Professionals at the forefront of appropriate emergency response, and continuing efforts to expand social justice work”; and

RESOLVED, That City Council appropriate \$935,336 on a non-recurring basis from the General Fund fund balance for the purpose of the following programs:

- \$572,000 to establish a Deflection Pilot Program, including gathering data on the population served and success rate
- \$100,000 for a Public Works Apprenticeship Program for entry-level Public Works positions
- \$100,000 for Utility Support for Residents in Need through Barrier Busters
- \$75,000 to the Ann Arbor Housing Commission, to provide planning support for the creation of a BIPOC Small Business Development Space on the first floor of 121 E. Catherine Street
- \$60,000 to the Office of Sustainability and Innovation for the Low-Income Sustainability Grants Program
- \$28,336 to the Washtenaw County's Child Savings Account (CSA) Program, establishing asset-building accounts for BIPOC and/or low-income children, dedicated for expenses associated with postsecondary education

RESOLVED, That all programs listed herein are to be funded on a one-time basis in FY 2023 and that the programs shall be eliminated if additional recurring funding is not available to continue the programs in future years.

Sponsors: Briggs, Disch, Grand, Radina, and Song

Approved as Presented on a 6-5 Roll Call Vote.

Amendment 2

Amendment to Appropriate \$240,000 to the Office Sustainability and Innovation for a Low-income Sustainability Grants Program

Whereas, the Office of Sustainability and Innovation (OSI) has identified a need for low-income grants to help residents pay for some of the upfront costs of improvements to make their homes safer, healthier, more comfortable, and more sustainable.

RESOLVED, That City Council appropriate \$240,000 from the General Fund fund balance to the FY 2023 Office of Sustainability expenditure budget for the purpose of establishing a Low-Income Sustainability Grants Program on a one-time, nonrecurring basis.

Sponsors: Briggs, Disch, Eyer, Grand and Song

Approved on a 7-4 Roll Call Vote.

Amendment 3

Amendment to add 1.0 FTE for an Assistant City Attorney Position and Appropriate Funding for Software Replacement

Whereas, the City Attorney's Office is experiencing increased demand for its services with increasingly complex legal issues being discussed in our community;

Whereas, it is more cost efficient to hire an internal resource rather than expending resources for everyday work on external counsel;

Whereas, the City Attorney's Office has been using CityLaw as a document management and time management software system since at least 2003, but the vendor has not consistently updated its product with new technology and the City Attorney's Office faces the risk of losing the extensive archives that are stored in CityLaw;

Whereas, the efficiency of the City Attorney's Office and the attorneys' interaction with City Council and City Staff will be significantly enhanced by replacing CityLaw with an updated and robust software system; and

RESOLVED, That City Council add 1.0 FTE for an Assistant City Attorney to the FY 2023 General Fund budget within the City Attorney's Office;

RESOLVED, That City Council appropriate \$165,252 to the FY 2023 General Fund budget within the City Attorney's Office for the additional 1.0 FTE with the source of funding as the recurring General Fund surplus for FY 2023;

RESOLVED, That City Council appropriate \$20,000 to the FY 2023 General Fund budget within the City Attorney's Office for one-time implementation costs for the replacement of the CityLaw software, with the source of funding as a one-time use of General Fund fund balance;

RESOLVED, That City Council appropriate \$48,000 to the FY 2023 General Fund budget within the City Attorney's Office for the annual software maintenance costs for the replacement of CityLaw with the source of funding as the recurring General Fund surplus for FY 2023; and

RESOLVED, That a total of 802 full-time equivalent positions be adopted in the FY 2023 budget.

Sponsors: Taylor, Eyer, Grand, Griswold and Radina

Approved on a Voice Vote with Councilmember Hayner voting in opposition.

This page intentionally left blank

Information Pages: Community Profile

The City of Ann Arbor is located in the approximate center of Washtenaw County in the southeastern section of Michigan's Lower Peninsula. The City is approximately 28 square miles in area and serves as the county seat. The 2020 census places the population at 123,851, making it the fifth largest city in Michigan.

Ann Arbor offers a unique blend of business, education and recreational opportunities. Through the efforts of local builders, contractors, and retailers, the City has not only grown at its outer boundaries, but the central City remains a vibrant dining, service, and entertainment location. The area is serviced by prominent legal counsel, excellent account and brokerage houses, several advertising agencies, employment services, insurance companies, realtors, data processing centers, travel agencies, and testing facilities, as well as consultants and engineering firms for all needs. Additionally, the City has attracted high technology research industries in the computer, engineering, and energy fields, which are expected to aid in the future economic growth of the area.

There are a number of cultural and recreational attractions available to Ann Arbor residents including the Professional Theater Program at the University of Michigan, Ann Arbor Civic Theater, Ann Arbor Symphony Orchestra, University Musical Society presentations, and a number of museums and galleries. There are several public and private golf courses, and the City park system encompasses 2,195 acres, which includes 163 park sites, about 1,200 acres of natural areas and 70 miles of shared-use paths. The City is also home to the largest canoe livery in the State on the Huron River. The collegiate sports spectator can see first-class sporting events throughout the year at the University, including football, basketball, baseball, and hockey.

Housing

A varied housing supply exists in Ann Arbor to meet the wide range of needs of local residents. The housing stock includes single-family homes, duplexes, condominiums, multiple family apartments, and rooms in houses and dormitories. The housing market generally follows the University of Michigan's schedule (more housing is available in the spring and less at the start of each semester). In addition to several newer subdivisions in and around the City, Ann Arbor's older housing is, for the most part, in excellent condition and in considerable demand. The City's west side and downtown have been designated historical districts, where the homes retain the charm, character and unique architecture of days past.

Rental housing, furnished and unfurnished, is available throughout the City in a wide range of styles, sizes, and prices. The following statistics further identify Ann Arbor's housing characteristics:

	<u>1990</u>	<u>2000</u>	<u>2010</u>	<u>2020</u>
Total year-round housing units	44,010	47,218	49,871	53,213
Total occupied housing units	41,657	45,693	45,166	49,948
Median value owner occupied, single-family housing unit	\$116,400	\$181,400	\$240,400	\$346,800

Information Pages: Community Profile

Economy

The University of Michigan plays a significant role in the economy of Ann Arbor and is the largest employer in the area. Other employers are drawn to the area by the university's research and development, and by its graduates. High tech, health services and biotechnology are other major components of the city's economy; numerous medical offices, laboratories, and associated companies are located in Ann Arbor.

<u>Employers</u>	<u>2021</u>		
	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Top City Employers</u>
University of Michigan	35,446	1	76.52%
Ann Arbor Public Schools	2,607	2	5.63%
Integrated Health Associates, Inc.	1,592	3	3.44%
Washtenaw County	1,322	4	2.85%
Thompson-Reuters	1,155	5	2.49%
Terumo Cardiovascular Group	1,100	6	2.37%
Domino's Pizza	1,000	7	2.16%
City of Ann Arbor	700	8	1.51%
IBM Watson Health	700	9	1.51%
Zingerman's Family Businesses	700	10	1.51%
Total	46,322		100.00%

<u>Taxpayer</u>	<u>Type of Business</u>	<u>2021</u>		
		<u>Taxable Value</u>	<u>Rank</u>	<u>Percentage of Total City Taxable Value</u>
DTE Electric Company	Utility	\$ 66,372,915	1	1.02%
GEDR Landmark LLC 1300 S University	Apartments	45,366,900	2	0.70%
Briarwood Shopping Complex	Shopping Center	43,244,035	3	0.67%
BVK HSRE Ann Arbor, LLC	Apartments	42,795,962	4	0.66%
Brixmor (formerly AMCAP) Arborland LLC	Shopping Center	40,673,198	5	0.63%
CPI Foundry, LLC	Apartments	38,656,700	6	0.59%
CAN IV Packard Square, LLC	Apartments	28,659,700	7	0.44%
CCSHP Ann Arbor Two, LLC (Six11)	Apartments	27,736,100	8	0.43%
CCSHP Ann Arbor I, LLC (The Yard)	Apartments	27,212,780	9	0.42%
Orion North Star, LLC (Winwood)	Apartments	25,543,782	10	0.39%
Total		\$ 386,262,072		5.94%

Information Pages: Community Profile

Higher Education

The University of Michigan has a reputation for academic excellence and is one of Ann Arbor's greatest assets. Rated among the top three public universities by the U.S. News and World Report, the University enrolls approximately 48,000 students. The school is well equipped to provide instruction and research opportunities in a wide variety of fields.

Other colleges and universities in the area include Washtenaw Community College, Eastern Michigan University, and Concordia University.

Medical Facilities

Students and residents of Ann Arbor are served by the nationally acclaimed University of Michigan Medical Center. The University of Michigan Health System (UMHS) includes University Hospital, C.S. Mott Children's Hospital and Women's Hospital in its core complex. UMHS also operates out-patient clinics and facilities throughout the city. The area's other major medical centers include a large facility operated by the Department of Veterans Affairs and Saint Joseph Mercy Hospital.

Population Characteristics

The residents of the City have an above average education and enjoy a stable, fairly high income. According to the 2020 U.S. Census, 77% of its residents over 25 years of age had completed a bachelor's degree or higher.

	<u>1990</u> <u>U.S.</u> <u>Census</u>	<u>2000</u> <u>U.S.</u> <u>Census</u>	<u>2010</u> <u>U.S.</u> <u>Census</u>	<u>2020</u> <u>U.S.</u> <u>Census</u>
Age Distribution				
Percent of persons 17 years & under	17.3%	25.2%*	27.4%*	12.4%
Percent of persons 18-64 years old	75.5	67.0**	64.2**	75.7
Percent of persons 65 years and over	7.2	7.9	8.6	11.9
* Persons 19 years and under				
** Persons 20-64 years old				
Education Levels				
Percent of persons who completed four years of high school or more	93.9%	95.7%	96.9%	97.6%
Percent of persons who completed four years of college or more	64.2%	69.3%	71.1%	77.3%
Median Family Income	\$50,192	\$71,293	\$85,110	\$115,479

Information Pages: Community Profile

Transportation

A major expressway network surrounds Ann Arbor including Interstate 94, the major east-west artery across Michigan connecting Detroit and Chicago, and U. S. 23, which links Ann Arbor to northern Michigan and Ohio to the south. M-14 is a major eastbound connector to I-275 and I-96, which supplies access to the northern metropolitan areas of Wayne, Oakland and Macomb Counties.

The Ann Arbor Area Transportation Authority (AAATA) operates public bus services throughout Ann Arbor and some parts of Washtenaw County. Passenger rail service is available to the east through Detroit and to the west through Chicago from the Amtrak Passenger Station in Ann Arbor.

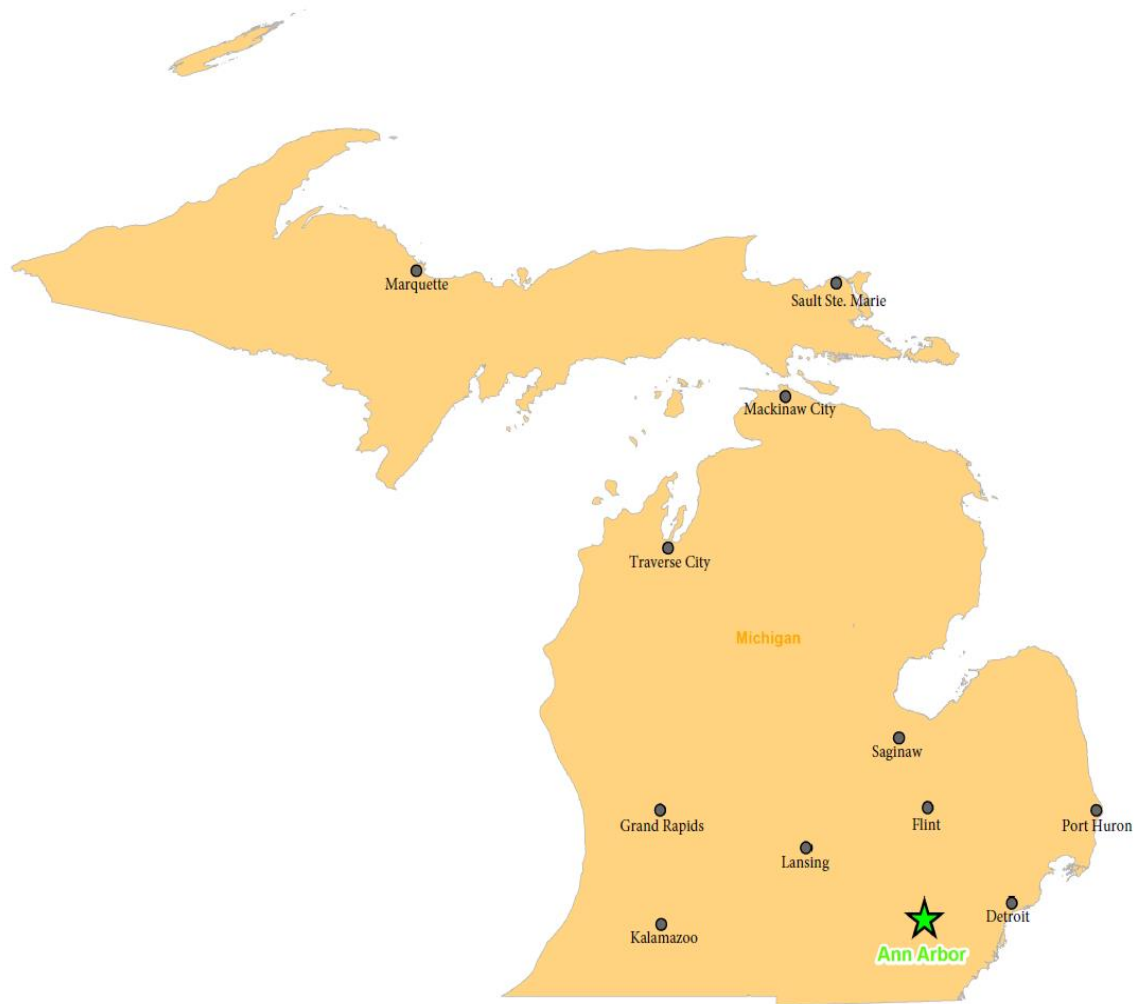
Corporate and flight training service is provided by the Ann Arbor Municipal Airport, located on the south side of Ann Arbor. Willow Run Airport, 11 miles from Ann Arbor, is a cargo transportation center and airline service is available on major commercial carriers from Detroit Wayne County Metropolitan Airport, 25 miles east of the City.

Utilities

Water and sewage disposal is provided by the City of Ann Arbor Water Utilities Service Unit. Other utilities are provided by private entities. Electric power and natural gas are supplied by DTE Energy Company. Cable TV service is primarily provided by Comcast.

Information Pages: Community Profile

Places of Interest



Distance from Ann Arbor

- Ann Arbor Hands-On Museum – 0.1 Miles
- Michigan Theater – 0.3 Miles
- Michigan Stadium – 1.2 Miles
- University of Michigan Museum of Art – 0.6 Miles
- University of Michigan Museum of Natural History – 0.8 Miles
- Matthaei Botanical Gardens – 6 Miles
- The Henry Ford Museum – 38 Miles
- Detroit – 43 Miles
- Detroit Institute of Arts – 41 Miles
- Ford Field – 42 Miles
- Lansing – 65 Miles
- Grand Rapids – 132 Miles
- Traverse City – 239 Miles
- Mackinac Bridge – 273 Miles
- Marquette – 439 Miles

Information Pages: Miscellaneous Community Statistics

Date of incorporation: 1851
 Form of government: Council – Administrator
 Permanent employees: 802

Area and Population Data:

<u>Year</u>	<u>Population</u>	<u>Area in Square Miles</u>
1960	67,340	15.0
1970	100,035	23.3
1980	107,969	23.5
1990	109,592	27.0
2000	114,024	28.5
2010	113,934	28.6
2020	123,851	28.6

Public Services (FY 2021):

Number of street lights:	7,811
Traffic signals:	159
Miles of streets:	298.2
Pavement Treatments:	34.468 (lane miles)



Barton at Boardwalk Sidewalk Installation



Water Treatment Plant Filter Gallery Rehabilitation Project

Information Pages: Miscellaneous Community Statistics

Fire:

Number of stations	5
Emergency responses	7,870
Inspections	981

Police:

Physical arrests	998
Parking violations	51,289
Traffic violations	3,354

Stormwater:

Miles of storm sewers	290
-----------------------	-----

Water:

Average daily consumption	12.53 (millions of gallons)
Miles of water mains	462
Storage capacity	19,000 (thousands of gallons)

Wastewater:

Miles of sanitary sewers	365
Treatment capacity	48,000 (thousands of gallons)



Fire Department - 3-Alarm Fire
at Cranbrook Village
(February 2022)

Police Department
New Police Officers (July 2021)

Information Pages: Miscellaneous Community Statistics

Culture and recreation:

Number of parks	163
Acres of parkland	2,195
Playgrounds	80
Baseball/softball diamonds	34
Soccer/football fields	24
18-hole golf courses	2
Ice arenas	1 enclosed, 1 outdoor with roof
Pools	1 indoor, 3 outdoor
Senior center	1
Community centers	2
Science center	1
Farmers market	1
Canoe liveries	2
Skate park	1

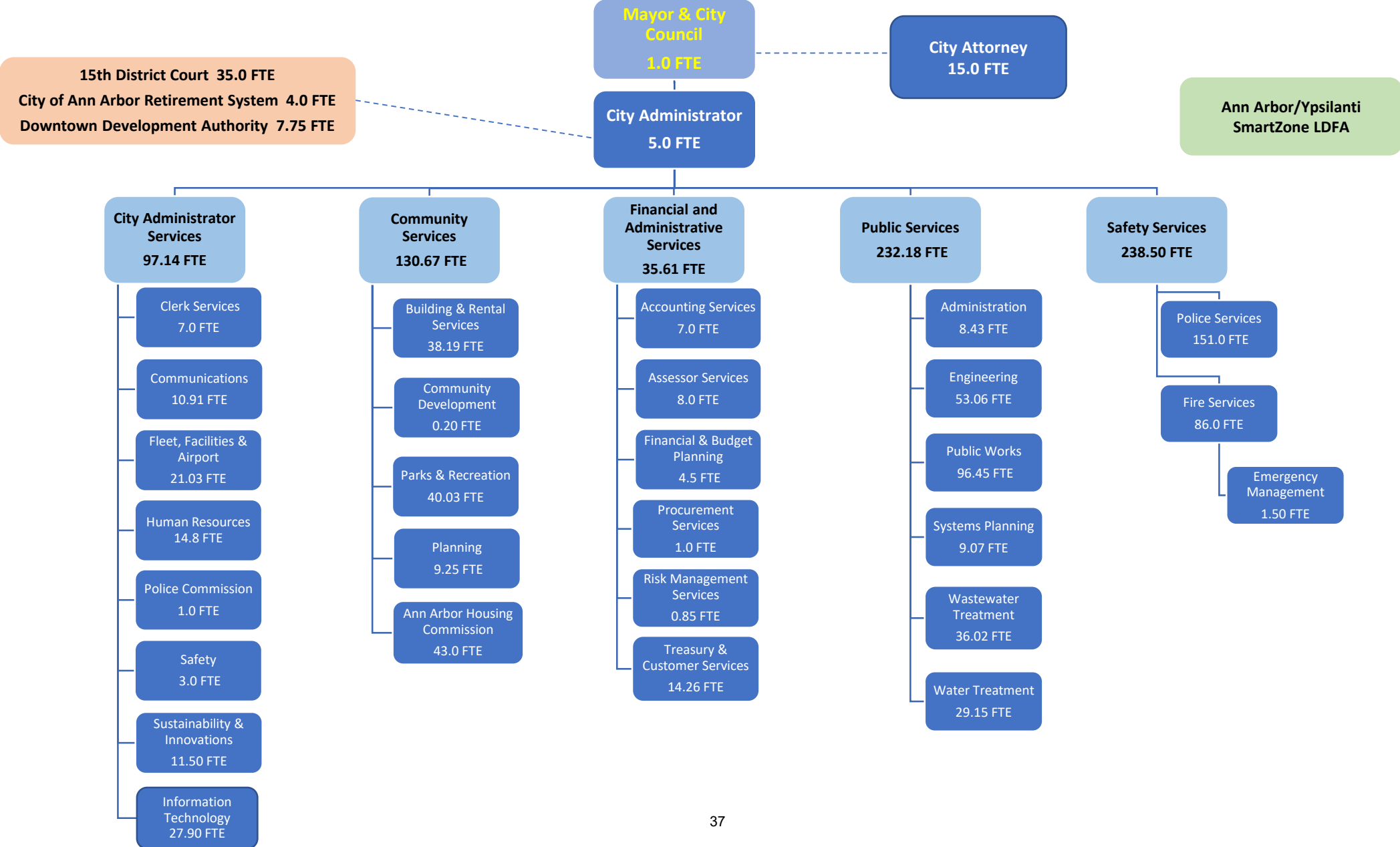


Bromley Park Playground
Improvements



Huron River Day 2022

CITY OF ANN ARBOR ORGANIZATIONAL CHART

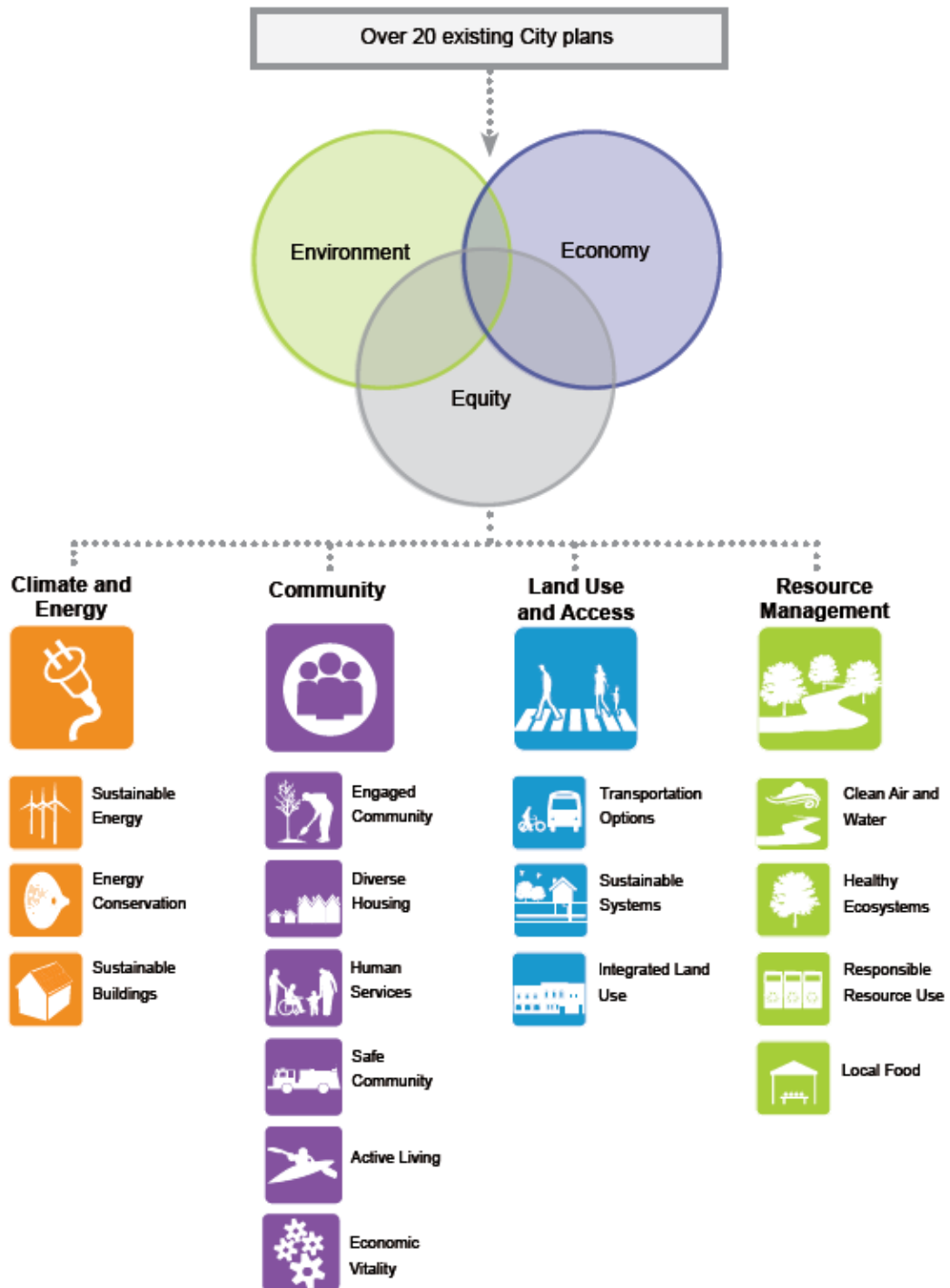


Information Pages: The Budget Process

The Annual Operating Budget is the mechanism for implementing the City’s Organizational Strategic Plan (OSP) and achieving the objectives of its Sustainability Framework. The budget process involves determining the nature and level of services provided to the public according to the direction established within these documents and aligned with the priorities established collaboratively by the City Council, the City Administrator, and the resident survey. The OSP establishes the City’s vision, mission, goals, and core values, as presented below:



Information Pages: The Budget Process



Information Pages: The Budget Process

Goals	Primary Unit	Supporting Unit(s)	Target Source(s)
Climate & Energy	Sustainable Energy	Ann Arbor Housing Commission	Energy Challenge Resolution (R-11-142), Climate Action Plan, Housing Commission, City Council Resolution (R-13-283), new
	Energy Conservation	Information Technology	Climate Action Plan, Budget Goals, new
	Sustainable Buildings	Planning and Development	Solar Roofs Resolution (R-342-7-06), Downtown Zoning Incentives, Climate Action Plan, Washtenaw County Sustainable Communities Challenge Grant, new
Community	Engaged Community	Systems Planning, Planning and Development, Information Technology, Parks, Project Management	Budget Goals, new
	Diverse Housing	Community and Economic Development, Downtown Development Authority	Housing Commission, Budget Goals, DDA
	Human Services	Housing Commission, Community and Economic Development	Housing Commission, Budget Goals
	Safe Community	Police	Budget Goals, Flood Mitigation Plan, Housing Commission, new
	Active Living & Learning	Parks and Recreation	Parks and Recreation Open Space Plan, Budget Goals, DDA
Land Use & Access	Economic Vitality	Planning and Development, Downtown Development Authority, Systems Planning	Redevelopment Ready Community Best Practices Report, DDA, new
	Transportation Options	Project Management	Non-Motorized Transportation Plan, Non-Motorized Transportation Planning and Policy Updates, Climate Action Plan, Connector Feasibility Study, Budget Goals, DDA, new
	Sustainable Systems	Systems Planning	Draft Urban and Community Forest Management Plan, Budget Goals, new
Resource Management	Integrated Land Use	Planning and Development	City Master Plan, DDA, new
	Clean Air & Water	Systems Planning	Budget Goals, Capital Improvement Plan, Transportation Plan, Climate Action Plan, DDA, new
	Healthy Ecosystems	Systems Planning	Draft Urban and Community Forest Management Plan, Budget Goals, Stormwater Management Program, Huron River Impoundment Management Plan, new
	Responsible Resource Use	Systems Planning	Solid Waste Resource Plan, Budget Goals
	Local Food	Parks and Recreation	Farmers Market, Greenbelt District Strategic Plan, Budget Goals

Information Pages: The Budget Process

The actual budget process began in late fall with the City Council formulating some priorities and relating them to the strategic goals and values.

Individual service units began the budget process by formulating service unit goals and objectives that reflect the policy documents. Once the goals and objectives were developed, the service units prepared financial budget requests, which were submitted in January.

In recent years, the City has used the “Target Based” budgeting technique because of limited revenue growth. This technique has proven to be successful for maintaining a balanced-budget of recurring expenses not exceeding recurring revenues. Under this system, the City Council decides the highest priorities. City staff then develops funding levels for each service unit by working with the service area administrators to match funding needs with available revenue. Budget targets are established based on anticipated revenues and growth in expenditures while incorporating the strategic goals and objectives identified earlier in the budget process. The goals and objectives assist in determining where more resources are needed.

The “Target Based” process provides for budgeting of the same activities to occur in the projections. The following is an example of the formula applied in the process:

$$\text{New Budget} = \text{Prior Budget} \times (1 + \text{Economic Assumptions}) - \text{Fixed \%}$$

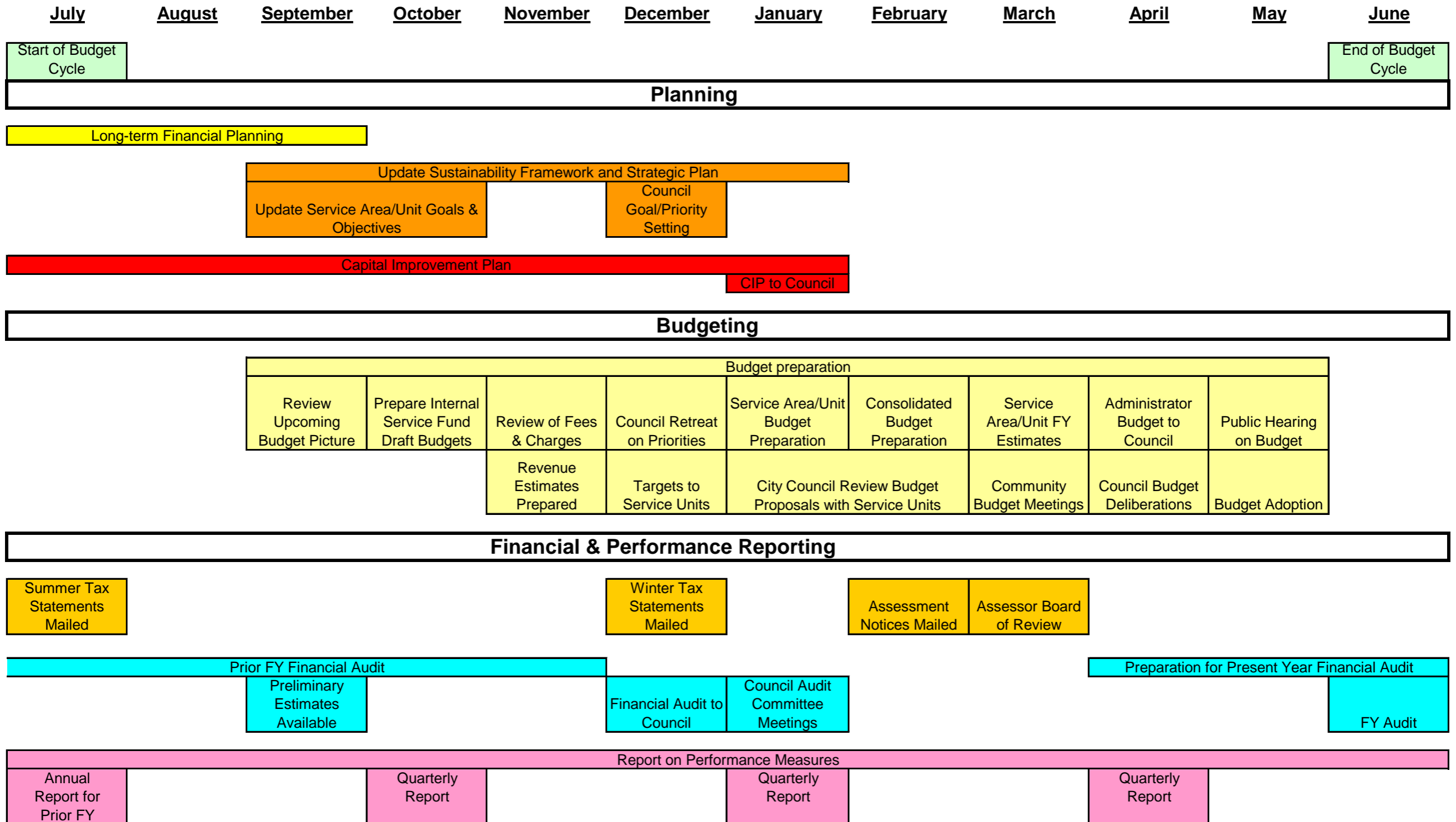
If after economic assumptions are applied reductions are needed, a fixed percentage is applied equally to all service units’ budgets in determining the target levels.

The service units then determine the best way to allocate funds among expenses to remain within the target while meeting the assigned goals. By allowing the service units the ability to determine how funds are spent within the unit, the operating units have greater ownership in how they provide services. They are also able to consider ideas generated by the Priority Based Budgeting brainstorming sessions.

In accordance with the City Charter, the City Administrator's Recommended Budget is submitted to City Council at its second meeting in April. The City Council, with at least seven affirmative votes, adopts the budget no later than the end of its second meeting in May. According to the City Charter, should the City Council not adopt an annual budget, the City Administrator's Recommended Budget will automatically take effect as submitted. After the budget has been adopted, City Council may amend the budget by a concurring vote of not fewer than eight members of City Council.

For FY 2023, the Council adopts the second of a two-year fiscal plan. When preparing the FY 2023 budget, the second year of the two-year fiscal plan, financial projections are modified for key assumption changes. This second year typically only requires minor adjustments and provides the organization time to focus on delivering services.

Information Pages: The Budget Process - Financial Calendar



Information Pages: Financial Goals

Mission

The City of Ann Arbor's mission is to deliver exceptional services that sustain and enhance a vibrant, safe and diverse community.

Introduction

A summary of the financial goals is included in the sections below. These activities will guide the City's fiscal activities over the course of the 2023 fiscal year and beyond. This financial planning provides a process for continuing discussion, analysis, policy change and re-analysis with a focus on the City's long-term financial stability.

General Observations and Assessment of Current Conditions

- The City is experiencing steady property tax receipt increases primarily due to new construction and increase in the Consumer Price Index (CPI).
- Statutory state-shared revenue is expected to increase in FY 2023. The State of Michigan has changed the method for the City to be eligible to receive these funds over the past several years. The City plans to pursue receipt of these funds in FY 2023.
- The City is increasing its contributions to the VEBA Trust to pay for future retiree health care expenditures above the FY 2022 level, which had been reduced due to the global pandemic. However, the additional amount remains below previous funding levels and City Council has waived sections 1.3 and 2.2 of the Other Post-Employment Benefits (OPEB) policy for FY 2023. The City amended the plan to be an "access-only" plan for new hires in 2012.
- The City's retirement system is funded at 100% as of June 30, 2021 on a market basis.
- The General Fund unassigned fund balance on June 30, 2021 was at 26% of total General Fund expenditures.

Conclusions

The City of Ann Arbor has seen economic improvement in the local economy. The local area unemployment rate is 4.7% as of June 2021 (most likely due to the COVID-19 pandemic), and residential property values are increasing in most neighborhoods. Retiree health care costs are substantially lower than previously planned, employees are contributing more towards their benefits, and wage levels, excluding union step increases, are increasing modestly.

Despite these beneficial factors, the funding mechanisms in place to support local governments have not been addressed at the State level. As the City looks ahead, its costs are projected to increase at a modest 2%-3% per year but recurring revenues are only projected to increase 1.5%-2.0% per year. The effects of the global pandemic will continue to exert short-term pressures during FY 2023.

Information Pages: Financial Goals

Financial Management Short-term Goals

1. **Continuously improve service delivery efficiency** through consolidation of services, investment in technologies and challenging existing ways of delivering services.
2. **Develop meaningful performance measures** to achieve critical objectives and encourage individual accountability within the organization.
3. **Improve cost efficiency** on an annual basis. FTE vacancies are monitored to determine if the position is needed for the remainder of the fiscal year. All non-personnel expenses are evaluated for necessity.
4. **Support economic development actions** and coordinate activities and incentives with other institutions for maximum benefit.
5. **Revise the City's 2-year fiscal plan and related goals, objectives, activities, and performance measures** based on the City's Sustainability Framework and Organizational Strategic Plan.
6. **Continue the development of a long-term capital financial plan.** The Capital Budget will integrate the Capital Improvements Program (CIP).

Long-term Goals

1. Monitor the effectiveness of the funding policy changes for Voluntary Employee Beneficiary Association (VEBA) and determine if changes are needed.
2. Monitor the effectiveness of the funding policy changes for pension and determine if changes are needed.
3. Reserve a consistent level for capital outlay. Sustain adequate net revenues to maintain infrastructure and provide for sufficient debt service coverage ratios.
4. Maintain strong tax collections and monitor tax delinquency.
5. Balance recurring revenues and recurring expenditures to avoid deficit spending. Decisions concerning the provision of services should always be within this framework of maintaining this balance.
6. In the General Fund, there shall be a minimum balance (unassigned fund balance) of 15% to 20%; provided that when necessary use of these funds occurs, subsequent budgets will be planned for additions to fund balance to maintain this standard over a rolling five-year average. Higher balances should be maintained in times of economic uncertainty.

Information Pages: Financial Goals

7. Reconsider city funding policy when higher levels of government reduce or eliminate their funding for activities they are traditionally supporting (i.e. HUD support for affordable housing).
8. Encourage governmental activities that can be self-funded to do so.
9. Monitor methods of cost allocations and periodically reassess their effectiveness.

Information Pages: Legal Debt Limit

Overview

The debt service funds are used to record the debt service of the City. State law does not allow the City to issue general obligation debt in excess of 10% of State Equalized Value (SEV); the debt limit as of June 30, 2021 was \$875 million. The debt subject to that limit as of June 30, 2021, was \$107 million or 1.2% of the total SEV. Other indebtedness is financed through dedicated millages such as parks millages, specific revenues like water and sewer revenues and direct charges to individual taxpayers as with special assessments. Indebtedness, which is repaid from dedicated financing sources, does not count against the 10% of SEV limit. The total City debt (general obligation and all others) as of June 30, 2021 was \$270 million (including premiums and discounts).

CITY OF ANN ARBOR
Financial Policy Summary

Financial Policy	Legislation	Purpose	Compliance
General Debt Policy	11-0749	The Debt Management Policy adopted by City Council on 6/20/2011 provides the general framework for planning and reviewing debt proposals.	x
Fund Balance Classifications	11-0749	The Fund Balance Policy adopted by City Council on 6/20/2011 specifies the size and composition of the City's desired fund balance (net assets for enterprise funds) and to identifies certain requirements for classifying fund balance in accordance with GASB 54.	x
Investment Policy	16-1332 & 21-1039	The Investment Policy adopted by City Council on 10/17/2016 provides guidance on investing public funds in a manner which will provide the highest investment return with the maximum security while meeting the daily cash flow demands of the City and conforming to Michigan public Act 20 of 1943. This policy was updated by City Council on 8/2/2021.	x
General Pension Policy	18-0608	The Pension Policy adopted by City Council on 5/21/2018 provides the general framework for funding the City's defined benefit pension plan.	x
General OPEB Policy	18-0608	The Pension Policy adopted by City Council on 5/21/2018 provides the general framework for funding the City's OPEB plan.	x
Capital Financing Policy	18-0609	The Capital Financing Policy adopted by City Council on 5/21/2018 provides a basis for funding future capital repair/replacement of existing assets.	x
Enterprise Fund Capital Financing Policy	18-0609	The Enterprise Fund Capital Financing Policy adopted by City Council on 5/21/2018 ensures that financial resources are properly managed to meet the present and future enterprise fund capital repair/replacement of existing assets in enterprise funds.	x

Information Pages: Debt Policy

The following debt management policy, adopted by City Council, should be used to provide the general framework for planning and reviewing debt proposals. City Council recognizes there are no absolute rules or easy formulas that can substitute for a thorough review of all information affecting the City's debt position. Debt decisions should be the result of deliberative consideration of all factors involved.

1. General Debt Policy

- 1.1 The City shall seek to maintain and, if possible, to improve its current AA2/AA+ bond rating so borrowing costs are minimized and access to credit is preserved. It is imperative that the City demonstrates to rating agencies, investment bankers, creditors, and taxpayers that City officials are following a prescribed financial plan. The City will follow a policy of full disclosure by communicating with bond rating agencies to inform them of the City's financial condition.
- 1.2 Every future bond issue proposal will be accompanied by an analysis provided by the proposing service area, demonstrating conformity to the debt policies adopted by City Council. The Financial Services Area Administrator will review and comment on each bond issue proposal regarding conformance with existing debt and financial policies, and specific aspects of the proposed financing package and its impact on the City's creditworthiness.
- 1.3 The City recognizes that it is of the utmost importance that elected and appointed City officials, and all others associated with the issuance of City debt, not only avoid the reality of a conflict of interest, but the appearance thereof as well. City officials must conduct themselves in a manner consistent with the best interests of the City and taxpayers. Elected and appointed City officials should avoid even the appearance of linkages between politics and public finance that can erode the confidence of taxpayers, ratepayers, and voters. This includes avoiding gratuities and political contributions of more than nominal value from service providers and the disclosure of all possible conflicts of interest shall be provided in writing and filed with the City Clerk.
- 1.4 Bonds will be sold on a competitive basis unless it is in the best interest of the City to conduct a negotiated sale. Competitive sales will be the preferred method. Negotiated sales may occur when selling bonds for a defeasance of existing debt, for current or advanced refunding of debt, or for other appropriate reasons.

2. Taxpayer Equity

- 2.1 Ann Arbor's property taxpayers and citizens who benefit from projects financed by bonds should be the source of the related debt service funding. This principle of taxpayer equity should be a primary consideration in determining the type of projects selected for financing through bonds. Furthermore, the principle of

Information Pages: Debt Policy

taxpayer equity shall be applied for setting rates in determining net revenues for bond coverage ratios.

3. Uses

- 3.1 Bond proceeds should be limited to financing the costs of planning, design, land acquisition, buildings, permanent structures, attached fixtures or equipment, and movable pieces of equipment, such as fire engines, or other costs as permitted by law. Utility revenue bond proceeds may be used to establish a debt service reserve as allowed by State law. Acceptable uses of bond proceeds can be viewed as items, which can be capitalized. Non-capital furnishings and supplies will not be financed from bond proceeds. Refunding bond issues designed to restructure currently outstanding debt are an acceptable use of bonds proceeds.
- 3.2 The City will not use short-term borrowing to finance operating needs except in the case of an extreme financial emergency, which is beyond its control or reasonable ability to forecast. Recognizing that bond issuance costs add to the total interest costs of financing, the City shall perform due diligence to ensure that installment agreement or other legally appropriate debt is considered whenever applicable.

4. Decision Analysis

- 4.1 Whenever the City is contemplating a possible bond issue, information will be developed concerning the following four categories commonly used by rating agencies assessing the City's creditworthiness. The subcategories are representative of the types of items to be considered. The Chief Financial Officer will present this information to the Budget Committee for its review and recommendation to the City Administrator.
 - 4.1.a Debt Analysis
 - Debt capacity analysis
 - Purpose for which debt is issued
 - Debt structure
 - Debt burden
 - Debt history and trends
 - Adequacy of debt and capital planning
 - Obsolescence of capital plant
 - 4.1.b Financial Analysis
 - Stability, diversity, and growth rates of tax or other revenue sources
 - Trend in assessed valuation and collections
 - Current budget trends
 - Appraisal of past revenue and expenditure trends
 - History and long-term trends of revenues and expenditures
 - Evidences of financial planning
 - Adherence to generally accepted accounting principles

Information Pages: Debt Policy

- Audit results
 - Fund balance status and trends in operating and debt funds
 - Financial monitoring systems and capabilities
 - Cash flow projections
- 4.1.c Governmental and Administrative Analysis
- Government organization structure
 - Location of financial responsibilities and degree of control
 - Adequacy of basic service provision
 - Intergovernmental cooperation/conflict and extent of duplication
 - Overall city planning efforts
- 4.1.d Economic Analysis
- Geographic and location advantages
 - Population and demographic characteristics
 - Wealth indicators
 - Housing characteristics
 - Level of new construction
 - Types of employment, industry, and occupation
 - Evidences of industrial decline
 - Trend of the economy
- 4.2 The City may use the services of qualified internal staff and outside advisors to assist in the analysis, evaluation, and decision process, including bond counsel and financial advisors. Recognizing the importance and value to the City's creditworthiness and marketability of the City's bonds, this policy is intended to ensure that potential debt complies with all laws and regulations, as well as sound financial principles.
5. **Debt Planning**
- 5.1 General obligation bond borrowing should be planned and the details of the plan must be incorporated in the Ann Arbor Capital Improvement Plan.
- 5.2 General obligation bond issues should be included in at least one Capital Improvement Plans preceding the year of the bond sale. The first inclusion should contain a general description of the project, its timing, and financial limits; subsequent inclusions should become increasingly specific.
6. **Communication and Disclosure**
- 6.1 Significant financial reports affecting or commenting on the City will be forwarded to the rating agencies. Each bond prospectus will follow the disclosure guidelines of the Government Finance Officers Association of the U.S. & Canada.

Information Pages: Debt Policy

6.2 The City should attempt to develop coordinated communication processes concerning collective plans for future debt issues with all other jurisdictions with which it shares a common property tax base. Reciprocally, shared information on debt plans including amounts, purposes, timing, and types of debt would aid each jurisdiction in its debt planning decisions.

7. **General Obligation Bonds**

7.1 Every project proposed for financing through general obligation debt should be accompanied by a full analysis of the future operating and maintenance costs associated with the project.

7.2 Generally, bonds cannot be issued for a longer maturity schedule than a conservative estimate of the useful life of the asset to be financed. The City will attempt to keep the average maturity of general obligation bonds at or below 20 years. The City will limit the total of its general obligation debt to a level consistent with Michigan law.

7.3 Whenever possible, the City will finance capital projects by using self-supporting revenue bonds. Revenue bonds assure the greatest degree of equity because those who benefit from a project and those who pay for a project are most closely matched.

8. **Limited Tax General Obligation Debt**

8.1 Limited tax general obligation bonds should be considered when constraints preclude the practice of voter approved general obligation bonds. As a precondition to the issuance of limited tax general obligation bonds, all alternative methods of financing should have been investigated. Consideration should always be given to provide a pledge of facility revenue to accompany the basic pledge of limited tax revenues.

8.2 Limited tax general obligation bonds should be issued under certain conditions:

8.2.a A project to be financed will generate positive net revenues, i.e., additional revenues generated by the project will be greater than the debt service requirements. The net revenues should be positive over the life of the bonds, and be positive each year if possible. The City recognizes that net revenues may not be positive in the early years of certain projects, but should be positive within a reasonable time period of five to seven years. These calculations will be made on a conservative basis so that the potential for a long-term net decrease in general fund revenues is minimized.

8.2.b Matching fund monies are available which may be lost if not applied for in a timely manner.

Information Pages: Debt Policy

8.2.c Catastrophic conditions.

8.2.d A project may be financed when the analysis shows the impact to the organization is in the best interest of the City for the long-term.

9. Revenue Bonded Debt

9.1 It will be a long-term goal that each utility or enterprise will ensure future capital financing needs are met by using a combination of current operating revenues and revenue bond financing. Therefore a goal is established that 15% of total project costs should come from operating funds of the utility or enterprise.

9.2 It is City policy that each utility or enterprise should provide adequate debt service coverage. A specific factor is established by City Council that projected operating revenues in excess of operating expenses less capital expenditures, depreciation and amortization in the operating fund should be at least 1.25 times the annual debt service costs. An example of the debt coverage calculation is below.

<u>Debt Coverage Example:</u>	
Operating Revenues	\$19,897,796
Operating Investment Income	<u>488,768</u>
Total Operating Revenue	\$20,386,564
Operating Expenses	\$15,043,747
Less: Depreciation and Amortization	<u>2,602,875</u>
Net Expenses	\$12,440,872
Net Revenue Available for Debt Service	\$ 7,945,692 (1*)
Principal	\$ 3,850,000
Interest	<u>1,890,994</u>
Total Debt Service	\$ 5,740,994 (2*)
Debt Coverage Ratio (1* divided by 2*)	1.38

10. Short Term Financing/Capital Lease Debt

10.1 Short-term financing or capital lease debt will be considered to finance certain equipment and rolling stock purchases when the aggregate cost of equipment to be purchased exceeds \$25,000. Adequate funds for the repayment of principal and interest must be included in the requesting service area's approved budget.

10.2 The term of short-term financing will be limited to the usual useful life period of the vehicle or equipment, but in no case will exceed fifteen years.

Information Pages: Debt Policy

10.3 Service areas requesting capital financing must have an approved budget appropriation. Service areas shall submit documentation for approved purchases to the Financial Services area each year within 60 days after the annual budget is adopted. The Financial Services area will consolidate all requests and may solicit competitive or negotiated proposals for capital financing to ensure the lowest possible interest costs.

11. Defeasance of Bonds (Refunding)

11.1 The City will solicit the advice of bond counsel and financial advisor in order to outline key legal and financial issues. Three key criteria will be evaluated when considering a refunding candidate:

- Financial and Policy Objectives
- Financial Savings / Results
- Bond Structure and Escrow Efficiency

11.2 Financial and Policy Objectives - The City will ensure that refunding bond issues comply with the Debt Management Policy objectives set forth herein, and otherwise comply with other City policies.

11.3 Financial Savings - The City shall ensure that refunding results in a positive Net Present Value savings of at least 3%, or \$100,000. In certain circumstances, lower savings thresholds may be justified. For example, when an advance refunding is being conducted primarily for policy reasons (other than economic savings), interest rates are at historically low levels or the time remaining to maturity is limited, and as such, future opportunities to achieve greater savings are not likely to occur. In this analysis, the following must be considered:

- issuance costs and the interest rate at which the bonds can be issued
- the maturity date of the refunded bonds
- call date of the refunded bonds
- call premium on the refunded bonds
- structure and yield of the refunding escrow
- any transferred proceeds penalty

11.4 Bond Structure and Escrow Efficiency - The City shall pay careful attention to the structure of bonds prior to issuance to address features that may affect flexibility in the future. Potential for refunding shall be anticipated.

Escrows for defeasance shall be structured to optimize efficiency and savings. All legally eligible securities shall be evaluated with regard to liquidity, risk and yield. Escrow securities shall be selected to mature and/or pay interest as closely as possible prior to debt service requirements of the refunded escrow, and also to minimize risk. The City shall seek the lowest cost escrow agent qualified to manage its escrows.

Information Pages: Debt Policy

12. Inter-fund Loans

- 12.1 The City will consider loans to individual funds from the pool of invested funds as an alternative to installment loans and/or bond issuance when conditions warrant. There are situations when such loans are both prudent and appropriate, and can result in cost savings for the City.
- 12.2 When evaluating inter-fund borrowing, the criteria outlined in **4. Decision Analysis**, above, shall be considered. In addition, it is important to note that the funding is backed by the General Fund. Thus, these loans should only be approved if the credit-worthiness of the fund is deemed high.
- 12.3 Inter-fund loans should only be approved when the interest rate charged to the borrowing fund exceeds the Annual Portfolio Yield Net of Fees for the previous year and is less than the market rate that could otherwise be realized.

CITY OF ANN ARBOR
Debt Listing

Bond	Year of Issue	Years	Bond Rating	Principal	Interest	Total	Purpose of Bond
2004 Drinking Water Program 7146-01	2004	20	Not Rated	\$ 557,950	\$ 112,275	\$ 670,225	Various Water System Improvements
Strategic Water Quality Initiatives Fund Project 3002-01	2004	20	Not Rated	\$ 874,672	\$ 149,493	\$ 1,024,165	Foot Drain Disconnection Program
Strategic Water Quality Initiatives Fund Project 3002-02	2005	20	Not Rated	\$ 879,382	\$ 150,846	\$ 1,030,228	Foot Drain Disconnection Program
Strategic Water Quality Initiatives Fund Project 3002-03	2006	20	Not Rated	\$ 889,903	\$ 153,396	\$ 1,043,299	Foot Drain Disconnection Program
Strategic Water Quality Initiatives Fund Project 3002-04	2007	20	Not Rated	\$ 964,976	\$ 167,208	\$ 1,132,184	Foot Drain Disconnection Program
Strategic Water Quality Initiatives Fund Project 3002-05	2008	20	Not Rated	\$ 900,000	\$ 248,665	\$ 1,148,665	Foot Drain Disconnection Program
Strategic Water Quality Initiatives Fund Project 3010-01	2009	20	Not Rated	\$ 1,310,000	\$ 345,944	\$ 1,655,944	Foot Drain Disconnection Program
2010 Drinking Water Program 7319-01	2010	21	Not Rated	\$ 4,575,000	\$ 1,217,170	\$ 5,792,170	Steere Farm Well Field Raw Water Main Project, Water Treatment Plant Lime Feed System Improvements, WTP Structural Rapiar & Painting of Clarifiers 4 & 5, W. Stadium Blvd Reconstruction
Strategic Water Quality Initiatives Fund Project 3010-02	2010	20	Not Rated	\$ 1,320,000	\$ 347,334	\$ 1,667,334	Foot Drain Disconnection Program
2011 Drinking Water Program 7325-01	2011	20	Not Rated	\$ 588,021	\$ 145,165	\$ 733,186	Various Water Main Replacement Projects
2011 Drinking Water Program 7333-01	2011	20	Not Rated	\$ 4,874,854	\$ 1,357,021	\$ 6,231,875	Catherine, Collingwood, Arbor Oaks Water Main Replacements, Barton Dam Concrete Repairs, WTP Security Enhancements
Strategic Water Quality Initiatives Fund Project 3010-03	2011	21	Not Rated	\$ 1,364,760	\$ 385,979	\$ 1,750,739	Foot Drain Disconnection Program
2012 MTF Refunding Bonds	2012	12	AAA	\$ 2,670,000	\$ 365,959	\$ 3,035,959	Broadway Bridge Improvements
2012 Parking Refunding Bonds	2012	10	AA+	\$ 2,230,000	\$ 245,338	\$ 2,475,338	4th & Williams Parking
2012 Clean Water Project SRF 5441-01	2012	24	Not Rated	\$ 34,407,832	\$ 11,655,846	\$ 46,063,678	Waste Water Treatment Plant Facilities Renovation - Part I
2012 Drinking Water Program 7362-01	2012	22	Not Rated	\$ 8,687,116	\$ 2,425,248	\$ 11,112,364	West High Service Pump Replacement
Strategic Water Quality Initiatives Fund Project 3010-04	2012	20	Not Rated	\$ 891,703	\$ 228,582	\$ 1,120,285	Foot Drain Disconnection Program
2012 Water Supply System Revenue Refunding Bonds	2012	12	Not Rated	\$ 10,450,000	\$ 1,293,068	\$ 11,743,068	Various Water Distribution System Improvements
2013 Tax-exempt Cap Improvement Bonds	2013	20	AA+	\$ 4,480,000	\$ 1,292,784	\$ 5,772,784	1st & Washington Parking - non-taxable
2013 Property Assessed Clean Energy Bonds (PACE)	2013	11	Not Rated	\$ 536,000	\$ 139,277	\$ 675,277	Energy Efficiencies
2013 Parking Facility Taxable Capital Improvement Bonds	2013	20	AA+	\$ 4,045,000	\$ 1,393,624	\$ 5,438,624	1st & Washington Parking
2013 Clean Water Project SRF 5441-02	2013	24	Not Rated	\$ 73,305,000	\$ 19,001,936	\$ 92,306,936	Waste Water Treatment Plant Facilities Renovation - Part II
2013 Drinking Water Program 7375-01	2013	22	Not Rated	\$ 3,025,000	\$ 588,269	\$ 3,613,269	Barton Pump Station Electrical Improvements
2013 Sewage Disposal Refunding Bonds	2013	11	AA+	\$ 17,985,000	\$ 3,013,626	\$ 20,998,626	Various Sewage Disposal System Improvements
2015 Maintenance Facility Refunding Bonds	2015	14	AA+	\$ 17,710,000	\$ 3,502,457	\$ 21,212,457	Wheeler Maintenance Facility Construction
2015 Open Space Preservation Refunding Bonds	2015	19	AA+	\$ 16,235,000	\$ 5,042,880	\$ 21,277,880	Purchase of Open Space Land
2015 General Obligation Limited Tax Refunding Bonds	2015	5	AA+	\$ 6,335,000	\$ 442,359	\$ 6,777,359	4th & Washington Parking Refunding
2016 Parking Facility Refunding Bonds	2016	11	AA+	\$ 2,790,000	\$ 351,495	\$ 3,141,495	4th & William Parking Refunding
2016 Sewage Disposal Refunding Bonds	2016	15	AA+	\$ 19,280,000	\$ 3,486,228	\$ 22,766,228	Various Sewage Disposal System Improvements
2016 Water Supply System Revenue Refunding Bonds	2016	11	AA	\$ 16,285,000	\$ 2,108,734	\$ 18,393,734	Various Water Distribution System Improvements
2017 Court/Police Refunding Bonds	2017	18	AA+	\$ 24,030,000	\$ 7,882,578	\$ 31,912,578	City Hall Improvements for new Court & Police Building
2018 YMCA Bonds	2018	15	Not Rated	\$ 5,350,000	\$ 1,462,626	\$ 6,812,626	Purchase of land at old YMCA lot
2019 Capital Improvement Refund Bonds	2019	16	AA+	\$ 37,175,000	\$ 12,212,354	\$ 49,387,354	Library Lane/5th & Division Parking Structure
2019 A-Capital Improvement Bonds	2019	14	AA+	\$ 14,780,000	\$ 4,004,494	\$ 18,784,494	5th Ave improvements/streetscape & design
2020 Drinking Water Revolving Fund Project 7472-01	2020	20	Not Rated	\$ 3,400,000	\$ 640,003	\$ 4,040,003	Water Treatment Plant UV Disinfection System
				\$ 345,182,169	\$ 87,560,261	\$ 432,742,430	

Information Pages: Fund Balance Policy

The City of Ann Arbor believes that sound financial management principles require that sufficient funds be retained by the City to provide a stable financial base at all times. In order to do so, the City needs to maintain a fund balance sufficient to fund all cash flows of the City, to provide for financial reserves for unanticipated one-time expenditures, revenue shortfalls, and/or emergency needs. This policy has been adopted by resolution of the City Council of Ann Arbor, Michigan and replaces all previous fund balance policies or resolutions.

Purpose The purpose of this policy is to specify the size and composition of the City’s desired fund balance (net assets for enterprise funds) and to identify certain requirements for classifying fund balance in accordance with Governmental Accounting Standards Board Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*.

Policy

1. **Classifications** The following individual components shall constitute the fund balance for all of the City’s Governmental Funds:

Classification		Definition	Examples
Nonspendable		“Amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact.” ¹	<ul style="list-style-type: none"> • Inventories, • Prepaid items, • Long-term receivables • Permanent Endowments
Restricted		“Fund balance should be reported as restricted when constraints placed on the use of resources are either: <ol style="list-style-type: none"> Externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments; or Imposed by law through constitutional provisions or enabling legislation.”² 	<ul style="list-style-type: none"> • Restricted by state statute, • Unspent bond proceeds, • Grants earned but not spent, • Debt covenants, • Taxes dedicated to a specific purpose, and • Revenues restricted by enabling legislation.
Unrestricted	Committed	“Used for specific purposes pursuant to constraints imposed by formal action of the government’s highest level of decision-making authority” ³	<ul style="list-style-type: none"> • Amounts City Council sets aside by resolution.
	Assigned	“Amounts that are constrained by the government’s intent to be used for specific purposes, but are neither restricted nor committed” ⁴	<ul style="list-style-type: none"> • City Council delegates the authority to assign fund balance to the Chief Financial Officer. • City Council has appropriated fund balance during the budget process- this is titled “subsequent year’s expenditures”
	Unassigned	Unassigned fund balance is the residual classification for the General Fund. This is fund balance that has not been reported in any other classification. The General Fund is the only fund that can report a positive unassigned fund balance. Other governmental funds would report deficit fund balances as unassigned. ⁵	

¹ GASB Statement No. 54, ¶ 6

² GASB Statement No. 54, ¶ 8

³ GASB Statement No. 54, ¶10

⁴ GASB Statement No. 54, ¶13

⁵ GASB Statement No. 54, ¶17

Information Pages: Fund Balance Policy

Committing Fund Balance In order to commit fund balance, the City Council, as the highest level of decision-making authority, must incorporate in a resolution the commitment of funds for specific purposes. These funds must be fully expended for their committed purpose or a separate action by Council for the funds to become uncommitted.

Assigning Fund Balance In order to assign fund balance, City Council designates the Chief Financial Officer, or his designee, as the authority to assign fund balance.

2. **Minimum Level of Fund Balance/Net Assets** The City will establish and maintain minimum levels of fund balance/net assets in each of the various fund types of the City as follows:

- a. **General Fund-** In the General Fund, there shall be a minimum balance (unassigned fund balance) of 15% to 20% of recurring expenditures (excluding AAATA pass-through & other reimbursed pass-through expenditures). For purposes of this calculation, the expenditures should be the budget as originally adopted in May of each year. Non-recurring revenues may be a source of accumulating fund balance and should not be relied upon for operational needs. The General Fund should seek to have recurring surpluses sufficient to fund the historic level of non-recurring expenditures. Fund balance may be higher than this minimum to save for large planned expenditures (i.e. capital projects, restructuring charges, etc), credit rating agency concerns, liquidity, and/or to address volatility in economic conditions.
- b. **Special Revenue Funds-** Special revenue funds are created to account for the proceeds from specific revenue sources that are legally restricted for specific purposes (i.e. grants, weight and gas tax, dedicated millages). No specific reservation of fund balance is created by this policy. Rather, each fund must adhere to any underlying guidelines attached to that revenue source. The largest funds are:
 - i. Open Space Millage – fund balance is for the purpose of acquiring property as it becomes available at an affordable price.
 - ii. Construction Code Fund – it is desirable to have a minimum of nine months of operating expenditures in unassigned fund balance. In order to capture the cyclical effect of construction, a five year average of revenue and expense performance will be considered.
 - iii. Local and Major Street Funds – a one year’s collection of the weight and gas tax revenues are held in fund balance. This allows the City to leverage unanticipated/unbudgeted events such as harsh winters. In addition, it allows the City a safety net for revenue collection from the State as well as the ability to provide matching dollars for state and federal aid projects.

Information Pages: Fund Balance Policy

- iv. Street & Sidewalk Repair Millage – a half year’s collection of the repair millage are held in fund balance since the voters have repeatedly renewed this short-term millage. This partial year coverage would permit a smoother tail-off of funding from street repairs were renewal not approved at exactly the five year timeframe. In addition, the fund balance provides for the matching funds required to capture state and federal aid projects. The fiscal year end (June 30th) occurs during early construction season so at that point in the year, fund balance may appear artificially high since monies have been collected but not expended for projects within that construction season.
- c. **Debt Service Funds-** Debt service funds are very specific with the amount of fund balance required to be held. The reserve requirement for any outstanding bond issue will be consistent with the resolution or ordinance authorizing the bonds.
- d. **Capital Projects Funds-** Capital project funds are created to account for resources set aside to construct or acquire fixed assets or improvements. These projects may extend beyond one fiscal year. No specific reserve is required. However, the fund must ensure enough reserve exists to cover existing construction commitments for the oncoming year. Project funds will remain open until all claims on the project are settled.
- e. **Enterprise Funds-** Enterprise funds should strive for positive net operating income to provide for necessary operating (25% of operational expenditures) and capital reserves while maintaining sufficient debt service coverage ratios. A specific percentage or dollar amount will vary due to the following considerations:
 - i. Water – working capital, debt coverage, asset replacement, rate smoothing, and revenue volatility.
 - ii. Sewage Disposal – working capital, debt coverage, asset replacement, rate smoothing and revenue volatility.
 - iii. Stormwater Sewer – working capital, debt coverage, asset replacement, rate smoothing, and revenue volatility.
 - iv. Solid Waste – working capital, and asset replacement, and business risks
- f. **Internal Service Funds-** Internal Service funds, by nature, are designed to operate on a break-even basis for operations, while, if applicable, accruing additional funds to finance future capital costs or potential liabilities.
 - i. **Fleet Services, Central Stores (Radio) and Information Technology funds-** Funding is provided in an amount to fund the replacement of assets (i.e. vehicles, computers, software) at a level consistent with a depreciation-based methodology. Funding shall be designated to maintain the condition of assets at a desirable service level without shifting the costs disproportionately to future taxpayers.

Information Pages: Fund Balance Policy

- ii. **Insurance Fund-** Funding is provided in an amount to fund the costs of employee benefits, worker's compensation, insurance claims and premiums, and safety. This fund calculates a reserve for IBNR (incurred but not reported) claims as determined by an actuarial calculation.
- 3. **Replenishment of the General Fund Minimum Requirements** Should the minimum balance fall below the 15% threshold for the General Fund, the City Council must approve and adopt a plan to restore this balance to the target level within a specific period of time. When developing a restoration plan, the following items should be considered in establishing the appropriate time horizon:
 - a. The budgetary reasons behind the fund balance targets
 - b. Recovery from an extreme event
 - c. Financial planning time horizon
 - d. Long-term forecasts and economic conditions
 - e. Milestones for gradual replenishment
 - f. External financing expectations
- 4. **Order of Resource Use** In general, restricted funds are used first when an expenditure is incurred for the purposes for which both restricted and unrestricted fund balance is available. In addition, for unrestricted fund balance, the order of use of fund balance shall generally be: 1) committed; 2) assigned; and 3) unassigned.

Information Pages: Investment Policy

Overview

The City of Ann Arbor, Michigan (“the City”) is a home rule municipality operating under its City Charter and City Code. The City functions under the direction of a City Administrator who is appointed by an eleven-member City Council. The purpose of this Investment Policy is to establish the investment scope, objectives, delegation of authority, standards of prudence, eligible investments and transactions, internal controls, reporting requirements, and safekeeping and custodial procedures necessary for the investment of the funds of the City of Ann Arbor.

This Investment Policy has been adopted by resolution of the City Council of Ann Arbor, Michigan and replaces all previous investment policies or resolutions concerning the cash management or investment of City funds.

The City manages a flexible investment portfolio, which includes general operating funds, bond reserve funds, proceeds from bond sales that will be expended on capital projects as well as various other funds. Because these funds may be required at any time, it is essential that the City maintain strict maturity horizons for the purpose of liquidity control.

Policy

It is the policy of the City of Ann Arbor to invest public funds in a manner which will provide the highest investment return with the maximum security while meeting the daily cash flow demands of the City and conforming to Michigan Public Act 20 of 1943.

Scope

This Investment Policy applies to the financial assets of the Consolidated Investment Fund, Limited Investment Fund, Capital Projects Funds, Trust and Agency Funds, and any other funds not specifically excluded. Specifically excluded from the constraints of this Investment Policy are assets of the Pension Fund, Housing Commission, Fifteenth District Court, Elizabeth Dean Fund, Downtown Development Authority and Contractor’s Retainage Fund.

Except for cash in certain restricted and special funds, the City shall consolidate cash balances from all funds to maximize investment earnings and to increase efficiencies with regard to investment pricing, safekeeping and administration. Investment income shall be allocated to the various funds based on their respective participation and in accordance with generally accepted accounting principles.

Investment Objectives

The City’s funds shall be invested in accordance with all applicable City policies, State statutes, and Federal regulations, and in a manner designed to accomplish the following objectives, which are listed in priority order:

- Safety: Preservation of capital and protection of investment principal
- Liquidity: Maintenance of sufficient liquidity to meet anticipated disbursements and cash flows

Information Pages: Investment Policy

- Yield: Attainment of a market rate of return equal to or higher than the performance measure recommended by the Treasurer and approved by the Chief Financial Officer.

Prudence and Indemnification

The standard of prudence to be used in managing the City's assets is the "prudent investor" rule which states, "Investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment considering the probable safety of their capital as well as the probable income to be derived." The City's overall investment program shall be designed and managed with a degree of professionalism that is worthy of the public trust. The City shall recognize that no investment is without risk and that the investment activities of the City are a matter of public record. Accordingly, the City recognizes that occasional measured losses may occur in a diversified portfolio and shall be considered within the context of the overall portfolio's return, provided that adequate diversification has been implemented and that the sale of a security before maturity can be in the best long-term interest of the City.

Personnel acting in accordance with this Investment Policy and written procedures and exercising due diligence shall be relieved of personal responsibility for an individual security's credit risk or market price change, or other loss in accordance with the City's Indemnification Policy in effect at the time.

Delegation of Authority

The ultimate responsibility and authority for the investment of all City funds resides with the Chief Financial Officer. Acting under the authority of the City Code Chapter 5, 1.103(2), the Chief Financial Officer may delegate the authority to conduct investment transactions and to manage the operation of the investment portfolio to other specifically authorized persons. The Chief Financial Officer, Treasurer, and Deputy Treasurer are authorized to transact investment business on behalf of the City.

Subject to required procurement procedures, the City may engage the support services of outside professionals in regard to its financial program, so long as it can be demonstrated that these services produce a net financial advantage or necessary financial protection of the City's resources. Such services may include engagement of financial advisors in conjunction with debt issuance, portfolio management, special legal representation, third party custodial services, and appraisals by independent rating services.

Investment Procedures

The Chief Financial Officer shall establish written administrative procedures for the operation of the City's investment program as well as internal controls, which shall include explicit delegation of authority to personnel responsible for investment transactions. The procedures shall be designed to prevent losses of public funds arising from fraud, employee error, misrepresentation by third parties, or imprudent actions by employees and officers of the City.

Information Pages: Investment Policy

Ethics and Conflicts of Interest

All City employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program or which could impair, or create the appearance of an impairment of, their ability to make impartial investment decisions. Employees shall disclose to the Chief Financial Officer any material equity interests in financial institutions that conduct business with the City and they shall subordinate their personal investment transactions to those of the City. Failure to report these relationships may be grounds for discipline, up to and including termination. Employees shall comply with all applicable laws, regulations, professional codes of responsibilities and City policies.

Selection of Banks

The Treasurer shall maintain a list of banks and savings banks authorized to provide depository and other banking services and from which the City may purchase Time Certificates of Deposit. To be authorized, a bank must be eligible to be a depository of funds belonging to the State of Michigan and maintain a principal office or branch office in Michigan. Banks that fail to meet this criteria, or in the judgment of the Treasurer no longer offer adequate safety to the City, will be removed from the list.

Selection of Broker/Dealers

The Treasurer shall maintain a list of broker/dealers authorized to conduct security transactions with the City. To be eligible, a firm must meet at least one of the following criteria:

1. Be recognized as a Primary Dealer by the Federal Reserve Bank of New York or have a primary dealer within their holding company structure; or
2. Report voluntarily to the Federal Reserve Bank of New York; or
3. Qualify under Securities and Exchange Commission (SEC) Rule 15c3-1 (Uniform Net Capital Rule).

In addition, each broker/dealer must complete and annually update a City approved Broker/Dealer Information Request Form, and submit the firm's most recent financial statements.

Broker/dealers will be selected on the basis of their expertise in public cash management and their ability to provide services for the City's account. Approved broker/dealers and firms they represent must be licensed to do business in the State of Michigan and as such are subject to the provisions of Michigan Statutes relating to the investment of public funds.

Per Section 129.96 of Michigan's Act 20 of 1943, before an order to purchase or trade the funds of the City, a financial intermediary, broker, or dealer shall be provided with a copy of this investment policy and shall do both of the following:

Information Pages: Investment Policy

- A. Acknowledge receipt of the investment policy.
- B. Agree to comply with the terms of the investment policy regarding the buying or selling of securities.

Alternatively, if the City has engaged the services of an investment advisory firm, the authorized Investment Advisor may utilize the Investment Advisor's list of broker/dealers when executing transactions on behalf of the City, provided that each broker/dealer meets the minimum criteria listed above in items 1 – 3 of this section. The Investment Advisor's approved list of broker/dealers shall be provided to the City on an annual basis or upon request. In addition, the authorized Investment Advisor shall provide a written receipt of this Investment Policy and agreement to conduct transactions on behalf of the City in accordance with this Investment Policy. The authorized Investment Advisor shall provide such certification on an annual basis or upon any revision to this Investment Policy.

Authorized Investments and Transactions

All investments for the City shall be made in accordance with Michigan State statutes: Act 20 of 1943 as amended, M.C.L. 129.91-129.96, Investment of Surplus Funds of Political Subdivisions, and Act 40 of 1932 as amended, M.C.L. 129.12, Depositories for Public Moneys.

The City has further delineated the types of securities and transactions eligible for use by the City as follows:

1. U.S. Treasury Obligations: United States Treasury Bills, Treasury Notes, Treasury Bonds, and Treasury Strips with maturities not exceeding fifteen years from the date of trade settlement. There is no limit on the percentage of the portfolio that may be invested in these obligations.
2. Federal Agency Securities: Debentures and mortgage-backed securities with a stated final maturity not exceeding ten years from the date of trade settlement. Investments in Federal Agency Securities shall not exceed 10% of the City's investment portfolio.
3. Federal Instrumentality Securities: Debentures, discount notes, step-up and callable securities with a final maturity not exceeding ten years from the date of trade settlement. Investments in Federal Instrumentality Securities shall not exceed 65% of the City's investment portfolio, and no more than 30% of the City's investment portfolio may be invested in any one issuer of federal instrumentality securities.
4. Time Certificates of Deposit with a maturity not exceeding five years, and issued by state or federally chartered banks or savings banks as defined in M.C.L. 129.16, "Depositories for Public Money", that are eligible to be a depository of funds for the State of Michigan. In addition, in accordance with M.C.L. 129.91, the City may invest funds in certificates of deposit through a financial institution which arranges for the further investment of the funds in certificates of deposit in one or more insured

Information Pages: Investment Policy

depository institutions. In all cases, the maturity for an certificate of deposit shall not exceed five years and the aggregate exposure to investments in certificates of deposit shall not exceed 10% of the City's investment portfolio. Certificates of deposit purchased directly by the City shall not exceed \$300,000 per institution, and when purchasing certificates of deposit through an arranging financial institution the full amount of principal and any accrued interest of each certificate of deposit shall be insured by an agency of the United States.

5. Obligations of the State of Michigan or any of its political subdivisions with a final maturity not exceeding ten years from the date of trade settlement, that are rated at least A- or the equivalent with a stable or positive rating outlook by at least one nationally recognized statistical rating organization (NRSRO). Investments in such obligations shall not exceed 10% of the City's investment portfolio and no more than 5% of the City's investment portfolio may be invested in any one issuer. Diversification and credit criteria described for obligations of the State of Michigan are not applicable to issues of the City of Ann Arbor.
6. Prime Commercial Paper with an original maturity of 270 days or less which is rated A-1 or the equivalent at the time of purchase by not less than two NRSROs. If the commercial paper issuer has senior debt outstanding, the senior debt must be rated A or the equivalent by not less than two of those rating services. Investments in commercial paper shall not exceed 25% of the City's investment portfolio and no more than 5% of the City's investment portfolio may be invested in any one issuer.
7. Repurchase Agreements with a termination date of 90 days or less collateralized by U.S. Treasury Obligations or Federal Instrumentality Securities listed in 1 and 3 above with maturities not exceeding ten years.

Collateralization: For the purpose of this section, the term "collateral" shall mean "purchased securities" under the terms of the City approved Master Repurchase Agreement. The collateral shall have an original minimum market value (including accrued interest) of 102% of the dollar value of the transaction and the collateral maintenance level shall be 101%. If collateralized value drops below 101 percent, it will immediately be restored to 102%. Collateral shall be held by the City's custodial bank as safekeeping agent, and the market value of the collateral securities shall be marked to the market daily based on that day's bid price. The right of collateral substitution is granted.

Master Repurchase Agreement: Repurchase Agreements shall be entered into only with primary dealers reporting to the Federal Reserve Bank of New York, or with firms that have a primary dealer within their holding company structure or with approved depository banks that have executed an approved Master Repurchase Agreement with the City. The Treasurer shall maintain a copy of the City's approved Master Repurchase Agreement along with a list of the counterparties who have executed a Master Repurchase Agreement with the City.

Information Pages: Investment Policy

There is no limit on the percentage of the portfolio that may be invested in repurchase agreements.

8. Money Market Mutual Funds registered under the Investment Company Act of 1940 that are “no-load” (i.e., no commission or fee shall be charged on purchases or sales of shares); have a constant daily net asset value per share of \$1.00; limit assets of the fund to securities authorized in M.C.L. 129.91 as legal investments for a public corporation; have a maximum stated maturity in accordance with Rule 2a-7 of the Investment Company Act of 1940; and are rated either AAAM or the equivalent. The Treasurer shall pre-approve each Money Market Fund before purchase. Investments in money market mutual funds shall not exceed 30% of the City’s investment portfolio.
9. Investment Pools organized under Act 367 of 1982, MCL 129.111 to MCL 129.118, Surplus Funds Investment Pool Act, that are “no-load”; have a constant daily net asset value per share of \$1.00; and limit assets of the fund to securities authorized in M.C.L. 129.91 as legal investments for a public corporation. Investments in investment pools shall not exceed 10% of the City’s investment portfolio.
10. Joint Interlocal Investment Ventures organized under the Urban Cooperation Act of 1967, 1967 (Ex Sess) PA7, M.C.L. 124.501 to 124.512 that are “no-load”; have a constant net asset value per share of \$1.00; and limit assets of the fund to securities authorized in M.C.L. 129.91 as legal investments for municipalities; and are rated either AAAM by Standard and Poor’s, Aaa by Moody’s or AAA/V1+ by Fitch. Not more than 10% of the City’s total portfolio may be invested in investment pools at any one time.
11. Local Government Investment Pools organized under Section 4 of Public Act 121 of 1985, the Local Government Investment Pool Act. Not more than 10% of the City’s total portfolio may be invested in these pools at any one time.

It is the intent of the City that the foregoing list of authorized securities be strictly interpreted. Any deviation from this list must be pre-approved by the Chief Financial Officer in writing.

Securities that have been downgraded to a level that is below the minimum ratings described herein may be sold or held at the City’s discretion. The portfolio will be brought back into compliance with Investment Policy guidelines as soon as is practical.

Collateralization of Deposits

The State of Michigan does not require collateralization of all public funds. See Authorized Investments and Transactions, above, for repurchase agreement collateralization requirements.

Safekeeping and Custody

The City Council shall designate one or more financial institutions to provide safekeeping

Information Pages: Investment Policy

and custodial services for the City. A City approved Safekeeping Agreement shall be executed with each custodian bank prior to utilizing that bank's safekeeping services. To be eligible for designation as the City's safekeeping and custodian bank, a financial institution shall meet the criteria described in the Selection of Banks section of this Investment Policy.

Custodian banks will be selected on the basis of their ability to provide services for the City's account and the competitive pricing of their safekeeping related services.

The purchase and sale of securities and repurchase agreement transactions shall be settled on a delivery versus payment basis. Ownership of all securities shall be perfected in the name of the City. Sufficient evidence to title shall be consistent with modern investment, banking and commercial practices.

All City owned securities, except Certificates of Deposit, Investment Pools, and Money Market Mutual Funds, will be delivered by book entry and will be held in third-party safekeeping by a City approved custodian bank, its correspondent bank or the Depository Trust Company (DTC).

Investment Diversification

It is the intent of the City to diversify the investments within its portfolio to avoid incurring unreasonable risks inherent in over investing in specific instruments, individual financial institutions or maturities. The asset allocation in the portfolio should, however, be flexible depending upon the outlook for the economy, the securities market, and the City's anticipated cash flow needs.

There is no limit on the percentage of the portfolio that may be invested in U.S. Treasury Obligations and Repurchase Agreements. However, no more than 30% of the total portfolio shall be invested in any one issuer of Federal Instrumentality Securities. No more than 5% of the total portfolio shall be invested in any one issuer of commercial paper, or obligations of the State of Michigan or any one of its political subdivisions. Exposure to certificates of deposit is limited to no more than \$300,000 per issuer. If certificates of deposit are placed through an arranging financial institution, exposure is limited such that the full amount of principal and any accrued interest for each certificate of deposit is insured by an agency of the United States.

No more than 25% of the total portfolio shall be invested in securities with maturities exceeding seven years. No more than 12.5% of the total portfolio shall be invested in securities with maturities exceeding eleven years.

Other investments shall not exceed the following limits in each of the categories listed below as a percentage of the total portfolio.

- 65% in Federal Instrumentality Securities
- 30% in Money Market Mutual Funds
- 25% in Prime Commercial Paper

Information Pages: Investment Policy

10% in Time Certificates of Deposit
10% in Federal Agency Securities
10% in Obligations of the State of Michigan or any of its political subdivisions

10% in Investment Pools
10% in Joint Interlocal Investment Ventures
10% in Local Government Investment Pools

Tax funds collected on behalf of taxing authorities and held pending disbursement are not subject to the diversification limits above.

Portfolio Maturities and Liquidity

To the extent possible, the City's investments shall be matched with anticipated cash flow requirements. Unless matched to a specific cash flow liability and approved by the Chief Financial Officer in writing the City will not invest in securities maturing more than fifteen years from the date of trade settlement, and the weighted average final maturity of the portfolio shall not exceed 6.5 years.

The City recognizes that bond proceeds may, from time to time, be subject to provisions of the Tax Reform Act of 1986, Federal Arbitrage Regulations, as amended. Due to the legal complexities of arbitrage law and the necessary immunization of yield levels to correspond to anticipated cash flow schedules, the reinvestment of such debt issuance may, upon the advice of Bond Counsel or financial advisors, deviate from the maturity limitation provisions of this Investment Policy with prior written approval of the Chief Financial Officer. In all cases, however, types of eligible investments will be in compliance with this Investment Policy. This paragraph is only applicable to City funds subject to arbitrage calculations.

Competitive Transactions

Each investment shall be competitively transacted with authorized broker/dealers. Whenever possible, at least three broker/dealers shall be contacted and their bid and offering prices shall be recorded.

If the City is offered a security for which there is no other readily available competitive offering, then quotations for comparable or alternative securities shall be documented.

Transactions executed by the City's investment advisor shall be conducted on a competitive basis as described in this section.

Internal Controls

An external auditor shall independently review the City's investment activities on an annual basis. This procedure will assure compliance with policies and procedures.

Performance

The benchmark yield shall be equal to the average yield on the U.S. Treasury Security that most closely corresponds to the portfolio's actual weighted average maturity. When comparing the performance of the City's portfolio, the reported rate of return shall include

Information Pages: Investment Policy

both average weighted yield and rate of return net of fees.

Reporting

The Treasurer shall prepare a quarterly investment report summarizing the investments held by the City and the current market value of those investments. The report shall include a summary of investment earnings and performance results during the period, illustrate the portfolio's adherence to appropriate risk levels utilizing appropriate metrics like maturity or duration depending on the investment strategy of the portfolio, and compare the portfolio's total return versus established investment objectives and goals including performance relative to established benchmark yields. The quarterly investment report shall be submitted in a timely manner to the Chief Financial Officer and to the City Council or its designated financial oversight committee.

The City has established reporting and accounting standards for callable U.S. Instrumentality securities. Callable securities may be retired at the issuer's option prior to the stated maximum maturity. All securities holding reports for the City shall disclose the stated maturity as well as the first call date of each callable security held. For callable securities which are purchased priced to the first call date and have an overwhelming probability of being called on the first call date, weighted average maturity as well as yield shall be calculated using the first call date. Authorized investment personnel may, however, choose to use a further call date or maturity date for reporting purposes when conditions mandate.

Policy Revisions

The Treasurer and Chief Financial Officer shall review this Investment Policy annually, and amend it as conditions warrant, subject to approval by City Council or its designated financial oversight committee.

Information Pages: Investment Policy

GLOSSARY

Bankers Acceptance (BA): A draft or bill or exchange accepted by a bank or trust company. The accepting institution guarantees payment of the bill, as well as the issuer.

Broker: A broker brings buyers and sellers together for a commission paid by the initiator of the transaction or by both sides.

Callable Bond: A bond issue in which all or part of its outstanding principal amount may be redeemed before maturity by the issuer under specified conditions.

Certificate of Deposit: A time deposit with a specific maturity evidenced by a certificate. Large denomination CDs are typically negotiable.

Collateral: Securities or property pledged by a borrower to secure payment.

Commercial Paper: An unsecured promissory note with a fixed maturity of no more than 270 days. Commercial paper is normally sold at a discount from face value.

Dealer: A dealer, as opposed to a broker, acts as a principal in all transactions, buying and selling for his/her own account.

Debenture: A bond secured only by the general credit of the issuer.

Delivery Versus Payment: There are two methods of delivery of securities: delivery versus payment and delivery versus receipt (also called free). Delivery versus payment is delivery of securities with an exchange of money for the securities. Delivery versus receipt is delivery of securities with an exchange of a signed receipt for the securities.

Discount Securities: Non-interest bearing money market instruments that are issued at a discount and redeemed at maturity for full face value.

Diversification: Dividing investment funds among a variety of securities offering independent returns.

Federal Deposit Insurance Corporation (FDIC): A federal agency that insures bank and savings bank deposits.

Federal Funds Rate: The rate of interest at which Fed funds are traded. The Federal Reserve currently pegs this rate through open-market operations.

Fed Wire: A computer system linking member banks and other financial institutions to the Fed, used for making inter-bank payments of Fed funds and for making deliveries of and payments for Treasury, agency and book-entry mortgage backed securities.

Information Pages: Investment Policy

Investment Adviser's Act: Legislation passed by Congress in 1940 that requires all investment advisers to register with the Securities and Exchange Commission. The Act is designed to protect the public from fraud or misrepresentation by investment advisers.

Liquidity: A liquid asset is one that can be converted easily and rapidly into cash without a substantial loss of value.

Local Government Investment Pool: A pool of funds authorized under the laws of the State that receives deposits from one or more local units and pays returns based upon each local unit's share of investment in the pool.

Mark-to-market: The process whereby the book value or collateral value of a security is adjusted to reflect its current market value.

Market Value: Current market price of a security.

Master Repurchase Agreement: A written contract covering all future transactions between the parties to repurchase or reverse repurchase agreements that establish each party's rights in the transactions. A master agreement will often specify, among other things, the right of the buyer-lender to liquidate the underlying securities in the event of default by the seller-borrower.

Maturity: The date upon which the principal or stated value of an investment becomes due and payable.

Money Market Mutual Fund: A mutual fund that limits its investments to some or all types of money market instruments.

Net Asset Value: The market value of one share of an investment company, such as a mutual fund.

No Load Fund: A mutual fund that does not levy a sales charge on the purchase or sale of its shares.

NRSRO: Nationally Recognized Statistical Rating Organizations - organizations that issue credit ratings for securities.

Portfolio: Collection of securities held by an investor.

Primary Dealer: A group of government securities dealers who submit daily reports of market activity and positions and monthly financial statements to the Federal Reserve Bank of New York and are subject to its informal oversight. Primary dealers include Securities and Exchange Commission (SEC) registered securities broker/dealers, banks, and a few unregulated firms.

Information Pages: Investment Policy

Prudent Person Rule: Standard of investing which states that investments shall be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived.

Rate of Return: The yield obtainable on a security based on its purchase price or its current market price. This may be the amortized yield to maturity on a bond or the current income return.

Ratings: An evaluation of an issuer of securities by Moody's, Standard & Poor's, Fitch, or other rating services of a security's credit worthiness.

Repurchase Agreements: A transaction whereby a holder of securities sells securities to an investor with an agreement to repurchase them at a fixed price on a fixed date. The security "buyer" in effect lends the "seller" money for the period of the agreement, and the terms of the agreement are structured to compensate the buyer. Dealers use repurchase agreements extensively to finance their positions.

Rule 2a-7 of the Investment Company Act of 1940: Applies to all money market mutual funds and mandates such funds to maintain certain standards, including a 13-month maturity limit a 90-day average maturity on investments and maintenance of a constant net asset value of one dollar (\$1.00).

Safekeeping: Holding of assets (e.g., securities) by a financial institution.

Treasury Bills: A non-interest bearing discount security issued by the U.S. Treasury to finance the national debt. Treasury Bills are issued with maturities ranging from a few days to 26 weeks.

Treasury Bonds: Long-term U.S. Treasury securities having initial maturities of more than ten years.

Treasury Notes: Intermediate term coupon bearing U.S. Treasury securities having initial maturities of from one to ten years.

Yield: The rate of annual income return on an investment, expressed as a percentage.

(Updates approved by Council on 8/2/21)

Information Pages: Pension Policy

The City of Ann Arbor Employees' Retirement Plan is a single-employer defined benefit plan administered by the City of Ann Arbor Employees' Retirement System (CAAERS). It has a Traditional Plan component covering most employees, as well as, a Dual Plan for non-union and non-safety services employees hired after January 1, 2017. CAAERS provides retirement, disability and death benefits to plan members and beneficiaries. Cost of living adjustments are provided to members and beneficiaries per the Ann Arbor City Code Section 1:573 of Chapter 18. Chapter 17.1 of the Ann Arbor City Charter assigns the authority to establish and amend benefit provisions to City Council. The following pension policy, as adopted by City Council, should be used to provide the general framework for funding the City's defined benefit pension plan.

1. **General Pension Policy**

- 1.1 The City relies on the Trustees of the CAAERS to perform periodic actuarial valuations and provide the City with an appropriate Annual Required Contribution (ARC). The systematic and disciplined funding of the system is imperative to demonstrate to rating agencies, investment bankers, creditors, the State of Michigan and taxpayers that City officials are appropriately funding this financial obligation of the City.
- 1.2 The ARC is based on a set of assumptions set forth by the Employees' Retirement System Board. The key assumptions are as follows:
 - The actuarial cost method used (i.e. entry-age)
 - The rate of return on investments
 - The projected salary increases
 - The amortization period of the unfunded liability
 - The amortization method of the unfunded liability (i.e. open or closed)
- 1.3 The City of Ann Arbor will strive to achieve 100% funding of the City of Ann Arbor Employees' Retirement Plan. To the extent that 100% funding has been achieved, the City will continue to fund at a minimum the Normal Cost as defined by an outside actuary. To the extent that a fully funded plan has not been achieved, the City shall budget each fiscal year the higher of the ARC or the existing level of funding in the current budget year adjusted annually for the change in the General Fund budgeted revenues. If the General Fund revenues are projected to increase less than 2%, the city's contribution from all funds shall increase a minimum of 2%; thereby establishing a minimum increase of 2% per year. In some years this may result in an excess contribution to the Pension Fund, which will serve to both pay down the unfunded actuarial accrued liability and reduce future city cost increases.
- 1.4 The City recognizes that it is of the utmost importance that elected and appointed City officials, and all others associated with the Employees' Retirement System, avoid conflict of interests as well as the appearance of conflicts. City officials and all others associated with the Employees' Retirement System must conduct themselves in a manner consistent with the best interests of the City and

Information Pages: Pension Policy

taxpayers. City officials and all others associated with the Employees' Retirement System must function within all applicable laws and regulations, Federal and State, both statutory and regulatory, as well as within the City's own policies and procedures. A City official and all others associated with the Employees' Retirement System must not use, appear to use or permit others to use the authority of their position in a manner that could erode the confidence of taxpayers. This includes avoiding business gifts, gratuities, and hospitality of more than nominal value. City officials and all others associated with the Employees' Retirement System are expected to disclose any interest or association that interferes, might interfere, or might be thought to interfere with independent exercise of judgment in the City's best interest.

- 1.5 The City of Ann Arbor will not issue debt to fund any liability associated with funding the ARC or the remaining unfunded liability. The City will not use short-term borrowing to finance this cost except in the case of an extreme financial emergency, which is beyond its control or reasonable ability to forecast.
- 1.6 The City may use the services of qualified City staff, consultants, outside legal counsel and/or outside actuaries (other than the actuary used by the CAAERS Board) to assist in the analysis, evaluation, and decision process of benefit changes to union contracts, personnel policies, retirement windows or other changes as needed.

2. **Process**

- 2.1 The City will apportion the ARC to each fund and agency (service unit) based on the number of employees they have budgeted for the upcoming fiscal year that are participating in the system as well as the cost.
- 2.2 Each service unit will be charged 1/12 of the budgeted cost each month regardless of the actual employees participating in the system. This is necessary to ensure the City meets its obligation for the ARC.
- 2.3 For the General Fund, the ARC is partially funded by the Employee Benefits millage. Funds are disbursed to the Pension Fund as collected throughout the tax collection process. For other funds, the funds are remitted monthly to the Pension Fund. For the Downtown Development Authority and Housing Commission, the City will bill each organization for their payroll on a monthly basis. The amounts they owe for Pension will be credited to Pension monthly.

(Updates approved by Council 5/21/18)

Information Pages: Other Postemployment Benefits (OPEB) Funding Policy

The City of Ann Arbor Retiree Health Care Benefits Plan is a single-employer defined benefit healthcare plan administered by the City of Ann Arbor Employees' Retirement System (CAAERS). The plan provides certain health care and life insurance benefits, otherwise known as other postemployment benefits (OPEB), for eligible retired employees and their dependents in accordance with Ann Arbor City Code Chapter 21. Substantially all the City's employees hired before July 1, 2011 may become eligible for these benefits if they retire directly from City employment. The following OPEB policy, as adopted by City Council, should be used to provide the general framework for funding the City's OPEB plan.

1. General OPEB Policy

- 1.1 The City relies on the Trustees of the CAAERS to perform periodic actuarial valuations and provide the City with an appropriate Annual Required Contribution (ARC). The systematic and disciplined funding of the system is imperative that the City demonstrates to rating agencies, investment bankers, creditors, the State of Michigan and taxpayers that City officials are appropriately funding this financial obligation of the City.
- 1.2 The ARC is based on a set of assumptions set forth by the Employees' Retirement System Board. The assumptions are as follows:
 - The actuarial cost method used (i.e. entry-age)
 - The rate of return on investments
 - The projected health care cost increases
 - The amortization period of the unfunded liability
 - The amortization method of the unfunded liability (i.e. open or closed)
- 1.3 The City of Ann Arbor will strive to achieve 100% funding of the City of Ann Arbor Retiree Health Care Benefits Plan. To the extent that 100% funding has been achieved, the City will continue to fund, at a minimum, the Normal Cost as defined by the outside actuary. To the extent that a fully funded plan has not been achieved, the City shall budget each fiscal year the higher of the ARC or the existing level of funding in the current budget year adjusted annually for the change in the General Fund budgeted revenues. If the General Fund revenues are projected to increase less than 2%, the city's contribution from all funds shall increase a minimum of 2%; thereby establishing a minimum increase of 2% per year. In some years this may result in an excess contribution to the Voluntary Employee Benefits Trust (VEBA) Fund, which will serve to both pay down the unfunded actuarial accrued liability and reduce future city cost increases. To the extent that the City incurs a liability related to the underfunding of the ARC in any fiscal year, the City Council will strive to set aside additional funding to pay off this liability within five years of the occurrence. To the extent active health care costs are less than the budgeted rate, the City, at the direction of the Chief Financial Officer, can transfer the annual cost savings to the VEBA trust from the Risk Fund to pay down the unfunded actuarial accrued liability and reduce future city costs.
- 1.4 The City recognizes that it is of the utmost importance that elected and appointed City officials, and all others associated with the Employees' Retirement System

Information Pages: Other Postemployment Benefits (OPEB) Funding Policy

avoid conflict of interests as well as the appearance of conflicts. City officials and all others associated with the Employees' Retirement System must conduct themselves in a manner consistent with the best interests of the City and taxpayers. City officials and all others associated with the Employees' Retirement System must function within all applicable laws and regulations, Federal and State, both statutory and regulatory, as well as within the City's own policies and procedures. A City official and all others associated with the Employees' Retirement System must not use, appear to use or permit others to use the authority of their position in a manner that could erode the confidence of taxpayers.. This includes avoiding business gifts, gratuities, or hospitality of more than nominal value. City officials and all others associated with the Employees' Retirement System are expected to disclose any interest or association that interferes, might interfere, or might be thought to interfere with independent exercise of judgment in the City's best interest.

- 1.5 The City of Ann Arbor will not issue debt to fund any liability associated with funding the ARC or the remaining unfunded liability. The City will not use short-term borrowing to finance this cost except in the case of an extreme financial emergency, which is beyond its control or reasonable ability to forecast.
- 1.6 The City may use the services of qualified City staff, consultants, outside legal counsel and/or outside actuaries (other than the actuary used by the CAAERS Board) to assist in the analysis, evaluation, and decision process of benefit changes to union contracts, personnel policies, retirement windows or other changes as needed.

2. Process

- 2.1 The City will apportion the ARC to each fund and agency (service unit) based on the number of employees they have budgeted for the upcoming fiscal year that are participating in the system as well as the cost.
- 2.2 Each service unit will be charged 1/12 of the budgeted cost each month regardless of the actual employees participating in the system. This is necessary to ensure the City meets its obligation for the ARC.
- 2.3 For all funds, the ARC collected each month will be credited to the Risk Fund, as the Risk Fund pays for the retiree health care premiums. At fiscal year end, the amount collected from service unit budgets less the retiree health care premiums paid will be remitted to the VEBA Fund. For the Downtown Development Authority and Housing Commission, the City will bill each organization for their payroll on a monthly basis. The amounts they owe for OPEB will be credited to VEBA Fund monthly.

(Updates approved by Council 5/21/18)

Information Pages: Capital Improvement Program Policies

Explicit policies are necessary to guide capital programming because: 1) they provide a better understanding of the basis for a CIP; 2) they raise issues that should be discussed; and 3) they provide more specific guidance to the City Administrator as well as to the operating service areas that propose capital improvements. These policies are intended to be the basis for deliberation and debate. Both policies and priorities change over time as new components of the master plan are adopted.

- 1) The Capital Improvements Plan plays an increasingly significant role in the implementation of the master plan, providing the link between planning and budgeting for capital projects. Nearly all of the capital improvement project requests will evolve, over time, from a component of the master plan. All City service areas will be asked to take a more active role in the planning process so that master plan components more consistently contain objectives and policies for capital improvements.
- 2) The capital improvements program will continue to develop by adding features each year to gradually improve its quality and sophistication. Greater attention will be devoted to more detailed information about individual project requests, program planning, fiscal analysis, fiscal policies, and developing debt strategy.
- 3) Projects first will be evaluated in relation to each other before consideration is given to available financing. Projects will be prioritized as a matter of implementing the goals and objectives of adopted plans and policies, not as a matter of available funds.
- 4) Capital projects that encourage private economic investment in the City will be considered in components of the master plan.
- 5) Projects that maintain the existing infrastructure normally will take precedence over projects that create or expand facilities.
- 6) The City must develop sources of revenue to pay for capital expenditures that do not use, or compete for, resources from the General Fund.
- 7) A successful capital improvements program cannot be achieved without the understanding and support of the taxpayers and voters. A more comprehensive effort to involve the public in the process will evolve to ensure that their concerns, preferences, and priorities are considered.
- 8) The City may not automatically be able to provide infrastructure to serve private development, as it once did. There are pros and cons of shifting the costs of new infrastructure and public facilities from the public sector to developers and new home buyers. For instance, shifting the allocation of costs too much on the developer may raise the cost of new housing to a point at which it may have exclusionary effects. In approving development sites and plans the City needs to assess the economic impacts of developments more carefully.

Information Pages: Capital Improvement Program Policies

- 9) The City needs to take a more active role in inter-jurisdictional planning to formulate coherent infrastructure policies in the area. Many of the systems developed through capital investment (water, sewer, parks, etc.) have the potential to extend beyond the City limits. The City must make every effort to avoid service delivery fragmentation among the City, townships, special districts, and the private sector.
- 10) The capital improvements program must strive to provide for services equally among all residents of the City and to focus on those projects that provide the most benefit to the entire community. Likewise, careful evaluation must be made as to which projects should be paid for in greater measure by those who benefit from them, and which are better spread among all residents.
- 11) Projects that are necessary to protect against a clear and immediate risk to public health or public safety should be regarded as highest priority.
- 12) Unlimited-tax general obligation bond issues should be included in at least two Capital Improvement Plans preceding the year of the bond sale. The first inclusion should contain a general description of the project, its timing, and financial limits; subsequent inclusions should become increasingly specific.

Information Pages: Capital Financing Policy

The City of Ann Arbor believes that sound financial management principles require that sufficient funds be set aside by the City to provide for future capital repairs/replacements of existing City assets. In order to do so, the City needs to establish a cash reserve sufficient to fund capital cash flows of the City when capital repairs/replacements are needed. This policy has been adopted by resolution of the City Council of Ann Arbor, Michigan and replaces all previous capital financing policies or resolutions.

Purpose The purpose of this policy is to provide a basis for funding future capital repair/replacement of existing assets. This policy excludes Enterprise Funds capital as their future needs for capital are captured in the rate-setting process.

This policy is crucial to the financial health and sustainability of the City's current programs. The goals of this policy include:

1. Creating awareness of the cost of maintaining or replacing existing City assets;
2. Eliminating the deferral of capital and/or maintenance items due to lack of funding;
3. Saving for future regulatory costs for City assets;
4. Ensuring prioritization of adequately funding our obligations on current City assets on an annual basis;
5. Investing funding on a level basis annually to eliminate "crisis" replacements; and
6. Creating intergenerational equity for replacement of long-lived City assets.

Scope The scope of this policy includes existing City-owned buildings and infrastructure not supported by Enterprise Funds. This policy is not intended to replace the internal service fund replacement process for Fleet vehicles or Information Technology hardware/software. City-owned buildings and infrastructure included in the scope of this policy include, but are not limited to: City Hall, Justice Center, Fire Stations, Wheeler Center, City-owned dams, and Park facilities and amenities such as tennis/basketball courts, trails and pathways, playgrounds, bridges and parking lots.

This policy is intended to govern the financing of the future needs of these existing facilities and is intended to complement the outcome of the Capital Improvement Process (CIP). The scope of the policy spans the entire life of the asset showing potential future funding needs as opposed to the CIP that prioritizes specific projects that may benefit from this funding policy. The policy also provides for funding for items that do not qualify for the CIP (projects valued under \$100,000).

Policy

1. Finance, in conjunction with participating service units, will review the data for each building or infrastructure component to determine if the correct useful life and replacement funding amount is being used. This review will determine the appropriate level of funding needed each budget year to be set aside for future replacement. If 100% of identified funding cannot be budgeted, prioritization will be given to the assets with the worst condition assessment (see #2 below). This data will be stored in a database created by the Information Technology Services Unit.
2. Each service unit will be responsible for evaluating the condition of the assets under the purview of this policy. The condition assessment may take the form of a stoplight evaluation (Green=Good, Yellow=Showing Wear and Tear, Red=Needs Replacement). The assessment should also consider

Information Pages: Capital Financing Policy

- how critical the asset is to operations when performing this assessment.
3. When it becomes time to replace the building component, as part of the budget process, the appropriate unit manager will determine whether the building component's useful life could be extended or if the component should be replaced. At this time, Finance and the appropriate service unit, will prepare a cost evaluation of repair vs. replacement for the component.
 4. If there is a separate revenue source that can be identified, the capital funding set aside from the General Fund will be reduced for those separate revenue streams.
 5. For replacement of capital items with a separately identified funding source (i.e. Wheeler Center Internal Service Fund), a separate funding schedule will be created and funded by its unique funding source.
 6. Finance, along with the participating service units, will meet at least annually to review the data and ensure that all applicable assets are being considered.

(Approved by Council 5/21/18)

Information Pages: Enterprise Fund Capital Financing Policy

The City of Ann Arbor believes that sound financial management principles require that enterprise funds be managed to adequately meet capital needs. This policy has been adopted by resolution of the City Council of Ann Arbor, Michigan and replaces all previous enterprise fund capital financing policies or resolutions.

Purpose To ensure that financial resources are properly managed to meet the present and future enterprise fund capital repair/replacement of existing assets in enterprise funds.

This policy is crucial to the financial health and sustainability of the City's current programs which are funded through enterprise fund revenue. The goals of this policy include:

1. Create an awareness of the cost of maintaining or replacing existing City assets;
2. Eliminating the deferral of capital and/or maintenance items due to rate based revenue challenges;
3. Establish capital financing plans that avoid rate spikes;
4. Saving for future regulatory costs for City assets;
5. Investing funding on a level basis annually to eliminate crisis replacements; and
6. Ensuring a systematic means of addressing enterprise fund capital reinvestment.

Scope The scope of this policy includes existing enterprise fund-owned buildings, equipment and infrastructure.

This policy is intended to govern the financing of the future needs of these existing assets and is intended to complement the outcome of the Capital Improvements Process (CIP) and the Enterprise Fund Asset Management Plans. The scope of the policy spans the entire life of the asset showing potential future funding needs as opposed to the CIP that prioritizes specific projects that may benefit from this funding policy. The policy also provides for funding for items that do not qualify for the CIP (projects valued under \$100,000).

Policy

1. Each service unit will be responsible for evaluating the condition of the Enterprise Fund assets under the purview of this policy and maintain the appropriate Asset Management Software and databases.
2. In connection with the City's Capital Improvements Plan, the Enterprise Fund Asset Management Plan data will be reviewed annually for each enterprise fund infrastructure component to determine that appropriate funding for planned maintenance and replacement is being planned for in connection with Enterprise Fund financial plans and rate development.
3. When it becomes time to replace or maintain the enterprise fund asset, the Capital Improvements team will rank and prioritize each component, as part of the budget process. At that time, the appropriate unit manager will evaluate the plan and develop their annual capital budget that is in accordance with financial planning and rate development.
4. The financial model will be evaluated on a year-to-year basis to determine the appropriate balance of cash and debt financing to distribute the cost of the system(s) among current and future customers.

(Approved by Council on 5/21/18)

Information Pages: Deciphering the Budget Format

The format used by this budget document is intended to provide clarity through consistency. Every service area will follow the same basic format, with minor variation for some service areas that require additional information.

Each service area budget consists of:

- 1) A Service Area page;
- 2) The Service Area's organizational structure and summary;
- 3) Summary of Revenues and Expenditures by Service Unit within Service Area;
- 4) An FTE count by Service Unit within Service Area;
- 5) A Service Unit summary page;
- 6) Summary of Revenues and Expenditures by Category by Service Unit;
- 7) Significant Notes and Adjustments;
- 8) Summary of Revenues and Expenditures by Activity by Service Unit (only certain Service Units display this level of detail);
- 9) Goals and Performance Measures for the Service Area by Service Unit;
- 10) A Position Summary.

Each page layout is discussed in depth below.

Service Area Page

The page shows the name of the service area.

Service Area Organizational Structure

This depicts a graphical layout of the service area's organization and a description of the service area. The organization chart depicts the service area and its various service units.

All service units are presumed to be on the same "line" organizationally, i.e., all service units are equal in status within the service area.

Summary of Revenues and Expenditures by Service Unit within Service Area

The summary page for the service unit outlines revenues and expenditures by category. Service units for each area follow the service area.

Information Pages: Deciphering the Budget Format

FTE Count

The FTE Count shows the number of permanent, authorized positions by Full Time Equivalents, or FTEs. The FTE figure represents the number of work years "funded" for a particular position. For example, a permanent half-time position would be shown as .50 FTE.

Additionally, one position may be charged against several service units or cost centers. Each service unit or cost center charged shows a fraction of the total position. For example, a full-time position charging 60% of its time to the Administration Service Unit and 40% of its time to the Maintenance Service Unit would be shown as:

	<u>FTE</u>
Administration	.60
Maintenance	<u>.40</u>
Total	1.00

Service Unit Summary Page

The summary page shows the name of the service unit and a description of the service unit.

Summary of Revenues and Expenditures by Category by Service Unit

Revenues

Service unit revenues are listed by category with a three-year history. Below the revenue by category, is the service unit's revenue by fund. Detailed revenue information by fund and descriptions of revenue categories can be found in the Revenue section of this document.

Expenditures

Service unit expenditures are listed by category with a three-year history. Below the expenditures by category, is the service unit's expenditures by fund. Detailed expenditure information by fund and descriptions of expenditure categories can be found in the Expenditure section of this document.

Significant Notes and Adjustments

Significant Notes and Adjustments are used to explain notable items in the Service unit's revenues and expenditures, which are significantly higher or lower than the prior fiscal year budget.

Information Pages: Deciphering the Budget Format

Summary of Revenues and Expenditures by Activity by Service Unit

Revenues

Service unit revenues are listed by activity with a three-year history.

Expenditures

Service unit expenditures are listed by activity with a three-year history.

Goals and Performance Measures by Service Unit within Service Area

The service unit's Goals and Performance Measures are listed following the Significant Notes and Adjustments. The City's goals are included in order to show how the unit's goals are aligned with the overall entity's goals.

Position Summary

This summary provides a list of all funded positions within the service unit, along with the positions' corresponding FTE status for the budget year.

Information Pages: The Basis of Accounting for the Budget

The City of Ann Arbor uses the modified-accrual basis of accounting for all governmental fund types, including the General Fund, Special Revenue Funds, and General Debt Service Funds. For Enterprise, Trust, and Internal Service Funds, the City uses the full accrual basis of accounting. The City adopts budgets for all funds according to the basis of accounting of their fund type.

The basis of accounting for the budget includes the following policies:

- a. Property taxes and other revenues that are both measurable and available for use are budgeted as revenue on the basis of when they are earned. Other revenues such as fines and forfeitures, admissions, contributions, etc. are recorded when received.

Properties are assessed as of December 31st of each year and the related property taxes are assessed and recorded as earned on the following July 1st. These taxes are due on July 31st, with those taxes that are still unpaid as of the following February 28th being placed on the county tax rolls, the county then advances the amounts due at that time.

- b. Revenues from special assessments are budgeted on the basis of when the assessments are due.
- c. Principal and interest payments on outstanding debt are budgeted on the basis of when they are due and payable. Principal is not budgeted for Enterprise and Internal Service Funds.
- d. Payments for the acquisition of materials and supplies inventories and fixed assets are budgeted on the basis of when the obligation is incurred.
- e. Depreciation is budgeted for Enterprise Funds.
- f. All other expenditures are budgeted on the basis of when the expenditure is incurred and payable.

Relationship Between Functional Units, Major Funds and Non-Major Funds

Service Unit (Department)	Major Funds					Non-Major Funds				Trust Funds	Component Units	
	General	Water Supply System	Sewage Disposal System	Airport	Stormwater Sewer System Fund	Solid Waste	Internal Service Funds	Debt Service Funds	Capital Funds			Special Revenue Funds
002 Ann Arbor Housing Commission	X									X		
003 Downtown Development Authority									X			X
006 Community Development	X									X		
009 Smart Zone												X
010 Mayor	X											
011 City Administrator	X											
012 Human Resources	X						X					
013 Safety	X						X					
014 Attorney	X											
015 City Clerk	X											
016 Police Commission	X											
018 Finance	X	X	X		X	X	X			X	X	
019 Non-Departmental	X							X				
020 Risk Management							X					
021 District Court	X									X		
029 Sustainability & Innovations Office	X	X	X		X	X				X		
031 Police	X									X		
032 Fire	X								X	X		
033 Building & Rental Services	X									X		
040 Engineering	X						X		X	X		
046 Systems Planning	X	X	X		X	X				X		
050 Planning	X									X		
059 Retirement System											X	
060 Parks & Recreation	X									X		
061 Public Works	X	X	X		X	X	X			X	X	
070 Public Services Administration	X	X	X		X	X				X		
071 Solid Waste						X						
073 Utilities									X			
074 Utilities-Water Treatment	X	X			X							
075 Wastewater Treatment Plant			X									
091 Fleet & Facility Services	X			X			X					
092 Information Technology	X						X		X			
094 Community Television Network	X									X		

X-denotes the department participates in the fund

Information Pages: Fund Descriptions

General Fund

To account for resources traditionally associated with governments, which are not required to be accounted for in another fund.

Internal Service Funds

To account for the costs of the various services below, which are billed to the various other funds on the basis of services used. The costs include, but are not limited to, administrative, operation, maintenance and financing costs.

Central Stores - to account for various inventories of road repair materials, repair parts, and other miscellaneous items, which are inventoried by the City.

Fleet Services - to account for the operation and maintenance of the City's motor vehicle fleet and other equipment.

Information Technology - to account for the operation and maintenance of the City's Information Technology equipment and software.

Project Management - to account for the centralized project management and engineering services provided for the City's various capital improvement projects.

Risk Fund - to account for the City's self-insurance program along with all other coverage necessary.

Wheeler Center - to account for internal operation and maintenance costs by the occupants of the Wheeler Center.

Enterprise Funds

Includes all revenue and expenses necessary to operate the funds including, but not limited to, administration, operations, maintenance, financing and related debt service, billing and collection.

Airport - to account for the operation of the City's airport including the rental of hangars and tie-down space.

Sewage Disposal System - to account for the collection and treatment of the sewage of the City and some township residents.

Sewer Bond Pending Series - to account for the proceeds of bonds and construction of infrastructure related to the City's Sewage Disposal System.

Solid Waste - to account for the collection of solid waste and material recovery activities and processing of solid waste, recovered materials, and composting activities.

Information Pages: Fund Descriptions

Stormwater Sewer System - to account for the collection and disposal of the City's stormwater.

Stormwater Bonds - to account for the proceeds of bonds and construction of infrastructure related to the City's Stormwater System.

Water Supply System - to account for the provision of treated water of the City and some township residents.

Water Bond Pending Series - to account for the proceeds of bonds and construction of infrastructure related to the City's Water Supply System.

Special Revenue Funds

To account for the proceeds of specific revenue sources (other than those from expendable trusts or for major capital projects), which are restricted legally to expenditure for specified purposes.

Affordable Housing - to account for funding of selected affordable housing projects with the General Fund and federal funds. This fund is combined with the General Fund for the audit under GASB Statement No. 54 but remains separately budgeted.

Affordable Housing Millage - to account for proceeds of a special millage to provide for the construction, acquisition, and maintenance of affordable housing units within the City.

Alternative Transportation – to account for Act 51 monies segregated for the purpose of maintaining and extending non-motorized pathways.

Art in Public Places – to account for funds provided by capital improvement projects for public art. This ordinance was changed during FY 2014 and the fund is now closed.

Bandemer Property - to account for rental income used to maintain and operate Bandemer Park.

Cemetery Perpetual Care - to account for the receipt and expenditures of fees paid for the perpetual care of gravesites at the City-owned Fairview Cemetery.

Community Television Network - to account for the costs of running the City's community access channels on the local cable television system. Revenues are derived primarily from franchise fees.

Construction Code Fund - to account for revenues and expenditures related to permits, inspections, appeals and plan reviews for construction projects.

County Mental Health Millage - to account for the proceeds of a Washtenaw County special millage to provide pedestrian safety, affordable housing improvements and climate action initiatives.

Information Pages: Fund Descriptions

Court Facilities - to account for a court fee to pay for facility improvements for the court.

Drug Enforcement - to account for confiscated property and money related to drug law enforcement activity and provide funds for future enforcement activity.

Energy Projects - to account for funds used to finance energy improvements and the related energy savings, which will be used for future projects.

Federal Equitable Sharing Forfeitures - to account for monies received as a result of joint operations with federal law enforcement.

Indigent Defense Fund - to account for grant monies in the Fifteenth District Court related to indigent defense.

Local Law Enforcement Block Grant - to account for federal grant monies received for fingerprinting equipment and other law enforcement items. No new grants are budgeted for this fiscal year. However, there are grants that will continue to be accounted for until they are expended. If new grants are received, a separate budget resolution will be approved by the City Council, if appropriate. This fund closed in FY 2017.

Local Streets - to account for repairs, maintenance and construction on the City's local streets. The revenues consist primarily of State-Shared gasoline and weight tax collections.

Major Grant Programs - to account for various grant monies other than community development. No new grants are budgeted for this fiscal year. However, there are grants that will continue to be accounted for until they are expended. If new grants are received, a separate budget resolution will be approved by the City Council, if appropriate.

Major Streets - to account for repairs, maintenance and construction on the City's major streets. The revenues consist primarily of State-Shared gasoline and weight tax collections.

Metro Expansion – to account for the monies passed through from telecom companies for the purpose of maintaining roadway (above, below and adjacent to) right of ways.

Michigan Justice Training - to account for State funds used for law enforcement training.

Open Space and Parkland Preservation - to account for the proceeds of a special millage to preserve and protect open space, natural habitats, parkland and the City's source water inside and outside the City limits.

Open Space Endowment – to account for funds allotted for the perpetual care of lands purchased with the City's Open Space and Parkland Preservation Millage.

Parks Maintenance and Capital Improvement Millage - to account for the proceeds of a special millage to provide for certain maintenance, repair costs and capital improvements of the Parks System.

Information Pages: Fund Descriptions

Parks Memorials & Contributions - to account for the proceeds of various contributions to the Parks System to erect memorials or finance special parks improvement projects.

Sidewalk Construction Millage - to account for proceeds of a special millage to provide for the construction of new sidewalks within the City.

Special Assistance - to account for funds provided by a utility bill check-off and provides assistance to needy citizens.

Street, Bridge & Sidewalk Millage - to account for the proceeds of a special millage to repair streets and sidewalks.

Trust Funds

To account for the assets held by the City in a trustee capacity and the expenditures of such funds.

Elizabeth R. Dean - a permanent fund used to account for monies provided by a private bequest to finance tree planting and maintenance. The principal amount of the bequest is to remain intact and invested. Investment earnings are used for the above stated purposes.

Employees' Retirement System - a pension trust fund to account for the accumulation of resources to be used for retirement pension and annuity payments. Resources are contributed by employees at rates fixed by law and by the City at amounts determined by an annual actuarial study.

Police and Fire Relief - to account for the receipt of investment earnings on previously transferred General Fund monies. These monies are used to subsidize the incomes of certain beneficiaries of deceased police officers and firefighters.

VEBA Trust - a pension trust fund, which provides funds for post retirement medical and life insurance for the retirees of the City.

Debt Service Funds

To account for the accumulation of resources for, and the payment of general long-term debt principal and interest.

General Debt Service - to accumulate operating transfers for payment of principal and interest on general obligation bonds sold to finance various capital projects.

Special Assessment General Debt - to accumulate operating transfers for payment of principal and interest on general obligation bonds sold to finance the City's share of special assessment projects. This fund closed in FY 2018.

Information Pages: Fund Descriptions

Capital Projects Funds

To account for funds related to the purchase and construction of City assets.

2019-A Capital Improvement Bonds - to account for constructions costs of bonded projects within the DDA that are funded by tax-increment financing (TIF) revenues.

Capital Sinking Fund - to account for capital project expenditures for various improvements to City-owned facilities that are funded by the General Fund.

General Capital Improvements - to account for capital project expenditures for various non-bonded improvements to certain City-owned facilities.

Component Units

Legally separate organizations for which the elected officials of the primary government are financially accountable.

Downtown Development Authority - to account for the tax increment revenue that is derived from new construction in the Downtown Development District, which is used to finance various parking structures and street improvements in the downtown area.

DDA Housing - to account for the funds that the Downtown Development Authority has set aside for housing in the downtown area.

DDA Parking Maintenance - to account for the maintenance of six parking structures and four parking lots by the Downtown Development Authority.

DDA Parking System - to account for the operation of six parking structures and four parking lots by the Downtown Development Authority.

SmartZone LDFA - to account for the monies which provide local financing for developing and sustaining local "Business Accelerators" and "Business Incubators" as the vehicles.

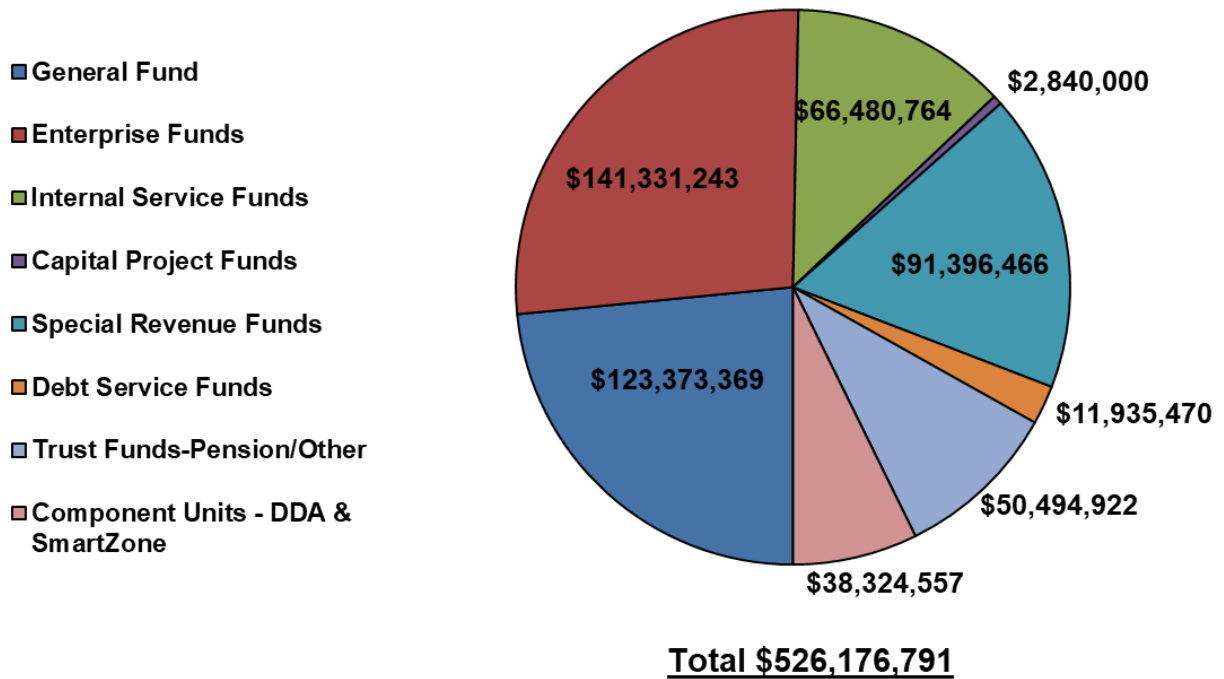
Budget Summaries

OVERVIEW OF CITY BUDGET

The City offers many services and utilizes separate funds for large areas or specialized purposes. The funds fall into three broad categories: General Fund, Enterprise Funds, and other funds dedicated for various purposes. For fiscal year 2023, the City's total expenditure budget is \$526 million. The following chart illustrates how this budget is divided by fund type. A complete summary of funds is included in the "Revenues" and "Expenditures" tabs of the proposed budget. The City's website has additional details that describe the budget process (www.a2gov.org – search for "Guide to Finance and Budget").

Although General Fund money may be used to supplement the needs of other funds, the reverse is usually not true. For example, money collected for park acquisition and green space may not be used for recreation programs or to pave streets. Even when money is available in other funds, it typically cannot be used for General Fund services or programs.

FY 2023 BUDGETED EXPENDITURES BY FUND TYPE



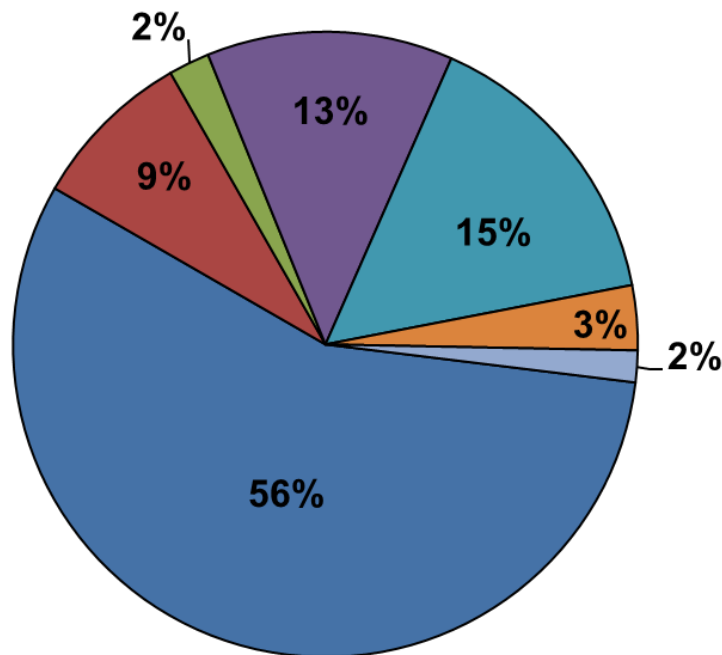
Budget Summaries

GENERAL FUND OVERVIEW

The City has been concentrating their efforts on financial planning to resolve projected revenue shortfalls in the upcoming fiscal years. As the budget is reviewed, it is important to note that the shortfall the City has been addressing is in the City's General Fund.

The City's General Fund is the largest and most visible of the City's 50 budgeted funds established for the financial administration of the City. Monies going into the General Fund come from a variety of sources such as the City's share of the property tax, intergovernmental revenues (primarily revenues from the State of Michigan), charges for services, and various other sources as indicated in the chart below:

FY 2023 GENERAL FUND REVENUES

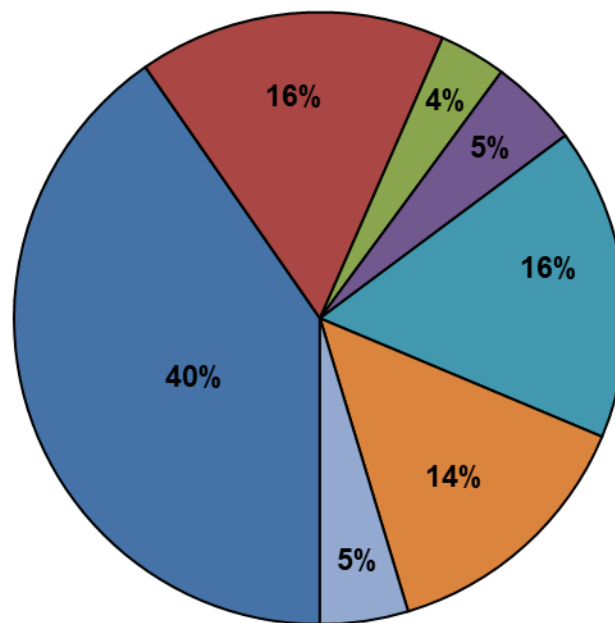


- Taxes
- Charges for Services
- Contributions, Investment Income, Miscellaneous, Operating Transfers
- Intergovernmental Revenues
- Intra-governmental Sales
- Fines & Forfeits
- Licenses, Permits and Registration

Budget Summaries

Expenditures from the General Fund go to services such as public safety (police, fire, and emergency management); recreation programs; development and planning; community development services; the City's legal and general government administration; housing and human services programs; Fifteenth District Court; and a variety of other services and programs provided by the four main Service Areas. Approximately 15% of the expenditures are "pass throughs" which show as expenditures but have an offsetting revenue.

FY 2023 GENERAL FUND EXPENDITURES



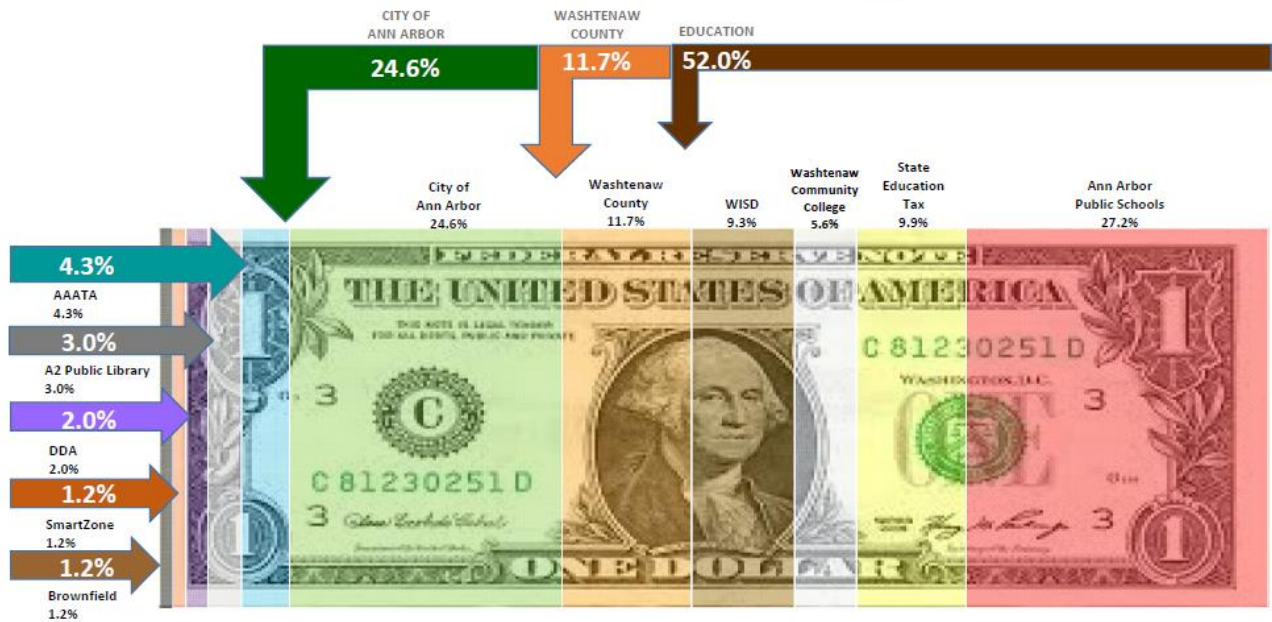
- Safety Services
- Community Services
- Financial & Administrative Services
- Public Services
- City Administrator, City Attorney and Mayor & City Council
- Debt Service, AAATA and other transfers
- Fifteenth District Court

Budget Summaries

PROPERTY TAXES

The largest share of General Fund revenues comes from the property taxes. Many Ann Arbor taxpayers are surprised to learn that only about \$0.25 of every dollar paid in property taxes goes to the City of Ann Arbor to fund vital services such as public safety. This is equivalent to approximately \$58 per week for a recently sold \$380,000 home to support all City services. Most of the receipts from property taxes are distributed to various education agencies including the Ann Arbor Public Schools, Washtenaw Intermediate Schools, the State of Michigan, and Washtenaw Community College – about \$0.52 of every dollar paid. The following chart shows where the City’s property tax dollars go:

YOUR ANN ARBOR PROPERTY TAX DOLLARS AT WORK



Budget Summaries

TAX REVENUES

Property taxes are a critical source of revenue for the City of Ann Arbor, as well as neighboring communities. There have been two State of Michigan constitutional amendments – the Headlee Amendment of 1978 and Public Act 415 of 1994 (commonly known as Proposal A) – and other related statutory changes that have impacted property tax revenue for local governments.

In addition to the General Operating millage, the City's General Fund collects money from the Employee Benefits and Ann Arbor Area Transportation Authority (AAATA) millage. The remaining millages are assessed for dedicated purposes and are used to finance the activities of other funds. The chart below showing millages over the past several years demonstrates the impact of Headlee/Proposal A on the City's property tax millages.

CITY MILLAGE TRENDS

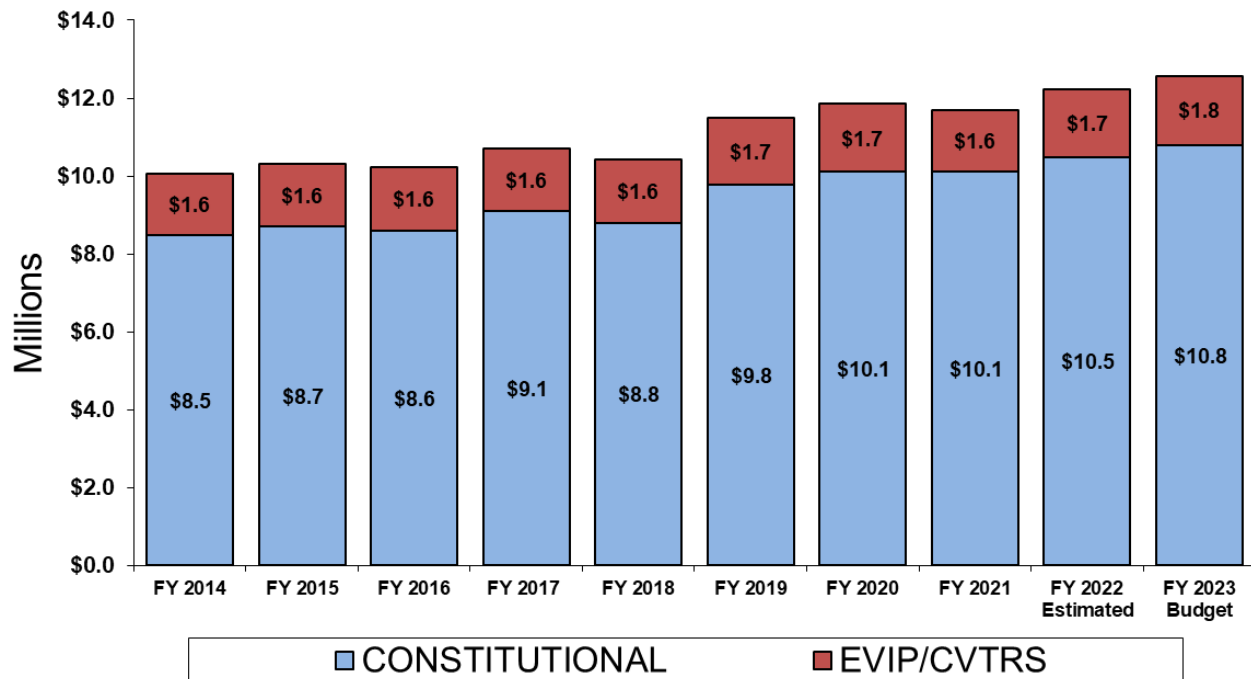
Type	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	Change from Previous Year
General Operating	6.1120	6.0343	5.9407	5.8884	5.8365	5.8359	5.7967	(0.0392)
Employee Benefits	2.0373	2.0114	1.9802	1.9627	1.9454	1.9452	1.9321	(0.0131)
AAATA	2.0373	2.0114	1.9802	1.9627	1.9454	1.9452	1.9321	(0.0131)
Total General Fund	10.1866	10.0571	9.9011	9.8138	9.7273	9.7263	9.6609	(0.0654)
Street, Bridge & Sidewalk Reconstruction	2.1057	2.1250	2.0920	1.9981	2.0291	2.0289	2.0153	(0.0136)
Refuse Collection	2.4445	2.4134	2.3759	2.3549	2.3341	2.3339	2.3182	(0.0157)
Parks Maintenance & Capital Improvement	1.0900	1.0761	1.0594	1.0903	1.0807	1.0805	1.0732	(0.0073)
Open Space & Parkland Acquisition	0.4735	0.4674	0.4601	0.4560	0.4519	0.4519	0.4488	(0.0031)
Sidewalk Construction Millage	N/A	N/A	N/A	N/A	N/A	0.2000	0.1986	(0.0014)
Affordable Housing Millage	N/A	N/A	N/A	N/A	N/A	1.0000	0.9933	(0.0067)
Total City Millage	16.3003	16.1390	15.8885	15.7131	15.6231	16.8215	16.7083	(0.1132)

Budget Summaries

STATE SHARED REVENUE

Another major source of revenue for the City's General Fund is State-Shared revenue. This revenue sharing arrangement was created when the aforementioned Headlee Amendment removed the ability of municipalities to institute certain taxes on its residents (i.e. sales tax). To compensate communities for this loss in ability to tax, State-Shared revenue was established, which is generated from a State sales tax and apportioned to communities. The City receives a portion of their revenue from a constitutional provision and a separate appropriation of revenue annually from the State legislature (EVIP/CVTRS). The chart shows the City's recent experience with State-Shared revenue.

STATE-SHARED REVENUE HISTORY AND PROJECTIONS



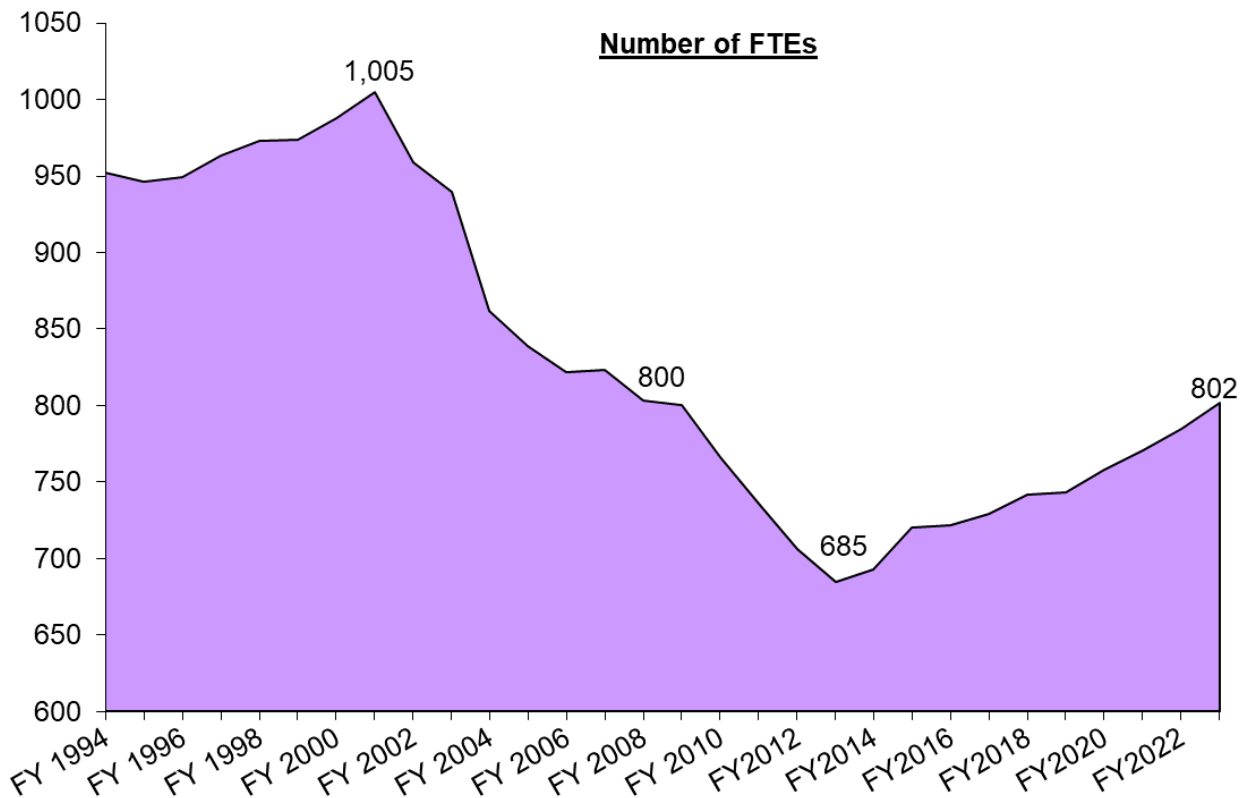
Budget Summaries

EMPLOYEE SUMMARY

Since employees and related expenses represent the majority of the General Fund's expenditures, the City began taking steps in fiscal year 2001 to reduce its staffing levels, reflected by the full-time equivalents (FTE). These reductions were made through a combination of attrition, early retirement programs, improvements in service provision, adoption of technologies and best practices, consolidation of services with other entities, and some layoffs. The rebound in staffing from a low of 685 in FY13 to the 802 in FY 2023 includes the addition of 27 FTEs in the Ann Arbor Housing Commission in FY 2015.

In general, the City government has become a more efficient organization and maintained high levels of service and responsiveness to the public. In FY 2023, a net increase of 17.25 FTEs is provided. It should also be noted that 5.0 FTEs were added to the FY 2021 budget in the Housing Commission through a mid-year amendment.

The chart below does not include 10 FTEs as part of the workforce planning initiative authorized by Council on a temporary basis. These positions are used to assist with anticipated staff turnover due to retirements and separations over the coming years, and the workforce planning initiative should be considered an innovative and best practice.



Budget Summaries

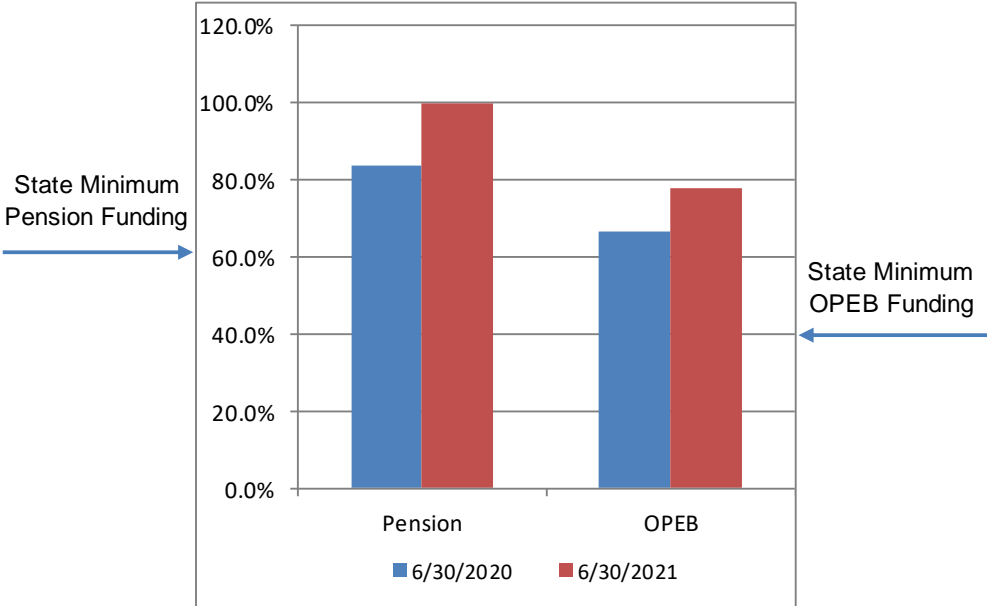
PENSION & OPEB OBLIGATIONS

The City of Ann Arbor Employees' Retirement Plan is a single-employer defined benefit plan administered by the City of Ann Arbor Employees' Retirement System (CAAERS). It has a Traditional Plan component covering most employees, as well as, a Dual Plan for non-union and non-safety services employees hired after January 1, 2017. CAAERS provides retirement, disability and death benefits to plan members and beneficiaries in accordance with Ann Arbor City Code Chapter 18.

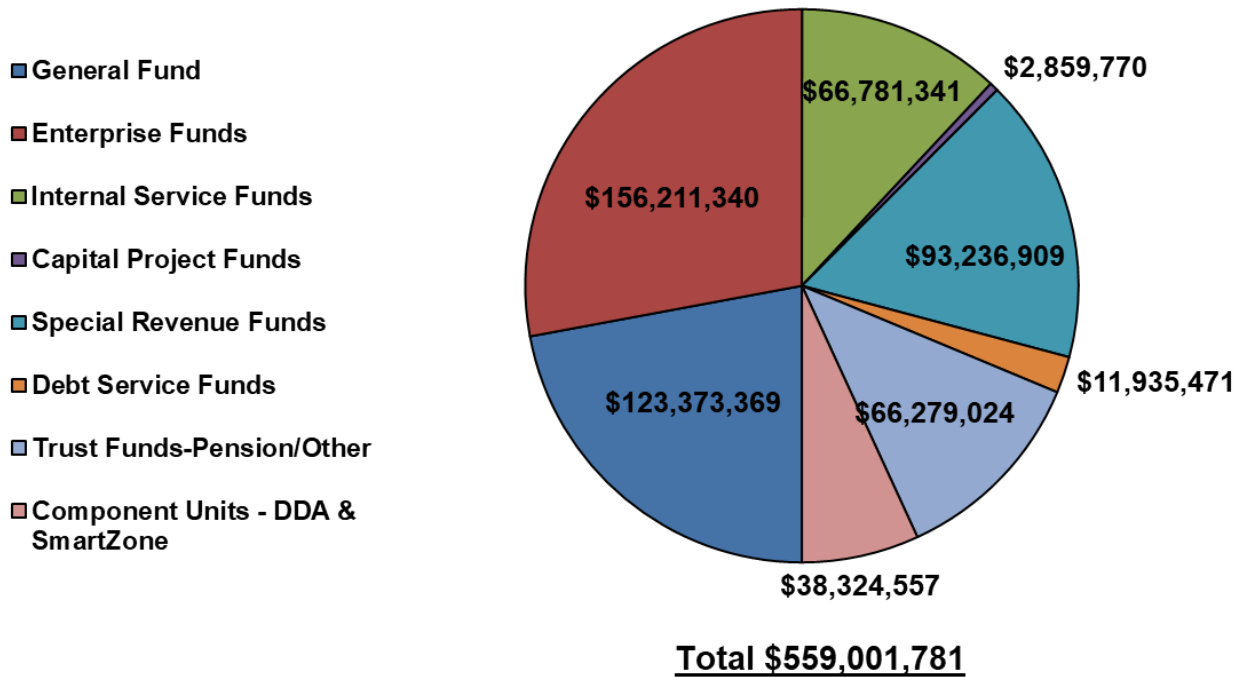
The City of Ann Arbor Retiree Health Care Benefits Plan is a single-employer defined benefit healthcare plan administered by the City of Ann Arbor Employees' Retirement System (CAAERS). The plan provides certain health care and life insurance benefits, otherwise known as other postemployment benefits (OPEB), for eligible retired employees and their dependents in accordance with Ann Arbor City Code Chapter 21. Substantially all the City's employees hired before July 1, 2011 may become eligible for these benefits if they retire directly from City employment. For employees hired after July 1, 2011, the City provides a retirement health savings account with fixed contributions for each year of service.

The City has both a Pension Policy and an Other Postemployment Benefits Funding Policy adopted by Council (see the Information Pages in this section). As part of these policies, the City seeks to fund additional amounts above the actuarially determined contributions (ADC).

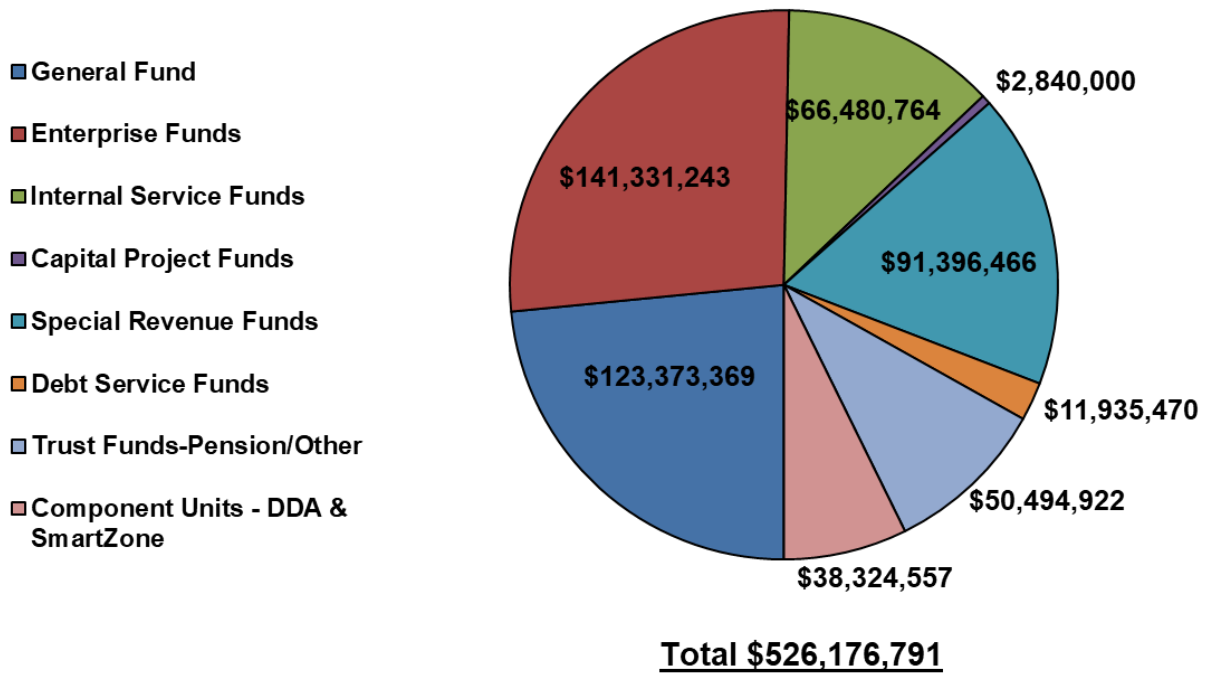
The State of Michigan passed Public Act 202 of 2017 outlining acceptable levels of funding to avoid triggering an underfunded status designation. For pension plans, the percent funded should be at least 60% and the ADC should not be more than 10% of governmental fund revenues. For OPEB plans, the percent funded should be at least 40% funded and the ADC should not be more than 12% of governmental fund revenues. The current funding levels, from the last two audits, are shown below:



FY 2023 Budgeted Revenues by Fund Type



FY 2023 Budgeted Expenditures by Fund Type

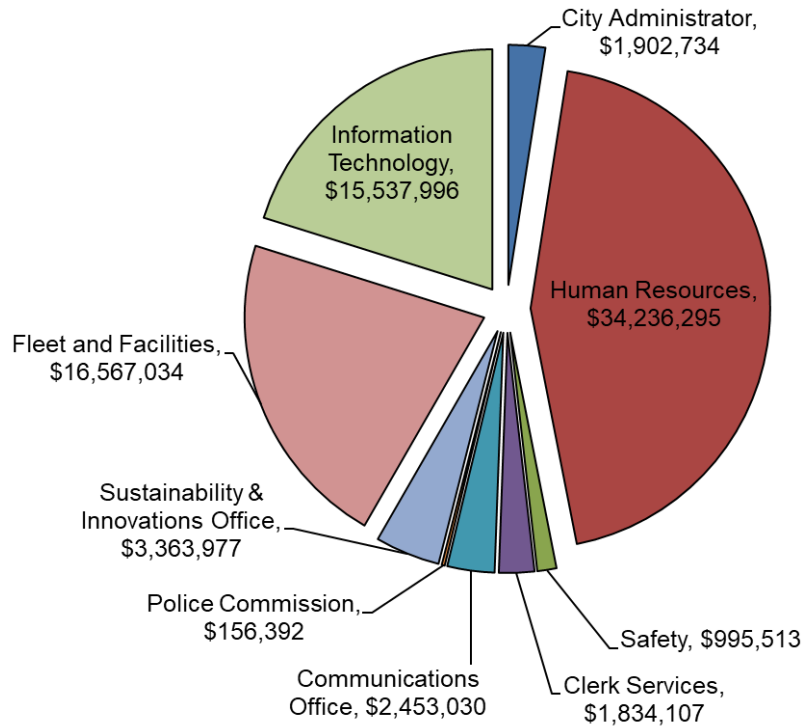


Total revenue exceeds total expenditures due to enterprise and trust funds saving for future needs.

FY 2023 Expenditures – All Funds by Service Area

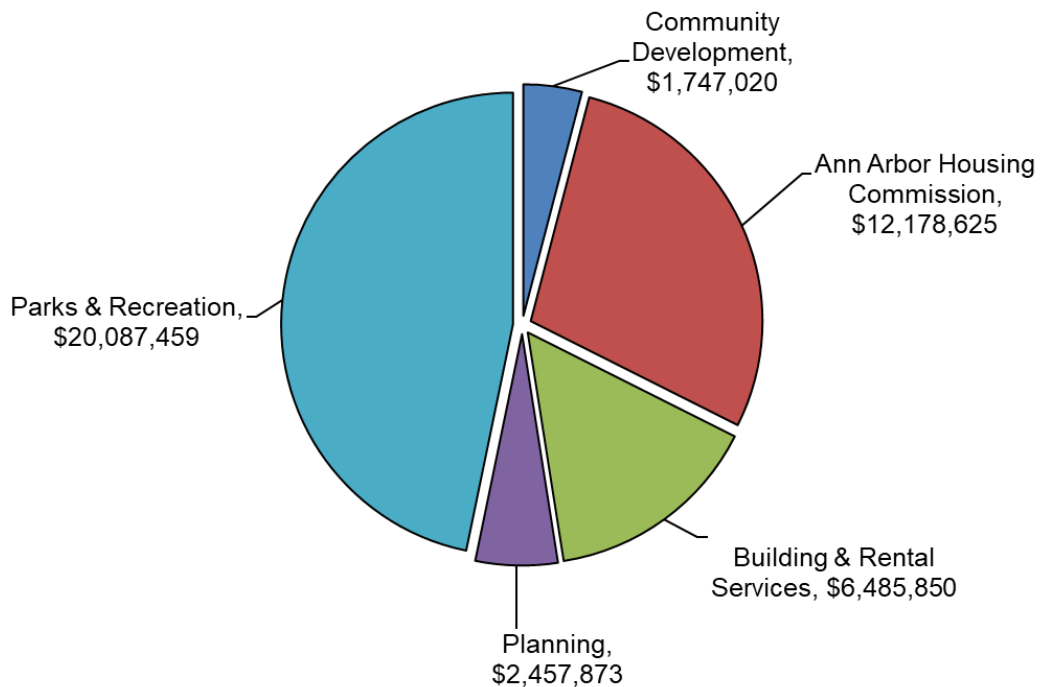
FY 2023 City Administrator Expenditures

Total \$77,047,078

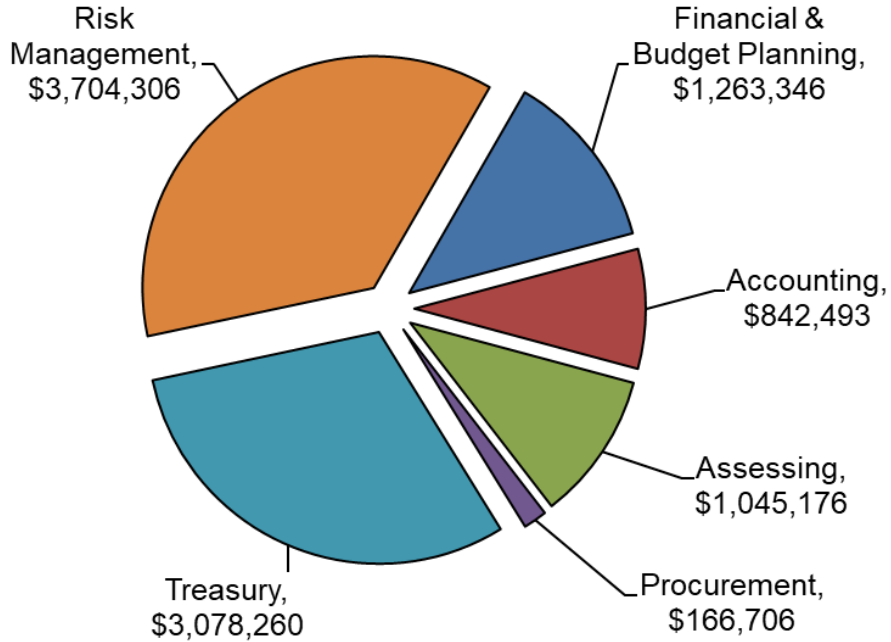


FY 2023 Community Services Expenditures

Total \$42,956,827

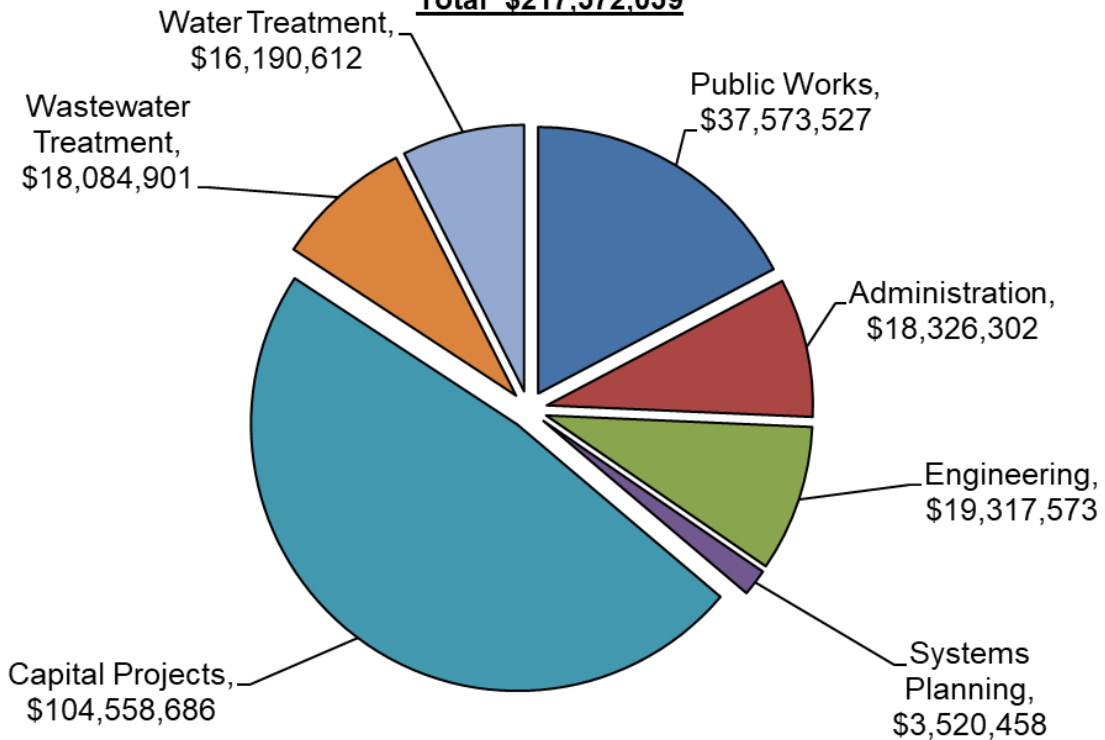


**FY 2023 Financial & Administrative
Services Expenditures**
Total \$10,100,287



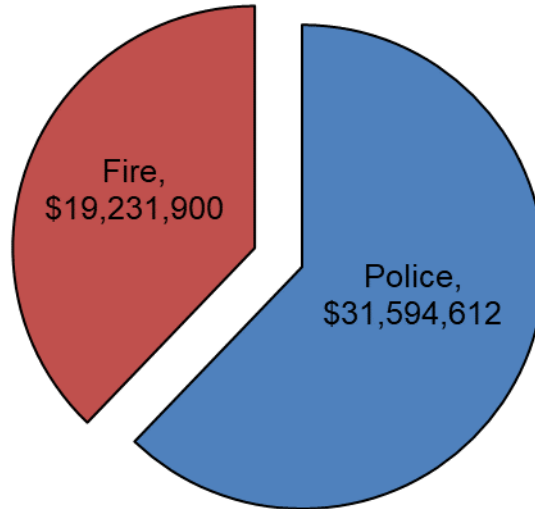
FY 2023 Public Services Expenditures

Total \$217,572,059



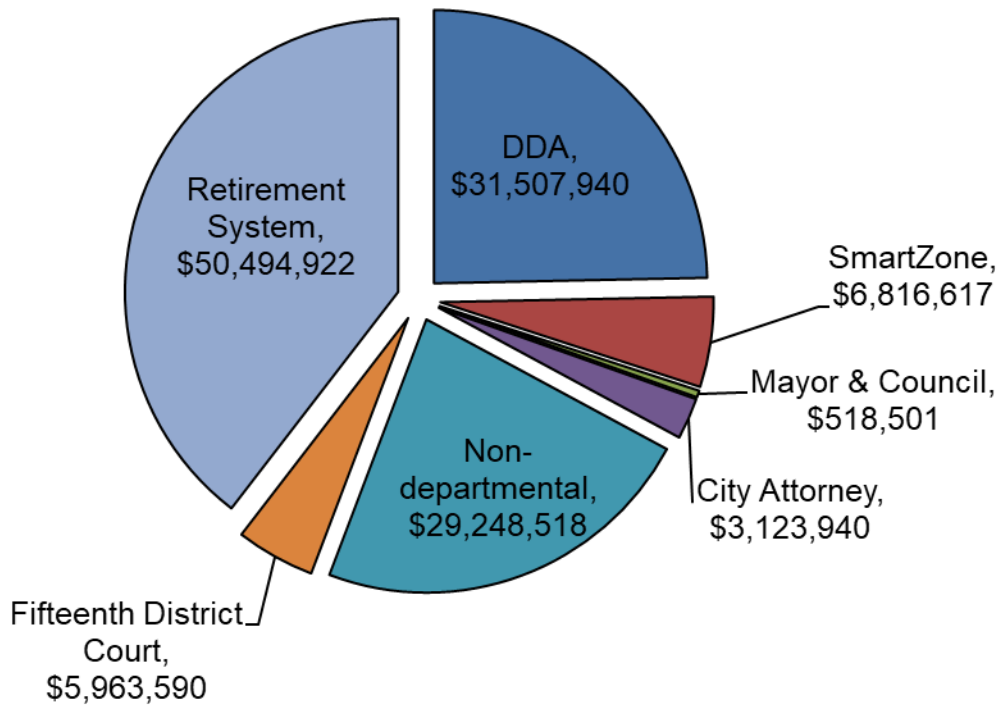
FY 2023 Safety Services Expenditures

Total \$50,826,512



FY 2023 Other Services Expenditures

Total \$127,674,028



**GENERAL GOVERNMENTAL FUND TYPES
ANALYSIS OF FUND BALANCES**

Fund Balance June 30, 2021	FY 2022 Forecasted Revenues	FY 2022 Forecasted Expenditures	Forecasted Fund Balance June 30, 2022	Fund	FY 2023 Approved Revenues	FY 2023 Approved Expenditures	Approved Use of Fund Balance	Projected Fund Balance June 30, 2023
31,955,182	114,715,659	117,627,009	29,043,832	<u>General Fund (major fund)</u>	123,373,369	123,373,369	3,691,571	25,352,261
				<u>Special Revenue Funds</u>				
117,020	100,558	122,773	94,805	Affordable Housing	1,629	-	-	96,434
-	6,326,196	6,311,791	14,405	Affordable Housing Millage	6,539,006	6,539,006	-	14,405
(14,380)	879,235	155,718	709,137	Alternative Transportation	802,839	724,798	-	787,178
95,912	8,577	7,000	97,489	Bandemer Property	8,344	7,000	-	98,833
122,040	4,035	-	126,075	Cemetery Perpetual Care	3,899	-	-	129,974
4,688,163	1,788,541	1,911,249	4,565,455	Community Television Network	1,998,281	1,948,402	-	4,615,334
6,679,953	4,473,294	5,026,184	6,127,063	Construction Code Fund	5,193,280	5,193,280	960,816	5,166,247
1,439,103	2,522,900	2,873,687	1,088,316	County Mental Health Millage	2,709,375	2,705,740	-	1,091,951
7,920	225,100	225,000	8,020	Court Facilities	225,000	225,000	-	8,020
4,498	18,683	21,135	2,046	Drug Enforcement	872	500	-	2,418
305,848	52,331	104,458	253,721	Energy Projects	95,422	95,422	45,952	207,769
59,470	19,744	62,626	16,588	Federal Equitable Sharing Forfeitures	11,154	10,000	-	17,742
120,673	198,633	152,665	166,641	Indigent Defense Fund	-	-	-	166,641
4,952,291	3,489,536	4,355,799	4,086,028	Local Streets	7,266,497	7,266,497	1,016,442	3,069,586
16,726,809	15,252,150	16,272,019	15,706,940	Major Streets	22,950,632	22,950,632	4,846,315	10,860,625
3,130,867	472,650	400,150	3,203,367	Metro Expansion	481,713	481,713	-	3,203,367
23,004	15,125	33,000	5,129	Michigan Justice Training	15,136	15,000	-	5,265
12,155,404	2,975,546	3,141,842	11,989,108	Open Space and Parkland Preservation	3,051,016	1,428,165	-	13,611,959
967,152	32,167	15,000	984,319	Open Space Endowment	21,967	15,000	15,000	976,286
6,434,555	7,353,232	9,717,090	4,070,697	Parks Maintenance & Capital Improvement	7,803,630	7,803,630	-	4,070,697
1,358,977	412,279	1,077,267	693,989	Parks Memorials & Contributions	820,385	750,000	-	764,374
15,887	15,140	15,000	16,027	Special Assistance	20,147	20,000	5,000	11,174
-	1,658,540	1,459,463	199,077	Sidewalk Construction Millage	2,800,402	2,800,402	136,274	62,803
12,572,782	22,232,948	24,202,582	10,603,148	Street Repair Millage (major fund)	30,304,337	30,304,337	3,641,597	6,961,551
				<u>Trust Funds</u>				
2,231,047	25,000	68,516	2,187,531	Elizabeth R. Dean	61,442	61,442	2,314	2,185,217
629,468,571	53,684,432	46,802,780	636,350,223	Employees' Retirement System	53,687,666	49,092,403	-	640,945,486
666,040	136	50,000	616,176	Police and Fire Relief	50,004	50,000	50,000	566,180
244,344,934	12,591,358	1,151,900	255,784,392	VEBA Trust	12,591,358	1,402,519	-	266,973,231

<u>Fund Balance June 30, 2021</u>	<u>FY 2022 Forecasted Revenues</u>	<u>FY 2022 Forecasted Expenditures</u>	<u>Forecasted Fund Balance June 30, 2022</u>	<u>Fund</u>	<u>FY 2023 Approved Revenues</u>	<u>FY 2023 Approved Expenditures</u>	<u>Approved Use of Fund Balance</u>	<u>Projected Fund Balance June 30, 2023</u>
516,118	10,015,224	10,015,389	515,953	<u>General Debt Service</u>				
				General Debt Service	11,935,471	11,935,470	191,042	324,912
				<u>Component Units</u>				
9,332,302	9,455,800	12,285,917	6,502,185	Downtown Development Authority	8,267,573	8,267,573	17,073	6,485,112
8,723,729	16,165,520	17,964,936	6,924,313	DDA Parking System	19,944,567	19,944,567	1,950,467	4,973,846
471,441	363,800	721,300	113,941	DDA Housing	392,800	392,800	16,300	97,641
2,417,089	2,610,000	2,613,000	2,414,089	DDA Parking Maintenance	2,903,000	2,903,000	293,000	2,121,089
4,587,156	5,059,253	7,556,453	2,089,956	SmartZone LDFA	6,816,617	6,816,617	1,673,726	416,230
				<u>Capital Projects Funds</u>				
4,242,720	4,225,500	4,737,174	3,731,046	2019-A Capital Improvement Bonds	-	-	-	3,731,046
533,506	404,500	917,820	20,186	Capital Sinking Fund	404,042	400,000	-	24,228
1,855,708	4,574,268	5,630,081	799,895	General Capital Improvements	2,455,728	2,440,000	-	815,623

**ENTERPRISE AND INTERNAL SERVICE FUND TYPES
ANALYSIS OF FUND EQUITY**

<u>Net Assets June 30, 2021</u>	<u>FY 2022 Forecasted Revenues</u>	<u>FY 2022 Forecasted Expenditures</u>	<u>Forecasted Net Assets June 30, 2022</u>	<u>Fund</u>	<u>FY 2023 Approved Revenues</u>	<u>FY 2023 Approved Expenditures</u>	<u>Approved Use of Fund Balance</u>	<u>Projected Net Assets June 30, 2023</u>
				<u>Intergovernmental Service Funds</u>				
2,706,181	1,047,476	1,121,616	2,632,041	Central Stores	1,420,136	1,410,100	-	2,642,077
28,129,872	8,043,925	8,842,514	27,331,283	Fleet Services	11,755,729	11,697,504	4,169,817	23,219,691
4,743,249	10,418,908	12,800,306	2,361,851	Information Technology	10,960,981	10,960,981	109,506	2,252,345
8,176,333	30,897,243	34,794,361	4,279,215	Risk Fund	36,098,509	36,058,429	-	4,319,295
545,652	3,500	485,512	63,640	Wheeler Center	689,477	497,241	-	255,876
2,203,183	5,609,714	5,696,406	2,116,491	Project Management	5,856,509	5,856,509	164,224	1,952,267
				<u>Enterprise Funds</u>				
3,503,943	996,807	1,650,615	2,850,135	Airport (major fund)	967,537	966,254	-	2,851,418
160,503,177	34,291,868	25,756,052	169,038,993	Sewage Disposal System (major fund)	32,376,315	28,032,972	-	173,382,336
25,754,018	18,997,351	18,169,926	26,581,443	Solid Waste (major fund)	23,225,119	23,225,119	1,797,177	24,784,266
26,456,567	13,483,874	8,817,171	31,123,270	Stormwater Sewer System (major fund)	13,999,525	11,050,843	-	34,071,952
138,897,508	33,505,925	25,199,477	147,203,956	Water Supply System (major fund)	33,054,709	26,324,055	-	153,934,610

ANALYSIS OF NET OPERATING FUNDS AVAILABLE*

Net Operating Funds Available June 30, 2021	FY 2022 Forecasted Revenues	FY 2022 Forecasted Expenditures	Forecasted Net Operating Funds Available June 30, 2022	Fund	FY 2023 Approved Revenues	FY 2023 Approved Expenditures	Approved Use of Fund Balance	Projected Net Operating Funds Available June 30, 2023
Intergovernmental Service Funds								
2,004,687	1,047,476	1,121,616	1,930,547	Central Stores	1,420,136	1,410,100	-	1,940,583
27,599,616	8,043,925	8,842,514	26,801,027	Fleet Services	11,755,729	11,697,504	4,169,817	22,689,435
4,417,406	10,418,908	12,800,306	2,036,008	Information Technology	10,960,981	10,960,981	109,506	1,926,502
6,938,794	30,897,243	34,794,361	3,041,676	Risk Fund	36,098,509	36,058,429	-	3,081,756
533,075	3,500	485,512	51,063	Wheeler Center	689,477	497,241	-	243,299
1,610,145	5,609,714	5,696,406	1,523,453	Project Management	5,856,509	5,856,509	164,224	1,359,229
Enterprise Funds								
3,418,711	996,807	1,650,615	2,764,903	Airport (major fund)	967,537	966,254	-	2,766,186
149,566,142	34,291,868	25,756,052	158,101,958	Sewage Disposal System (major fund)	32,376,315	28,032,972	-	162,445,301
24,166,700	18,997,351	18,169,926	24,994,125	Solid Waste (major fund)	23,225,119	23,225,119	1,797,177	23,196,948
22,508,492	13,483,874	8,817,171	27,175,195	Stormwater Sewer System (major fund)	13,999,525	11,050,843	-	30,123,877
129,593,401	33,505,925	25,199,477	137,899,849	Water Supply System (major fund)	33,054,709	26,324,055	-	144,630,503

*Net Operating Funds Available for Enterprise and Internal Service Funds: Current Assets, less Non-liquid Assets (i.e. inventories, long-term receivables, etc.), less Current Liabilities. This is a close equivalent to the Governmental Funds' Fund Balance.

NOTES: The following major and nonmajor funds are projected to have a change in fund balance over ±10% during Fiscal Year 2022:

Fund	Variance	Reason for Variance
Alternative Transportation	+11%	Planned accumulation of fund balance
Capital Sinking Fund	+20%	Planned accumulation of fund balance
Construction Code Fund	-16%	Planned use of fund balance for specific projects or items
Drug Enforcement	+18%	Planned accumulation of fund balance
Energy Projects	-18%	Planned use of fund balance for specific projects or items
Fleet Services	-15%	Planned use of fund balance for specific projects or items
General Debt Service	-37%	Planned use of fund balance for specific projects or items
General Fund (major fund)	-13%	Planned use of fund balance for specific projects or items
Local Streets	-25%	Planned use of fund balance for specific projects or items
Major Streets	-31%	Planned use of fund balance for specific projects or items
Open Space and Parkland Preservation	+14%	Throughout the year, budget amendments are done for land purchases. This is not typically planned for in the adopted budget.
Parks Memorials & Contributions	+10%	Planned accumulation of fund balance
Special Assistance	-30%	Planned use of fund balance for specific projects or items
Sidewalk Construction Millage	-68%	Planned use of fund balance for specific projects or items
Street Repair Millage (major fund)	-34%	Planned use of fund balance for specific projects or items
DDA Parking System	-28%	Planned use of fund balance for specific projects or items
DDA Housing	-14%	Planned use of fund balance for specific projects or items
DDA Parking Maintenance	-12%	Planned use of fund balance for specific projects or items
SmartZone LDFA	-80%	Planned use of fund balance for specific projects or items
Capital Sinking Fund	+20%	Planned accumulation of fund balance
Wheeler Center	+302%	Planned accumulation of fund balance

This page intentionally left blank

Description of Revenue Categories

TAXES

Taxes represent Property Taxes that are levied upon real and personal property of the City. Also included in this category are payments in lieu of taxes and penalties and interest on delinquent taxes. Property taxes represent 23% of the City's revenues. Taxes are based on the taxable value of all taxable property as of January 1 of the calendar year multiplied by the applicable millage rate. Other amounts are forecasted on the basis of projected values of the underlying property and past history for penalties using trend analysis. In Michigan, property tax revenue growth is restricted by Proposal A and the Headlee Amendment.

LICENSES, PERMITS & REGISTRATIONS

The major sources of revenue in this category are derived from various permit fees issued for building and trades and represent 2% of the City's revenues. Also included are the various permits and licenses issued through the Clerk's office and fees associated with the services of the Building and Rental Services Unit. These revenues are projected for the Clerk's office on the basis of the history and any adjustments to fees. The planning fees take into account economic projections and interest expressed in future developments. Building permits are forecasted using information from Building and Rental Services on planned developments and economic forecasts on new construction.

INTERGOVERNMENTAL REVENUES

STATE-SHARED REVENUE

This category accounts for revenues received from other units of government. The major portion of this source is State-Shared sales and income taxes. Intergovernmental revenues contribute 6% of the City's revenue, of which approximately one-half represents State-Shared revenue. These revenues are forecasted on the basis of data supplied from the State of Michigan for State-Shared sales and income tax and historical trends for other revenues.

GRANTS

Most federal or state grants are accounted for in separate funds; however, occasionally it is appropriate to reflect grant revenues which are received as reimbursement for expenditures incurred by General Fund service units. Grants represent less than 1% of City revenues. These are based on grants that have been awarded or are expected to be awarded in the coming fiscal year.

Description of Revenue Categories

CHARGES FOR SERVICES

The major sources of revenue in this category represent 34% of City revenues and are described in more detail below.

POLICE & FIRE

These accounts include revenues for services performed by the City. The principal sources of revenues are for providing police services to the University of Michigan. Another major revenue source in this category is payment from the State of Michigan for fire protection services. The police services are forecasted using the upcoming years football schedule and changes to the general level of service that the University and public schools have requested. The fire protection services are forecasted based on the current year's fire services expenditures and expected change in state owned property in the City, which are used in calculating the level of funding.

WORK PERFORMED

This category includes various municipal services provided to residents for such services as special inspecting and weed cutting.

RECREATION CHARGES

This category includes the accounts which record the various user fees associated with recreational facilities such as swimming pools, canoe liveries and ice-skating rinks. These fees are based on projected attendance for the period during which the facility is open times the user fees adjusted for any rate increases and closing of facilities for rehabilitation.

CEMETERY

This category includes revenue from the sale of lots and burial permits. These numbers have remained stable and are only adjusted for changes in rates.

SOLID WASTE

This category includes special services provided for disposal of solid waste materials for commercial pick-ups. These revenues are forecasted on the basis of expected levels of service adjusting for changes in fees and new services.

ENTERPRISE SALES

This category includes the sale and/or rental income associated with the various enterprise funds. The major source of income is the sale of water and sewer services. The revenues for the Water and Wastewater systems are based on expected water

Description of Revenue Categories

sales as adjusted for new customers being added through construction or annexations, significant changes in weather patterns and changes in rates. The Stormwater system rates are based on the existing land uses adjusted for expected changes, new annexations and changes in rates. The Recreation Facilities' revenues are forecasted in the same manner as the Recreation Charges. The Airport revenues are only impacted when there is a change in rates or level of service to be provided.

SPECIAL ASSESSMENTS

Special Assessments are assessed against the property owner for public improvements made that benefits the property owner. These numbers are based on the actual assessments to be levied in the next fiscal year.

FINES & FORFEITS

Fines associated with the enforcement of parking regulations constitute more than half of this revenue source. The rest of this revenue category is collected through various fines assessed by the Fifteenth District Court. Much of this revenue comes from moving traffic violations, delinquent parking tickets and other City ordinance violations. This represents about 1% of the City's revenues. The expected revenues are forecasted based on changes in fines and the volume of tickets anticipated.

INVESTMENT INCOME

Investment earnings are derived by the placing of excess funds in approved investments until needed and represents about 9% of the City's revenues. The investment earnings are forecasted on the basis of expected investable funds multiplied by an average of expected investment rates based on the economic outlook.

MISCELLANEOUS

This category accounts for revenues, which do not fit into other categories and includes rentals, sale of property and equipment and other miscellaneous revenues. These revenues are generally stable from year to year with adjustments being made in special circumstances. This category represents less than 1% of the City's revenues.

PRIOR YEAR SURPLUS

Prior Year Surplus represents the use of surplus funds from previous years' budgets and represents 4% of the City's revenues. This is used only to balance one-time expenditure requests. At other times, fund balances are increased so that specific projects can be paid for in the future without having to borrow the funds.

Description of Revenue Categories

OPERATING TRANSFERS

The majority of the transfers in this revenue category are payments for debt service. Operating transfers represent 2% of the City's revenues.

CONTRIBUTIONS

This represents donations that the City receives from the public for various purposes. The level of contributions remains constant from year to year with occasional windfalls that are hard to forecast. This category represents approximately 2% of the City's revenues.

SALE OF BONDS

This represents revenues received from bond proceeds for capital projects and represents 12% of the City's revenues. Revenues are determined based on approved projects from the City's Capital Improvement Plan.

INTRA-GOVERNMENTAL SALES

Services provided to other funds, which are directly billed are recorded as revenues. These services include fleet operations and municipal service charge. Enterprise funds and other agencies receive a variety of services from the General Fund. The services provided include revenue collection, accounting, payroll, purchasing and general supervision. These indirect costs are allocated to the user service areas through the municipal service charge. This number is set by an outside consultant engaged to perform a cost allocation study.

Generally, these numbers are based on the level of service being rendered and the expected cost to provide the service, which determines the expected revenues for the year. This category represents 5% of City revenues.

FY 2023 All Funds Revenue Analysis by Service Area

	Total Revenues	Mayor & Council	City Attorney	City Administrator	Community Services	Financial Services	Public Services	Safety Services	15th District Court	Non-departmental	Other
0001 DDA/HOUSING FUND	392,800										392,800
0002 ENERGY PROJECTS	95,422			95,422							
0003 DOWNTOWN DEVELOPMENT AUTHORITY	8,267,573										8,267,573
0009 SMART ZONE LOCAL DEVELOPMENT FINANCING AUTHOR	6,816,617										6,816,617
0010 GENERAL	123,373,369		\$282,323	\$7,617,924	\$11,250,676	\$75,284,869	\$2,975,450	\$3,974,453	\$1,436,396	\$20,551,278	
0011 CENTRAL STORES	1,420,136						1,420,136				
0012 FLEET SERVICES	11,755,729			11,755,729							
0014 INFORMATION TECHNOLOGY	10,960,981			10,960,981							
0016 COMMUNITY TELEVISION NETWORK	1,998,281			1,998,281							
0021 MAJOR STREET	22,950,632						22,950,632				
0022 LOCAL STREET	7,266,497						7,266,497				
0023 COURT FACILITIES	225,000								225,000		
0024 OPEN SPACE & PARKLAND PRESERVATION	3,051,016				3,051,016						
0025 BANDEMER PROPERTY	8,344					8,344					
0026 CONSTRUCTION CODE FUND	5,193,280				5,193,280						
0027 DRUG ENFORCEMENT	872							872			
0028 FEDERAL EQUITABLE SHARING	11,154							11,154			
0033 DDA PARKING MAINTENANCE	2,903,000										2,903,000
0034 PARKS MEMORIALS & CONTRIBUTIONS	820,385				820,385						
0035 GENERAL DEBT SERVICE	11,935,471									11,935,471	
0036 METRO EXPANSION	481,713						481,713				
0038 SPECIAL ASSISTANCE	20,147				20,147						
0041 OPEN SPACE ENDOWMENT	21,967				21,967						
0042 WATER SUPPLY SYSTEM	33,054,709						33,054,709				
0043 SEWAGE DISPOSAL SYSTEM	32,376,315						32,376,315				
0048 AIRPORT	967,537			967,537							
0049 PROJECT MANAGEMENT	5,856,509						5,856,509				
0052 VEBA TRUST	12,591,358										12,591,358
0053 POLICE AND FIRE RELIEF	50,004							50,004			
0054 CEMETERY PERPETUAL CARE	3,899			3,899							
0055 ELIZABETH R DEAN TRUST	61,442						61,442				
0057 RISK FUND	36,098,509					36,098,509					
0058 WHEELER CENTER	689,477						689,477				
0059 EMPLOYEES RETIREMENT SYSTEM	53,687,666										53,687,666
0061 ALTERNATIVE TRANSPORTATION	802,839						802,839				
0062 STREET & SIDEWALK REPAIR MILLAGE	30,304,337						30,304,337				
0063 DDA PARKING SYSTEM	19,944,567										19,944,567
0064 MICHIGAN JUSTICE TRAINING	15,136							15,136			
0069 STORMWATER SEWER SYSTEM	13,999,525						13,999,525				

FY 2023 All Funds Revenue Analysis by Service Area

	Total Revenues	Mayor & Council	City Attorney	City Administrator	Community Services	Financial Services	Public Services	Safety Services	15th District Court	Non-departmental	Other
0070 AFFORDABLE HOUSING	1,629				1,629						
0071 PARK MAINTENANCE & CAPITAL IMPROVEMENTS	7,803,630				7,803,630						
0072 SOLID WASTE FUND	23,225,119						23,225,119				
0082 STORMWATER BOND PENDING	6,982,000						6,982,000				
0084 DEVELOPER OFFSET MITIGATION	856,135						856,135				
0088 SEWER BOND	18,220,000						18,220,000				
0089 WATER BOND	26,530,000						26,530,000				
00CP GENERAL CAPITAL FUND	2,455,728			500,000			955,728	1,000,000			
00MG MAJOR GRANTS PROGRAM	500							500			
0100 COUNTY MENTAL HEALTH MILLAGE	2,709,375			1,080,000	1,080,000	9,375	540,000				
0101 CAPITAL SINKING FUND	404,042			400,000		4,042					
0102 SIDEWALK CONSTRUCTION FUND	2,800,402						2,800,402				
0103 AFFORDABLE HOUSING MILLAGE	6,539,006				6,539,006						
	\$ 559,001,781	\$ -	\$ 282,323	\$ 35,379,773	\$ 35,790,080	\$ 111,396,795	\$ 232,348,965	\$ 5,052,119	\$ 1,661,396	\$ 32,486,749	\$ 104,603,581

Revenue Category by Fund

Fund Type	Fund/Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023	
General	GENERAL						
	CHARGES FOR SERVICES	8,691,173	5,846,398	9,536,735	8,629,028	10,079,286	
	CONTRIBUTIONS	-	170,000	-	5,926	-	
	FINES & FORFEITS	3,561,661	3,065,737	3,968,247	3,354,664	4,013,038	
	INTERGOVERNMENTAL REVENUES	14,472,329	14,724,527	14,894,367	15,676,935	15,243,261	
	INTRAGOVERNMENTAL SALES	15,082,585	15,992,508	17,855,742	17,317,119	18,374,337	
	INVESTMENT INCOME	1,704,334	(30,084)	459,474	563,395	386,232	
	LICENSES, PERMITS & REGISTRATIONS	1,666,428	1,351,783	1,899,586	1,576,240	1,956,763	
	MISCELLANEOUS REVENUE	1,564,930	1,673,997	980,465	1,043,365	1,028,096	
	OPERATING TRANSFERS IN	3,234,165	4,618,087	1,099,397	1,099,397	1,129,379	
	PRIOR YEAR SURPLUS	-	-	3,741,154	-	3,691,571	
	SPECIAL ASSESSMENTS	(2,774)	2,077	-	-	-	
	TAXES	60,987,539	63,431,379	64,654,605	65,449,590	67,471,406	
Total		<u>\$ 110,962,369</u>	<u>\$ 110,846,409</u>	<u>\$ 119,089,772</u>	<u>\$ 114,715,659</u>	<u>\$ 123,373,369</u>	
Debt Service	GENERAL DEBT SERVICE						
	CHARGES FOR SERVICES	5,402,027	5,418,941	5,582,300	5,582,300	5,461,050	
	INVESTMENT INCOME	38,961	907	1,200	1,200	1,200	
	MISCELLANEOUS REVENUE	19	155	-	-	-	
	OPERATING TRANSFERS IN	4,442,566	4,439,694	4,431,889	4,429,595	6,282,179	
	PRIOR YEAR SURPLUS	-	-	-	-	191,042	
	TAXES	2,133	2,063	-	2,129	-	
Total		<u>\$ 9,885,706</u>	<u>\$ 9,861,758</u>	<u>\$ 10,015,389</u>	<u>\$ 10,015,224</u>	<u>\$ 11,935,471</u>	
Enterprise	WATER SUPPLY SYSTEM						
	CHARGES FOR SERVICES	25,375,006	26,110,127	28,892,067	30,311,266	30,237,693	
	INTERGOVERNMENTAL REVENUES	432,518	476,405	-	420,000	-	
	INVESTMENT INCOME	2,265,396	80,031	300,763	300,000	530,845	
	LICENSES, PERMITS & REGISTRATIONS	67,745	140,935	120,000	150,000	120,000	
	MISCELLANEOUS REVENUE	453,643	718,403	16,200	296,000	96,200	
	OPERATING TRANSFERS IN	2,293,675	2,033,520	3,251,159	2,011,159	2,069,971	
	PRIOR YEAR SURPLUS	-	-	1,632,650	-	-	
	TAXES	3,144	52	-	17,500	-	
	Total		<u>\$ 30,891,127</u>	<u>\$ 29,559,473</u>	<u>\$ 34,212,839</u>	<u>\$ 33,505,925</u>	<u>\$ 33,054,709</u>
		WATER PENDING BOND SERIES (0089)					
	INVESTMENT INCOME	75	3	-	-	-	
	SALE OF BONDS	-	-	14,516,000	-	26,530,000	
Total		<u>\$ 75</u>	<u>\$ 3</u>	<u>\$ 14,516,000</u>	<u>\$ -</u>	<u>\$ 26,530,000</u>	
	WATER PENDING BOND SERIES (0096)						
INTERGOVERNMENTAL REVENUES	-	-	457,880	-	-		
INVESTMENT INCOME	(332,755)	(12,463)	-	-	-		
OPERATING TRANSFERS IN	1,239,412	3,035,398	1,062,001	-	-		
Total		<u>\$ 906,657</u>	<u>\$ 3,022,935</u>	<u>\$ 1,519,881</u>	<u>\$ -</u>	<u>\$ -</u>	
	SEWAGE DISPOSAL SYSTEM						
CHARGES FOR SERVICES	31,156,005	31,368,696	34,072,605	33,788,468	31,951,809		
CONTRIBUTIONS	-	-	-	3,200	-		
INTERGOVERNMENTAL REVENUES	98,207	(5,182)	-	-	-		
INVESTMENT INCOME	2,095,152	101,295	410,551	400,000	424,506		
LICENSES, PERMITS & REGISTRATIONS	-	-	-	-	-		
MISCELLANEOUS REVENUE	43,107	171,419	-	100,200	-		
OPERATING TRANSFERS IN	357,315	-	-	-	-		
PRIOR YEAR SURPLUS	-	-	76,000	-	-		
Total		<u>\$ 33,749,786</u>	<u>\$ 31,636,228</u>	<u>\$ 34,559,156</u>	<u>\$ 34,291,868</u>	<u>\$ 32,376,315</u>	

Revenue Category by Fund

Fund Type	Fund/Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
	SEWER BOND PENDING SERIES					
	INVESTMENT INCOME	4	0	-	-	-
	SALE OF BONDS	-	-	18,274,000	-	18,220,000
	Total	\$ 4	\$ 0	\$ 18,274,000	\$ -	\$ 18,220,000
	AIRPORT					
	CHARGES FOR SERVICES	933,545	925,537	945,740	953,018	951,240
	INTERGOVERNMENTAL REVENUES	-	95,519	-	23,000	-
	INVESTMENT INCOME	65,939	2,043	16,705	16,700	13,997
	MISCELLANEOUS REVENUE	(478)	576	-	4,089	2,300
	OPERATING TRANSFERS IN	17,746	-	-	-	-
	PRIOR YEAR SURPLUS	-	-	683,181	-	-
	Total	\$ 1,016,752	\$ 1,023,674	\$ 1,645,626	\$ 996,807	\$ 967,537
	STORMWATER SEWER SYSTEM					
	CHARGES FOR SERVICES	11,959,200	13,183,981	13,579,879	13,374,374	13,844,963
	INTERGOVERNMENTAL REVENUES	523,986	(44,416)	4,500	4,500	4,500
	INVESTMENT INCOME	666,624	19,721	155,214	100,000	147,562
	MISCELLANEOUS REVENUE	2,297	11,148	2,500	5,000	2,500
	OPERATING TRANSFERS IN	476,170	1,824,731	875,740	-	-
	PRIOR YEAR SURPLUS	-	-	340,000	-	-
	Total	\$ 13,628,277	\$ 14,995,166	\$ 14,957,833	\$ 13,483,874	\$ 13,999,525
	STORMWATER BOND					
	INVESTMENT INCOME	100	3	-	14	-
	SALE OF BONDS	-	-	9,205,000	-	6,982,000
	Total	\$ 100	\$ 3	\$ 9,205,000	\$ 14	\$ 6,982,000
	SOLID WASTE					
	CHARGES FOR SERVICES	3,708,199	3,631,625	3,047,000	4,189,275	4,312,900
	INTERGOVERNMENTAL REVENUES	-	-	-	-	850,000
	CONTRIBUTIONS	-	-	-	-	1,000,000
	INVESTMENT INCOME	1,002,257	16,605	274,050	144,000	218,943
	MISCELLANEOUS REVENUE	6,081	156,373	-	765	-
	OPERATING TRANSFERS IN	162,738	40,609	-	-	-
	PRIOR YEAR SURPLUS	-	-	2,801,628	-	1,797,177
	TAXES	13,725,346	14,264,702	14,664,813	14,663,311	15,046,099
	Total	\$ 18,604,621	\$ 18,109,915	\$ 20,787,491	\$ 18,997,351	\$ 23,225,119
	DEVELOPER OFFSET MITIGATION					
	CHARGES FOR SERVICES	687,000	993,250	4,096,000	1,500,000	850,000
	INVESTMENT INCOME	85,243	2,385	22,035	5,000	6,135
	Total	\$ 772,243	\$ 995,635	\$ 4,118,035	\$ 1,505,000	\$ 856,135
Internal Service	CENTRAL STORES					
	CHARGES FOR SERVICES	-	-	75,000	-	150,000
	INTRAGOVERNMENTAL SALES	977,538	936,190	1,219,826	1,032,326	1,254,650
	INVESTMENT INCOME	76,586	2,369	19,249	15,150	15,486
	MISCELLANEOUS REVENUE	-	213	2,000	-	-
	OPERATING TRANSFERS IN	12,645	-	-	-	-
	Total	\$ 1,066,769	\$ 938,772	\$ 1,316,075	\$ 1,047,476	\$ 1,420,136

Revenue Category by Fund

Fund Type	Fund/Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
	FLEET SERVICES					
	CONTRIBUTIONS	498,873	348,533	-	-	-
	INTRAGOVERNMENTAL SALES	8,227,696	7,375,878	8,094,467	7,893,147	7,468,537
	INVESTMENT INCOME	526,097	16,687	130,388	130,000	117,375
	MISCELLANEOUS REVENUE	4,402	819,712	-	20,778	-
	OPERATING TRANSFERS IN	72,819	-	-	-	-
	PRIOR YEAR SURPLUS	-	-	2,500,307	-	4,169,817
	Total	\$ 9,329,887	\$ 8,560,809	\$ 10,725,162	\$ 8,043,925	\$ 11,755,729
	INFORMATION TECHNOLOGY					
	CHARGES FOR SERVICES	8,335,563	8,395,523	10,377,704	10,376,143	10,775,179
	INVESTMENT INCOME	172,702	5,743	42,570	40,965	35,260
	MISCELLANEOUS REVENUE	43,936	135,984	-	1,800	41,036
	OPERATING TRANSFERS IN	168,866	-	-	-	-
	PRIOR YEAR SURPLUS	-	-	769,124	-	109,506
	Total	\$ 8,721,068	\$ 8,537,251	\$ 11,189,398	\$ 10,418,908	\$ 10,960,981
	PROJECT MANAGEMENT					
	CHARGES FOR SERVICES	3,304,568	3,357,773	5,781,470	5,590,102	5,674,561
	INVESTMENT INCOME	103,049	1,893	24,166	18,000	17,724
	MISCELLANEOUS REVENUE	1,104	5,260	-	1,612	-
	OPERATING TRANSFERS IN	72,187	-	-	-	-
	PRIOR YEAR SURPLUS	-	-	131,790	-	164,224
	Total	\$ 3,480,907	\$ 3,364,926	\$ 5,937,426	\$ 5,609,714	\$ 5,856,509
	RISK FUND					
	CHARGES FOR SERVICES	28,531,031	25,714,517	31,942,771	28,956,073	33,721,463
	CONTRIBUTIONS	2,147,121	2,229,468	1,460,000	1,515,751	1,920,000
	INVESTMENT INCOME	472,728	17,915	113,119	108,948	98,046
	MISCELLANEOUS REVENUE	492,902	425,074	300,000	316,471	325,000
	OPERATING TRANSFERS IN	-	-	-	-	34,000
	PRIOR YEAR SURPLUS	-	-	1,791,280	-	-
	Total	\$ 31,643,781	\$ 28,386,974	\$ 35,607,170	\$ 30,897,243	\$ 36,098,509
	WHEELER CENTER					
	CHARGES FOR SERVICES	607,094	591,159	676,044	-	685,459
	INVESTMENT INCOME	15,515	556	3,382	3,500	4,018
	MISCELLANEOUS REVENUE	9	-	-	-	-
	OPERATING TRANSFERS IN	2,068	-	-	-	-
	Total	\$ 624,686	\$ 591,715	\$ 679,426	\$ 3,500	\$ 689,477
Fiduciary Trust	ELIZABETH R. DEAN TRUST FUND					
	INVESTMENT INCOME	100,316	(2,229)	59,621	25,000	59,128
	OPERATING TRANSFERS IN	1,480	-	-	-	-
	PRIOR YEAR SURPLUS	-	-	1,782	-	2,314
	Total	\$ 101,796	\$ (2,229)	\$ 61,403	\$ 25,000	\$ 61,442
	POLICE & FIRE RELIEF					
	INVESTMENT INCOME	11,258	687	26	136	4
	PRIOR YEAR SURPLUS	-	-	50,000	-	50,000
	Total	\$ 11,258	\$ 687	\$ 50,026	\$ 136	\$ 50,004

Revenue Category by Fund

Fund Type	Fund/Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023	
Pension Trust	VEBA TRUST						
	CONTRIBUTIONS	111,561	142,916	190,000	190,000	190,000	
	INVESTMENT INCOME	6,930,122	49,948,367	12,200,380	12,201,045	12,201,045	
	MISCELLANEOUS REVENUE	-	-	-	-	-	
	OPERATING TRANSFERS IN	661,361	965,951	845,359	200,313	200,313	
	PRIOR YEAR SURPLUS	-	-	-	-	-	
	Total		\$ 7,703,044	\$ 51,057,234	\$ 13,235,739	\$ 12,591,358	\$ 12,591,358
		EMPLOYEES' RETIREMENT SYSTEM					
	CHARGES FOR SERVICES	17,734,893	19,024,641	20,250,000	20,250,000	20,250,000	
	CONTRIBUTIONS	289,780	317,425	339,455	339,455	339,455	
	INVESTMENT INCOME	23,733,473	137,517,264	33,074,977	33,074,977	33,078,211	
	MISCELLANEOUS REVENUE	16,588	23,163	20,000	20,000	20,000	
	OPERATING TRANSFERS IN	26,647	-	-	-	-	
	Total		\$ 41,801,382	\$ 156,882,493	\$ 53,684,432	\$ 53,684,432	\$ 53,687,666
	Special Revenue	ENERGY PROJECTS					
INVESTMENT INCOME		20,377	345	2,879	2,879	2,163	
MISCELLANEOUS REVENUE		9,133	-	-	-	-	
OPERATING TRANSFERS IN		99,996	-	-	-	-	
PRIOR YEAR SURPLUS		-	-	52,130	-	45,952	
SPECIAL ASSESSMENTS		(12,421)	53,742	49,452	49,452	47,307	
Total			\$ 117,086	\$ 54,087	\$ 104,461	\$ 52,331	\$ 95,422
		COMMUNITY TELEVISION NETWORK					
INVESTMENT INCOME		149,870	4,855	37,192	37,451	31,781	
LICENSES, PERMITS & REGISTRATIONS		1,877,218	1,751,090	1,966,500	1,751,090	1,966,500	
MISCELLANEOUS REVENUE		5,765	88	-	-	-	
OPERATING TRANSFERS IN		68,133	-	-	-	-	
Total			\$ 2,100,986	\$ 1,756,032	\$ 2,003,692	\$ 1,788,541	\$ 1,998,281
		HOMELAND SECURITY GRANT FUND					
INTERGOVERNMENTAL REVENUES		44,478	44,609	59,517	59,517	-	
INVESTMENT INCOME	68	(65)	-	-	-		
Total		\$ 44,546	\$ 44,544	\$ 59,517	\$ 59,517	\$ -	
	MAJOR STREET						
CHARGES FOR SERVICES	781,281	832,733	813,131	858,623	791,988		
CONTRIBUTIONS	2,991	1,536	5,134	4,950	-		
INTERGOVERNMENTAL REVENUES	9,945,725	10,853,342	10,277,682	11,260,000	10,900,000		
INTRAGOVERNMENTAL SALES	267,765	239,533	212,500	225,100	200,000		
INVESTMENT INCOME	612,764	17,379	145,537	142,725	120,127		
LICENSES, PERMITS & REGISTRATIONS	-	106,334	50,000	54,800	50,000		
MISCELLANEOUS REVENUE	59,371	131,716	10,000	94,035	10,000		
OPERATING TRANSFERS IN	560,881	491,190	2,611,917	2,611,917	32,202		
SALE OF BONDS	-	-	-	-	6,000,000		
PRIOR YEAR SURPLUS	-	-	1,354,853	-	4,846,315		
Total		\$ 12,230,778	\$ 12,673,762	\$ 15,480,754	\$ 15,252,150	\$ 22,950,632	

Revenue Category by Fund

Fund Type	Fund/Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
	LOCAL STREET					
	CHARGES FOR SERVICES	194,737	195,531	206,203	206,203	210,327
	CONTRIBUTIONS	5,163	-	-	-	-
	INTERGOVERNMENTAL REVENUES	2,718,333	2,990,527	2,856,525	3,120,000	3,000,000
	INVESTMENT INCOME	214,093	6,788	58,400	56,250	32,976
	MISCELLANEOUS REVENUE	949	43,516	-	1,000	-
	OPERATING TRANSFERS IN	43,683	6,768	6,758	6,758	6,752
	SALE OF BONDS	-	-	-	-	3,000,000
	PRIOR YEAR SURPLUS	-	-	299,338	99,325	1,016,442
	Total	\$ 3,176,959	\$ 3,243,130	\$ 3,427,224	\$ 3,489,536	\$ 7,266,497
	COURT FACILITIES					
	FINES & FORFEITS	52,573	26,788	90,000	90,000	90,000
	INVESTMENT INCOME	1,027	129	-	100	-
	OPERATING TRANSFERS IN	171,000	197,500	135,000	135,000	135,000
	Total	\$ 224,599	\$ 224,416	\$ 225,000	\$ 225,100	\$ 225,000
	OPEN SPACE & PARKLAND PRESERVATION					
	CONTRIBUTIONS	4,000	-	-	-	-
	INTERGOVERNMENTAL REVENUES	511,070	213,750	-	-	-
	INVESTMENT INCOME	437,783	11,042	113,523	113,500	96,039
	MISCELLANEOUS REVENUE	879	588	-	-	-
	OPERATING TRANSFERS IN	1,991	-	-	-	-
	PRIOR YEAR SURPLUS	-	-	2,698,745	-	-
	TAXES	2,660,735	2,769,752	2,845,201	2,862,046	2,954,977
	Total	\$ 3,616,458	\$ 2,995,133	\$ 5,657,469	\$ 2,975,546	\$ 3,051,016
	BANDEMER PROPERTY					
	CHARGES FOR SERVICES	870	729	-	-	-
	INVESTMENT INCOME	3,177	103	777	777	694
	MISCELLANEOUS REVENUE	5,700	7,650	7,650	7,800	7,650
	PRIOR YEAR SURPLUS	-	-	-	-	-
	Total	\$ 8,877	\$ 7,753	\$ 8,427	\$ 8,577	\$ 8,344
	CONSTRUCTION CODE FUND					
	INVESTMENT INCOME	250,197	7,276	66,558	66,500	50,014
	LICENSES, PERMITS & REGISTRATIONS	3,955,148	4,752,956	4,303,250	4,406,554	4,181,250
	MISCELLANEOUS REVENUE	7,663	(47,240)	1,200	240	1,200
	OPERATING TRANSFERS IN	100,790	-	-	-	-
	PRIOR YEAR SURPLUS	-	-	1,093,774	-	960,816
	Total	\$ 4,313,798	\$ 4,712,993	\$ 5,464,782	\$ 4,473,294	\$ 5,193,280
	DRUG ENFORCEMENT					
	FINES & FORFEITS	7,616	10,789	18,483	18,483	500
	INVESTMENT INCOME	1,801	57	443	200	372
	PRIOR YEAR SURPLUS	-	-	2,917	-	-
	Total	\$ 9,417	\$ 10,845	\$ 21,843	\$ 18,683	\$ 872
	FEDERAL EQUITABLE SHARING FORFEITURE					
	FINES & FORFEITS	148,296	21,892	20,433	19,544	10,000
	INVESTMENT INCOME	8,765	241	2,209	200	1,154
	PRIOR YEAR SURPLUS	-	-	43,082	-	-
	Total	\$ 157,061	\$ 22,133	\$ 65,724	\$ 19,744	\$ 11,154

Revenue Category by Fund

Fund Type	Fund/Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
	PARKS MEMORIALS & CONTRIBUTIONS					
	CHARGES FOR SERVICES	57,247	28,392	87,000	87,000	75,000
	CONTRIBUTIONS	117,220	203,776	138,579	314,279	735,000
	INVESTMENT INCOME	44,614	1,440	11,021	11,000	10,385
	OPERATING TRANSFERS IN	21	-	-	-	-
	Total	\$ 219,102	\$ 233,608	\$ 236,600	\$ 412,279	\$ 820,385
	METRO EXPANSION					
	INTERGOVERNMENTAL REVENUES	440,749	458,579	420,000	450,000	460,000
	INVESTMENT INCOME	104,894	3,389	24,797	22,650	21,713
	MISCELLANEOUS REVENUE	14,786	1,720	-	-	-
	OPERATING TRANSFERS IN	3,570	-	-	-	-
	PRIOR YEAR SURPLUS	-	-	54,380	-	-
	Total	\$ 563,999	\$ 463,688	\$ 499,177	\$ 472,650	\$ 481,713
	SPECIAL ASSISTANCE					
	CONTRIBUTIONS	11,091	20,808	15,000	15,000	15,000
	INVESTMENT INCOME	523	29	144	140	147
	PRIOR YEAR SURPLUS	-	-	-	-	5,000
	Total	\$ 11,614	\$ 20,838	\$ 15,144	\$ 15,140	\$ 20,147
	OPEN SPACE ENDOWMENT					
	INVESTMENT INCOME	33,672	1,064	8,360	8,300	6,967
	OPERATING TRANSFERS IN	-	47,734	-	23,867	-
	PRIOR YEAR SURPLUS	-	-	15,000	-	15,000
	Total	\$ 33,672	\$ 48,798	\$ 23,360	\$ 32,167	\$ 21,967
	CEMETARY PERPETUAL CARE					
	CHARGES FOR SERVICES	10,650	1,575	3,000	3,000	3,000
	INVESTMENT INCOME	1,907	1,505	1,035	1,035	899
	Total	\$ 12,557	\$ 3,080	\$ 4,035	\$ 4,035	\$ 3,899
	ART IN PUBLIC PLACES					
	INVESTMENT INCOME	-	-	-	-	-
	Total	\$ -	\$ -	\$ -	\$ -	\$ -
	ALTERNATIVE TRANSPORTATION					
	INTERGOVERNMENTAL REVENUES	-	-	-	221,525	-
	INVESTMENT INCOME	31,758	1,369	7,947	4,500	3,629
	MISCELLANEOUS REVENUE	-	-	-	-	-
	OPERATING TRANSFERS IN	635,641	1,661,448	1,554,210	649,210	799,210
	SPECIAL ASSESSMENTS	4,409	4,384	-	4,000	-
	Total	\$ 671,808	\$ 1,667,202	\$ 1,562,157	\$ 879,235	\$ 802,839

Revenue Category by Fund

Fund Type	Fund/Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
	STREET, BRIDGE & SIDEWALK MILLAGE					
	CHARGES FOR SERVICES	237,725	15,195	278,274	-	-
	CONTRIBUTIONS	504,374	5,054,885	4,600,000	9,182,466	7,392,000
	INTERGOVERNMENTAL REVENUES	102,281	46,333	165,000	-	-
	INVESTMENT INCOME	411,439	3,491	103,551	173,550	114,830
	MISCELLANEOUS REVENUE	78,273	172,531	-	-	-
	OPERATING TRANSFERS IN	6,512,346	2,360,110	5,578,274	-	-
	PRIOR YEAR SURPLUS	-	-	-	-	3,641,597
	SALE OF BONDS	-	-	-	-	6,000,000
	SPECIAL ASSESSMENTS	74,263	90,423	217,287	-	-
	TAXES	11,672,374	12,430,096	12,822,525	12,876,932	13,155,910
	Total	\$ 19,593,076	\$ 20,173,064	\$ 23,764,911	\$ 22,232,948	\$ 30,304,337
	MICHIGAN JUSTICE TRAINING					
	INTERGOVERNMENTAL REVENUES	19,013	13,159	15,000	15,000	15,000
	INVESTMENT INCOME	208	221	119	125	136
	PRIOR YEAR SURPLUS	-	-	18,000	-	-
	Total	\$ 19,222	\$ 13,380	\$ 33,119	\$ 15,125	\$ 15,136
	AFFORDABLE HOUSING					
	CONTRIBUTIONS	-	-	-	88,200	-
	INVESTMENT INCOME	29,506	750	7,752	1,800	1,629
	MISCELLANEOUS REVENUE	-	-	-	10,558	-
	OPERATING TRANSFERS IN	660,000	-	-	-	-
	PRIOR YEAR SURPLUS	-	-	122,773	-	-
	Total	\$ 689,506	\$ 750	\$ 130,525	\$ 100,558	\$ 1,629
	PARK MAINT & CAPITAL IMPROVEMENT					
	INTERGOVERNMENTAL REVENUES	-	88,352	-	-	-
	INVESTMENT INCOME	246,762	751	74,364	75,000	62,134
	MISCELLANEOUS REVENUE	3,541	4,635	301,100	302,382	1,100
	OPERATING TRANSFERS IN	404,190	-	135,015	135,015	675,000
	TAXES	6,358,642	6,610,088	6,802,920	6,840,835	7,065,396
	Total	\$ 7,013,134	\$ 6,703,826	\$ 7,313,399	\$ 7,353,232	\$ 7,803,630
	MAJOR GRANTS PROGRAMS					
	CONTRIBUTIONS	-	-	-	100,000	-
	INTERGOVERNMENTAL REVENUES	244,667	6,091,818	26,324,314	739,734	500
	INVESTMENT INCOME	4,812	(21,766)	-	-	-
	MISCELLANEOUS REVENUE	13,004	36,987	53,138	72,000	-
	OPERATING TRANSFERS IN	672,246	766,813	1,907,432	-	-
	Total	\$ 934,729	\$ 6,873,852	\$ 28,284,884	\$ 911,734	\$ 500
	COUNTY MENTAL HEALTH MILLAGE					
	INVESTMENT INCOME	50,437	1,770	8,857	8,900	9,375
	MISCELLANEOUS REVENUE	-	7,775	-	14,000	-
	OPERATING TRANSFERS IN	20,000	-	-	-	-
	PRIOR YEAR SURPLUS	-	-	739,758	-	-
	TAXES	2,342,624	2,502,263	2,500,000	2,500,000	2,700,000
	Total	\$ 2,413,061	\$ 2,511,808	\$ 3,248,615	\$ 2,522,900	\$ 2,709,375
	SIDEWALK CONSTRUCTION MILLAGE					
	CONTRIBUTIONS	-	-	922,000	144,000	1,356,327
	OPERATING TRANSFERS IN	-	-	249,416	249,416	-
	PRIOR YEAR SURPLUS	-	-	-	-	136,274
	TAXES	-	-	1,261,050	1,265,124	1,307,801
	Total	\$ -	\$ -	\$ 2,432,466	\$ 1,658,540	\$ 2,800,402

Revenue Category by Fund

Fund Type	Fund/Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
	AFFORDABLE HOUSING MILLAGE					
	TAXES	-	-	6,305,250	6,326,196	6,539,006
		<u>\$ -</u>	<u>\$ -</u>	<u>\$ 6,305,250</u>	<u>\$ 6,326,196</u>	<u>\$ 6,539,006</u>
	INDIGENT DEFENSE FUND					
	INTERGOVERNMENTAL REVENUES	75,664	46,756	198,033	198,033	-
	INVESTMENT INCOME	5,040	169	-	600	-
	OPERATING TRANSFERS IN	206,507	-	-	-	-
	Total	<u>\$ 287,210</u>	<u>\$ 46,925</u>	<u>\$ 198,033</u>	<u>\$ 198,633</u>	<u>\$ -</u>
Capital Projects	GENERAL CAPITAL FUND					
	CHARGES FOR SERVICES	40,812	168,938	4,290,250	3,000,000	500,000
	CONTRIBUTIONS	-	-	150,000	150,000	-
	INTERGOVERNMENTAL REVENUES	-	-	50,000	-	-
	INVESTMENT INCOME	66,709	2,057	-	26,000	15,728
	MISCELLANEOUS REVENUE	-	3,039	-	-	-
	OPERATING TRANSFERS IN	1,076,976	1,030,210	1,822,292	1,398,268	1,940,000
	Total	<u>\$ 1,184,497</u>	<u>\$ 1,204,244</u>	<u>\$ 6,312,542</u>	<u>\$ 4,574,268</u>	<u>\$ 2,455,728</u>
	CAPITAL SINKING FUND					
	INVESTMENT INCOME	15,096	593	3,042	4,500	4,042
	OPERATING TRANSFERS IN	532,860	99,996	400,000	400,000	400,000
	Total	<u>\$ 547,956</u>	<u>\$ 100,589</u>	<u>\$ 403,042</u>	<u>\$ 404,500</u>	<u>\$ 404,042</u>
	2019-A CAPITAL IMPROVEMENT BONDS					
	CONTRIBUTIONS	895,452	690,039	-	-	-
	INVESTMENT INCOME	207,315	7,787	-	600	-
	SALE OF BONDS	-	-	554,704	4,224,900	-
	Total	<u>\$ 1,102,766</u>	<u>\$ 697,826</u>	<u>\$ 554,704</u>	<u>\$ 4,225,500</u>	<u>\$ -</u>
Component Units	SMART ZONE LDFA					
	INVESTMENT INCOME	180,966	2,419	80,000	80,000	80,000
	MISCELLANEOUS REVENUE	19,533	21,484	-	36,003	10,000
	PRIOR YEAR SURPLUS	-	-	2,786,058	-	1,673,726
	TAXES	4,417,262	4,658,896	4,943,250	4,943,250	5,052,891
	Total	<u>\$ 4,617,761</u>	<u>\$ 4,682,798</u>	<u>\$ 7,809,308</u>	<u>\$ 5,059,253</u>	<u>\$ 6,816,617</u>
	DDA/HOUSING FUND					
	CHARGES FOR SERVICES	-	-	363,000	363,000	375,700
	INVESTMENT INCOME	-	-	800	800	800
	PRIOR YEAR SURPLUS	-	-	357,500	-	16,300
	Total	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 721,300</u>	<u>\$ 363,800</u>	<u>\$ 392,800</u>
	DOWNTOWN DEVELOPMENT AUTHORITY					
	INVESTMENT INCOME	-	-	40,000	40,000	40,000
	MISCELLANEOUS REVENUE	-	-	4,000	4,000	4,000
	PRIOR YEAR SURPLUS	-	-	4,634,017	-	17,073
	OPERATING TRANSFERS IN	-	-	-	1,482,800	-
	TAXES	-	-	7,607,900	7,929,000	8,206,500
	Total	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 12,285,917</u>	<u>\$ 9,455,800</u>	<u>\$ 8,267,573</u>

Revenue Category by Fund

Fund Type	Fund/Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
	DDA PARKING MAINTENANCE					
	CHARGES FOR SERVICES	-	-	2,600,000	2,600,000	2,600,000
	INVESTMENT INCOME	-	-	10,000	10,000	10,000
	PRIOR YEAR SURPLUS	-	-	3,000	-	293,000
	Total	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 2,613,000</u>	<u>\$ 2,610,000</u>	<u>\$ 2,903,000</u>
	DDA PARKING SYSTEM					
	CHARGES FOR SERVICES	-	-	14,548,000	15,950,520	17,784,100
	INVESTMENT INCOME	-	-	25,000	25,000	20,000
	MISCELLANEOUS REVENUE	-	-	190,000	190,000	190,000
	PRIOR YEAR SURPLUS	-	-	2,836,936	-	1,950,467
	Total	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 17,599,936</u>	<u>\$ 16,165,520</u>	<u>\$ 19,944,567</u>
	CITY TOTALS					
	CHARGES FOR SERVICES	147,748,626	145,805,260	192,044,173	186,568,393	191,285,718
	CONTRIBUTIONS	4,587,626	9,179,387	7,820,168	12,053,227	12,947,782
	FINES & FORFEITS	3,770,146	3,125,206	4,097,163	3,482,691	4,113,538
	INTERGOVERNMENTAL REVENUES	29,629,021	36,094,078	55,722,818	32,188,244	30,473,261
	INTRAGOVERNMENTAL SALES	24,555,584	24,544,109	27,382,535	26,467,692	27,297,524
	INVESTMENT INCOME	42,868,755	187,744,883	48,142,177	48,063,112	48,093,451
	LICENSES, PERMITS & REGISTRATIONS	7,566,538	8,103,098	8,339,336	7,938,684	8,274,513
	MISCELLANEOUS REVENUE	2,847,139	4,525,967	1,888,253	2,542,098	1,739,082
	PRIOR YEAR SURPLUS	-	-	31,631,157	99,325	24,793,613
	OPERATING TRANSFERS IN	25,012,690	23,619,759	25,965,859	14,832,715	13,704,006
	SALE OF BONDS	-	-	42,549,704	4,224,900	66,732,000
	SPECIAL ASSESSMENTS	63,477	150,626	266,739	53,452	47,307
	TAXES	102,169,798	106,669,291	124,407,514	125,675,913	129,499,986
	Total*	<u>\$ 390,819,401</u>	<u>\$ 549,561,665</u>	<u>\$ 570,257,596</u>	<u>\$ 464,190,446</u>	<u>\$ 559,001,781</u>

* Totals include all fund activity with no inter-fund eliminations. The City uses several Internal Service Funds to account for expenditures such as Fleet, Information Technology and Risk. Transactions involving Internal Service Funds would need to be eliminated to obtain consolidated totals.

This page intentionally left blank

Definition of Expenditure Categories

PERSONNEL SERVICES

These expenditures represent all budgeted salary costs for permanent and temporary staff.

PAYROLL FRINGES

This category represents all personnel-related insurances, such as unemployment and health care. It also includes pension and social security costs.

OTHER SERVICES

These expenditures represent a wide array of charges and contracts with outside agencies. Examples of this type of expenditure include fees incurred for consultation with bond counsel, payments for audit services, and travel.

MATERIALS AND SUPPLIES

This category includes consumable items costing less than \$5,000 with an estimated life of less than two years. Items include office supplies, chemicals, parts, sign materials, road salt, etc.

OTHER CHARGES

This category contains expenditures for miscellaneous items such as payments for utility bills, dues, licenses, etc.

PASS-THROUGHS

This category includes transfers to other funds and transfers to other agencies for taxes.

CAPITAL OUTLAY

This category includes all purchases in excess of \$5,000 of a capital nature. Vehicles and heavy equipment are excellent examples of normal expenditures in this category.

GRANT/LOAN RECIPIENTS

This category is for grants from allocated monies as well as loans for Energy projects in the community via the PACE program.

This page intentionally left blank

FY 2023 All Funds Expenditure Analysis by Service Area

	Total Expenditures	Mayor & Council	City Attorney	City Administrator	Community Services	Financial Services	Public Services	Safety Services	15th District Court	Non-departmental	Other
0001 DDA/HOUSING FUND	392,800										392,800
0002 ENERGY PROJECTS	95,422			95,422							
0003 DOWNTOWN DEVELOPMENT AUTHORITY	8,267,573										8,267,573
0009 SMART ZONE LOCAL DEVELOPMENT FINANCING AUTHORITY	6,816,617										6,816,617
0010 GENERAL	123,373,369	518,501	3,123,940	16,720,545	20,033,409	4,367,297	5,813,267	49,750,512	5,738,590	17,307,308	
0011 CENTRAL STORES	1,410,100						1,410,100				
0012 FLEET SERVICES	11,697,504			11,697,504							
0014 INFORMATION TECHNOLOGY	10,960,981			10,960,981							
0016 COMMUNITY TELEVISION NETWORK	1,948,402			1,948,402							
0021 MAJOR STREET	22,950,632					11,204	22,939,428				
0022 LOCAL STREET	7,266,497						7,266,497				
0023 COURT FACILITIES	225,000								225,000		
0024 OPEN SPACE & PARKLAND PRESERVATION	1,428,165				1,428,165						
0025 BANDEMER PROPERTY	7,000				7,000						
0026 CONSTRUCTION CODE FUND	5,193,280				5,193,280						
0027 DRUG ENFORCEMENT	500							500			
0028 FEDERAL EQUITABLE SHARING	10,000							10,000			
0033 DDA PARKING MAINTENANCE	2,903,000										2,903,000
0034 PARKS MEMORIALS & CONTRIBUTIONS	750,000				750,000						
0035 GENERAL DEBT SERVICE	11,935,470									11,935,470	
0036 METRO EXPANSION	481,713				65,000		416,713				
0038 SPECIAL ASSISTANCE	20,000				20,000						
0041 OPEN SPACE ENDOWMENT	15,000				15,000						
0042 WATER SUPPLY SYSTEM	26,324,055			60,411		730,878	25,532,766				
0043 SEWAGE DISPOSAL SYSTEM	28,032,972			47,371		707,921	27,277,680				
0048 AIRPORT	966,254			966,254							
0049 PROJECT MANAGEMENT	5,856,509					77,869	5,778,640				
0052 VEBA TRUST	1,402,519										1,402,519
0053 POLICE AND FIRE RELIEF	50,000							50,000			
0055 ELIZABETH R DEAN TRUST	61,442						61,442				
0057 RISK FUND	36,058,429			32,473,808		3,584,621					
0058 WHEELER CENTER	497,241						497,241				
0059 EMPLOYEES RETIREMENT SYSTEM	49,092,403										49,092,403
0061 ALTERNATIVE TRANSPORTATION	724,798				22,337		702,461				
0062 STREET & SIDEWALK REPAIR MILLAGE	30,304,337						30,304,337				
0063 DDA PARKING SYSTEM	19,944,567										19,944,567
0064 MICHIGAN JUSTICE TRAINING	15,000							15,000			
0069 STORMWATER SEWER SYSTEM	11,050,843			45,942		365,538	10,639,363				
0071 PARK MAINTENANCE & CAPITAL IMPROVEMENTS	7,803,630				7,803,630						
0072 SOLID WASTE FUND	23,225,119			50,438		254,959	22,919,722				

FY 2023 All Funds Expenditure Analysis by Service Area

	Total Expenditures	Mayor & Council	City Attorney	City Administrator	Community Services	Financial Services	Public Services	Safety Services	15th District Court	Non-departmental	Other
0082 STORMWATER BOND PENDING	6,982,000						6,982,000				
0088 SEWER BOND	18,220,000						18,220,000				
0089 WATER BOND	26,530,000						26,530,000				
00CP GENERAL CAPITAL FUND	2,440,000			500,000			940,000	1,000,000			
00MG MAJOR GRANTS PROGRAM	500							500			
0100 COUNTY MENTAL HEALTH MILLAGE	2,705,740			1,080,000	1,080,000		540,000			5,740	
0101 CAPITAL SINKING FUND	400,000			400,000							
0102 SIDEWALK CONSTRUCTION FUND	2,800,402						2,800,402				
0103 AFFORDABLE HOUSING MILLAGE	6,539,006				6,539,006						
	\$526,176,791	\$518,501	\$3,123,940	\$77,047,078	\$42,956,827	\$10,100,287	\$217,572,059	\$50,826,512	\$5,963,590	\$29,248,518	\$88,819,479

Expenditure Category by Fund

Fund Type	Fund/Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023	
General	GENERAL						
	PERSONNEL SERVICES	42,435,126	43,082,483	44,982,290	43,822,823	47,748,858	
	PAYROLL FRINGES	23,805,279	25,393,250	27,328,956	26,848,924	26,361,723	
	EMPLOYEE ALLOWANCES	528,338	584,445	522,221	557,146	550,901	
	OTHER SERVICES	11,163,785	9,605,912	11,789,973	11,776,354	12,962,953	
	MATERIALS & SUPPLIES	1,332,442	1,390,695	1,463,766	1,541,991	1,461,166	
	OTHER CHARGES	12,613,730	9,138,950	13,867,491	13,958,641	15,298,774	
	PASS THROUGH	16,263,421	14,762,168	15,723,143	15,812,872	16,424,409	
	CAPITAL OUTLAY	270,599	438,935	1,859,341	1,938,116	764,920	
	VEHICLE OPERATING COSTS	32,400	31,442	45,000	43,813	45,000	
	GRANT/LOAN RECIPIENTS	1,569,529	1,369,529	1,507,588	1,326,329	1,754,665	
Total		<u>\$ 110,014,648</u>	<u>\$105,797,809</u>	<u>\$119,089,769</u>	<u>\$117,627,009</u>	<u>\$123,373,369</u>	
Debt Service	GENERAL DEBT SERVICE						
	OTHER SERVICES	-	-	200	200	200	
	OTHER CHARGES	9,960,601	9,899,397	10,015,189	10,015,189	11,935,270	
Total		<u>\$ 9,960,601</u>	<u>\$ 9,899,397</u>	<u>\$ 10,015,389</u>	<u>\$ 10,015,389</u>	<u>\$ 11,935,470</u>	
Enterprise	WATER SUPPLY SYSTEM						
	PERSONNEL SERVICES	4,977,591	3,090,266	5,407,731	5,214,291	5,339,314	
	PAYROLL FRINGES	2,492,188	2,755,296	2,860,024	2,780,583	2,617,994	
	EMPLOYEE ALLOWANCES	20,849	19,682	11,974	21,528	10,233	
	OTHER SERVICES	3,142,786	4,022,158	6,788,316	4,891,012	4,215,418	
	MATERIALS & SUPPLIES	2,036,574	2,081,971	3,815,782	2,130,264	2,787,575	
	OTHER CHARGES	7,391,867	7,631,828	8,821,940	8,723,108	10,140,174	
	PASS THROUGH	768,159	837,168	818,972	817,670	836,914	
	CAPITAL OUTLAY	41,317	(11,711)	308,328	611,921	367,433	
	VEHICLE OPERATING COSTS	9,401	3,196	9,000	9,100	9,000	
	Total		<u>\$ 20,880,732</u>	<u>\$ 20,429,855</u>	<u>\$ 28,842,067</u>	<u>\$ 25,199,477</u>	<u>\$ 26,324,055</u>
		WATER BOND PENDING SERIES					
	OTHER CHARGES	-	-	12,155,509	18,729,062	26,530,000	
	Total		<u>\$ -</u>	<u>\$ -</u>	<u>\$ 12,155,509</u>	<u>\$ 18,729,062</u>	<u>\$ 26,530,000</u>
		SEWAGE DISPOSAL SYSTEM					
	PERSONNEL SERVICES	4,040,864	2,059,679	4,642,138	4,217,387	4,569,300	
	PAYROLL FRINGES	2,107,785	2,395,091	2,427,797	2,295,270	2,319,948	
	EMPLOYEE ALLOWANCES	11,358	12,693	6,441	13,102	6,254	
	OTHER SERVICES	3,837,659	5,140,909	8,196,848	4,149,305	4,961,625	
	MATERIALS & SUPPLIES	723,713	659,938	852,408	935,911	860,175	
OTHER CHARGES	12,417,475	11,919,346	13,727,811	12,958,821	13,979,940		
PASS THROUGH	942,761	980,907	2,087,854	1,003,157	1,032,544		
CAPITAL OUTLAY	(64,484)	(424,509)	2,751,704	142,599	278,686		
VEHICLE OPERATING COSTS	28,309	35,454	24,500	40,500	24,500		
Total		<u>\$ 24,045,440</u>	<u>\$ 22,779,509</u>	<u>\$ 34,717,501</u>	<u>\$ 25,756,052</u>	<u>\$ 28,032,972</u>	
	SEWER BOND PENDING SERIES						
OTHER CHARGES	-	-	30,916,755	12,541,340	18,220,000		
Total		<u>\$ -</u>	<u>\$ -</u>	<u>\$ 30,916,755</u>	<u>\$ 12,541,340</u>	<u>\$ 18,220,000</u>	
	AIRPORT						
PERSONNEL SERVICES	247,725	307,471	279,197	379,197	404,307		
OTHER SERVICES	356,384	256,639	371,624	282,588	268,433		
MATERIALS & SUPPLIES	20,447	53,855	27,000	26,700	28,000		
OTHER CHARGES	222,132	204,868	232,501	232,326	229,871		
PASS THROUGH	8,664	9,456	11,304	11,304	11,643		
CAPITAL OUTLAY	-	-	700,000	700,000	-		
VEHICLE OPERATING COSTS	9,625	9,399	24,000	18,500	24,000		
Total		<u>\$ 864,977</u>	<u>\$ 841,688</u>	<u>\$ 1,645,626</u>	<u>\$ 1,650,615</u>	<u>\$ 966,254</u>	

Expenditure Category by Fund

Fund Type	Fund/Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
	STORMWATER SEWER SYSTEM					
	PERSONNEL SERVICES	1,857,997	847,136	2,211,482	2,081,099	2,153,522
	PAYROLL FRINGES	1,040,833	1,098,076	1,097,251	1,115,313	1,155,934
	EMPLOYEE ALLOWANCES	7,041	7,166	6,021	8,152	6,130
	OTHER SERVICES	3,204,389	4,220,071	4,528,139	2,999,385	4,347,345
	MATERIALS & SUPPLIES	175,160	92,495	115,101	148,795	109,900
	OTHER CHARGES	1,636,901	1,770,315	3,029,807	2,101,079	2,834,239
	PASS THROUGHGS	2,480,737	1,473,983	7,287,748	328,434	335,486
	CAPITAL OUTLAY	(839,057)	(654,894)	3,861,406	29,164	104,207
	VEHICLE OPERATING COSTS	5,209	17,257	4,080	5,750	4,080
	Total	\$ 9,569,210	\$ 8,871,607	\$ 22,141,035	\$ 8,817,171	\$ 11,050,843
	STORMWATER BOND					
	OTHER CHARGES	-	-	5,818,714	9,833,189	6,982,000
	Total	\$ -	\$ -	\$ 5,818,714	\$ 9,833,189	\$ 6,982,000
	SOLID WASTE					
	PERSONNEL SERVICES	2,175,702	1,154,190	1,989,774	2,065,969	2,110,259
	PAYROLL FRINGES	1,061,854	1,223,636	1,169,271	1,161,783	1,238,561
	EMPLOYEE ALLOWANCES	4,037	4,813	2,162	3,856	2,221
	OTHER SERVICES	11,590,143	10,895,872	11,987,697	10,591,139	11,748,989
	MATERIALS & SUPPLIES	260,637	202,382	214,350	272,253	169,100
	OTHER CHARGES	2,912,123	(328,928)	5,774,488	3,058,687	7,060,629
	PASS THROUGHGS	485,731	455,458	484,707	484,707	492,195
	CAPITAL OUTLAY	(59,006)	(55,496)	1,336,532	531,532	403,165
	VEHICLE OPERATING COSTS	-	160	-	-	-
	Total	\$ 18,431,221	\$ 13,552,088	\$ 22,958,981	\$ 18,169,926	\$ 23,225,119
Internal Service	CENTRAL STORES					
	PERSONNEL SERVICES	127,284	154,464	189,700	170,487	175,040
	OTHER SERVICES	26,101	2,850	34,060	41,639	34,164
	MATERIALS & SUPPLIES	634,218	631,606	943,850	761,025	1,048,400
	OTHER CHARGES	108,854	86,346	102,746	102,746	106,608
	PASS THROUGHGS	46,848	47,544	45,719	45,719	45,888
	Total	\$ 943,305	\$ 922,810	\$ 1,316,075	\$ 1,121,616	\$ 1,410,100
	FLEET SERVICES					
	PERSONNEL SERVICES	1,364,884	1,315,974	1,451,999	1,198,445	1,439,985
	OTHER SERVICES	299,258	336,582	262,442	284,590	1,019,320
	MATERIALS & SUPPLIES	49,028	75,288	64,925	55,525	344,890
	OTHER CHARGES	2,800,664	2,940,458	2,927,692	2,927,192	2,947,148
	PASS THROUGHGS	691,744	720,525	647,455	20,407	647,526
	CAPITAL OUTLAY	17,476	219,856	3,724,654	2,706,745	3,619,805
	VEHICLE OPERATING COSTS	1,305,093	1,465,165	1,645,995	1,649,610	1,678,830
	Total	\$ 6,528,147	\$ 7,073,847	\$ 10,725,162	\$ 8,842,514	\$ 11,697,504
	INFORMATION TECHNOLOGY					
	PERSONNEL SERVICES	3,804,383	3,878,659	4,176,663	4,128,000	4,257,624
	PAYROLL FRINGES	12,342	16,317	16,023	17,570	16,609
	OTHER SERVICES	2,651,151	3,084,573	4,318,405	3,943,654	3,768,801
	MATERIALS & SUPPLIES	385,138	207,851	2,697,317	2,766,308	1,134,150
	OTHER CHARGES	1,501,880	1,468,947	1,562,613	1,667,658	1,570,342
	PASS THROUGHGS	80,793	41,643	-	-	-
	CAPITAL OUTLAY	-	(0)	339,929	277,116	213,455
	Total	\$ 8,435,687	\$ 8,697,990	\$ 13,110,950	\$ 12,800,306	\$ 10,960,981

Expenditure Category by Fund

Fund Type	Fund/Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
	PROJECT MANAGEMENT					
	PERSONNEL SERVICES	1,712,715	1,922,180	3,369,124	3,157,970	3,457,076
	PAYROLL FRINGES	333,870	349,211	818,707	818,707	745,684
	EMPLOYEE ALLOWANCES	-	-	9,154	9,154	9,457
	OTHER SERVICES	405,219	667,798	588,712	608,508	589,283
	MATERIALS & SUPPLIES	32,212	28,856	43,350	35,575	43,350
	OTHER CHARGES	773,788	695,788	859,904	867,574	884,881
	PASS THROUGHGS	56,004	60,048	66,958	66,958	68,924
	CAPITAL OUTLAY	-	24,475	131,960	131,960	57,854
	Total	<u>\$ 3,313,808</u>	<u>\$ 3,748,355</u>	<u>\$ 5,887,869</u>	<u>\$ 5,696,406</u>	<u>\$ 5,856,509</u>
	RISK FUND					
	PERSONNEL SERVICES	719,691	749,215	915,649	878,160	935,759
	OTHER SERVICES	919,347	888,964	1,101,969	1,096,153	1,263,012
	MATERIALS & SUPPLIES	65,113	51,444	51,000	51,000	51,000
	OTHER CHARGES	26,901,819	27,208,724	32,693,193	31,923,689	33,608,345
	PASS THROUGHGS	4,753,034	1,019,348	845,359	845,359	200,313
	Total	<u>\$ 33,359,003</u>	<u>\$ 29,917,694</u>	<u>\$ 35,607,170</u>	<u>\$ 34,794,361</u>	<u>\$ 36,058,429</u>
	WHEELER CENTER					
	PERSONNEL SERVICES	43,214	42,952	63,816	50,800	63,128
	OTHER SERVICES	314,377	344,341	304,895	324,151	306,965
	MATERIALS & SUPPLIES	16,805	9,941	23,050	12,745	26,550
	OTHER CHARGES	52,527	53,204	97,816	97,816	100,598
	CAPITAL OUTLAY	22,542	-	-	-	-
	Total	<u>\$ 449,464</u>	<u>\$ 450,438</u>	<u>\$ 489,577</u>	<u>\$ 485,512</u>	<u>\$ 497,241</u>
Fiduciary Trust	ELIZABETH R. DEAN TRUST FUND					
	PERSONNEL SERVICES	457	-	-	8,450	-
	PAYROLL FRINGES	98	-	-	3,663	-
	OTHER SERVICES	19,158	28,288	60,000	46,600	59,990
	MATERIALS & SUPPLIES	728	2,236	-	8,400	-
	OTHER CHARGES	1,484	1,415	1,403	1,403	1,452
	Total	<u>\$ 21,926</u>	<u>\$ 31,939</u>	<u>\$ 61,403</u>	<u>\$ 68,516</u>	<u>\$ 61,442</u>
	POLICE & FIRE RELIEF					
	OTHER CHARGES	-	25,000	50,000	50,000	50,000
	Total	<u>\$ -</u>	<u>\$ 25,000</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>	<u>\$ 50,000</u>
Pension Trust	VEBA TRUST					
	PERSONNEL SERVICES	28,423	28,332	-	-	-
	PAYROLL FRINGES	8,718	8,999	-	-	-
	OTHER SERVICES	281,010	273,047	894,360	1,071,300	1,286,500
	MATERIALS & SUPPLIES	405	63	930	900	900
	OTHER CHARGES	66,572	51,339	126,560	79,700	115,119
	PASS THROUGHGS	-	-	-	-	-
	Total	<u>\$ 385,127</u>	<u>\$ 361,779</u>	<u>\$ 1,021,850</u>	<u>\$ 1,151,900</u>	<u>\$ 1,402,519</u>
	EMPLOYEES' RETIREMENT SYSTEM					
	PERSONNEL SERVICES	321,289	202,591	296,621	296,621	312,220
	PAYROLL FRINGES	146,959	149,135	173,023	173,023	175,503
	OTHER SERVICES	715,391	634,723	2,537,300	2,912,700	3,458,100
	MATERIALS & SUPPLIES	2,185	1,081	6,000	5,900	3,600
	OTHER CHARGES	39,746,337	40,721,914	43,429,439	43,414,536	45,142,980
	CAPITAL OUTLAY	-	-	6,250	-	-
	Total	<u>\$ 40,932,161</u>	<u>\$ 41,709,445</u>	<u>\$ 46,448,633</u>	<u>\$ 46,802,780</u>	<u>\$ 49,092,403</u>

Expenditure Category by Fund

Fund Type	Fund/Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
Special Revenue	ENERGY PROJECTS					
	PERSONNEL SERVICES	17,635	20,202	19,430	19,997	19,680
	PAYROLL FRINGES	6,507	9,606	9,640	9,134	11,232
	EMPLOYEE ALLOWANCES	139	74	74	10	-
	OTHER SERVICES	19,552	-	-	-	-
	MATERIALS & SUPPLIES	950	950	-	-	-
	OTHER CHARGES	16,812	16,236	16,023	16,023	7,516
	PASS THROUGHGS	63,438	62,116	59,294	59,294	56,994
	Total	\$ 125,033	\$ 109,184	\$ 104,461	\$ 104,458	\$ 95,422
	COMMUNITY TELEVISION NETWORK					
	PERSONNEL SERVICES	467,264	421,410	509,028	499,737	513,010
	PAYROLL FRINGES	371,933	344,373	417,522	410,406	397,918
	OTHER SERVICES	258,569	252,477	293,701	259,973	267,878
	MATERIALS & SUPPLIES	10,547	19,768	36,000	16,089	31,000
	OTHER CHARGES	296,166	278,173	317,117	317,117	329,931
	PASS THROUGHGS	346,724	333,488	357,927	357,927	368,665
	CAPITAL OUTLAY	-	45,134	50,000	50,000	40,000
	Total	\$ 1,751,203	\$ 1,694,823	\$ 1,981,295	\$ 1,911,249	\$ 1,948,402
	HOMELAND SECURITY GRANT FUND					
	PERSONNEL SERVICES	44,478	44,609	59,517	59,517	-
	Total	\$ 44,478	\$ 44,609	\$ 59,517	\$ 59,517	\$ -
	MAJOR STREET					
	PERSONNEL SERVICES	2,045,212	1,993,316	2,351,047	2,090,489	2,185,100
	PAYROLL FRINGES	1,206,439	1,281,843	1,399,701	1,323,666	1,226,975
	EMPLOYEE ALLOWANCES	9,512	10,246	6,663	8,995	5,726
	OTHER SERVICES	2,954,485	2,495,026	5,870,866	7,100,682	4,985,560
	MATERIALS & SUPPLIES	691,044	694,704	942,475	928,976	931,575
	OTHER CHARGES	1,316,909	1,281,448	5,441,089	1,763,342	11,474,862
	PASS THROUGHGS	3,165,038	2,966,340	3,244,612	2,174,664	2,059,845
	CAPITAL OUTLAY	376,061	2,666,420	732,102	881,205	80,989
	VEHICLE OPERATING COSTS	290	-	-	-	-
	Total	\$ 11,764,990	\$ 13,389,344	\$ 19,988,555	\$ 16,272,019	\$ 22,950,632
	LOCAL STREET					
	PERSONNEL SERVICES	430,306	435,517	554,992	544,291	530,913
	PAYROLL FRINGES	276,660	298,231	361,216	313,818	313,251
	EMPLOYEE ALLOWANCES	6	6	444	181	444
	OTHER SERVICES	1,022,127	925,672	892,061	958,844	1,923,960
	MATERIALS & SUPPLIES	164,454	185,489	271,600	199,690	287,100
	OTHER CHARGES	85,188	87,312	124,444	91,301	3,647,456
	PASS THROUGHGS	3,390,103	1,499,336	2,212,669	2,247,674	563,373
	CAPITAL OUTLAY	10,326	206,883	-	-	-
	Total	\$ 5,379,169	\$ 3,638,445	\$ 4,417,426	\$ 4,355,799	\$ 7,266,497
	COURT FACILITIES					
	PASS THROUGHGS	225,000	225,000	225,000	225,000	225,000
	Total	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000

Expenditure Category by Fund

Fund Type	Fund/Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
	OPEN SPACE & PARKLAND PRESERVATION					
	PERSONNEL SERVICES	28,900	27,771	28,447	28,135	132,044
	PAYROLL FRINGES	15,997	14,420	16,704	16,579	74,573
	EMPLOYEE ALLOWANCES	94	117	117	117	507
	OTHER SERVICES	181,781	232,510	243,750	223,769	47,093
	MATERIALS & SUPPLIES	83	-	750	100	750
	OTHER CHARGES	1,217,660	348,933	1,020,331	80,023	8,198
	PASS THROUGHGS	1,168,363	1,215,447	1,214,497	1,190,630	1,165,000
	CAPITAL OUTLAY	957,314	512,920	1,602,489	1,602,489	-
	Total	\$ 3,570,192	\$ 2,352,117	\$ 4,127,085	\$ 3,141,842	\$ 1,428,165
	BANDEMER PROPERTY					
	OTHER SERVICES	(83)	38	-	-	-
	OTHER CHARGES	1,284	1,332	1,366	1,366	1,407
	CAPITAL OUTLAY	-	-	5,634	5,634	5,593
	Total	\$ 1,202	\$ 1,370	\$ 7,000	\$ 7,000	\$ 7,000
	CONSTRUCTION CODE FUND					
	PERSONNEL SERVICES	1,788,370	1,820,478	2,336,838	2,071,757	2,355,270
	PAYROLL FRINGES	947,803	1,003,956	1,327,054	1,207,357	1,318,211
	EMPLOYEE ALLOWANCES	6,166	7,048	8,721	10,946	4,119
	OTHER SERVICES	1,220,906	800,681	892,377	816,761	422,741
	MATERIALS & SUPPLIES	41,233	3,351	36,900	36,900	185,400
	OTHER CHARGES	668,742	605,070	862,692	882,263	907,339
	CAPITAL OUTLAY	38,620	147,084	-	-	-
	VEHICLE OPERATING COSTS	61	2	200	200	200
	Total	\$ 4,711,902	\$ 4,387,670	\$ 5,464,782	\$ 5,026,184	\$ 5,193,280
	DRUG ENFORCEMENT					
	OTHER SERVICES	6,500	-	-	-	-
	MATERIALS & SUPPLIES	-	56,000	21,135	21,135	500
	CAPITAL OUTLAY	-	-	265	-	-
	Total	\$ 6,500	\$ 56,000	\$ 21,400	\$ 21,135	\$ 500
	FEDERAL EQUITABLE SHARING FORFEITURE					
	OTHER SERVICES	-	1,995	-	-	-
	MATERIALS & SUPPLIES	83,973	164,735	62,626	62,626	10,000
	OTHER CHARGES	-	-	-	-	-
	CAPITAL OUTLAY	30,007	4,894	889	-	-
	Total	\$ 113,980	\$ 171,624	\$ 63,515	\$ 62,626	\$ 10,000
	PARKS MEMORIALS & CONTRIBUTIONS					
	OTHER SERVICES	27,725	35,982	599,008	598,923	35,000
	MATERIALS & SUPPLIES	5,184	11,975	72,294	72,294	25,000
	OTHER CHARGES	85	85	12,000	12,085	-
	PASS THROUGHGS	-	15,000	90,000	90,000	690,000
	CAPITAL OUTLAY	14,085	39,018	303,965	303,965	-
	Total	\$ 47,079	\$ 102,060	\$ 1,077,267	\$ 1,077,267	\$ 750,000
	METRO EXPANSION					
	PERSONNEL SERVICES	91,654	115,720	115,267	117,759	180,384
	PAYROLL FRINGES	27,942	46,094	64,319	62,198	77,740
	EMPLOYEE ALLOWANCES	-	-	412	-	350
	OTHER SERVICES	112,729	157,250	248,619	165,683	170,325
	MATERIALS & SUPPLIES	1,013	6,444	46,000	29,950	27,001
	OTHER CHARGES	20,688	21,276	22,881	22,881	24,183
	PASS THROUGHGS	-	-	1,679	1,679	1,730
	Total	\$ 254,027	\$ 346,784	\$ 499,177	\$ 400,150	\$ 481,713

Expenditure Category by Fund

Fund Type	Fund/Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
	SPECIAL ASSISTANCE					
	OTHER SERVICES	14,246	17,000	15,000	15,000	20,000
	Total	<u>\$ 14,246</u>	<u>\$ 17,000</u>	<u>\$ 15,000</u>	<u>\$ 15,000</u>	<u>\$ 20,000</u>
	OPEN SPACE ENDOWMENT					
	PERSONNEL SERVICES	-	389	-	-	-
	PAYROLL FRINGES	-	30	-	-	-
	OTHER SERVICES	-	3,480	15,000	15,000	15,000
	Total	<u>\$ -</u>	<u>\$ 3,898</u>	<u>\$ 15,000</u>	<u>\$ 15,000</u>	<u>\$ 15,000</u>
	CEMETARY PERPETUAL CARE					
	OTHER CHARGES	-	660	-	-	-
	Total	<u>\$ -</u>	<u>\$ 660</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
	ART IN PUBLIC PLACES					
	PASS THROUGHS	124,392	-	-	-	-
	Total	<u>\$ 124,392</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
	ALTERNATIVE TRANSPORTATION					
	PERSONNEL SERVICES	145,625	163,346	200,424	32,095	171,590
	PAYROLL FRINGES	71,382	74,114	103,436	26,807	102,492
	EMPLOYEE ALLOWANCES	895	1,065	960	23	960
	OTHER SERVICES	303,607	217,486	128,418	73,793	281,634
	MATERIALS & SUPPLIES	186	1,186	43,000	23,000	43,650
	OTHER CHARGES	45,213	49,395	185,243	-	124,472
	PASS THROUGHS	-	174,062	-	-	-
	CAPITAL OUTLAY	168,259	1,664,341	-	-	-
	Total	<u>\$ 735,166</u>	<u>\$ 2,344,995</u>	<u>\$ 661,481</u>	<u>\$ 155,718</u>	<u>\$ 724,798</u>
	STREET, BRIDGE & SIDEWALK MILLAGE					
	PERSONNEL SERVICES	747,376	858,631	24,598	24,598	19,050
	PAYROLL FRINGES	155,532	185,947	10,486	10,486	10,390
	EMPLOYEE ALLOWANCES	5	5	156	156	156
	OTHER SERVICES	4,520,002	847,139	2,181,085	-	-
	MATERIALS & SUPPLIES	81,708	91,640	-	-	-
	OTHER CHARGES	1,224,619	1,377,834	11,041,862	16,642,795	29,499,950
	PASS THROUGHS	1,822,081	2,355,548	3,413,898	1,352,969	774,791
	CAPITAL OUTLAY	9,566,391	9,433,692	19,473,069	6,171,578	-
	VEHICLE OPERATING COSTS	-	-	-	-	-
	Total	<u>\$ 18,117,715</u>	<u>\$ 15,150,436</u>	<u>\$ 36,145,154</u>	<u>\$ 24,202,582</u>	<u>\$ 30,304,337</u>
	MICHIGAN JUSTICE TRAINING					
	OTHER SERVICES	16,605	9,148	33,000	33,000	15,000
	Total	<u>\$ 16,605</u>	<u>\$ 9,148</u>	<u>\$ 33,000</u>	<u>\$ 33,000</u>	<u>\$ 15,000</u>
	AFFORDABLE HOUSING					
	OTHER SERVICES	96,163	-	-	-	-
	OTHER CHARGES	8,000	-	-	-	-
	GRANT/LOAN RECIPIENTS	37,028	643,894	122,773	122,773	-
	Total	<u>\$ 141,190</u>	<u>\$ 643,894</u>	<u>\$ 122,773</u>	<u>\$ 122,773</u>	<u>\$ -</u>

Expenditure Category by Fund

Fund Type	Fund/Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
	PARKS MAINT & CAPITAL IMPROVEMENTS					
	PERSONNEL SERVICES	1,691,961	1,871,108	1,926,910	1,915,420	2,146,933
	PAYROLL FRINGES	789,388	882,408	933,992	942,480	899,205
	EMPLOYEE ALLOWANCES	9,896	10,588	8,813	10,209	8,333
	OTHER SERVICES	1,416,398	1,411,832	3,101,855	2,844,049	1,782,159
	MATERIALS & SUPPLIES	350,292	341,641	307,900	286,711	307,900
	OTHER CHARGES	407,405	320,622	527,008	544,027	2,659,100
	PASS THROUGH	31,549	-	31,980	-	-
	CAPITAL OUTLAY	1,653,315	855,263	3,046,746	3,174,194	-
	VEHICLE OPERATING COSTS	-	-	-	-	-
	Total	\$ 6,350,203	\$ 5,693,463	\$ 9,885,204	\$ 9,717,090	\$ 7,803,630
	MAJOR GRANT PROGRAMS					
	PERSONNEL SERVICES	124,500	285,823	92,077	88,330	500
	PAYROLL FRINGES	11,694	6,968	9,620	9,361	-
	OTHER SERVICES	615,551	370,825	3,281,974	884,511	-
	MATERIALS & SUPPLIES	1,220	103	29,298	28,959	-
	OTHER CHARGES	-	-	24,244,631	-	-
	PASS THROUGH	-	3,509,606	59,184	-	-
	CAPITAL OUTLAY	2,295,885	2,937,935	-	-	-
	GRANT/LOAN RECIPIENTS	3,888	29,987	95,000	95,000	-
	Total	\$ 3,052,738	\$ 7,141,247	\$ 27,811,784	\$ 1,106,161	\$ 500
	COUNTY MENTAL HEALTH MILLAGE					
	PERSONNEL SERVICES	67,606	103,248	218,297	215,540	240,161
	PAYROLL FRINGES	9,428	40,002	106,176	98,998	111,829
	OTHER SERVICES	574,176	485,582	1,148,675	1,102,250	914,397
	MATERIALS & SUPPLIES	93,569	14,178	9,757	1,000	34,000
	OTHER CHARGES	328,919	1,232,263	1,021,815	1,035,640	877,023
	PASS THROUGH	864,996	1,049,619	100,000	100,000	231,732
	CAPITAL OUTLAY	142,650	56,555	189,194	220,259	196,598
	GRANT/LOAN RECIPIENTS	-	-	450,499	100,000	100,000
	Total	\$ 2,081,344	\$ 2,981,447	\$ 3,244,413	\$ 2,873,687	\$ 2,705,740
	SIDEWALK CONSTRUCTION MILLAGE					
	OTHER CHARGES	-	-	875,685	502,500	2,800,402
	PASS THROUGH	-	-	1,366,731	956,963	-
	Total	\$ -	\$ -	\$ 2,242,416	\$ 1,459,463	\$ 2,800,402
	AFFORDABLE HOUSING MILLAGE					
	PERSONNEL SERVICES	-	-	214,210	214,210	209,981
	PAYROLL FRINGES	-	-	115,605	71,318	117,253
	MATERIALS & SUPPLIES	-	-	-	1,030	-
	EMPLOYEE ALLOWANCES	-	-	780	780	2,340
	OTHER CHARGES	-	-	5,674,655	5,624,453	6,209,432
	GRANT/LOAN RECIPIENTS	-	-	300,000	400,000	-
	Total	\$ -	\$ -	\$ 6,305,250	\$ 6,311,791	\$ 6,539,006
	INDIGENT DEFENSE FUND					
	OTHER SERVICES	282,739	71,562	413,357	138,641	-
	MATERIALS & SUPPLIES	6,093	-	14,024	14,024	-
	Total	\$ 288,832	\$ 71,562	\$ 427,381	\$ 152,665	\$ -

Expenditure Category by Fund

Fund Type	Fund/Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
Capital Projects	GENERAL CAPITAL FUND					
	PERSONNEL SERVICES	26,870	27,261	-	2,857	-
	PAYROLL FRINGES	7,256	8,000	93	817	-
	OTHER SERVICES	750,717	455,373	5,222,224	3,614,211	500,000
	MATERIALS & SUPPLIES	98,258	32,749	-	182	-
	OTHER CHARGES	-	86	1,588,890	1,027,986	1,940,000
	PASS THROUGHGS	165,976	-	-	-	-
	CAPITAL OUTLAY	683,215	65,154	1,227,526	984,028	-
	Total	\$ 1,732,292	\$ 588,624	\$ 8,038,733	\$ 5,630,081	\$ 2,440,000
	CAPITAL SINKING FUND					
	OTHER SERVICES	33,716	47,525	259,100	204,294	-
	OTHER CHARGES	-	-	559,579	634,449	400,000
	CAPITAL OUTLAY	15,888	17,911	99,141	79,077	-
	Total	\$ 49,604	\$ 65,436	\$ 917,820	\$ 917,820	\$ 400,000
	2019-A CAPITAL IMPROVEMENT BONDS					
	OTHER SERVICES	-	-	2,845	4,600	-
	OTHER CHARGES	153,476	117,364	266,326	3,249,774	-
	PASS THROUGHGS	-	-	-	1,482,800	-
	CAPITAL OUTLAY	5,969,679	4,600,263	9,039,756	-	-
	Total	\$ 6,123,155	\$ 4,717,627	\$ 9,308,927	\$ 4,737,174	\$ -
Component Units	SMART ZONE LDFA					
	OTHER SERVICES	3,775,878	4,278,180	7,717,445	7,494,723	6,750,035
	OTHER CHARGES	74,208	63,588	91,863	61,730	66,582
	Total	\$ 3,850,086	\$ 4,341,768	\$ 7,809,308	\$ 7,556,453	\$ 6,816,617
	DDA/HOUSING FUND					
	GRANT/LOAN RECIPIENTS	-	-	720,000	720,000	199,292
	OTHER CHARGES	-	-	500	500	2,000
	OTHER SERVICES	-	-	800	800	800
	PASS THROUGHGS	-	-	-	-	190,708
	Total	\$ -	\$ -	\$ 721,300	\$ 721,300	\$ 392,800
	DOWNTOWN DEVELOPMENT AUTHORITY					
	PERSONNEL SERVICES	2,083	(1,818)	407,280	384,886	562,515
	PAYROLL FRINGES	537	(737)	159,491	159,491	173,436
	EMPLOYEE ALLOWANCES	-	-	2,340	2,340	2,340
	OTHER SERVICES	-	-	885,000	894,500	1,099,900
	MATERIALS & SUPPLIES	-	-	45,400	55,900	106,400
	OTHER CHARGES	-	-	108,606	111,000	234,934
	PASS THROUGHGS	-	-	3,155,600	3,107,800	3,640,656
	CAPITAL OUTLAY	-	-	6,522,200	6,570,000	1,956,000
	GRANT/LOAN RECIPIENTS	-	-	1,000,000	1,000,000	491,392
	Total	\$ 2,621	\$ (2,555)	\$ 12,285,917	\$ 12,285,917	\$ 8,267,573
	DDA PARKING MAINTENANCE					
	OTHER SERVICES	-	-	350,000	350,000	350,000
	OTHER CHARGES	-	-	13,000	13,000	13,000
	CAPITAL OUTLAY	-	-	2,250,000	2,250,000	2,540,000
	Total	\$ -	\$ -	\$ 2,613,000	\$ 2,613,000	\$ 2,903,000

Expenditure Category by Fund

Fund Type	Fund/Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
	DDA PARKING SYSTEM					
	PERSONNEL SERVICES	-	-	386,108	364,884	562,514
	PAYROLL FRINGES	-	-	159,482	159,482	173,432
	EMPLOYEE ALLOWANCES	-	-	2,340	1,170	2,340
	OTHER SERVICES	-	-	9,911,666	10,643,800	11,991,100
	MATERIALS & SUPPLIES	-	-	45,400	51,700	102,000
	OTHER CHARGES	-	-	990,240	912,000	1,432,086
	PASS THROUGHGS	-	-	5,389,700	5,341,900	4,796,094
	CAPITAL OUTLAY	-	-	150,000	-	1
	GRANT/LOAN RECIPIENTS	-	-	565,000	490,000	885,000
	Total	\$ -	\$ -	\$ 17,599,936	\$ 17,964,936	\$ 19,944,567
	CITY TOTALS					
	PERSONNEL SERVICES	71,577,184	67,022,605	79,420,654	76,344,201	82,796,037
	PAYROLL FRINGES	34,908,424	37,584,268	41,085,589	40,037,234	39,639,893
	EMPLOYEE ALLOWANCES	598,337	657,949	589,793	647,865	612,811
	OTHER SERVICES	57,130,248	53,519,488	97,472,766	83,457,085	81,863,680
	MATERIALS & SUPPLIES	7,364,610	7,114,617	12,303,388	10,583,558	10,161,032
	OTHER CHARGES	124,974,127	119,290,586	241,219,417	206,830,011	260,398,243
	PASS THROUGHGS	37,945,554	33,813,808	48,941,990	38,125,887	34,860,430
	CAPITAL OUTLAY	21,311,082	22,790,123	59,713,080	29,361,582	10,628,706
	VEHICLE OPERATING COSTS	1,390,389	1,562,075	1,752,775	1,767,473	1,785,610
	GRANT/LOAN RECIPIENTS	1,610,445	2,043,410	4,760,860	4,254,102	3,430,349
	Total*	\$ 358,810,401	\$345,398,928	\$587,260,312	\$491,408,998	\$526,176,791

* Totals include all fund activity with no inter-fund eliminations. The City uses several Internal Service Funds to account for expenditures such as Fleet, Information Technology and Risk. Transactions involving Internal Service Funds would need to be eliminated to obtain consolidated totals. In addition, retiree payments from the Pension Trust Fund are included in the Payroll Fringes total.

**General Fund
Expenditures by Agency - Category**

Agency - Category	Values			Forecasted	Requested
	Actual FY2020	Actual FY2021	Budget FY2022	FY2022	FY2023
Mayor & Council	410,008	483,411	528,561	472,749	518,501
010 Mayor	410,008	483,411	528,561	472,749	518,501
Personnel Services	44,222	45,931	58,617	14,009	56,036
Personnel Services-Other	214,973	282,361	306,497	284,716	326,930
Payroll Fringes	64,109	72,518	57,431	61,760	35,154
Other Services	5,100	778	11,765	9,127	11,765
Materials & Supplies	9,810	1,177	875	951	875
Other Charges	71,794	80,646	93,376	102,186	87,741
City Attorney	2,453,749	2,545,267	2,708,780	2,744,284	3,123,940
014 Attorney	2,453,749	2,545,267	2,708,780	2,744,284	3,123,940
Personnel Services	1,311,152	1,400,244	1,437,484	1,481,218	1,660,311
Personnel Services-Other	129,761	128,384	-	7,567	20,000
Payroll Fringes	635,085	703,525	727,178	713,375	810,938
Employee Allowances	3,185	3,120	3,120	3,343	3,900
Other Services	71,213	63,773	98,425	96,208	195,425
Materials & Supplies	11,912	3,816	25,801	25,801	25,801
Other Charges	291,442	242,405	416,772	416,772	407,565
Capital Outlay	-	-	-	-	-
City Administrator Service Area	13,129,069	13,488,139	17,368,098	16,826,972	16,720,545
011 City Administrator	1,164,659	849,257	1,291,604	1,229,409	1,902,734
Personnel Services	465,374	464,509	584,940	477,889	681,148
Personnel Services-Other	277,255	-	-	41,284	-
Payroll Fringes	181,331	197,861	282,261	287,588	291,169
Employee Allowances	2,340	2,340	2,340	2,470	1,560
Other Services	87,123	82,262	129,123	126,888	223,700
Materials & Supplies	743	118	2,150	2,500	2,150
Other Charges	150,493	102,168	290,790	290,790	703,007
012 Human Resources	1,990,600	2,063,597	2,321,004	2,358,203	2,390,045
Personnel Services	1,021,454	1,120,165	1,231,165	1,170,784	1,226,658
Personnel Services-Other	27,973	32,022	35,500	62,641	69,310
Payroll Fringes	607,787	647,529	722,171	734,440	752,640
Employee Allowances	3,270	6,980	6,240	9,678	8,580
Other Services	91,210	76,507	56,792	116,907	67,192
Materials & Supplies	1,671	603	6,360	1,207	6,360
Other Charges	237,235	179,792	262,776	262,546	259,305

**General Fund
Expenditures by Agency - Category**

Agency - Category	Actual FY2020	Actual FY2021	Budget FY2022	Forecasted FY2022	Requested FY2023
013 Safety	333,605	327,549	371,026	347,307	367,955
Personnel Services	220,254	215,946	227,386	233,600	235,866
Personnel Services-Other	-	2,134	15,000	5,000	15,000
Payroll Fringes	110,811	106,995	126,300	106,367	114,749
Employee Allowances	2,540	2,475	2,340	2,340	2,340
Other Services	-	-	-	-	-
015 City Clerk	1,489,017	2,008,929	1,235,451	1,270,006	1,834,107
Personnel Services	491,742	458,245	474,073	423,574	454,659
Personnel Services-Other	270,567	606,722	32,527	104,105	508,479
Payroll Fringes	313,169	317,445	320,509	295,054	270,657
Employee Allowances	4,645	4,255	3,120	3,625	2,340
Other Services	78,714	145,647	100,104	105,462	172,689
Materials & Supplies	89,271	126,073	32,531	40,807	102,408
Other Charges	240,910	215,683	272,587	297,379	322,875
Pass Throughs	-	-	-	-	-
Capital Outlay	-	134,860	-	-	-
016 Police Commission	81,815	85,388	156,776	156,150	156,392
Personnel Services	53,323	47,464	56,650	56,651	56,650
Personnel Services-Other	173	577	-	-	-
Payroll Fringes	17,838	24,791	34,180	34,105	35,308
Employee Allowances	-	-	-	-	-
Other Services	421	2,127	55,047	54,047	53,488
Materials & Supplies	1,054	1,506	400	848	400
Other Charges	9,005	8,923	10,499	10,499	10,546
029 Sustainability & Innovation	519,519	653,030	3,585,394	3,449,171	1,984,393
Personnel Services	141,328	246,144	449,748	345,216	444,517
Personnel Services-Other	1,753	-	-	5,139	-
Payroll Fringes	68,914	117,247	239,041	193,743	257,047
Employee Allowances	963	499	515	274	234
Other Services	228,218	29,507	663,269	672,048	764,758
Materials & Supplies	10,716	16,696	17,768	26,018	16,018
Other Charges	67,628	71,981	562,004	562,004	201,818
Pass Throughs	-	-	-	-	-
Capital Outlay	-	170,956	1,600,549	1,644,729	1
Grant/Loan Recipients	-	-	52,500	-	300,000

**General Fund
Expenditures by Agency - Category**

Agency - Category	Actual FY2020	Actual FY2021	Budget FY2022	Forecasted FY2022	Requested FY2023
091 Fleet & Facility Services	3,313,697	3,198,286	3,577,763	3,360,222	3,503,276
Personnel Services	1,164,457	1,230,254	1,370,689	1,211,468	1,351,651
Personnel Services-Other	187,704	70,759	126,529	114,883	84,287
Payroll Fringes	864,955	895,784	928,354	895,042	932,929
Employee Allowances	13,532	13,904	10,702	12,736	11,482
Other Services	871,446	820,014	926,367	911,671	803,951
Materials & Supplies	65,052	51,048	56,300	55,800	56,300
Other Charges	125,923	94,036	153,290	153,090	234,292
Pass Throughs	20,628	22,488	5,532	5,532	5,698
Capital Outlay	-	-	-	-	22,686
Vehicle Operating Costs	-	-	-	-	-
092 Information Technology	3,786,159	3,840,378	4,150,193	4,095,901	4,077,015
Personnel Services	2,335,306	2,368,910	2,538,904	2,493,905	2,514,062
Personnel Services-Other	149,765	91,784	76,599	74,682	76,599
Payroll Fringes	1,284,756	1,362,953	1,517,959	1,510,584	1,469,623
Employee Allowances	16,331	16,731	16,731	16,730	16,731
Other Services	-	-	-	-	-
094 Communications Office	449,999	461,724	678,887	560,603	504,628
Personnel Services	258,960	259,497	373,900	300,766	276,884
Payroll Fringes	167,341	180,005	246,217	220,615	191,423
Employee Allowances	780	780	780	780	780
Other Services	5,150	5,999	20,000	-	-
Materials & Supplies	2,072	-	-	452	-
Other Charges	15,696	15,444	37,990	37,990	35,541
Financial & Administrative Services	4,060,993	3,960,065	4,355,832	4,333,202	4,367,297
018 Finance	4,060,993	3,960,065	4,355,832	4,333,202	4,367,297
Personnel Services	1,756,329	1,964,940	2,045,478	1,932,433	2,026,413
Personnel Services-Other	94,735	23,772	123,098	201,373	8,413
Payroll Fringes	1,099,980	1,148,486	1,238,554	1,229,303	1,202,242
Employee Allowances	9,543	15,280	18,750	18,330	15,930
Other Services	291,862	164,036	199,646	216,386	292,366
Materials & Supplies	65,292	64,597	63,756	67,840	63,756
Other Charges	681,727	516,146	658,917	659,904	750,544
Pass Throughs	61,524	62,808	7,633	7,633	7,633
Capital Outlay	-	-	-	-	-

**General Fund
Expenditures by Agency - Category**

Agency - Category	Actual FY2020	Actual FY2021	Budget FY2022	Forecasted FY2022	Requested FY2023
Public Services	6,819,276	5,087,559	6,128,906	5,718,075	5,813,267
040 Engineering	4,660,499	4,379,242	4,939,524	4,680,148	4,519,525
Personnel Services	1,183,207	1,192,978	1,270,352	1,144,938	1,282,150
Personnel Services-Other	48,205	142,008	166,287	53,240	207,238
Payroll Fringes	715,744	775,879	872,704	816,349	817,053
Employee Allowances	32,079	33,074	7,120	31,418	6,513
Other Services	1,708,578	1,701,543	1,803,544	1,872,481	1,754,837
Materials & Supplies	81,842	25,767	109,118	84,000	110,749
Other Charges	102,822	50,583	111,939	109,439	21,500
Pass Throughs	788,023	457,411	598,460	568,283	319,485
Capital Outlay	-	-	-	-	-
Vehicle Operating Costs	-	-	-	-	-
046 Systems Planning	105,349	51,079	165,056	81,216	11,946
Personnel Services	16,338	8,652	81,255	21,500	7,737
Personnel Services-Other	207	-	-	1,500	-
Payroll Fringes	4,743	2,427	43,723	18,216	4,131
Employee Allowances	-	-	78	-	78
Other Services	9,062	-	-	-	-
Materials & Supplies	-	-	-	-	-
Other Charges	-	-	-	-	-
Pass Throughs	75,000	40,000	40,000	40,000	-
061 Public Works	43,226	42,952	72,331	61,604	171,119
Personnel Services	24,633	17,992	35,934	35,613	36,166
Personnel Services-Other	4,180	10,865	-	5,065	-
Payroll Fringes	14,164	13,838	24,847	18,368	25,695
Employee Allowances	237	258	250	258	258
Other Services	12	-	11,300	2,300	9,000
Materials & Supplies	-	-	-	-	-
Other Charges	-	-	-	-	100,000
Pass Throughs	-	-	-	-	-
Capital Outlay	-	-	-	-	-

**General Fund
Expenditures by Agency - Category**

Agency - Category	Actual FY2020	Actual FY2021	Budget FY2022	Forecasted FY2022	Requested FY2023
070 Public Services Administration	1,347,092	137,618	100,154	80,621	99,896
Personnel Services	31,348	15,943	3,741	1,200	4,266
Personnel Services-Other	1,479	562	-	350	-
Payroll Fringes	7,713	3,729	2,315	1,437	2,466
Employee Allowances	-	-	39	-	39
Other Services	153,288	64,202	20,435	4,000	20,435
Materials & Supplies	446	9,382	-	10	-
Other Charges	107,418	43,800	73,624	73,624	72,690
Pass Throughs	1,045,400	-	-	-	-
074 Utilities-Water Treatment	663,110	476,668	851,841	814,486	1,010,781
Personnel Services	84,028	111,593	142,335	112,650	144,960
Personnel Services-Other	3,480	1,083	3,332	3,250	3,347
Payroll Fringes	61,408	88,521	81,434	70,830	86,876
Employee Allowances	880	880	874	780	866
Other Services	316,371	196,456	316,694	331,150	320,455
Materials & Supplies	10,350	7,555	11,250	8,400	11,250
Other Charges	20,616	20,580	45,922	37,426	33,027
Pass Throughs	165,976	50,000	250,000	250,000	410,000
Safety Services	46,218,992	45,886,004	49,020,629	49,102,508	49,750,512
031 Police	29,435,690	28,923,834	31,445,988	31,533,948	31,543,612
Personnel Services	12,273,754	12,348,359	12,653,876	11,937,020	12,732,393
Personnel Services-Other	1,897,812	1,762,465	1,817,945	2,642,011	1,673,940
Payroll Fringes	8,026,987	8,830,366	9,405,213	9,297,560	8,840,631
Employee Allowances	260,114	309,701	274,780	278,945	303,140
Other Services	2,564,157	2,380,161	2,642,106	2,673,374	2,840,314
Materials & Supplies	249,443	243,468	212,837	243,467	140,337
Other Charges	4,156,965	3,024,395	4,318,974	4,321,314	4,978,874
Pass Throughs	-	-	-	-	-
Capital Outlay	6,458	24,920	120,257	140,257	33,983
Vehicle Operating Costs	-	-	-	-	-

**General Fund
Expenditures by Agency - Category**

Agency - Category	Actual FY2020	Actual FY2021	Budget FY2022	Forecasted FY2022	Requested FY2023
032 Fire	16,783,303	16,962,170	17,574,641	17,568,560	18,206,900
Personnel Services	7,240,783	7,003,965	7,079,154	6,939,517	7,304,750
Personnel Services-Other	915,980	1,490,615	811,341	1,063,271	704,421
Payroll Fringes	5,152,711	5,297,362	5,746,366	5,645,882	5,532,832
Employee Allowances	135,808	132,831	133,630	132,901	132,850
Other Services	940,406	916,162	1,299,207	1,237,256	1,173,920
Materials & Supplies	179,853	249,142	229,137	267,307	229,137
Other Charges	2,081,761	1,361,724	2,212,825	2,219,445	2,480,192
Pass Throughs	136,000	410,210	-	-	-
Capital Outlay	-	100,158	62,981	62,981	648,798
Vehicle Operating Costs	-	-	-	-	-
District Court	4,681,852	4,582,596	5,191,326	5,042,010	5,738,590
021 District Court	4,681,852	4,582,596	5,191,326	5,042,010	5,738,590
Personnel Services	1,955,926	1,969,786	2,149,087	1,928,495	2,080,782
Personnel Services-Other	136,690	77,037	93,647	153,976	62,812
Payroll Fringes	1,242,300	1,256,858	1,420,186	1,418,179	1,409,316
Employee Allowances	2,400	2,400	1,140	1,140	1,140
Other Services	249,859	489,287	372,349	378,129	949,888
Materials & Supplies	66,576	91,678	82,650	90,054	82,650
Other Charges	821,594	695,550	1,072,267	1,072,037	1,152,002
Pass Throughs	206,507	-	-	-	-
Capital Outlay	-	-	-	-	-
Community Services	17,802,551	15,063,115	18,160,707	17,604,070	20,033,409
002 Ann Arbor Housing Commission	5,802,051	5,035,230	6,146,203	5,754,237	4,559,619
Personnel Services	1,506,923	1,693,315	2,173,457	2,008,251	2,156,292
Personnel Services-Other	61,774	169,046	194,324	203,580	195,883
Payroll Fringes	980,946	1,122,242	1,562,478	1,430,664	1,537,870
Employee Allowances	18,654	21,124	24,459	24,049	27,660
Other Services	465,098	165,000	165,000	165,000	-
Materials & Supplies	153	-	-	514	-
Other Charges	934,834	494,975	571,397	595,850	641,914
Pass Throughs	-	-	-	-	-
Capital Outlay	264,141	-	-	-	-
Grant/Loan Recipients	1,569,529	1,369,529	1,455,088	1,326,329	-

**General Fund
Expenditures by Agency - Category**

Agency - Category	Actual FY2020	Actual FY2021	Budget FY2022	Forecasted FY2022	Requested FY2023
006 Community Development	-	-	-	-	1,727,020
Personnel Services	-	-	-	-	16,051
Personnel Services-Other	-	-	-	-	-
Payroll Fringes	-	-	-	-	9,369
Employee Allowances	-	-	-	-	39
Other Services	-	-	-	-	165,000
Materials & Supplies	-	-	-	-	-
Other Charges	-	-	-	-	81,896
Capital Outlay	-	-	-	-	-
Grant/Loan Recipients	-	-	-	-	1,454,665
033 Building & Rental Services	1,472,679	1,130,541	1,148,188	1,135,795	1,394,251
Personnel Services	480,107	432,567	427,676	408,285	534,350
Personnel Services-Other	29,796	29,653	7,725	20,904	7,834
Payroll Fringes	275,494	248,522	256,770	270,051	321,122
Employee Allowances	5,795	2,601	2,238	2,519	1,380
Other Services	248,960	81,915	71,067	48,600	71,247
Materials & Supplies	17,870	9,473	21,000	15,000	21,000
Other Charges	414,657	325,810	361,712	370,436	400,552
Capital Outlay	-	-	-	-	36,766
Vehicle Operating Costs	-	-	-	-	-
050 Planning	1,513,980	1,309,184	1,742,352	1,729,699	2,333,855
Personnel Services	682,360	677,807	692,748	686,668	684,201
Personnel Services-Other	4,630	8,879	23,150	23,150	23,223
Payroll Fringes	409,285	435,881	479,986	477,688	451,395
Employee Allowances	2,258	2,372	1,599	2,372	1,599
Other Services	184,048	16,894	302,944	297,896	851,956
Materials & Supplies	10,014	8,006	17,644	17,644	17,786
Other Charges	201,385	159,346	224,281	224,281	303,695
Pass Throughs	20,000	-	-	-	-

**General Fund
Expenditures by Agency - Category**

Agency - Category	Actual FY2020	Actual FY2021	Budget FY2022	Forecasted FY2022	Requested FY2023
060 Parks & Recreation	9,013,842	7,588,160	9,123,964	8,984,339	10,018,664
Personnel Services	1,447,978	1,483,854	1,470,998	1,413,304	1,477,393
Personnel Services-Other	1,784,950	1,372,697	2,083,097	1,899,834	3,013,996
Payroll Fringes	997,707	1,042,488	992,779	1,101,724	959,088
Employee Allowances	12,984	12,842	11,376	12,458	11,462
Other Services	2,362,759	1,842,028	2,141,519	2,074,154	2,018,805
Materials & Supplies	432,755	447,650	543,688	562,870	543,688
Other Charges	1,370,509	1,056,265	1,484,711	1,510,791	1,636,015
Pass Throughs	571,799	290,853	350,796	350,796	290,531
Capital Outlay	-	8,041	-	14,595	22,686
Vehicle Operating Costs	32,400	31,442	45,000	43,813	45,000
Grant/Loan Recipients	-	-	-	-	-
Other	14,438,158	14,701,652	15,626,930	15,783,139	17,307,308
019 Non-Departmental	14,438,158	14,701,652	15,626,930	15,783,139	17,307,308
Personnel Services	-	-	-	-	-
Personnel Services-Other	-	-	36,045	72,348	1,300,800
Payroll Fringes	500,000	500,000	-	-	-
Other Services	230,730	361,614	383,270	383,270	201,762
Materials & Supplies	25,548	32,941	30,501	30,501	30,501
Other Charges	509,316	378,699	630,838	630,838	383,183
Pass Throughs	13,172,564	13,428,398	14,470,722	14,590,628	15,391,062
Capital Outlay	-	-	75,554	75,554	-
Grand Total	\$ 110,014,648	\$ 105,797,809	\$ 119,089,769	\$ 117,627,009	\$ 123,373,369

**General Fund
Expenditures by Agency - Activity**

Agency - Activity	Actual FY2020	Actual FY2021	Budget FY2022	Forecasted FY2022	Requested FY2023
Mayor & Council	410,008	483,411	528,561	472,749	518,501
010 Mayor	410,008	483,411	528,561	472,749	518,501
1010 Mayor & Council	410,008	483,411	528,561	472,749	518,501
City Administrator Service Area	13,129,069	13,488,139	17,368,098	16,826,972	16,720,545
011 City Administrator	1,164,659	849,257	1,291,604	1,229,409	1,902,734
1000 Administration	1,164,659	849,257	1,291,604	1,229,409	1,902,734
1140 Communications	-	-	-	-	-
012 Human Resources	1,990,600	2,063,597	2,321,004	2,358,203	2,390,045
1000 Administration	1,861,684	1,933,220	2,184,741	2,227,852	2,258,659
1217 Union Business	128,916	130,377	136,263	130,351	131,386
013 Safety	333,605	327,549	371,026	347,307	367,955
1000 Administration	333,605	327,549	371,026	347,307	367,955
015 City Clerk	1,489,017	2,008,929	1,235,451	1,270,006	1,834,107
1000 Administration	1,488,237	1,962,314	1,210,151	1,243,917	1,808,807
1130 Fairview Cemetery	780	46,614	25,300	26,089	25,300
1522 Elections-Special	-	-	-	-	-
3172 Animal Control	-	-	-	-	-
016 Police Commission	81,815	85,388	156,776	156,150	156,392
1000 Administration	81,815	85,388	156,776	156,150	156,392
029 Sustainability & Innovation	519,519	653,030	3,585,394	3,449,171	1,984,393
1000 Administration	195,815	292,656	786,411	645,332	766,651
7019 Public Engagement	104,945	150,766	161,491	160,448	154,792
7021 Partnerships	69	-	52,500	-	300,000
7023 Program Management	(4,227)	166,307	2,482,848	2,558,828	630,851
7024 Asset Management	222,917	43,300	102,144	84,563	132,099

**General Fund
Expenditures by Agency - Activity**

Agency - Activity	Actual FY2020	Actual FY2021	Budget FY2022	Forecasted FY2022	Requested FY2023
091 Fleet & Facility Services	3,313,697	3,198,286	3,577,763	3,360,222	3,503,276
1000 Administration	1,005,923	878,977	867,934	868,849	907,304
1381 Municipal Center	1,233,526	1,172,717	1,340,229	1,310,083	1,163,083
1383 Community Dental Center	400	1,142	1,000	1,000	1,000
2000 COVID 19	-	-	-	-	-
3231 Fire Station #1	166,875	125,598	169,788	135,032	125,145
4912 Materials & Supplies	7,767	2,488	7,742	6,000	5,856
4914 Repairs	696,808	744,608	940,622	700,000	934,356
4918 Garage Maintenance	2,914	10,519	13,437	12,000	13,312
7060 Outstations	189,066	247,170	212,258	312,258	331,832
9091 Vehicle Purchases	10,417	15,067	24,753	15,000	21,388
092 Information Technology	3,786,159	3,840,378	4,150,193	4,095,901	4,077,015
1000 Administration	200,467	202,988	214,559	210,638	215,367
1921 Infrastructure	999,804	1,152,817	1,153,684	1,170,769	1,154,184
1922 Enterprise Applications	786,985	831,379	834,877	825,320	828,190
1925 Technical Services	-	-	-	-	-
1926 Help Desk	490,262	512,461	644,602	604,218	613,810
1927 Application Development	1,308,641	1,140,733	1,302,471	1,284,956	1,265,464
094 Communications Office	449,999	461,724	678,887	560,603	504,628
1000 Administration	7,222	5,999	-	-	-
1140 Communications	442,777	455,725	678,887	560,603	504,628
City Attorney	2,453,749	2,545,267	2,708,780	2,744,284	3,123,940
014 Attorney	2,453,749	2,545,267	2,708,780	2,744,284	3,123,940
1000 Administration	2,453,749	2,545,267	2,708,780	2,744,284	3,123,940

**General Fund
Expenditures by Agency - Activity**

Agency - Activity	Actual FY2020	Actual FY2021	Budget FY2022	Forecasted FY2022	Requested FY2023
Financial & Administrative Services Area	4,060,993	3,960,065	4,355,832	4,333,202	4,367,297
018 Finance	4,060,993	3,960,065	4,355,832	4,333,202	4,367,297
1000 Administration	1,173,294	1,018,305	1,132,413	1,169,031	1,383,031
1371 Purchasing	150,628	151,583	159,450	159,380	166,706
1820 Accounting	831,621	823,225	895,271	878,553	842,493
1830 Assessing	1,001,434	1,012,025	1,197,370	1,154,897	1,045,176
1850 Treasury/Violations Bureau	372,239	392,162	441,921	429,132	460,969
1860 Parking Referees	254,685	255,467	340,223	353,625	205,233
4550 Customer Service	27,961	32,225	72,922	73,258	75,128
7011 Call Center	249,131	275,074	116,262	115,326	188,561
Public Services	6,819,276	5,087,559	6,128,906	5,718,075	5,813,267
040 Engineering	4,660,499	4,379,242	4,939,524	4,680,148	4,519,525
1000 Administration	1,206,511	1,377,782	1,425,834	1,367,414	1,413,596
4100 DDA Street Lighting	111,284	86,984	112,844	88,073	113,119
4101 Street Lighting	2,272,408	2,195,116	2,327,613	2,351,365	2,251,572
4149 Major Traffic Signs	3,832	3,254	-	-	-
4510 Engineer - Private-Of-Way	138,193	143,833	179,983	177,002	159,665
4511 Hollywood Dr Paving	109,634	59	-	-	-
4512 Healthy Streets	-	30,303	-	-	-
4550 Customer Service	33,817	45,067	76,033	62,811	74,276
4560 Resident Sidewalk Gap Program	530	54	249,416	249,416	-
4570 Record Maintenance	23,553	30,907	30,380	20,094	30,359
4580 Private Dev. Construction	338,848	351,011	364,203	220,638	366,646
4930 Systems Maintenance	46,289	69,694	80,037	67,052	77,866
4931 Installs and Repairs	12,822	11,673	26,679	11,437	25,954
7012 Training	12,004	14,452	6,502	4,846	6,472
7019 Public Engagement	-	-	60,000	60,000	-
9000 Capital Outlay	350,771	19,055	-	-	-

**General Fund
Expenditures by Agency - Activity**

Agency - Activity	Actual FY2020	Actual FY2021	Budget FY2022	Forecasted FY2022	Requested FY2023
046 Systems Planning	105,349	51,079	165,056	81,216	11,946
1000 Administration	28,868	11,079	-	-	-
3360 Planning	-	-	-	-	-
7016 Design	1,481	-	-	-	-
7019 Public Engagement	75,000	40,000	165,056	81,216	11,946
7021 Partnerships	-	-	-	-	-
7022 Development Process	-	-	-	-	-
7023 Program Management	-	-	-	-	-
7024 Asset Management	-	-	-	-	-
061 Public Works	43,226	42,952	72,331	61,604	171,119
1000 Administration	31,773	23,495	31,445	23,807	129,985
1130 Fairview Cemetery	-	-	-	-	-
4100 DDA Street Lighting	-	-	-	-	-
4101 Street Lighting	-	-	-	-	-
4146 Football/Special Events	-	-	-	-	-
4149 Major Traffic Signs	-	-	-	-	-
4930 Systems Maintenance	-	-	-	-	-
4931 Installs and Repairs	-	-	-	-	-
6209 Parks - Mowing	-	-	-	-	-
6210 Operations	-	-	-	-	-
6211 Encampment Clean-up	-	-	-	-	-
6222 Snow & Ice Control	4,496	7,471	20,443	17,540	20,567
6225 Graffiti/Private Property	-	-	-	-	-
6301 Mowing - Non Parks	6,957	11,987	20,443	20,257	20,567
6309 General Care	-	-	-	-	-
6328 ROW Maintenance	-	-	-	-	-
6335 Athletic Fields/Game Courts	-	-	-	-	-
6340 Adopt-A-Park/Garden	-	-	-	-	-
6365 Playground Maintenance	-	-	-	-	-
9500 Debt Service	-	-	-	-	-

**General Fund
Expenditures by Agency - Activity**

Agency - Activity	Actual FY2020	Actual FY2021	Budget FY2022	Forecasted FY2022	Requested FY2023
070 Public Services Administration	1,347,092	137,618	100,154	80,621	99,896
1000 Administration	1,060,844	5,894	26,530	6,742	27,206
1100 Fringe Benefits	104,863	43,800	73,624	73,624	72,690
7015 Study/Planning	126,718	62,522	-	122	-
7019 Public Engagement	54,667	25,402	-	133	-
074 Utilities-Water Treatment	663,110	476,668	851,841	814,486	1,010,781
1000 Administration	27,637	46,952	92,216	66,137	239,021
4160 Barton Dam	350,690	133,969	199,190	181,768	447,629
4162 Superior Dam	157,715	114,948	394,640	374,015	152,758
4164 Water Quality/PFAS	4,109	20,102	15,000	50,000	15,000
7020 Cell Tower Administration	112,188	141,045	138,341	128,566	138,792
7091 Maintenance - Hydropower	-	-	-	-	-
7099 Recreational Dams	10,771	19,652	12,454	14,000	17,581
Safety Services	46,218,992	45,886,004	49,020,629	49,102,508	49,750,512
031 Police	29,435,690	28,923,834	31,445,988	31,533,948	31,543,612
1000 Administration	3,490,030	2,449,504	3,644,146	3,478,812	4,190,659
1221 Recruiting & Hiring	8,009	3,671	9,550	10,530	9,550
2000 COVID 19	20,114	5,574	-	435	-
3111 Professional Standards	1,914	48	1,500	1,687	1,500
3112 Community Mental Health	-	-	-	-	250,000
3115 DEA Officer	9,676	9,337	-	500	-
3121 Administrative Services	1,679,488	1,907,150	1,866,610	2,036,576	1,630,958
3123 Communications	891,230	833,386	895,845	895,845	943,559
3125 Management Info Syst	1,564,280	1,564,743	1,797,892	1,796,608	2,054,702
3126 Property	163,111	151,737	198,393	220,595	187,349
3127 Records	687,105	728,990	750,289	805,988	767,375
3135 Hostage Negotiations	3,722	1,197	2,200	2,200	2,200
3144 District Detectives	4,450,835	4,175,173	3,811,009	4,003,195	3,708,498
3146 Firearms	41,342	28,478	35,000	35,000	35,000
3147 L.A.W.N.E.T.	174,928	189,699	181,128	192,940	186,024
3149 Special Tactics	34,950	29,944	14,691	12,627	14,830
3150 Patrol	12,923,407	14,000,812	15,349,908	14,908,806	13,999,085
3152 Special Services	1,049,127	975,436	498,602	928,365	1,181,313

**General Fund
Expenditures by Agency - Activity**

Agency - Activity	Actual FY2020	Actual FY2021	Budget FY2022	Forecasted FY2022	Requested FY2023
3156 Crossing Guards	214,492	43,274	208,672	202,960	208,672
3158 Mountain Bikes	1,147	3,969	4,250	10,122	1,750
3159 K-9	365,739	449,428	397,411	416,527	391,130
3160 Motorcycle Unit	19,377	11,338	12,631	13,564	11,198
3162 Community Standards	1,498,651	1,225,375	1,630,691	1,424,496	1,632,690
3165 2020 Presidential Debate	7,449	-	-	-	-
3172 Animal Control	135,570	135,570	135,570	135,570	135,570
032 Fire	16,783,303	16,962,170	17,574,641	17,568,560	18,206,900
1000 Administration	3,326,889	2,916,124	3,415,751	3,399,313	4,384,010
2000 COVID 19	4,320	-	-	-	-
3220 Fire Prevention	993,046	912,911	804,975	737,291	829,749
3224 Sirens	2,231	41,884	28,756	29,188	29,368
3230 Fire Operations	333,178	592,579	645,449	748,508	608,721
3231 Fire Station #1	5,157,682	4,962,583	4,595,593	4,687,250	4,901,823
3232 Fire Station #2	9,170	11,143	10,227	12,223	11,084
3233 Fire Station #3	1,832,688	1,962,535	2,196,592	2,253,780	1,876,021
3234 Fire Station #4	1,295,755	1,613,540	1,531,769	1,546,525	1,560,909
3235 Emergency Management	195,776	193,602	365,281	208,343	253,405
3236 Fire Station #6	1,676,578	1,614,966	1,577,063	1,568,731	1,654,627
3237 Fire Station #5	1,319,142	1,363,635	1,526,525	1,509,514	1,393,437
3240 Repairs & Maintenance	219,035	260,218	252,782	248,207	249,450
3250 Fire Training	417,814	516,448	623,878	619,687	454,296
District Court	4,681,852	4,582,596	5,191,326	5,042,010	5,738,590
021 District Court	4,681,852	4,582,596	5,191,326	5,042,010	5,738,590
1000 Administration	1,373,456	1,384,275	1,491,560	1,444,799	1,577,529
2125 City Diversion Program	-	-	99,059	98,976	131,896
2126 City Expungement Program	-	-	50,139	50,770	58,350
2127 City Deflection Program	-	-	-	-	572,000
5120 Judicial & Direct Support	1,215,742	1,142,874	1,212,800	1,134,112	1,291,732
5140 Case Processing	1,152,198	1,084,276	1,314,206	1,301,916	1,255,553
5141 Court Appointed Attorney	15,138	-	-	-	-
5160 Probation/Post Judgmt Sup	925,318	971,172	1,023,562	1,011,437	851,530

**General Fund
Expenditures by Agency - Activity**

Agency - Activity	Actual FY2020	Actual FY2021	Budget FY2022	Forecasted FY2022	Requested FY2023
Community Services	17,802,551	15,063,115	18,160,707	17,604,070	20,033,409
002 Ann Arbor Housing Commission	5,802,051	5,035,230	6,146,203	5,754,237	4,559,619
1000 Administration	544,091	238,028	263,008	262,915	-
2034 Housing Commission Support	3,388,431	3,427,673	4,428,107	4,164,993	4,559,619
2310 Human Serv/Homeless Prevnt	1,569,529	1,369,529	1,455,088	1,326,329	-
3112 Community Mental Health	300,000	-	-	-	-
006 Community Development	-	-	-	-	1,727,020
1000 Administration	-	-	-	-	272,355
2310 Human Serv/Homeless Prevnt	-	-	-	-	1,454,665
033 Building & Rental Services	1,472,679	1,130,541	1,148,188	1,135,795	1,394,251
1000 Administration	545,176	438,118	464,497	441,384	463,242
3311 Deer Management	142,784	1,192	-	-	-
3340 Housing Bureau	723,610	601,925	611,992	615,783	858,417
3370 Building - Appeals	61,109	89,306	71,699	78,628	72,592
050 Planning	1,513,980	1,309,184	1,742,352	1,729,699	2,333,855
3320 Historic Preservation	109,717	113,913	116,609	113,721	106,501
3360 Planning	1,368,550	1,194,413	1,579,687	1,569,922	2,227,354
3364 Neighborhood Partnership Program	20,000	-	-	-	-
3365 Annexations	15,713	859	46,056	46,056	-
060 Parks & Recreation	9,013,842	7,588,160	9,123,964	8,984,339	10,018,664
1000 Administration	2,455,592	1,509,757	1,862,553	1,802,928	1,860,395
1646 Farmer's Market	179,549	208,261	193,418	173,991	225,301
4146 Football/Special Events	6,972	689	10,570	4,000	10,635
6001 Outdoor Ice Rinks	9,740	1,321	-	-	-
6100 Facility Rentals	333,947	254,571	351,428	290,694	378,377
6209 Parks - Mowing	614,871	541,837	730,152	693,711	694,999
6210 Operations	381,542	456,887	717,250	750,384	696,534
6211 Encampment Clean-up	-	-	-	-	-
6222 Snow & Ice Control	194,058	232,658	198,882	238,075	164,673
6231 Buhr Pool	276,777	178,851	297,402	285,528	346,323
6232 Buhr Rink	191,251	175,799	167,391	176,801	174,065
6234 Veteran's Pool	227,310	175,552	273,842	243,869	329,106
6235 Veteran's Ice Arena	438,039	260,306	454,568	399,893	536,023

**General Fund
Expenditures by Agency - Activity**

Agency - Activity	Actual FY2020	Actual FY2021	Budget FY2022	Forecasted FY2022	Requested FY2023
6236 Fuller Pool	364,862	400,835	374,518	366,663	485,723
6237 Mack Pool	370,205	149,506	329,723	324,245	394,120
6242 Argo Livery	434,281	365,766	521,641	502,358	707,869
6244 Gallup Livery	322,814	302,136	375,787	375,285	522,521
6315 Senior Center Operations	187,514	171,321	227,542	227,254	242,755
6328 ROW Maintenance	3,715	5,841	12,509	15,946	12,763
6335 Athletic Fields/Game Courts	19,657	18,236	18,471	18,671	17,879
6365 Playground Maintenance	100,562	142,588	40,966	77,684	48,497
6403 Community Outreach Services	183,679	172,052	177,464	174,373	179,872
6503 Huron Golf Course	488,175	561,735	520,220	558,604	594,627
6504 Leslie Golf Course	937,806	1,010,802	976,886	992,601	1,105,076
9500 Debt Service	290,924	290,853	290,781	290,781	290,531
Other	14,438,158	14,701,652	15,626,930	15,783,139	17,307,308
019 Non-Departmental	14,438,158	14,701,652	15,626,930	15,783,139	17,307,308
1000 Administration	822,260	692,051	1,783,165	1,819,468	2,688,063
1810 Tax Refunds	282,546	134,810	100,000	100,000	100,000
1920 City Wide Memberships	112,607	124,451	137,135	137,135	137,135
1959 Pension/OPEB Contribution	593,744	847,704	149,358	149,358	34,000
2034 Housing Commission Support	18	-	-	-	-
9500 Debt Service	910,411	910,411	902,212	902,212	1,102,388
9541 Bad Debts	-	-	-	-	-
9800 Pass Throughs	11,716,572	11,992,226	12,555,060	12,674,966	13,245,722
Grand Total	\$ 110,014,648	\$ 105,797,809	\$ 119,089,769	\$ 117,627,009	\$ 123,373,369

FTE Count by Service Area/Unit

	FY 2020	FY 2021	FY 2022	FY 2023
MAYOR & CITY COUNCIL	1.00	1.00	1.00	1.00
Total Mayor & City Council	1.00	1.00	1.00	1.00
CITY ATTORNEY	12.50	13.25	13.50	15.00
Total City Attorney	12.50	13.25	13.50	15.00
CITY ADMINISTRATOR	3.00	3.00	4.00	5.00
HUMAN RESOURCES	14.63	14.80	14.80	14.80
CLERK SERVICES	7.00	7.00	7.00	7.00
COMMUNICATIONS OFFICE	11.91	10.91	11.91	10.91
SAFETY	3.00	3.00	3.00	3.00
SUSTAINABILITY & INNOVATIONS OFFICE	5.00	8.50	11.50	11.50
FLEET & FACILITIES	21.00	21.00	21.03	21.03
INFORMATION TECHNOLOGY	25.95	27.95	27.90	27.90
POLICE COMMISSION	1.00	1.00	1.00	1.00
Total City Administrator Service Area	92.49	97.16	102.14	102.14
BUILDING & RENTAL SERVICES	33.69	34.19	36.19	38.19
PLANNING	9.10	9.25	9.25	9.25
COMMUNITY DEVELOPMENT	0.20	0.20	0.20	0.20
ANN ARBOR HOUSING COMMISSION	28.00	30.00	43.00	43.00
PARKS & RECREATION	37.08	37.41	37.03	40.03
Total Community Services Area	108.07	111.05	125.67	130.67
ACCOUNTING	7.00	7.00	7.00	7.00
ASSESSOR	8.00	8.00	8.00	8.00
FINANCIAL & BUDGET PLANNING	4.50	4.50	4.50	4.50
PROCUREMENT	1.00	1.00	1.00	1.00
RISK MANAGEMENT	0.85	0.85	0.85	0.85
TREASURY	14.35	14.35	14.26	14.26
Total Financial Services Area	35.70	35.70	35.61	35.61
CAPITAL PROJECTS	16.80	17.52	18.79	18.41
PUBLIC WORKS	92.60	92.01	92.55	96.45
ENGINEERING	32.13	33.79	33.89	34.65
PUBLIC SERVICES ADMINISTRATION	7.45	7.50	8.08	8.43
SYSTEMS PLANNING	10.85	9.89	9.77	9.07
WASTEWATER TREATMENT	35.94	35.72	35.72	36.02
WATER TREATMENT	27.76	27.96	27.88	29.15
Total Public Services Area	223.53	224.39	226.68	232.18
FIRE	87.00	87.00	86.00	87.50
POLICE	154.00	156.00	149.00	151.00
Total Safety Services Area	241.00	243.00	235.00	238.50
FIFTEENTH DISTRICT COURT	35.00	35.00	35.00	35.00
Total Fifteenth District Court	35.00	35.00	35.00	35.00
RETIREMENT SYSTEM	4.00	4.00	4.00	4.00
Total Retirement System	4.00	4.00	4.00	4.00
DOWNTOWN DEVELOPMENT AUTHORITY	6.00	6.00	6.00	7.75
Total Downtown Development Authority	6.00	6.00	6.00	7.75
Grand Total of City FTEs	759.29	770.55	784.60	801.85

Note: The City's FTEs peaked in FY 2001 at 1,005



MAYOR & CITY COUNCIL

Composed of the Mayor and ten Council members, two from each of five wards, the City Council is the governing body for the City of Ann Arbor. The role of the Mayor and City Council is to determine policy for the City.

MAYOR & COUNCIL

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PERSONNEL SERVICES	259,196	328,291	365,114	298,725	382,966
PAYROLL FRINGES	64,109	72,517	57,431	61,760	35,154
OTHER SERVICES	5,100	778	11,765	9,127	11,765
MATERIALS & SUPPLIES	9,810	1,177	875	951	875
OTHER CHARGES	71,794	80,646	93,376	102,186	87,741
Total	\$410,009	\$483,409	\$528,561	\$472,749	\$518,501

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	410,009	483,409	528,561	472,749	518,501
Total	\$410,009	\$483,409	\$528,561	\$472,749	\$518,501

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
MAYOR & COUNCIL	1.00	1.00	1.00	1.00
Total	1.00	1.00	1.00	1.00

MAYOR AND CITY COUNCIL

EXPENSES

Personnel Services - This reflects an increase in Mayor and Council pay for FY 2023.

Payroll Fringes – The decrease reflects staff turnover in FY 2023 in the Mayor's Office.

Municipal Service Charge (MSC) – A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the Mayor and City Council would be charged \$289,141 in FY 2023.

MAYOR & COUNCIL

Allocated Positions

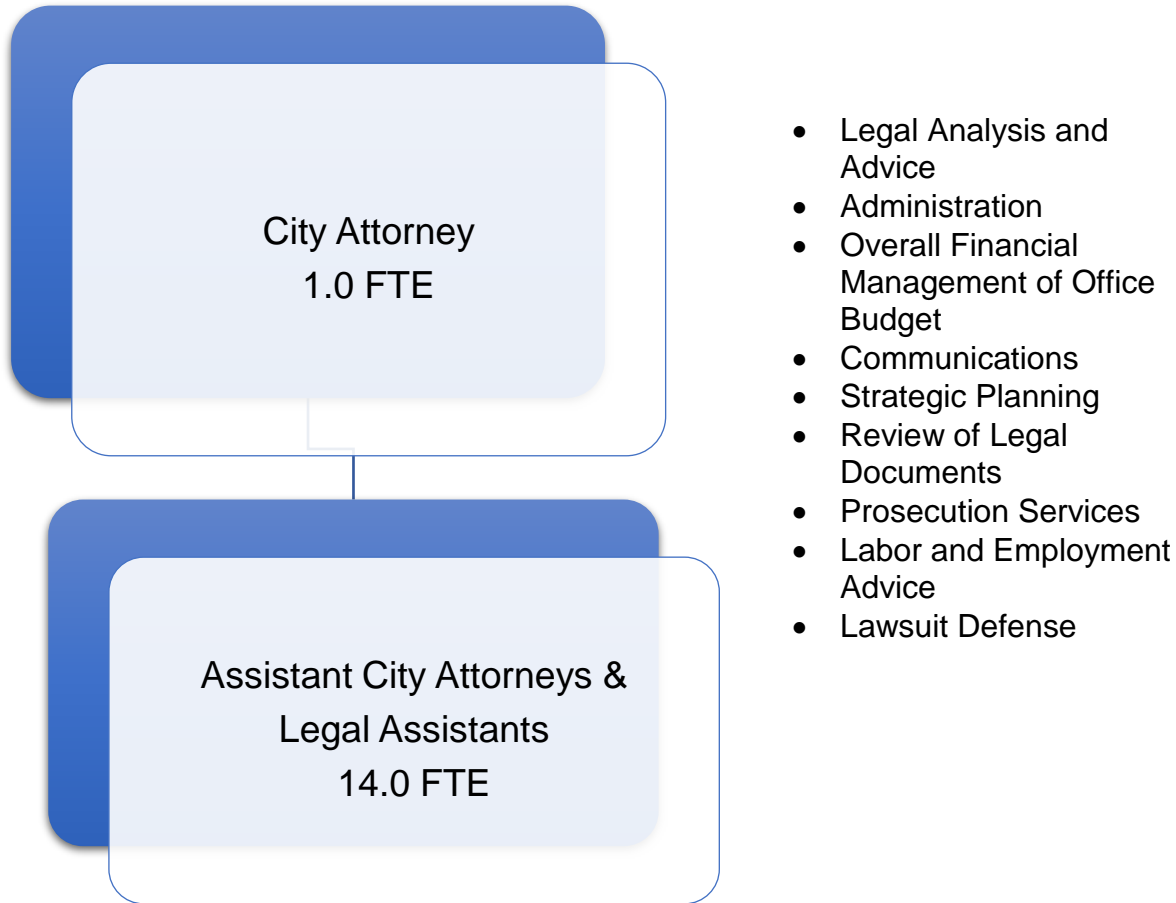
Job Description	Job Class	FY 2023 FTE's
EXECUTIVE ASSISTANT	000820	1.00
Total		1.00



CITY ATTORNEY

The City Attorney's Office performs legal services for the City. These services include the provision of legal advice to City Council, the City Administrator and other City officials, the preparation and review of legal documents, the prosecution of persons accused of violating City ordinances, and the representation of the City and City officials in litigation and labor matters.

City Attorney's Area Organization Chart



The City Attorney is appointed by and responsible to the City Council. The City Attorney is the City's Chief Legal Officer. The City Attorney's Area provides the organization with a broad array of services such as: preparation of legal advice to City Council, City Administrator, and Service Area Administrators, preparation and review of legal documents, drafting and review of ordinances, prosecution of persons accused of violating City ordinances, participation in labor negotiations, and representation of the City in lawsuits.

CITY ATTORNEY

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
FINES & FORFEITS	16,115	17,580	17,092	17,092	17,092
OPERATING TRANSFERS IN	200,004	266,004	257,506	257,506	265,231
Total	\$216,119	\$283,584	\$274,598	\$274,598	\$282,323

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	216,119	283,584	274,598	274,598	282,323
Total	\$216,119	\$283,584	\$274,598	\$274,598	\$282,323

CITY ATTORNEY

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PERSONNEL SERVICES	1,440,912	1,528,628	1,437,484	1,488,785	1,680,311
PAYROLL FRINGES	635,085	703,526	727,178	713,375	810,938
OTHER SERVICES	71,213	63,773	98,425	96,208	195,425
MATERIALS & SUPPLIES	11,912	3,816	25,801	25,801	25,801
OTHER CHARGES	291,442	242,405	416,772	416,772	407,565
EMPLOYEE ALLOWANCES	3,185	3,120	3,120	3,343	3,900
Total	\$2,453,749	\$2,545,268	\$2,708,780	\$2,744,284	\$3,123,940

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	2,453,749	2,545,268	2,708,780	2,744,284	3,123,940
Total	\$2,453,749	\$2,545,268	\$2,708,780	\$2,744,284	\$3,123,940

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
CITY ATTORNEY	12.50	13.25	13.50	15.00
Total	12.50	13.25	13.50	15.00

CITY ATTORNEY

EXPENSES

Personnel Services - The increase reflects a conversion of part-time staff to full-time staff resulting in a net increase of 0.50 FTE in FY 2023 as well as the addition of 1.0 FTE for an assistant city attorney position.

Payroll Fringes – The increase reflects a conversion of part-time staff to full-time staff in FY 2023 as well as the addition of 1.0 FTE for an assistant city attorney position.

Other Services - The increase relates to professional services for outside counsel as well as additional funding for software replacement.

Municipal Service Charge (MSC) - A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the City Attorney would be charged \$389,056 in FY 2023.

STRATEGIC GOALS AND PERFORMANCE MEASURES

Service Area: City Attorney

Area Administrator: N/A

Service Unit: City Attorney

Service Unit Manager: Atleen Kaur

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2020 Actual	FY2021 Actual	FY2022 Projected	FY2023 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Provides legal advice to all Council, City Administration and Service Area Administrators and related employees - City Charter 5.2(1).	●	●	●	●	●	●	Assist in achieving City goals that are the subject of our advice.	Continuous	✓	✓	✓	✓
Prosecutes ordinance violations and represent the City before Courts and Tribunals - City Charter 5.2(2).	●	●	●	●	●	●	Assist in achieving City goals that are the subject of our advice.	Continuous	✓	✓	✓	✓
Prepares and reviews legality of all ordinances, contracts and all other legal instruments - City Charter 5.2(3).	●	●	●	●	●	●	Provided ordinances, contracts and legal documents that protect the City's interest and achieve City goals.	Continuous	✓	✓	✓	✓

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

CITY ATTORNEY

Allocated Positions

Job Description	Job Class	FY 2023 FTE's
ASSISTANT CITY ATTORNEY	403210	2.00
CHIEF DEP CITY ATTORNEY	404720	1.00
CITY ATTORNEY	403280	1.00
DEPUTY CITY ATTORNEY	404570	3.00
LEGAL & DOCKET MGMT ASST	000240	1.00
LEGAL ASSISTANT PARALEGAL	000920	3.00
SENIOR ASST CITY ATTORNEY	403300	4.00
Total		15.00

This page intentionally left blank



CITY ADMINISTRATOR SERVICE AREA

City Administrator Service Area

Organization Chart

- City Administration
- Public Policy Analysis
- Citizen Communications
- Strategic Planning
- Intergovernmental Relations
- Organizational Equity



- | | | | | | | | |
|---|---|---|--|---|--|---|---|
| <ul style="list-style-type: none"> • Cable Franchises • Community Television Network • Employee & Resident Communications • Media Relations | <ul style="list-style-type: none"> • Employee & Labor Relations • Contract Negotiations, Grievances & Arbitration • Employee Benefits • Wage & Salary Administration • Compensation Analysis • Job Design & Descriptions • Performance Management • Employee Development • Recruitment & Staffing • Employee Policies | <ul style="list-style-type: none"> • Elections • Permits • Records • City Council Meeting Support | <ul style="list-style-type: none"> • Occupational Safety • Hazard Analysis • Safety & Health Programs & Policies • Train, Advise, Recommend & Communicate Safety • Analyze Accidents • Develop Safety Guidelines • Inspect Facilities & Worksites • Statutory Authorities • Communications • Risk Analysis | <ul style="list-style-type: none"> • Carbon Neutrality & Climate Action • Clean & Renewable Energy • Neighborhood Partnering • Sustainability • Equitable Engagement • Resilience • Innovation Incubator | <ul style="list-style-type: none"> • Vehicle Purchases & Repairs • Fuel Mgmt • Building Maintenance & Repair • Airport Operations & Maintenance • Construction Project Mgmt | <ul style="list-style-type: none"> • Infrastructure Services & Support • Application Support • Project Management Services • Network Architecture & Security • Help Desk Services • Administration & Planning | <ul style="list-style-type: none"> • Police Commission Support |
|---|---|---|--|---|--|---|---|

The City Administrator is appointed by the City Council and is the Chief Executive Officer for the City. The City Administrator provides management and direction to nearly all City functions. The City Administrator’s Service Area is comprised of nine service functions: Administration, Communications, City Clerk Services, Fleet & Facilities, Human Resources, Information Technology, Police Commission, Safety and Sustainability & Innovations. The City Administrator’s Area provides the organization with a broad array of services such as: employee policies, benefits, employee development, labor relations, information technology support, public policy analysis, citizen communications, safety, intergovernmental relations and general City administration.

CITY ADMINISTRATOR SERVICE AREA

Revenues by Service Unit

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
CITY ADMINISTRATOR	-	-	72,965	18,241	74,789
CITY CLERK	684,110	1,184,124	414,549	300,810	289,394
COMMUNICATIONS OFFICE	2,454,932	2,095,521	2,361,619	2,146,468	2,366,946
FLEET & FACILITIES	12,267,252	11,208,094	14,503,908	11,021,374	14,967,692
HUMAN RESOURCES	278,959	305,149	420,931	406,979	437,784
INFORMATION TECHNOLOGY	12,548,038	12,546,567	19,629,840	17,514,844	15,692,134
SAFETY	333,605	327,549	371,103	347,353	375,612
SUSTAINABILITY & INNOVATIONS OFFICE	1,086,149	1,269,672	1,446,230	1,269,071	1,175,422
Total	\$29,653,045	\$28,936,676	\$39,221,145	\$33,025,140	\$35,379,773

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
ENERGY PROJECTS (0002)	117,085	54,086	104,461	52,331	95,422
GENERAL (0010)	7,050,525	7,386,429	7,521,762	7,104,593	7,617,924
FLEET SERVICES (0012)	9,329,886	8,560,812	10,725,162	8,043,925	11,755,729
INFORMATION TECHNOLOGY (0014)	8,721,067	8,537,251	11,189,398	10,418,908	10,960,981
COMMUNITY TELEVISION NETWORK (0016)	2,100,986	1,756,033	2,003,692	1,788,541	1,998,281
AIRPORT (0048)	1,016,751	1,023,674	1,645,626	996,807	967,537
CEMETERY PERPETUAL CARE (0054)	1,907	1,505	4,035	4,035	3,899
GENERAL CAPITAL FUND (00CP)	40,812	168,938	4,290,250	3,000,000	500,000
MAJOR GRANTS PROGRAMS (00MG)	9,116	439,268	181,500	202,000	-
COUNTY MENTAL HEALTH MILLAGE (0100)	957,050	1,008,680	1,155,259	1,014,000	1,080,000
CAPITAL SINKING FUND (0101)	307,860	-	400,000	400,000	400,000
Total	\$29,653,045	\$28,936,676	\$39,221,145	\$33,025,140	\$35,379,773

CITY ADMINISTRATOR SERVICE AREA

Expenses by Service Unit

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
CITY ADMINISTRATOR	1,164,660	849,256	6,491,604	1,229,409	1,902,734
CITY CLERK	1,489,016	2,441,198	2,314,951	1,270,006	1,834,107
COMMUNICATIONS OFFICE	2,201,204	2,156,546	2,660,182	2,471,852	2,453,030
FLEET & FACILITIES	11,335,040	11,191,535	16,553,062	14,464,364	16,567,034
HUMAN RESOURCES	32,249,472	28,571,342	34,152,635	33,401,161	34,236,295
INFORMATION TECHNOLOGY	12,262,657	12,713,697	21,545,003	19,879,156	15,537,996
POLICE COMMISSION	81,814	85,388	156,776	156,150	156,392
SAFETY	911,760	893,931	1,057,211	1,009,228	995,513
SUSTAINABILITY & INNOVATIONS OFFICE	1,592,690	1,816,919	9,569,188	4,892,614	3,363,977
Total	\$63,288,313	\$60,719,812	\$94,500,612	\$78,773,940	\$77,047,078

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
ENERGY PROJECTS (0002)	125,034	109,185	104,461	104,458	95,422
GENERAL (0010)	13,129,067	13,488,149	17,368,098	16,826,972	16,720,545
FLEET SERVICES (0012)	6,528,145	7,073,850	10,725,162	8,842,514	11,697,504
INFORMATION TECHNOLOGY (0014)	8,435,689	8,697,988	13,110,950	12,800,306	10,960,981
COMMUNITY TELEVISION NETWORK (0016)	1,751,203	1,694,822	1,981,295	1,911,249	1,948,402
WATER SUPPLY SYSTEM (0042)	57,785	65,246	56,732	54,521	60,411
SEWAGE DISPOSAL SYSTEM (0043)	41,845	48,705	42,335	26,454	47,371
AIRPORT (0048)	864,978	841,687	1,645,626	1,650,615	966,254
RISK FUND (0057)	30,837,030	27,074,124	32,517,816	31,704,879	32,473,808
STORMWATER SEWER SYSTEM FUND (0069)	38,286	53,103	44,865	46,396	45,942
SOLID WASTE (0072)	39,140	46,565	48,142	44,582	50,438
GENERAL CAPITAL FUND (00CP)	619,426	196,175	4,286,976	2,992,567	500,000
MAJOR GRANTS PROGRAMS (00MG)	9,152	609,268	10,811,500	32,000	-
COUNTY MENTAL HEALTH MILLAGE (0100)	761,929	664,084	1,155,259	1,135,032	1,080,000
CAPITAL SINKING FUND (0101)	49,604	56,861	601,395	601,395	400,000
Total	\$63,288,313	\$60,719,812	\$94,500,612	\$78,773,940	\$77,047,078

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
CITY ADMINISTRATOR	3.00	3.00	4.00	5.00
HUMAN RESOURCES	14.63	14.80	14.80	14.80
INFORMATION TECHNOLOGY	25.95	27.95	27.90	27.90
CITY CLERK	7.00	7.00	7.00	7.00
COMMUNICATIONS	11.91	10.91	11.91	10.91
SAFETY	3.00	3.00	3.00	3.00
SUSTAINABILITY & INNOVATIONS OFFICE	5.00	8.50	11.50	11.50
FLEET & FACILITIES	21.00	21.00	21.03	21.03
POLICE COMMISSION	1.00	1.00	1.00	1.00
Total	92.49	97.16	102.14	102.14



CITY ADMINISTRATOR SERVICE AREA

CITY ADMINISTRATOR

The City Administrator is the Chief Executive Officer of the City and is appointed by the Mayor and the City Council. The City Administrator is responsible for directing the daily operations of the City, managing the City's finances, providing strategic planning and organizational development, enhancing communications and community relations, coordinating intergovernmental relations, and providing public policy analysis.

CITY ADMINISTRATOR SERVICE AREA
CITY ADMINISTRATOR

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
MISCELLANEOUS REVENUE	-	-	72,965	18,241	74,789
Total	-	-	\$72,965	\$18,241	\$74,789

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	-	-	72,965	18,241	74,789
Total	-	-	\$72,965	\$18,241	\$74,789

CITY ADMINISTRATOR SERVICE AREA
CITY ADMINISTRATOR

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PERSONNEL SERVICES	742,629	464,508	584,940	519,173	681,148
PAYROLL FRINGES	181,331	197,860	282,261	287,588	291,169
OTHER SERVICES	87,124	82,262	129,123	126,888	223,700
MATERIALS & SUPPLIES	743	118	2,150	2,500	2,150
OTHER CHARGES	150,493	102,168	5,490,790	290,790	703,007
EMPLOYEE ALLOWANCES	2,340	2,340	2,340	2,470	1,560
Total	\$1,164,660	\$849,256	\$6,491,604	\$1,229,409	\$1,902,734

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	1,164,660	849,256	1,291,604	1,229,409	1,902,734
MAJOR GRANTS PROGRAMS (00MG)	-	-	5,200,000	-	-
Total	\$1,164,660	\$849,256	\$6,491,604	\$1,229,409	\$1,902,734

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
CITY ADMINISTRATOR	3.00	3.00	4.00	5.00
Total	3.00	3.00	4.00	5.00

CITY ADMINISTRATOR

EXPENSES

Personnel Services - The increase is due to a 1.0 FTE increase in the City Administrator budget for a Systems Planning Analyst. This position was previously budgeted in Systems Planning and has been moved to the City Administrator's budget for FY 2023.

Other Services - The increase is due to funding for a lobbyist and contracted grant writer in FY 2023.

Other Charges – This reflects American Rescue Plan Act funding for a universal basic income program, Liberty Plaza updates and unarmed response in FY 2022.

Municipal Service Charge (MSC) - A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the City Administrator would be charged \$117,016 in FY 2023.

STRATEGIC GOALS AND PERFORMANCE MEASURES

Service Area: City Administrator

Area Administrator: Milton Dohoney, Jr.

Service Unit: City Administrator

Service Unit Manager: Milton Dohoney, Jr.

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURES	TIMEFRAME FOR COMPLETION	FY2020 Actual	FY2021 Actual	FY2022 Projected	FY2023 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Provide organizational leadership in the delivery of services to the community.	●	●	●	●	●	●	Percentage of performance measures with a Green status.	Annually	N/A	√	√	√
	●	●	●	●	●	●	Recommended recurring General Fund budget surplus/(deficit).	Annually	N/A	√	√	√
	●	●	●	●	●	●	Workplace fatalities and major injuries.	Annually	N/A	√	√	√
Support Council operations and initiatives.	●	●	●	●	●	●	Percentage of directives from Council resolutions completed within desired timeframe.	Annually	N/A	√	√	√
	●	●	●	●	●	●	Average days to respond to Council inquiries (RFIs).	Annually	N/A	7	7	7
Responsibly manage the financial resources of the City.	●	●	●	●	●	●	Unaudited General Fund expenditures versus budget (surplus/(deficit)).	Monthly	N/A	√	√	√
Provide annual reporting.	●	●	●	●	●	●	Prepare an Annual Report focusing on the delivery of core services and key projects and initiatives.	Annually	November	November	November	November
Support the development and oversee the execution of the City's legislative policy agenda.	●	●	●	●	●	●	Annual Legislative Policy Agenda adopted by Council.	Annually	√	√	√	√
	●	●	●	●	●	●	Percentage of policy items approved at the end of the fiscal year (City can only influence the State with this metric)	Annually	N/A	√	√	√
Stabilize and refine the organization.	●	●	●	●	●	●	Ensure HR, DEI, and SAA positions are filled with professionals dedicated to problem solving	Ongoing	N/A	√	√	√
Reduce or eliminate some chronic areas of concern for the Council and community.	●	●	●	●	●	●	Implement new approaches for attacking ongoing issues like roads, other capital needs, and needed growth	Ongoing	N/A	√	√	√

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

CITY ADMINISTRATOR SERVICE AREA
CITY ADMINISTRATOR

Allocated Positions

Job Description	Job Class	FY 2023 FTE's
ASST CITY ADMINISTRATOR	404510	1.00
CITY ADMINISTRATOR	403120	1.00
DEI COORDINATOR	409999	1.00
STRATEGIC PLAN PROJECT CO	404410	1.00
SYSTEMS PLAN ANALYST II	401870	1.00
Total		5.00



CITY ADMINISTRATOR SERVICE AREA

HUMAN RESOURCES

Human Resources is responsible for employee/labor relations, contract negotiations, employee benefits, compensation, performance management, recruiting, training/development, and human resources policies and procedures.

CITY ADMINISTRATOR SERVICE AREA
HUMAN RESOURCES

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
INTRAGOVERNMENTAL SALES	278,959	305,149	420,931	406,979	437,784
Total	\$278,959	\$305,149	\$420,931	\$406,979	\$437,784

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	278,959	305,149	420,931	406,979	437,784
Total	\$278,959	\$305,149	\$420,931	\$406,979	\$437,784

**CITY ADMINISTRATOR SERVICE AREA
HUMAN RESOURCES**

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PERSONNEL SERVICES	1,328,384	1,457,336	1,687,596	1,640,404	1,733,752
PAYROLL FRINGES	607,788	647,531	722,171	734,440	752,640
OTHER SERVICES	309,599	314,426	335,037	401,483	345,437
MATERIALS & SUPPLIES	3,832	1,956	15,360	10,207	15,360
OTHER CHARGES	25,264,859	25,177,162	30,540,872	29,759,590	31,180,213
PASS THROUGHS	4,731,740	965,951	845,359	845,359	200,313
EMPLOYEE ALLOWANCES	3,270	6,980	6,240	9,678	8,580
Total	\$32,249,472	\$28,571,342	\$34,152,635	\$33,401,161	\$34,236,295

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	1,990,598	2,063,599	2,321,004	2,358,203	2,390,045
RISK FUND (0057)	30,258,874	26,507,743	31,831,631	31,042,958	31,846,250
Total	\$32,249,472	\$28,571,342	\$34,152,635	\$33,401,161	\$34,236,295

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
HUMAN RESOURCES	14.63	14.80	14.80	14.80
Total	14.63	14.80	14.80	14.80

CITY ADMINISTRATOR SERVICE AREA
HUMAN RESOURCES SERVICE UNIT

REVENUES

Intragovernmental Sales – This reflects an increase in personnel reimbursements from the Risk Fund to the General Fund.

EXPENSES

Personnel Services – This reflects an increase for an additional temporary employee in Human Resources for FY 2023.

Payroll Fringes – The increase relates to increased retirement contributions and healthcare costs in FY 2023.

Other Charges – The increase reflects an anticipated increase in prescription and healthcare costs for FY 2023.

Pass Throughs – The decrease is due to a reduction in the excess contribution for retiree healthcare from the Risk Fund.

Municipal Service Charge (MSC) – A cost allocation study was performed in order to more effectively allocate the City’s administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the Human Resources Services Unit would be charged \$240,428 in FY 2023.

STRATEGIC GOALS AND PERFORMANCE MEASURES

Service Area: City Administrator

Area Administrator: Milton Dohoney, Jr.

Service Unit: Human Resources

Service Unit Manager: Mark Thompson

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2020 Actual	FY2021 Actual	FY2022 Projected	FY2023 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
The compliant and cost effective administration of active and retiree benefits.	●		●		●	●	Number of Benefit & Wellness education communications distributed to all employees	Quarterly	N/A	5.75	4.5	3
The effective recruitment and retention of a high quality, diverse workforce.	●				●	●	Identify approach to enhance recruiting	Quarterly	N/A	N/A	N/A	100%
							% of offers accepted	Quarterly	N/A	N/A	N/A	90%
The efficient and timely negotiation and administration of the city's labor agreements.	●		●			●	Number of process improvements/policies created or reviewed/updated	Quarterly	8	1	1	3
Diversity, equity and inclusion within the City.	●		●	●	●	●	Municipal Quality Index score.	12/31/2022	105	105	106	100
							Develop strategy in concert with Director of Organizational Equity	End of FY23	N/A	N/A	N/A	100%
Support the training of a qualified workforce.	●				●	●	Develop a recommendation to enhance internal training opportunities	End of FY23	N/A	N/A	N/A	100%
The efficient and error-free administration of the city's compensation programs.	●		●		●	●	# of progressions completed	Quarterly	82%	94%	98%	100%

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

CITY ADMINISTRATOR SERVICE AREA
HUMAN RESOURCES

Allocated Positions

Job Description	Job Class	FY 2023 FTE's
COMPENSATION & HR SUPV	401680	1.00
AFSCME PRESIDENT	110500	1.00
EMP BENEFIT & WELLNESS SP	401730	1.00
EMP. BENEFITS SUPERVISOR	401550	1.00
EMPLOYEE BENEFITS COORDIN	000840	1.00
HR & LABOR RELATIONS DIR	403890	1.00
HR SERVICES PARTNER	403110	4.00
HR TECHNOLOGY SPECIALIST	401110	0.80
MANAGEMENT ASSISTANT	000200	1.00
RECRUITER	401750	2.00
RECRUITING SUPERVISOR	401570	1.00
Total		14.80



FINANCIAL & ADMINISTRATIVE SERVICES AREA

INFORMATION TECHNOLOGY

The Information Technology (IT) Services Unit is responsible for supporting information, communications, and technology needs of City government including network and data center operations, desktop/network/mobile computing, application and integration support, content and document management, geographical information systems, telecommunications, physical and virtual security, audio/visual systems and enterprise printing. IT provides leadership in setting future direction for Information Technology so the City can achieve its strategic priorities. IT collaborates with service areas on business process improvements by delivering clear business value and providing enterprise-level project management expertise while ensuring successful initiatives across the organization.

CITY ADMINISTRATOR SERVICE AREA
INFORMATION TECHNOLOGY

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
CHARGES FOR SERVICES	8,376,375	8,564,462	14,667,954	13,376,143	11,275,179
INTRAGOVERNMENTAL SALES	3,786,159	3,840,378	4,150,192	4,095,936	4,231,153
INVESTMENT INCOME	172,702	5,743	42,570	40,965	35,260
MISCELLANEOUS REVENUE	43,936	135,984	-	1,800	41,036
OPERATING TRANSFERS IN	168,866	-	-	-	-
PRIOR YEAR SURPLUS	-	-	769,124	-	109,506
Total	\$12,548,038	\$12,546,567	\$19,629,840	\$17,514,844	\$15,692,134

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	3,786,159	3,840,378	4,150,192	4,095,936	4,231,153
INFORMATION TECHNOLOGY (0014)	8,721,067	8,537,251	11,189,398	10,418,908	10,960,981
GENERAL CAPITAL FUND (00CP)	40,812	168,938	4,290,250	3,000,000	500,000
Total	\$12,548,038	\$12,546,567	\$19,629,840	\$17,514,844	\$15,692,134

**CITY ADMINISTRATOR SERVICE AREA
INFORMATION TECHNOLOGY**

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PERSONNEL SERVICES	6,289,454	6,339,355	6,792,166	6,696,587	6,848,285
PAYROLL FRINGES	1,297,095	1,379,270	1,533,982	1,528,154	1,486,232
OTHER SERVICES	2,691,965	3,259,901	8,643,324	6,898,654	4,268,801
MATERIALS & SUPPLIES	385,139	207,850	2,697,317	2,766,308	1,134,150
OTHER CHARGES	1,501,880	1,468,947	1,532,613	1,695,607	1,570,342
PASS THROUGHGS	80,793	41,643	-	-	-
CAPITAL OUTLAY	-	-	328,870	277,116	213,455
EMPLOYEE ALLOWANCES	16,331	16,731	16,731	16,730	16,731
Total	\$12,262,657	\$12,713,697	\$21,545,003	\$19,879,156	\$15,537,996

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	3,786,156	3,840,381	4,150,193	4,095,901	4,077,015
INFORMATION TECHNOLOGY (0014)	8,435,689	8,697,988	13,110,950	12,800,306	10,960,981
GENERAL CAPITAL FUND (00CP)	40,812	175,328	4,283,860	2,982,949	500,000
Total	\$12,262,657	\$12,713,697	\$21,545,003	\$19,879,156	\$15,537,996

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
INFORMATION TECHNOLOGY	25.95	27.95	27.90	27.90
Total	25.95	27.95	27.90	27.90

CITY ADMINISTRATOR SERVICE AREA
INFORMATION TECHNOLOGY SERVICES UNIT

REVENUES

Charges for Services – This reflects a decrease in charges related to the Technology Park Fiber project.

Intragovernmental Sales – This reflects an increase in wages in FY 2023 that are reimbursed to the General Fund.

Miscellaneous Revenue – This relates to a Washtenaw County Data Center Lease payment for FY 2023.

Prior Year Surplus – The decrease is due to the use of the Information Technology Fund balance in FY 2022 for printer/copier replacement, access control and enterprise projects, as well as for the implementation/support and maintenance of a contract lifecycle management system.

EXPENSES

Personnel Services – This reflects an increase in wages in FY 2023.

Payroll Fringes – The decrease is due to the funding level of the Pension system reaching a market value in excess of 100% so therefore, annual funding levels can be reduced per policy.

Other Services – The decrease is due to a reduction in professional services, building/equipment maintenance, and contracted services primarily related to the Technology Park Fiber Project. Any project amount leftover from FY 2022 will be rolled over to FY 2023.

Materials & Supplies - The amount for FY 2022 represents non-capital equipment purchases related to a project for Access Control as well as for projects carried forward from FY 2021 including Network, Server, PC, Printer and Copier replacements. Any project amount leftover from FY 2022 will be rolled over to FY 2023.

Capital Outlay – The amount for FY 2022 includes equipment purchases related to Server Replacement and Storage. Any project amount leftover from FY 2022 will be rolled over to FY 2023.

Information Technology Projects Summary

	Prior FY Budget	FY 2023 Request
<u>PROJECTS REQUESTING APPROPRIATION</u>		
Replacements¹		
PC's, High-End PCs, Laptops, Toughbooks, Tablets	150,000	217,500
Server Replacements Plus Storage	400,000	500,000
Network Replacements & Facility Access System	180,000	245,000
Network Printers/Copiers	70,000	70,000
Wireless Replacement	20,000	20,000
Enterprise Wide		
Kiosks-Parks, Cust Service, City Hall digital signage, conference rooms	5,000	10,000
Business Intelligence	-	50,000
Enterprise Telecommunication	25,000	25,000
Enterprise Information Portal (EIP)	85,491	-
I-Net Fiber Network Capital Projects	197,879	213,455
Financial System Upgrade	25,000	25,000
Service Area/Unit Specific		
Police Parking Enforcement	25,000	25,000
	\$1,183,370	\$1,400,955

¹ Annual appropriation towards yearly replacement of aging equipment.

STRATEGIC GOALS AND PERFORMANCE MEASURES

Service Area: Financial & Administrative Services

Area Administrator: Milton Dohoney, Jr.

Service Unit: Information Technology

Service Unit Manager: Tom Shewchuk

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2020 Actual	FY2021 Actual	FY2022 Projected	FY2023 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Application Delivery & Enterprise Applications Team provides software support and maintenance for city departments, develops and maintains integrations between applications, performs project management, business process engineering, and administers our business intelligence platform.	●	●	●	●	●	●	Systems Meets Business Needs >90% (Project Survey).	6/30/2023	100%	100%	100%	100%
							Customer Satisfaction >90% (Project closure survey)	6/30/2023	N/A	98%	98%	98%
Help Desk Services Team provides hardware and software triage, troubleshooting, and repair for all city departments for all Help Desk requests.	●	●		●			Customer Satisfaction >90% (Annual Survey).	6/30/2023	96%	96%	91%	90%
Infrastructure Services & Network Services designs, implements, maintains and supports all servers, backup/restore, data storage, security, IP Phones, network fiber, network switches, firewall, and Microsoft operations systems and productivity applications.		●		●	●	●	95% Network Up-Time of total available up-time. Excludes Scheduled Maintenance.	6/30/2023	99%	99%	99%	90%
							96% Server Up - Time of total available up-time. Excludes Scheduled Maintenance Time.	6/30/2023	100%	99%	99%	90%

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

CITY ADMINISTRATOR SERVICE AREA
INFORMATION TECHNOLOGY

Allocated Positions

Job Description	Job Class	FY 2023 FTE's
APPLICATIONS SPECIALIST	401690	2.00
APPLICATIONS DELIVERY MGR	403540	1.00
DATA ANALYST	401830	1.00
FIELD OPER TECH III - COM	112724	0.45
HELP DESK SUPPORT SPEC	000900	4.00
INFRASTR & CYVER SEC MGR	404680	1.00
INFRASTRUCTURE SPEC	404420	1.00
INFRASTRUCTURE SPECIALIST	404420	1.00
ITSD DIRECTOR	403700	1.00
NETWORK MAANGER	404690	1.00
SENIOR APPLICATION SPEC	401050	6.45
SENIOR INFRASTRUCTURE SPE	401130	4.00
SERVICE DELIVERY MANAGER	403550	1.00
SR APPLICATION SPEC LEAD	404670	2.00
TECHNOLOGY & CHANGE MGR	403590	1.00
Total		27.90

This page intentionally left blank



CITY ADMINISTRATOR SERVICE AREA

CITY CLERK

The City Clerk is the Clerk of Council and is responsible for keeping a public record of all proceedings of the Council, including the certification of all ordinances and resolutions. The City Clerk is the official custodian of the City Seal and other documents and records pertaining to the City and manages the release of public records under the Michigan Freedom of Information Act. The City Clerk's Office is responsible for the administration of City elections, with the City Clerk serving as Chief Elections Officer of the City. This unit also issues a number of permits and licenses, including liquor and marijuana permits, dog licenses, backyard chicken and duck permits, domestic partnerships, and banner permits.

CITY ADMINISTRATOR SERVICE AREA
CITY CLERK

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
CHARGES FOR SERVICES	16,893	5,925	14,647	9,200	14,647
INTERGOVERNMENTAL REVENUES	118,376	548,684	198,934	119,434	120,407
INVESTMENT INCOME	1,907	1,505	1,035	1,035	899
LICENSES, PERMITS & REGISTRATIONS	234,430	187,390	195,813	156,600	149,321
MISCELLANEOUS REVENUE	312,504	8,352	4,120	14,541	4,120
OPERATING TRANSFERS IN	-	432,268	-	-	-
Total	\$684,110	\$1,184,124	\$414,549	\$300,810	\$289,394

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	682,203	750,351	331,014	296,775	285,495
CEMETERY PERPETUAL CARE (0054)	1,907	1,505	4,035	4,035	3,899
MAJOR GRANTS PROGRAMS (00MG)	-	432,268	79,500	-	-
Total	\$684,110	\$1,184,124	\$414,549	\$300,810	\$289,394

CITY ADMINISTRATOR SERVICE AREA
CITY CLERK

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PERSONNEL SERVICES	762,310	1,064,967	506,600	527,679	963,138
PAYROLL FRINGES	313,169	317,446	320,509	295,054	270,657
OTHER SERVICES	78,712	145,646	173,744	105,462	172,689
MATERIALS & SUPPLIES	89,270	126,073	38,391	40,807	102,408
OTHER CHARGES	240,910	215,683	1,272,587	297,379	322,875
PASS THROUGHS	-	432,268	-	-	-
CAPITAL OUTLAY	-	134,860	-	-	-
EMPLOYEE ALLOWANCES	4,645	4,255	3,120	3,625	2,340
Total	\$1,489,016	\$2,441,198	\$2,314,951	\$1,270,006	\$1,834,107

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	1,489,016	2,008,930	1,235,451	1,270,006	1,834,107
MAJOR GRANTS PROGRAMS (00MG)	-	432,268	1,079,500	-	-
Total	\$1,489,016	\$2,441,198	\$2,314,951	\$1,270,006	\$1,834,107

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
CITY CLERK	7.00	7.00	7.00	7.00
Total	7.00	7.00	7.00	7.00

CITY ADMINISTRATOR SERVICE AREA
CITY CLERK SERVICES UNIT

REVENUES

Intergovernmental Revenues – This reflects a one-time grant in FY 2022 for reimbursement of election security equipment.

Licenses, Permits & Registrations – This reflects the decrease in scooter fees that will be collected in the Major Streets Fund as the fees relate to the right-of-way.

EXPENSES

Personnel Services - The increase reflects the additional temporary staff and over time for elections in FY 2023.

Payroll Fringes – This reflects a decrease in healthcare costs in the Clerk’s Office for FY 2023.

Materials and Supplies – There is an anticipated increase in postage and materials and supplies for elections in FY 2023.

Other Charges – This reflects American Rescue Plan Act funding in FY 2022 for an election center.

Municipal Service Charge (MSC) – A cost allocation study was performed in order to more effectively allocate the City’s administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, City Clerk Services Unit would be charged \$267,126 in FY 2023.

STRATEGIC GOALS AND PERFORMANCE MEASURES

Service Area: City Administrator

Area Administrator: Milton Dohoney, Jr.

Service Unit: City Clerk

Service Unit Manager: Jackie Beaudry

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2020 Actual	FY2021 Actual	FY2022 Projected	FY2023 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Provide support to City Council by creating agendas, attending all Council meetings, posting meeting notices, preparing minutes, and participating in the City Council orientation and training program.	●	●		●	●	●	>4500 external unique page views of Legistar calendar per quarter	Quarterly	5,694	5,455	6,105	5,800
Provide elections administration, including recruiting and training new and existing inspectors, registering new voters, issuing absentee ballots, testing ballots and voting equipment, and managing election-day setup and functioning of equipment and supplies.	●	●		●	●		>95% of target recruitment	Every election	100%	100%	100%	100%
							>40% ballots cast by "no-reason" absentee ballot	Every election	N/A	80.65%	63.50%	45.00%
Provide records management activities including contract routing and filing; records retention; and management of the City's Freedom Of Information Act (FOIA) process including logging, tracking, and responding to all FOIA requests received for City Hall and Fire Department.		●		●			>80% of FOIA requests within 5 days	Quarterly	90.44%	89.50%	89.31%	92.00%
Support City Boards and Commissions (B&C) through management of the Citywide roster of members; tracking of vacancies; and training and support of other City departments with agenda, meeting notices, and minutes.		●		●	●	●	>10% of Community Academy graduates actively engaged in the City of Ann Arbor for two consecutive years via one or more of the following: volunteer opportunities, board/commission appointments, hold local office, seasonal employment, part-time employment, or full-time employment	Quarterly	18.00%	7.80%	11.91%	15.00%

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

CITY ADMINISTRATOR SERVICE AREA
CITY CLERK

Allocated Positions

Job Description	Job Class	FY 2023 FTE's
ADMIN ASSISTANT LVL 2	110024	3.00
BOARD & COMMISSIONS COORD	000230	1.00
CITY CLERK	404240	1.00
DEPUTY CLERK ELECTIONS	404280	1.00
DEPUTY CLERK FOIA	404270	1.00
Total		7.00



CITY ADMINISTRATOR SERVICE AREA

COMMUNICATIONS

The Communications Office coordinates and supports communication efforts across the organization as well as public information to the Ann Arbor community and media through a variety of platforms. The office provides internal communications to employees and communicates to the public about city initiatives and services. This office also operates Community Television Network and supports the Cable Communications Commission.

CITY ADMINISTRATOR SERVICE AREA
COMMUNICATIONS

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
INTERGOVERNMENTAL REVENUES	7,222	6,000	-	-	-
INVESTMENT INCOME	149,870	4,855	37,192	37,451	31,781
LICENSES, PERMITS & REGISTRATIONS	1,877,218	1,751,090	1,966,500	1,751,090	1,966,500
MISCELLANEOUS REVENUE	5,765	88	-	-	-
OPERATING TRANSFERS IN	414,857	333,488	357,927	357,927	368,665
Total	\$2,454,932	\$2,095,521	\$2,361,619	\$2,146,468	\$2,366,946

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	353,946	339,488	357,927	357,927	368,665
COMMUNITY TELEVISION NETWORK (0016)	2,100,986	1,756,033	2,003,692	1,788,541	1,998,281
Total	\$2,454,932	\$2,095,521	\$2,361,619	\$2,146,468	\$2,366,946

**CITY ADMINISTRATOR SERVICE AREA
COMMUNICATIONS**

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PERSONNEL SERVICES	726,224	680,908	882,928	800,503	789,894
PAYROLL FRINGES	539,274	524,377	663,739	631,021	589,341
OTHER SERVICES	263,721	258,473	313,701	259,973	267,878
MATERIALS & SUPPLIES	12,619	19,769	36,000	16,541	31,000
OTHER CHARGES	311,862	293,617	355,107	355,107	365,472
PASS THROUGHS	346,724	333,488	357,927	357,927	368,665
CAPITAL OUTLAY	-	45,134	50,000	50,000	40,000
EMPLOYEE ALLOWANCES	780	780	780	780	780
Total	\$2,201,204	\$2,156,546	\$2,660,182	\$2,471,852	\$2,453,030

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	450,001	461,724	678,887	560,603	504,628
COMMUNITY TELEVISION NETWORK (0016)	1,751,203	1,694,822	1,981,295	1,911,249	1,948,402
Total	\$2,201,204	\$2,156,546	\$2,660,182	\$2,471,852	\$2,453,030

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
COMMUNICATIONS	11.91	10.91	11.91	10.91
Total	11.91	10.91	11.91	10.91

**CITY ADMINISTRATOR SERVICE AREA
COMMUNICATIONS OFFICE UNIT**

EXPENSES

Personnel Services – This decrease reflects the transition of a 1.0 FTE position from the Communications Office Unit to the Police Department.

Payroll Fringes – This decrease reflects the transition of a 1.0 FTE position from the Communications Office Unit to the Police Department, as well as a reduction in healthcare costs.

Other Services – The decrease is due to a reduction in contracted services.

Other Charges – This reflects an increase in retiree medical insurance in FY 2023.

Capital Outlay – The decrease is due to a reduction in equipment purchases by the Communications Office.

STRATEGIC GOALS AND PERFORMANCE MEASURES

Service Area: City Administrator

Area Administrator: Milton Dohoney, Jr.

Service Unit: Communications

Service Unit Manager: Lisa Wondrash

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2020 Actual	FY2021 Actual	FY2022 Projected	FY2023 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Provide internal employee communications.	●			●	●	●	Ensure timely, accurate and relevant content. Conduct annual staff communication office survey.	26 issues annually	100%	100%	100%	100%
Support external communications and external reputation management.	●	●		●	●		Adjust web content on a periodic basis using Google Analytics Metrics. Support redesign project spring/summer 2022	Quarterly	v	v	v	v
							Track number of releases distributed and report monthly via Communication Office Report	6/30/2023	196	173	175	180
Support crisis communications.	●		●	●	●		Ensure annual completion of the Emergency Action Plan (EAP)	Annually	v	v	v	v
Manage and provide community interest programming on Community Television Network.	●			●	●		Programming provided live and on demand via cable and online options. Produce year-end 2022 City Administrator video.	Monthly	N/A	N/A	N/A	v

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

CITY ADMINISTRATOR SERVICE AREA
COMMUNICATIONS

Allocated Positions

Job Description	Job Class	FY 2023 FTE's
ASST MGR COMM ENG & EDU	402090	1.00
CITY COMMUNICATIONS MGR	402040	1.00
COMMUNICATIONS SPECIALIST	401590	0.91
COMMUNICATIONS UNIT MGR	403530	1.00
CTN MANAGER	402030	1.00
PRODUCER	110520	4.00
PROGRAMMER	110510	1.00
TRAINING & FACILITY COORD	110530	1.00
Total		10.91



CITY ADMINISTRATOR SERVICE AREA

SAFETY

The City of Ann Arbor Safety Unit in partnership with all employees, contractors, and vendors is committed to providing a safe working environment for all employees, contractors, vendors, and visitors. The City Safety Unit designs, implements, and communicates occupational safety and health policies and programs to all employees, contractors, vendors, and visitors while ensuring that all employees are aware of their role and responsibility to fulfill and sustain the City of Ann Arbor's safety management systems and policies. In addition, the City Safety Unit provides information, instruction, guidance, and expertise on safety-related training as required to enable employees to perform their work in a manner to avoid exposure to unnecessary hazards and recommends and consults on the proper identification, use, and purchase of personal protective equipment. Finally, the City Safety Unit conducts, as necessary, safety inspections of city facilities; and offers advice on specialized safety needs while working to eliminate hazard and risk from city worksites and facilities.

CITY ADMINISTRATOR SERVICE AREA
SAFETY

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
INTRAGOVERNMENTAL SALES	333,605	327,549	371,103	347,353	375,612
Total	\$333,605	\$327,549	\$371,103	\$347,353	\$375,612

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	333,605	327,549	371,103	347,353	375,612
Total	\$333,605	\$327,549	\$371,103	\$347,353	\$375,612

**CITY ADMINISTRATOR SERVICE AREA
SAFETY**

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PERSONNEL SERVICES	553,860	545,630	613,489	585,953	626,478
PAYROLL FRINGES	110,809	106,994	126,300	106,367	114,749
OTHER SERVICES	102,123	84,701	208,085	207,288	132,707
MATERIALS & SUPPLIES	62,952	50,090	42,000	42,000	42,000
OTHER CHARGES	58,182	50,644	64,997	65,280	77,239
PASS THROUGHS	21,294	53,397	-	-	-
EMPLOYEE ALLOWANCES	2,540	2,475	2,340	2,340	2,340
Total	\$911,760	\$893,931	\$1,057,211	\$1,009,228	\$995,513

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	333,604	327,550	371,026	347,307	367,955
RISK FUND (0057)	578,156	566,381	686,185	661,921	627,558
Total	\$911,760	\$893,931	\$1,057,211	\$1,009,228	\$995,513

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
SAFETY	3.00	3.00	3.00	3.00
Total	3.00	3.00	3.00	3.00

**CITY ADMINISTRATOR SERVICE AREA
SAFETY UNIT**

EXPENSES

Other Services - The decrease is primarily due to the one-time contracted services for City Hall duct cleaning in FY 2022.

Other Charges – The increase reflects the addition of a contingency for safety-related items in FY 2023 and increased IT costs.

STRATEGIC GOALS AND PERFORMANCE MEASURES

Service Area: City Administrator

Area Administrator: Milton Dohoney, Jr.

Service Unit: Safety

Service Unit Manager: Doug Forsyth

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2020 Actual	FY2021 Actual	FY2022 Projected	FY2023 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Develop, implement, and maintain a comprehensive safety training program that includes all service areas and is relevant for all employees.	●		●		●	●	Ensure all safety training required to address workplace hazards is identified and assigned to employees.	6/30/2023	100%	100%	100%	100%
							Safety Unit will report safety training status to the organization quarterly.	6/30/2023	100%	100%	100%	100%
Develop and implement a Citywide workplace safety hazard analysis program.	●		●		●	●	Develop and implement the program city wide.	6/30/2023	50%	50%	75%	85%
							Complete analysis of 10% of field work tasks.	6/30/2023	N/A	50%	75%	100%
Maintain an incident/accident tracking and reporting program that includes the requirements for managers and supervisors to complete incident reports and investigations.	●				●	●	Ensure incidents are investigated within 24-hours at the manager and supervisor levels and/or within 2-hours at the Safety Unit level for severe incidents.	6/30/2023	100%	100%	100%	100%
							Develop and implement the program city wide.	6/30/2023	50%	75%	85%	100%
Develop strategies and work plans to identify and prioritize hazards and risks that City employees encounter during required work activities.	●		●		●	●	Safety Unit will report status of prioritization and risk reduction efforts quarterly.	6/30/2023	N/A	50%	100%	100%
							Complete (1) annual safety culture survey with the intent to improve the internal safety culture when compared to previous year survey results.	6/30/2023	100%	100%	100%	100%
Develop internal and external safety engagement programs that improve communications and support partnering efforts with outside agencies, including but not limited to the Michigan Occupational Safety and Health Administration (MIOSHA) and peer organizations.	●			●	●	●	Hold 50 safety committee meetings per year.	6/30/2023	100%	100%	100%	100%
							Ensure >99% of required OSHA and MIOSHA reporting requirements pertaining to recordable injuries are properly reported and communicated to the city workforce.	6/30/2023	>99%	>99%	>99%	>99%
Provide medical surveillance testing services for required employees and units.	●		●		●	●	Administer the program city-wide.	6/30/2023	100%	72%	90%	100%

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

CITY ADMINISTRATOR SERVICE AREA
SAFETY

Allocated Positions

Job Description	Job Class	FY 2023 FTE's
OFFICE MANAGER	403180	1.00
SAFETY MANAGER	401290	1.00
SR SAFETY COMPLIANCE SPEC	404460	1.00
Total		3.00



CITY ADMINISTRATOR SERVICE AREA

SUSTAINABILITY & INNOVATIONS OFFICE

The City of Ann Arbor Office of Sustainability and Innovations helps the City, residents, businesses, nonprofits, and others within the City and broader region work towards a transition to community-wide carbon neutrality by generating, evaluating, and implementing environmentally responsible, climate-smart, and socially just opportunities that reduce our local environmental impact, preserve resources, and show sustainability in action.

CITY ADMINISTRATOR SERVICE AREA
SUSTAINABILITY & INNOVATIONS OFFICE

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
CHARGES FOR SERVICES	-	22,550	-	-	-
CONTRIBUTIONS	-	170,000	-	100,000	-
INTERGOVERNMENTAL REVENUES	-	-	95,000	95,000	-
INVESTMENT INCOME	20,377	344	2,879	2,879	2,163
MISCELLANEOUS REVENUE	21,147	22,131	7,000	21,740	-
OPERATING TRANSFERS IN	119,996	-	-	-	-
PRIOR YEAR SURPLUS	-	-	291,899	-	45,952
SPECIAL ASSESSMENTS	(12,421)	53,742	49,452	49,452	47,307
TAXES	937,050	1,000,905	1,000,000	1,000,000	1,080,000
Total	\$1,086,149	\$1,269,672	\$1,446,230	\$1,269,071	\$1,175,422

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
ENERGY PROJECTS (0002)	117,085	54,086	104,461	52,331	95,422
GENERAL (0010)	2,898	199,906	84,510	740	-
MAJOR GRANTS PROGRAMS (00MG)	9,116	7,000	102,000	202,000	-
COUNTY MENTAL HEALTH MILLAGE (0100)	957,050	1,008,680	1,155,259	1,014,000	1,080,000
Total	\$1,086,149	\$1,269,672	\$1,446,230	\$1,269,071	\$1,175,422

**CITY ADMINISTRATOR SERVICE AREA
SUSTAINABILITY & INNOVATIONS OFFICE**

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GRANT/LOAN RECIPIENTS	-	-	152,500	100,000	400,000
PERSONNEL SERVICES	341,421	502,413	821,939	701,458	835,272
PAYROLL FRINGES	132,012	229,281	417,995	363,735	452,809
OTHER SERVICES	379,095	202,769	1,172,771	1,127,352	1,128,261
MATERIALS & SUPPLIES	18,575	18,674	44,525	52,018	50,018
OTHER CHARGES	413,359	402,595	5,108,860	622,685	243,243
PASS THROUGHGS	163,434	62,116	59,294	59,294	56,994
CAPITAL OUTLAY	142,650	397,511	1,789,743	1,864,988	196,599
EMPLOYEE ALLOWANCES	2,144	1,560	1,561	1,084	781
Total	\$1,592,690	\$1,816,919	\$9,569,188	\$4,892,614	\$3,363,977

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
ENERGY PROJECTS (0002)	125,034	109,185	104,461	104,458	95,422
GENERAL (0010)	519,519	653,031	3,585,394	3,449,171	1,984,393
WATER SUPPLY SYSTEM (0042)	57,785	65,246	56,732	54,521	60,411
SEWAGE DISPOSAL SYSTEM (0043)	41,845	48,705	42,335	26,454	47,371
STORMWATER SEWER SYSTEM FUND (0069)	38,286	53,103	44,865	46,396	45,942
SOLID WASTE (0072)	39,140	46,565	48,142	44,582	50,438
MAJOR GRANTS PROGRAMS (00MG)	9,152	177,000	4,532,000	32,000	-
COUNTY MENTAL HEALTH MILLAGE (0100)	761,929	664,084	1,155,259	1,135,032	1,080,000
Total	\$1,592,690	\$1,816,919	\$9,569,188	\$4,892,614	\$3,363,977

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
SUSTAINABILITY & INNOVATIONS OFFICE	5.00	8.50	11.50	11.50
Total	5.00	8.50	11.50	11.50

**CITY ADMINISTRATOR SERVICE AREA
SUSTAINABILITY & INNOVATIONS OFFICE**

REVENUES

Intergovernmental Revenue - This reflects one-time grant revenue from the Michigan Energy Office and Federal - US EPA in FY 2022.

Prior Year Surplus - The decrease is due to the use of fund balance in FY 2022 for projects including resiliency hubs, a municipal clean and renewable energy strategy, fleet vehicles, and fast chargers.

Taxes - This reflects a projected increase in taxes within the County Mental Health Millage.

EXPENSES

Grant/Loan Recipients – The increase is related to low-income sustainability grant programs for FY 2023.

Personnel Services - This reflects an increase in costs for temporary pay.

Payroll Fringes - The increase is due to increased healthcare costs for FY 2023.

Other Services - The decrease is primarily due to one-time FY 2022 funding for contracted services in the County Mental Health Millage Fund.

Other Charges - This reflects American Rescue Plan Act funding in FY 2022 for solar on city facilities.

Capital Outlay - The decrease is due to one-time FY 2022 funding associated with building electrification & energy improvements, EV charging infrastructure, non-motorized plan & resilience hubs as well as costs to electrify city heavy fleet.

Municipal Service Charge (MSC) - A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the Sustainability & Innovations Office would be charged \$70,582 in FY 2023.

STRATEGIC GOALS AND PERFORMANCE MEASURES

Service Area: City Administrator

Area Administrator: Milton Dohoney, Jr.

Service Unit: Sustainability & Innovations

Service Unit Manager: Missy Stults

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2020 Actual	FY2021 Actual	FY2022 Projected	FY2023 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Support Carbon Neutrality for the City of Ann Arbor operations.	●	●	●		●	●	100% reduction in greenhouse gas emissions from City operations from 2000/2015 levels	2030	42%	25%	35%	44%
Carbon Neutrality- community wide.	●	●	●	●	●	●	100% reduction in community wide greenhouse gas emissions from 2000/2015 levels	2030	28%	19	28	37
Provide Equitable Neighborhood Engagement.	●			●	●	●	Number of public engagement or outreach activities that center the most vulnerable and/or impacted stakeholders	Ongoing	90	70	90	100
Provide transparency and reporting.	●			●	●	●	Number of website hits	Quarterly	22,130	38,371	40,000	45,000
More resilient community	●	●	●	●	●	●	Results of vulnerability and resilience assessment conducted at least every 5 years	2030	N/A	N/A	N/A	N/A

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

CITY ADMINISTRATOR SERVICE AREA
SUSTAINABILITY & INNOVATIONS OFFICE

Allocated Positions

Job Description	Job Class	FY 2023 FTE's
EMERGENCY MGMT SPECIALIST	409999	0.50
MANAGEMENT ASSISTANT	000200	1.00
SENIOR SUSTAIN. ANALYST	409999	1.00
SUS & INN SR ENER ANALYST	404760	1.00
SUST & INNOV COM ENER MGR	404610	1.00
SUST & INNOV ENERGY COORD	000810	1.00
SUST & INNOV ENGAGE SPEC	404600	1.00
SUST AND INNOV ANALYST	404590	1.00
SUST AND INNOV ENERGY COO	404580	1.00
SUST AND INOV ENGAGE SPE	404600	0.50
SUSTAIN AND INNOVAT MGR	401900	1.00
SUSTAINABILITY ANALYST	000330	1.50
Total		11.50



CITY ADMINISTRATOR SERVICE AREA

FLEET & FACILITIES

The Fleet and Facilities Service Unit is responsible for the maintenance and repair of City owned buildings and their grounds, as well as project oversight for these facilities. The unit is also responsible for maintenance and repair to 700 vehicles and pieces of City owned equipment. Procurement of new vehicles, including electrification of the City's fleet, and fueling/charging infrastructure operations are also handled by the Unit. The operation and maintenance of the Ann Arbor Municipal Airport is an additional responsibility of Fleet and Facilities Services.

**CITY ADMINISTRATOR SERVICE AREA
FLEET & FACILITIES**

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
CHARGES FOR SERVICES	933,544	925,536	945,740	953,018	951,240
CONTRIBUTIONS	498,873	348,533	-	-	-
INTERGOVERNMENTAL REVENUES	-	95,519	-	23,000	-
INTRAGOVERNMENTAL SALES	9,840,304	8,999,325	9,825,662	9,470,789	9,312,829
INVESTMENT INCOME	592,036	18,730	147,093	146,700	131,372
MISCELLANEOUS REVENUE	4,070	820,451	1,925	27,867	2,434
OPERATING TRANSFERS IN	398,425	-	400,000	400,000	400,000
PRIOR YEAR SURPLUS	-	-	3,183,488	-	4,169,817
Total	\$12,267,252	\$11,208,094	\$14,503,908	\$11,021,374	\$14,967,692

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	1,612,755	1,623,608	1,733,120	1,580,642	1,844,426
FLEET SERVICES (0012)	9,329,886	8,560,812	10,725,162	8,043,925	11,755,729
AIRPORT (0048)	1,016,751	1,023,674	1,645,626	996,807	967,537
CAPITAL SINKING FUND (0101)	307,860	-	400,000	400,000	400,000
Total	\$12,267,252	\$11,208,094	\$14,503,908	\$11,021,374	\$14,967,692

**CITY ADMINISTRATOR SERVICE AREA
FLEET & FACILITIES**

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PERSONNEL SERVICES	2,964,767	2,924,458	3,228,414	2,903,993	3,280,230
PAYROLL FRINGES	864,956	895,786	928,354	895,042	932,929
OTHER SERVICES	1,565,634	1,455,976	1,662,687	1,601,167	2,091,704
MATERIALS & SUPPLIES	134,527	180,191	148,225	138,025	429,190
OTHER CHARGES	3,148,719	3,239,362	3,713,483	3,712,608	3,811,311
PASS THROUGHS	721,036	752,469	664,291	37,243	664,867
CAPITAL OUTLAY	607,150	254,824	4,526,911	3,495,440	3,642,491
VEHICLE OPERATING COSTS	1,314,718	1,474,565	1,669,995	1,668,110	1,702,830
EMPLOYEE ALLOWANCES	13,533	13,904	10,702	12,736	11,482
Total	\$11,335,040	\$11,191,535	\$16,553,062	\$14,464,364	\$16,567,034

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	3,313,699	3,198,290	3,577,763	3,360,222	3,503,276
FLEET SERVICES (0012)	6,528,145	7,073,850	10,725,162	8,842,514	11,697,504
AIRPORT (0048)	864,978	841,687	1,645,626	1,650,615	966,254
GENERAL CAPITAL FUND (00CP)	578,614	20,847	3,116	9,618	-
CAPITAL SINKING FUND (0101)	49,604	56,861	601,395	601,395	400,000
Total	\$11,335,040	\$11,191,535	\$16,553,062	\$14,464,364	\$16,567,034

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
FLEET & FACILITIES	21.00	21.00	21.03	21.03
Total	21.00	21.00	21.03	21.03

**CITY ADMINISTRATOR SERVICE AREA
FLEET & FACILITIES**

REVENUES

Intragovernmental Sales – This is reflective of decreased fleet replacement costs in FY 2023 based on operational needs.

Investment Income – The decrease reflects a lower rate of return on investments.

Prior Year Surplus – The increase is due to the planned use of Fleet Fund balance in FY 2023 for replacement vehicle purchases.

EXPENSES

Personnel Services – The increase reflects increased personnel costs due to wage and step increases.

Other Services – The increase reflects additional funding for outside contracted service work within Fleet.

Materials & Supplies – The increase reflects additional funding for Materials and Supplies within Fleet.

Other Charges – The increase is due to the funding for the Capital Sinking Fund which is budgeted as a contingency in Other Charges. Once the project budgets are established, the budget and actual amounts will reflect appropriately in Capital Outlay.

Capital Outlay – The decrease is due to the planned construction of heated aircraft hangars at the airport in FY 2022.

**CITY ADMINISTRATOR SERVICES AREA
FLEET & FACILITIES**

Expenses by Activity (0010 GENERAL)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	1,005,923	878,977	867,934	868,849	907,304
1381 MUNICIPAL CENTER	1,233,526	1,172,717	1,340,229	1,310,083	1,163,083
1383 COMMUNITY DENTAL CENTER	400	1,142	1,000	1,000	1,000
3231 FIRE STATION #1	166,875	125,598	169,788	135,032	125,145
4912 MATERIALS & SUPPLIES	7,767	2,488	7,742	6,000	5,856
4914 REPAIRS	696,808	744,608	940,622	700,000	934,356
4918 GARAGE MAINTENANCE	2,914	10,519	13,437	12,000	13,312
7060 OUTSTATIONS	189,066	247,170	212,258	312,258	331,832
9091 VEHICLE PURCHASES	10,417	15,067	24,753	15,000	21,388
Total	\$3,313,696	\$3,198,286	\$3,577,763	\$3,360,222	\$3,503,276

Expenses by Activity (0012 FLEET SERVICES)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	(3,089,208)	(1,063,366)	1,139,110	1,141,335	1,140,455
4912 MATERIALS & SUPPLIES	780,502	893,460	900,297	898,555	910,566
4914 REPAIRS	1,274,047	1,486,007	1,640,204	1,370,827	1,950,297
4916 OUTSIDE REPAIRS	211,836	199,578	218,935	257,440	974,350
4918 GARAGE MAINTENANCE	165,879	213,865	200,161	202,612	203,827
9091 VEHICLE PURCHASES	6,557,235	4,717,101	5,999,407	4,971,745	5,891,502
9500 DEBT SERVICE	627,856	627,202	627,048	-	626,507
Total	\$6,528,147	\$7,073,847	\$10,725,162	\$8,842,514	\$11,697,504

Expenses by Activity (0048 AIRPORT)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	291,907	320,270	334,188	331,638	331,837
4822 GROUNDS	59,843	34,811	47,680	39,497	47,270
7060 OUTSTATIONS	513,228	486,608	1,263,758	1,279,480	587,147
Total	\$864,978	\$841,689	\$1,645,626	\$1,650,615	\$966,254

Expenses by Activity (00CP GENERAL CAPITAL FUND)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
9000 CAPITAL OUTLAY	578,613	20,847	3,116	9,618	-
Total	\$578,613	\$20,847	\$3,116	\$9,618	-

Expenses by Activity (0101 CAPITAL SINKING FUND)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1381 MUNICIPAL CENTER	24,800	-	27,528	-	-
1390 JUSTICE CENTER	15,888	42,861	133,945	80,971	-
3233 FIRE STATION #3	8,916	14,000	16,107	16,107	-
9000 CAPITAL OUTLAY	-	-	423,815	504,317	400,000
Total	\$49,604	\$56,861	\$601,395	\$601,395	\$400,000

STRATEGIC GOALS AND PERFORMANCE MEASURES

Service Area: City Administrator

Area Administrator: John Fournier

Service Unit: Fleet & Facilities

Service Unit Manager: Matthew Kulhanek

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2020 Actual	FY2021 Actual	FY2022 Estimate	FY2023 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Provide fleet maintenance and repair services.	●		●	●	●		95% PMSC - Preventive maintenance schedule compliance	Quarterly	96%	97%	97%	98%
Provide fleet replacement (cycling) management.	●		●	●	●		Increase % of plug-in electric vehicles (PEV) in the City's Fleet consistent with the goals of the Green Fleet Policy (Light Vehicles)	Quarterly	2.84%	11.65%	17.00%	25.00%
							Increase % of plug-in electric vehicles (PEV) in the City's Fleet consistent with the goals of the Green Fleet Policy (Heavy Vehicles)	Quarterly	2.94%	3.03%	3.64%	5.00%
Provide safe and comprehensive aviation transportation services.	●	●	●	●			Maintain airport runways/taxiways to a Runway Condition Code "3" within four hours of the completion of the weather event 95% of the time	Quarterly	100%	95%	95%	95%
Provide well maintained and functional City facilities.	●		●		●	●	Close 80% of facility work orders within 5 business days	Quarterly	79%	84%	85%	85%
							Facilities maintenance staff initiates 20% of facility work orders	Quarterly	3%	7%	10%	20%

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

CITY ADMINISTRATOR SERVICE AREA
FLEET & FACILITIES

Allocated Positions

Job Description	Job Class	FY 2023 FTE's
ADMIN ASSISTANT LVL 5	110054	0.08
FACILITIES MAINT TECH I	110204	1.00
FACILITIES MAINT TECH II	110214	1.00
FACILITIES MAINT TECH IV	110234	2.00
FACILITIES MAINT TECH V	110244	2.00
FIN ANALYST FL & FAC SVC	401420	1.00
FLEET & FAC PARKS SPE III	110820	2.00
FLEET & FAC SUPV I	190004	1.00
FLEET & FAC SUPV II	190014	0.95
FLEET & FACILITIES MGR	403200	1.00
VEHICLE & EQUIP TECH IV	110114	1.00
VEHICLE & EQUIP TECH IV	110115	1.00
VEHICLE & EQUIP TECH IV	113020	6.00
VEHICLE&EQUIP INSTALL III	110630	1.00
Total		21.03

This page intentionally left blank



CITY ADMINISTRATOR SERVICE AREA

POLICE COMMISSION

This unit provides support to the Independent Community Police Oversight Commission, which provides review of police operating procedures and citizen concerns.

CITY ADMINISTRATOR SERVICE AREA
POLICE COMMISSION

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PERSONNEL SERVICES	53,497	48,041	56,650	56,651	56,650
PAYROLL FRINGES	17,837	24,791	34,180	34,105	35,308
OTHER SERVICES	421	2,127	55,047	54,047	53,488
MATERIALS & SUPPLIES	1,054	1,506	400	848	400
OTHER CHARGES	9,005	8,923	10,499	10,499	10,546
Total	\$81,814	\$85,388	\$156,776	\$156,150	\$156,392

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	81,814	85,388	156,776	156,150	156,392
Total	\$81,814	\$85,388	\$156,776	\$156,150	\$156,392

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
POLICE COMMISSION	1.00	1.00	1.00	1.00
Total	1.00	1.00	1.00	1.00

CITY ADMINISTRATOR SERVICE AREA
POLICE COMMISSION

Allocated Positions

Job Description	Job Class	FY 2023 FTE's
MANAGEMENT ASSISTANT	000200	1.00
Total		1.00

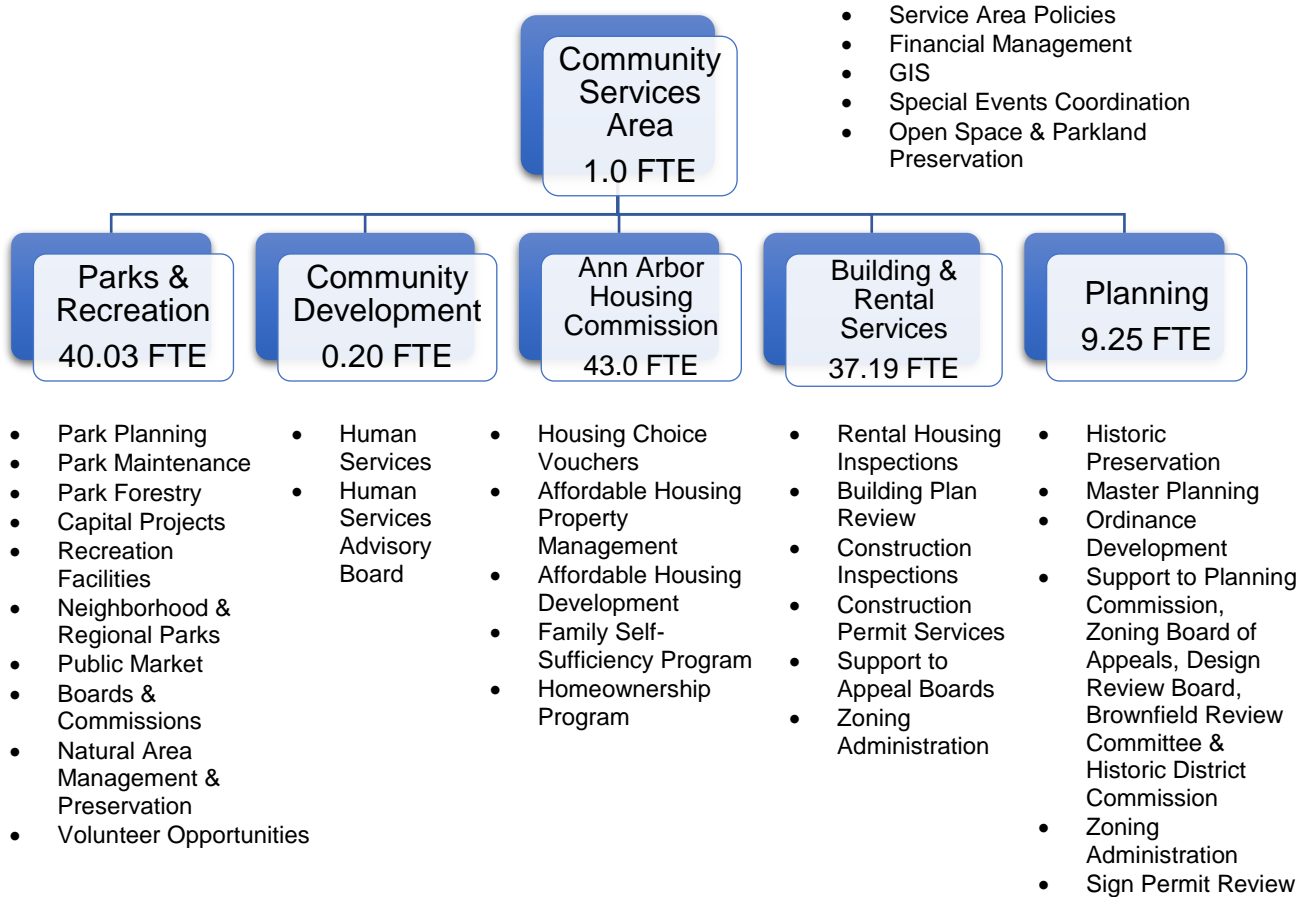
This page intentionally left blank



COMMUNITY SERVICES AREA

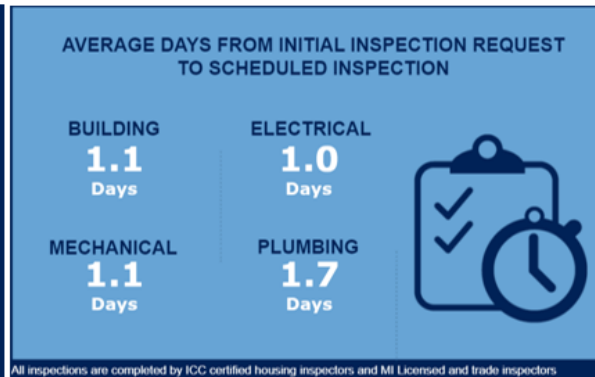
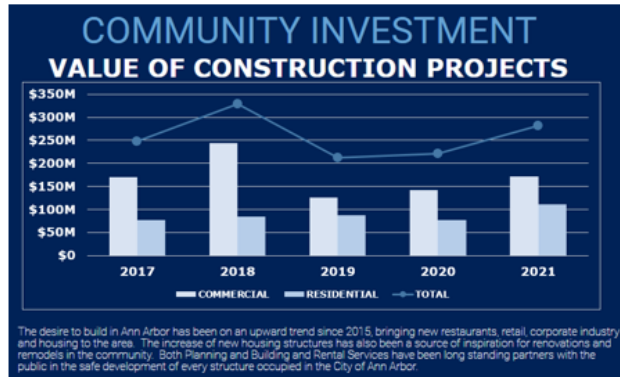
Community Services Area

Organization Chart



The Community Services Area is comprised of five Service Units: Building & Rental Services, the Office of Community Development, Ann Arbor Housing Commission, Planning, and Parks & Recreation. These Service Units provide the organization with a broad array of services such as: Parks Planning, Park Maintenance, Recreation Programs, Volunteerism, Natural Area Preservation, Open Space & Parkland Preservation, Master Planning, Zoning, Rental Housing and Building Inspections, Construction Permitting, and Low-Income Housing and Human Services Support.

Community Services Area Dashboard 2021



This page intentionally left blank

COMMUNITY SERVICES AREA

Revenues by Service Unit

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
ANN ARBOR HOUSING COMMISSION	4,157,631	3,994,261	12,136,386	11,096,120	11,652,012
BUILDING & RENTAL SERVICES	5,473,926	5,416,866	6,940,982	5,653,441	6,843,722
COMMUNITY DEVELOPMENT	523	29	144	140	20,147
PARKS & RECREATION	14,734,433	13,354,494	18,335,541	15,271,593	16,853,849
PLANNING	397,172	458,935	537,240	492,254	420,350
Total	\$24,763,685	\$23,224,585	\$37,950,293	\$32,513,548	\$35,790,080

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	7,915,714	7,469,268	11,164,700	9,751,559	11,250,676
OPEN SPACE & PARK ACQ MILLAGE (0024)	3,616,458	2,995,132	5,657,469	2,975,546	3,051,016
BANDEMER PROPERTY (0025)	9,747	8,482	8,427	8,577	8,344
CONSTRUCTION CODE FUND (0026)	4,313,799	4,712,993	5,464,782	4,473,294	5,193,280
PARKS MEMORIALS & CONTRIBUTIONS (0034)	219,102	233,608	236,600	412,279	820,385
SPECIAL ASSISTANCE (0038)	11,614	20,837	15,144	15,140	20,147
OPEN SPACE ENDOWMENT (0041)	33,672	48,798	23,360	32,167	21,967
AFFORDABLE HOUSING (0070)	689,506	750	130,525	100,558	1,629
PARK MAINT & CAPITAL IMP MILLAGE (0071)	7,013,135	6,703,825	7,313,399	7,353,232	7,803,630
MAJOR GRANTS PROGRAMS (00MG)	3,888	29,987	46,138	65,000	-
COUNTY MENTAL HEALTH MILLAGE (0100)	937,050	1,000,905	1,584,499	1,000,000	1,080,000
AFFORDABLE HOUSING MILLAGE (0103)	-	-	6,305,250	6,326,196	6,539,006
Total	\$24,763,685	\$23,224,585	\$37,950,293	\$32,513,548	\$35,790,080

COMMUNITY SERVICES AREA

Expenses by Service Unit

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
ANN ARBOR HOUSING COMMISSION	6,837,490	6,849,007	18,673,725	13,437,801	12,178,625
BUILDING & RENTAL SERVICES	6,128,775	5,459,902	6,646,000	6,202,406	6,485,850
COMMUNITY DEVELOPMENT	-	-	1,682,630	-	1,747,020
PARKS & RECREATION	18,986,397	15,771,064	26,930,520	23,337,538	20,087,459
PLANNING	1,578,266	1,377,376	1,869,644	1,843,188	2,457,873
Total	\$33,530,928	\$29,457,349	\$55,802,519	\$44,820,933	\$42,956,827

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	17,802,562	15,063,119	18,160,707	17,604,070	20,033,409
OPEN SPACE & PARK ACQ MILLAGE (0024)	3,570,194	2,352,118	4,127,085	3,141,842	1,428,165
BANDEMER PROPERTY (0025)	1,201	1,370	7,000	7,000	7,000
CONSTRUCTION CODE FUND (0026)	4,711,903	4,387,670	5,464,782	5,026,184	5,193,280
PARKS MEMORIALS & CONTRIBUTIONS (0034)	47,079	102,060	1,077,267	1,077,267	750,000
METRO EXPANSION (0036)	-	-	-	-	65,000
SPECIAL ASSISTANCE (0038)	14,246	17,000	15,000	15,000	20,000
OPEN SPACE ENDOWMENT (0041)	-	3,899	15,000	15,000	15,000
ALTERNATIVE TRANSPORTATION (0061)	8,707	9,887	22,997	16,591	22,337
AFFORDABLE HOUSING (0070)	141,191	643,894	122,773	122,773	-
PARK MAINT & CAPITAL IMP MILLAGE (0071)	6,350,193	5,693,460	9,885,204	9,717,090	7,803,630
GENERAL CAPITAL FUND (00CP)	(236)	-	137,325	137,325	-
MAJOR GRANTS PROGRAMS (00MG)	3,888	29,987	8,877,630	395,000	-
COUNTY MENTAL HEALTH MILLAGE (0100)	880,000	1,152,885	1,584,499	1,234,000	1,080,000
AFFORDABLE HOUSING MILLAGE (0103)	-	-	6,305,250	6,311,791	6,539,006
Total	\$33,530,928	\$29,457,349	\$55,802,519	\$44,820,933	\$42,956,827

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
BUILDING & RENTAL SERVICES	33.69	34.19	36.19	38.19
PLANNING	9.10	9.25	9.25	9.25
COMMUNITY DEVELOPMENT	0.20	0.20	0.20	0.20
ANN ARBOR HOUSING COMMISSION	28.00	30.00	43.00	43.00
PARKS & RECREATION	37.08	37.41	37.03	40.03
Total	108.07	111.05	125.67	130.67



COMMUNITY SERVICES AREA

BUILDING & RENTAL SERVICES

Building and Rental Services is one of five units in the Community Services Area working to further improve Ann Arbor's quality of life, housing stock and structural safety for all who live, visit and work in the community. Services include commercial and residential plan review, permit issuance and performing building, plumbing, mechanical, electrical, fire suppression and rental housing inspections. Building staff is responsible for monitoring projects throughout the construction process to ensure compliance with State Construction Codes and Local Ordinances. Rental staff is responsible for enforcement of the Ann Arbor Housing code Chapter 105, applied to all registered rental in the City of Ann Arbor.

Building and Rental Services works closely with other departments on all construction related activity within the City. Building and Rental staff partner with other units to ensure over 40,000 structures and 55,000 rental units meet the City's requirements for occupancy, zoning, fire and public safety. Department staff serve as the primary liaison for the City's Building Board of Appeals and Housing Board of Appeals.

**COMMUNITY SERVICES AREA
BUILDING & RENTAL SERVICES**

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
CHARGES FOR SERVICES	-	-	257,500	257,500	257,500
INVESTMENT INCOME	250,197	7,276	66,558	66,500	50,014
LICENSES, PERMITS & REGISTRATIONS	5,115,276	5,443,815	5,521,950	5,329,201	5,574,192
MISCELLANEOUS REVENUE	7,663	(34,225)	1,200	240	1,200
OPERATING TRANSFERS IN	100,790	-	-	-	-
PRIOR YEAR SURPLUS	-	-	1,093,774	-	960,816
Total	\$5,473,926	\$5,416,866	\$6,940,982	\$5,653,441	\$6,843,722

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	1,160,127	703,873	1,476,200	1,180,147	1,650,442
CONSTRUCTION CODE FUND (0026)	4,313,799	4,712,993	5,464,782	4,473,294	5,193,280
Total	\$5,473,926	\$5,416,866	\$6,940,982	\$5,653,441	\$6,843,722

**COMMUNITY SERVICES AREA
BUILDING & RENTAL SERVICES**

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PERSONNEL SERVICES	2,271,893	2,255,994	2,711,829	2,444,449	2,836,984
PAYROLL FRINGES	1,194,368	1,221,135	1,540,145	1,437,318	1,598,328
OTHER SERVICES	1,469,632	882,596	1,100,719	1,002,636	493,938
MATERIALS & SUPPLIES	59,102	12,824	57,900	51,900	206,400
OTHER CHARGES	1,083,399	930,879	1,224,404	1,252,699	1,307,891
CAPITAL OUTLAY	38,620	147,084	-	-	36,766
VEHICLE OPERATING COSTS	61	2	200	200	200
EMPLOYEE ALLOWANCES	11,700	9,388	10,803	13,204	5,343
Total	\$6,128,775	\$5,459,902	\$6,646,000	\$6,202,406	\$6,485,850

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	1,472,683	1,130,538	1,148,188	1,135,795	1,394,251
CONSTRUCTION CODE FUND (0026)	4,656,328	4,329,364	5,360,487	4,929,286	5,091,599
GENERAL CAPITAL FUND (00CP)	(236)	-	137,325	137,325	-
Total	\$6,128,775	\$5,459,902	\$6,646,000	\$6,202,406	\$6,485,850

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
BUILDING & RENTAL SERVICES	33.69	34.19	36.19	38.19
Total	33.69	34.19	36.19	38.19

COMMUNITY SERVICES AREA
BUILDING AND RENTAL SERVICES

REVENUES

Investment Income - The decrease reflects a lower rate of return on investments.

Licenses, Permits & Registrations - This reflects an increase for permits revenue in the Construction Fund based on present and anticipated levels of activity in FY 2023.

Prior Year Surplus – This reflects a planned use of fund balance in FY 2023.

EXPENSES

Personnel Services - This increase is due to the addition of 2.0 FTEs in FY 2023. This reflects the addition of two Development Services Inspectors positions.

Payroll Fringes - This reflects the addition of 2.0 FTEs in FY 2023.

Other Services – The decrease reflects the one-time use of professional services in FY 2022 for digital scanning services and land management replacement software in the General Fund and Construction Fund.

Other Charges – This reflects an increase in retiree healthcare costs in FY 2023.

Capital Outlay - This reflects additional funding required to replace gasoline powered vehicles with hybrid vehicles in FY 2023.

Municipal Service Charge (MSC) - A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the Building and Rental Services Unit would be charged \$728,666 in FY 2023.

**COMMUNITY SERVICES AREA
BUILDING & RENTAL SERVICES**

Expenses by Activity (0010 GENERAL)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	545,176	438,118	464,497	441,384	463,242
3311 DEER MANAGEMENT	142,784	1,192	-	-	-
3340 HOUSING BUREAU	723,610	601,925	611,992	615,783	858,417
3370 BUILDING - APPEALS	61,109	89,306	71,699	78,628	72,592
Total	\$1,472,679	\$1,130,541	\$1,148,188	\$1,135,795	\$1,394,251

Expenses by Activity (0026 CONSTRUCTION CODE FUND)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	847,981	799,579	702,600	729,720	748,610
3330 BUILDING - CONSTRUCTION	3,808,348	3,529,785	4,645,996	4,186,969	4,331,044
3370 BUILDING - APPEALS	-	-	11,891	12,597	11,945
Total	\$4,656,329	\$4,329,364	\$5,360,487	\$4,929,286	\$5,091,599

Expenses by Activity (00CP GENERAL CAPITAL FUND)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
9000 CAPITAL OUTLAY	(236)	-	137,325	137,325	-
Total	(\$236)	-	\$137,325	\$137,325	-

STRATEGIC GOALS AND PERFORMANCE MEASURES

Service Area: Community Services

Area Administrator: Derek Delacourt

Service Unit: Building and Rental Services

Service Unit Manager: Lisha Turner-Tolbert

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2020 Actual	FY2021 Actual	FY2022 Projected	FY2023 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Perform building and trade inspections.	●	●		●	●		Average wait time for an (MEP) Trade Inspection - measured in days.	6/30/2023	5	3	2	2
							Average wait time for a Building Inspection - measured in days.	6/30/2023	2	1	1	1
Complete building and trade plan reviews.	●	●		●	●		Percent of plans reviewed within 10 business days of receiving application.	6/30/2023	90%	94%	97%	98%
							Average number of days to process and review building permits that require plan review.	6/30/2023	21	25	15	10
Provide building and trade permit issuance.	●	●		●			Percent of permits the public are not able to complete without human interaction	6/30/2023	N/A	N/A	N/A	2%
Provide rental housing inspections and certifications.	●	●		●	●		Percent of properties passing initial inspection.	6/30/2023	17%	23%	27%	40%
							Number of days from initial inspection to Compliance Certificate issuance.	6/30/2023	115	125	130	110

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

COMMUNITY SERVICES AREA
BUILDING & RENTAL SERVICES

Allocated Positions

Job Description	Job Class	FY 2023 FTE's
ADMIN ASSISTANT LVL 1	110014	1.00
ADMIN ASSISTANT LVL 2	110024	3.00
ADMIN ASSISTANT LVL 3	110034	1.00
ADMIN ASSISTANT LVL 5	110054	1.00
BLDG & RENT SERV MGR	404500	1.00
BUILDING OFFICIAL	403230	1.00
COMM SERVICES AREA ADMIN	403630	0.70
COMMUNICATIONS SPECIALIST	401590	0.04
DEPUTY BUILDING OFFICIAL	403299	1.00
DEPUTY BUILDING OFFICIAL	404290	1.00
DEVELOPMENT SRVS INSP III	110534	9.00
DEVELOPMENT SRVS INSP V	110554	1.00
DEVELOPMENT SRVS INSP V	110555	13.00
MANAGEMENT ASSISTANT	000200	1.00
OFFICE MANAGER	403180	0.80
PLAN REVIEWER	409998	1.00
PROGRAMS & PROJECT MGR	403270	1.00
SENIOR APPLICATION SPEC	401050	0.15
SUST AND INOV ENGAGE SPE	404600	0.50
Total		38.19

This page intentionally left blank



COMMUNITY SERVICES AREA

PLANNING

The Planning Services Unit is one of five service units in the Community Services Area. The Planning unit provides relevant zoning and land development assistance to existing and prospective residents and businesses. Planning staff provides guidance and process specifications to applicants seeking approval for all zoning and land development related activities. The unit is also the primary point of contact and liaison for the City Planning Commission, Zoning Board of Appeals, Design Review Board, Historic District Commission and Brownfield Review Committee.

Planning staff is responsible for review and update of the City's Master Land Use Plan, including all public engagement and outreach. Also, the unit is responsible for the continued update and administration of the City's Zoning, and Historic Preservation Ordinances.

The Planning Unit ensures that all new development projects conform to City Ordinances before approval or permitting. Staff also coordinates with other City departments and outside agencies to verify that new and redevelopment is constructed consistent with the approved plans.

**COMMUNITY SERVICES AREA
PLANNING**

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
CHARGES FOR SERVICES	6,300	1,500	7,350	3,000	7,350
INTERGOVERNMENTAL REVENUES	-	-	-	3,500	-
LICENSES, PERMITS & REGISTRATIONS	265,872	457,435	483,834	485,754	413,000
MISCELLANEOUS REVENUE	125,000	-	-	-	-
PRIOR YEAR SURPLUS	-	-	46,056	-	-
Total	\$397,172	\$458,935	\$537,240	\$492,254	\$420,350

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	397,172	458,935	537,240	492,254	420,350
Total	\$397,172	\$458,935	\$537,240	\$492,254	\$420,350

**COMMUNITY SERVICES AREA
PLANNING**

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PERSONNEL SERVICES	716,155	717,103	789,199	774,991	780,785
PAYROLL FRINGES	444,119	473,371	533,771	525,670	501,846
OTHER SERVICES	184,050	16,894	302,994	297,946	852,006
MATERIALS & SUPPLIES	10,015	8,006	17,644	17,644	17,786
OTHER CHARGES	201,385	159,346	224,281	224,281	303,695
PASS THROUGHS	20,000	-	-	-	-
EMPLOYEE ALLOWANCES	2,542	2,656	1,755	2,656	1,755
Total	\$1,578,266	\$1,377,376	\$1,869,644	\$1,843,188	\$2,457,873

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	1,513,984	1,309,183	1,742,352	1,729,699	2,333,855
CONSTRUCTION CODE FUND (0026)	55,575	58,306	104,295	96,898	101,681
ALTERNATIVE TRANSPORTATION (0061)	8,707	9,887	22,997	16,591	22,337
Total	\$1,578,266	\$1,377,376	\$1,869,644	\$1,843,188	\$2,457,873

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
PLANNING	9.10	9.25	9.25	9.25
Total	9.10	9.25	9.25	9.25

COMMUNITY SERVICES AREA
PLANNING SERVICES

REVENUES

Licenses, Permits & Registrations - This decrease reflects projected site plan revenue for FY 2023.

Prior Year Surplus - The decrease reflects the use of fund balance in FY 2022 for annexations.

EXPENSES

Payroll Fringes - This reflects a decrease in pension and health care costs for FY 2023.

Other Services - This increase is due to professional services for updating the City Master Plan in FY 2023.

Other Charges - This is due to an increase in contingency costs for a 1.0 FTE over-hire of deputy planning manager in FY 2023.

Municipal Service Charge (MSC) - A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the Planning Services Unit would be charged \$315,674 in FY 2023.

COMMUNITY SERVICES AREA
PLANNING

Expenses by Activity (0010 GENERAL)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
3320 HISTORIC PRESERVATION	109,717	113,913	116,609	113,721	106,501
3360 PLANNING	1,368,550	1,194,413	1,579,687	1,569,922	2,227,354
3364 NEIGHBORHOOD PARTNERSHIP PROGRAM	20,000	-	-	-	-
3365 ANNEXATIONS	15,713	859	46,056	46,056	-
Total	\$1,513,980	\$1,309,185	\$1,742,352	\$1,729,699	\$2,333,855

Expenses by Activity (0026 CONSTRUCTION CODE FUND)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
3360 PLANNING	55,573	58,305	104,295	96,898	101,681
Total	\$55,573	\$58,305	\$104,295	\$96,898	\$101,681

Expenses by Activity (0061 ALTERNATIVE TRANSPORTATION)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
3360 PLANNING	8,706	9,887	22,997	16,591	22,337
Total	\$8,706	\$9,887	\$22,997	\$16,591	\$22,337

STRATEGIC GOALS AND PERFORMANCE MEASURES

Service Area: Community Services

Area Administrator: Derek Delacourt

Service Unit: Planning

Service Unit Manager: Brett Lenart

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2020 Actual	FY2021 Actual	FY2022 Projected	FY2023 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Conducting review of building permits, site plans, and other submissions to ensure compliance with applicable City codes and policies.	●	●	●	●	●		Number of days between submitted application and Planning Commission determination.	Ongoing	257	161	375	150
							Number of days between submitted plans and completed plan review and response to applicant.	Ongoing	13 (94% Complete)	13 (86% Complete)	12 (79% Complete)	14 (90% Complete)
Reviewing Historic District Work Permits Administrative and through the Historic District Commission to ensure compliance of work with City codes.	●	●	●	●	●		Percent of Administrative determinations completed within one week.	Ongoing	89%	86%	90%	90%
Conducting review and analysis, initiated by City Council, Planning Commission or staff, to update provisions of City Code to achieve community goals.		●	●	●			Various amendments.	4 UDC Amendments by 6/30/2023	6	8	8	5
Review and updates of the City Master Plan to articulate current, implementable policy goals for land use in the City.		●	●	●	●		City wide comprehensive plan update initiated	6/30/2023	1	0	0	1

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

COMMUNITY SERVICES AREA
PLANNING

Allocated Positions

Job Description	Job Class	FY 2023 FTE's
ADMIN ASSISTANT LVL 5	110054	2.00
CITY PLANNER 5	110454	5.00
PLANNING MANAGER	404110	1.00
SENIOR APPLICATION SPEC	401050	0.25
ZONING COORDINATOR V	117490	1.00
Total		9.25

This page intentionally left blank



COMMUNITY SERVICES AREA

COMMUNITY DEVELOPMENT

Community Development Services are provided by the Office of Community and Economic Development (OCED).

Washtenaw County's Office of Community and Economic Development (OCED) works with community partners to deliver critical housing and human services programs and initiatives that support low-income residents within the City of Ann Arbor/Washtenaw County region. OCED provides direct services, shapes public policy, and invests resources to make Washtenaw County a better place to live for everyone. Direct housing services include home weatherization, critical repairs, and rehabilitation for local homeowners. Human services are delivered both directly and in partnership with local nonprofits. OCED also provides support for the Housing & Human Services Advisory Board (HHSAB).

COMMUNITY SERVICES AREA
COMMUNITY DEVELOPMENT

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
CONTRIBUTIONS	-	-	-	-	15,000
INVESTMENT INCOME	523	29	144	140	147
PRIOR YEAR SURPLUS	-	-	-	-	5,000
Total	\$523	\$29	\$144	\$140	\$20,147

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
SPECIAL ASSISTANCE (0038)	523	29	144	140	20,147
Total	\$523	\$29	\$144	\$140	\$20,147

COMMUNITY SERVICES AREA
COMMUNITY DEVELOPMENT

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GRANT/LOAN RECIPIENTS	-	-	-	-	1,454,665
PERSONNEL SERVICES	-	-	-	-	16,051
PAYROLL FRINGES	-	-	-	-	9,369
OTHER SERVICES	-	-	-	-	185,000
OTHER CHARGES	-	-	1,682,630	-	81,896
EMPLOYEE ALLOWANCES	-	-	-	-	39
Total	-	-	\$1,682,630	-	\$1,747,020

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	-	-	-	-	1,727,020
SPECIAL ASSISTANCE (0038)	-	-	-	-	20,000
MAJOR GRANTS PROGRAMS (00MG)	-	-	1,682,630	-	-
Total	-	-	\$1,682,630	-	\$1,747,020

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
COMMUNITY DEVELOPMENT	0.20	0.20	0.20	0.20
Total	0.20	0.20	0.20	0.20

COMMUNITY SERVICES AREA
COMMUNITY DEVELOPMENT

REVENUES

Contributions - The increase reflects a change in the way the City budgets and accounts for Community Development and the Ann Arbor Housing Commission.

EXPENSES

Grant/Loan Recipients - The increase reflects a change in the way the City budgets and accounts for Community Development and the Ann Arbor Housing Commission.

Personnel Services – The increase reflects a change in the way the City budgets and accounts for Community Development and the Ann Arbor Housing Commission.

Payroll Fringes - The increase reflects a change in the way the City budgets and accounts for Community Development and the Ann Arbor Housing Commission.

Other Services - The increase reflects a change in the way the City budgets and accounts for Community Development and the Ann Arbor Housing Commission.

Other Charges - This reflects American Rescue Plan Act funding in FY 2022 for coordinated funding support.

Municipal Service Charge (MSC) – A cost allocation study was performed in order to more effectively allocate the City’s administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the Community Development Services Unit would be charged \$231,394 in FY 2023.

**General Fund
Allocations to Non-Profit Entities for Human Services**

Vendor	Actual FY 2020	Actual FY 2021	Approved Budget FY 2022	Approved Budget FY 2023
Aid in Milan	\$ -	\$ -	\$ 1,246	\$ -
Ann Arbor YMCA	-	-	27,407	-
Avalon Housing, Inc.	193,247	193,247	140,617	-
Barrier Busters Action Group	20,000	70,000	20,000	-
Catholic Social Services of Washtenaw	-	-	32,888	-
Child Care Network	-	-	89,938	105,123
Community Action Network	119,965	119,965	48,126	-
Community Resource Center, Inc.	-	-	2,483	-
Corner Health Center	-	-	87,389	102,727
Faith In Action	-	-	1,311	-
Food Gatherers	260,386	260,386	93,215	105,123
Foundations Preschool of Washtenaw County	-	-	51,244	-
Growing Hope	-	-	1,605	-
Home of New Vision	80,070	80,070	30,675	-
Jewish Family Services of Washtenaw County	91,080	91,080	40,007	-
Michigan Ability Partners	-	-	32,829	105,123
Michigan Advocacy Program	-	-	56,661	-
Ozone House, Inc.	122,073	122,073	79,909	-
Packard Health, Inc.	-	-	22,605	105,123
Peace Neighborhood Center	23,750	23,750	3,057	-
Salvation Army of Washtenaw County	105,000	105,000	38,885	-
Shelter Association of Washtenaw County*	452,284	202,284	117,121	105,123
SOS Community Services	-	-	63,436	-
Student Advocacy Center of Michigan	-	-	69,110	-
UM Ann Arbor Meals on Wheels	11,674	11,674	2,416	-
Washtenaw Area Council for Children	-	-	959	-
Washtenaw Community College Foundation	-	-	22,677	-
Washtenaw County Community Mental Health	90,000	90,000	-	-
Washtenaw Intermediate School District	-	-	30,651	-
Washtenaw Literacy	-	-	1,060	-
Ypsilanti Meals on Wheels	-	-	3,735	84,100
High Impact Grants				350,184
Mini-Grants				144,903
Other	-	-	113,067	118,800
TOTAL	\$ 1,569,529	\$ 1,369,529	\$ 1,326,329	\$ 1,326,329

*Includes an additional \$72,000 passed in the FY2018, FY2019, FY2020, FY2021 and FY2022 budget.

COMMUNITY SERVICES AREA
COMMUNITY DEVELOPMENT

Expenses by Activity (0010 GENERAL)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	-	-	-	-	272,355
2310 HUMAN SERV/HOMELESS PREVNT	-	-	-	-	1,454,665
Total	-	-	-	-	\$1,727,020

Expenses by Activity (0038 SPECIAL ASSISTANCE)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
2290 ASSISTANCE TO PROGRAMS	-	-	-	-	20,000
Total	-	-	-	-	\$20,000

Expenses by Activity (00MG MAJOR GRANTS PROGRAMS)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
2310 HUMAN SERV/HOMELESS PREVNT	-	-	1,682,630	-	-
Total	-	-	\$1,682,630	-	-

COMMUNITY SERVICES AREA
COMMUNITY DEVELOPMENT

Allocated Positions

Job Description	Job Class	FY 2023 FTE's
ADMIN ASSISTANT LEVEL 5	110054	0.15
COMM SERVICES AREA ADMIN	403630	0.05
Total		0.20

This page intentionally left blank



COMMUNITY SERVICES AREA

ANN ARBOR HOUSING COMMISSION

The Ann Arbor Housing Commission (AAHC) provides affordable housing for low-income households through properties that they manage as well as vouchers for low-income households to use with private sector landlords. The Housing Commission collaborates with local non-profits to provide support services to its residents. The City budget includes the AAHC personnel costs, technology support, City affordable housing millage, County mental health millage, and other funds the City provides to AAHC as support.

COMMUNITY SERVICES AREA
ANN ARBOR HOUSING COMMISSION

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
CONTRIBUTIONS	11,091	20,808	15,000	103,200	-
INTRAGOVERNMENTAL SALES	2,519,984	2,971,798	3,931,598	3,639,422	3,989,807
INVESTMENT INCOME	29,506	750	7,752	1,800	1,629
MISCELLANEOUS REVENUE	-	-	40,755	25,502	41,570
OPERATING TRANSFERS IN	660,000	-	-	-	-
PRIOR YEAR SURPLUS	-	-	836,031	-	-
TAXES	937,050	1,000,905	7,305,250	7,326,196	7,619,006
Total	\$4,157,631	\$3,994,261	\$12,136,386	\$11,096,120	\$11,652,012

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	2,519,984	2,971,798	4,101,112	3,654,366	4,031,377
SPECIAL ASSISTANCE (0038)	11,091	20,808	15,000	15,000	-
AFFORDABLE HOUSING (0070)	689,506	750	130,525	100,558	1,629
COUNTY MENTAL HEALTH MILLAGE (0100)	937,050	1,000,905	1,584,499	1,000,000	1,080,000
AFFORDABLE HOUSING MILLAGE (0103)	-	-	6,305,250	6,326,196	6,539,006
Total	\$4,157,631	\$3,994,261	\$12,136,386	\$11,096,120	\$11,652,012

**COMMUNITY SERVICES AREA
ANN ARBOR HOUSING COMMISSION**

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GRANT/LOAN RECIPIENTS	1,606,557	2,013,423	2,228,360	1,849,102	-
PERSONNEL SERVICES	1,568,697	1,862,359	2,581,991	2,426,041	2,562,156
PAYROLL FRINGES	980,947	1,122,241	1,678,083	1,501,982	1,655,123
OTHER SERVICES	795,507	417,000	430,000	430,000	285,000
MATERIALS & SUPPLIES	153	-	-	1,544	-
OTHER CHARGES	942,834	1,412,860	11,730,052	7,204,303	7,646,346
PASS THROUGHGS	660,000	-	-	-	-
CAPITAL OUTLAY	264,141	-	-	-	-
EMPLOYEE ALLOWANCES	18,654	21,124	25,239	24,829	30,000
Total	\$6,837,490	\$6,849,007	\$18,673,725	\$13,437,801	\$12,178,625

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	5,802,053	5,035,228	6,146,203	5,754,237	4,559,619
SPECIAL ASSISTANCE (0038)	14,246	17,000	15,000	15,000	-
AFFORDABLE HOUSING (0070)	141,191	643,894	122,773	122,773	-
MAJOR GRANTS PROGRAMS (00MG)	-	-	4,500,000	-	-
COUNTY MENTAL HEALTH MILLAGE (0100)	880,000	1,152,885	1,584,499	1,234,000	1,080,000
AFFORDABLE HOUSING MILLAGE (0103)	-	-	6,305,250	6,311,791	6,539,006
Total	\$6,837,490	\$6,849,007	\$18,673,725	\$13,437,801	\$12,178,625

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
ANN ARBOR HOUSING COMMISSION	28.00	30.00	43.00	43.00
Total	28.00	30.00	43.00	43.00

**COMMUNITY SERVICES AREA
ANN ARBOR HOUSING COMMISSION**

REVENUES

Contributions - The decrease reflects a change in the way the City budgets and accounts for Community Development and the Ann Arbor Housing Commission.

Intragovernmental Sales - This reflects wage increases in FY 2023 in the Ann Arbor Housing Commission, whose costs are reimbursable to the General Fund.

Prior Year Surplus - This primarily reflects the one-time use of fund balance in the Affordable Housing Fund and County Mental Health Millage Fund for one-time projects in FY 2022.

Taxes - This reflects a projected increase in taxes within both the County Mental Health Millage and Affordable Housing Millage.

EXPENSES

Grant/Loan Recipients - The decrease reflects a change in the way the City budgets and accounts for Community Development and the Ann Arbor Housing Commission.

Personnel Services – The decrease reflects a change in the way the City budgets and accounts for Community Development and the Ann Arbor Housing Commission.

Payroll Fringes - The decrease is due to the funding level of the Pension system reaching a market value in excess of 100% so therefore annual funding levels can be reduced per policy.

Other Services - The decrease reflects a change in the way the City budgets and accounts for Community Development and the Ann Arbor Housing Commission.

Other Charges – This reflects American Rescue Plan Act funding in FY 2022 for affordable housing projects.

**COMMUNITY SERVICES AREA
ANN ARBOR HOUSING COMMISSION**

Expenses by Activity (0010 GENERAL)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	544,091	238,028	263,008	262,915	-
2034 HOUSING COMMISSION SUPPORT	3,388,431	3,427,673	4,428,107	4,164,993	4,559,619
2310 HUMAN SERV/HOMELESS PREVNT	1,569,529	1,369,529	1,455,088	1,326,329	-
3112 COMMUNITY MENTAL HEALTH	300,000	-	-	-	-
Total	\$5,802,051	\$5,035,230	\$6,146,203	\$5,754,237	\$4,559,619

Expenses by Activity (0038 SPECIAL ASSISTANCE)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
2290 ASSISTANCE TO PROGRAMS	14,246	17,000	15,000	15,000	-
Total	\$14,246	\$17,000	\$15,000	\$15,000	-

Expenses by Activity (0070 AFFORDABLE HOUSING)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
2034 HOUSING COMMISSION SUPPORT	8,000	-	-	-	-
2220 HOUSING ACQUISITION	133,190	643,894	122,773	122,773	-
Total	\$141,190	\$643,894	\$122,773	\$122,773	-

Expenses by Activity (00MG MAJOR GRANTS PROGRAMS)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
2035 HOMELESS HOUSING	-	-	1,000,000	-	-
2036 AFFORDABLE HOUSING PROPERTY ACQU	-	-	3,000,000	-	-
2037 AFFORDABLE HOUSING SUPPORT SERVI	-	-	500,000	-	-
Total	-	-	\$4,500,000	-	-

Expenses by Activity (0100 COUNTY MENTAL HEALTH MILLAGE)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
2034 HOUSING COMMISSION SUPPORT	880,000	852,885	1,350,499	1,000,000	1,080,000
3112 COMMUNITY MENTAL HEALTH	-	300,000	234,000	234,000	-
Total	\$880,000	\$1,152,885	\$1,584,499	\$1,234,000	\$1,080,000

Expenses by Activity (0103 AFFORDABLE HOUSING MILLAGE)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	-	-	6,305,250	6,311,791	6,539,006
Total	-	-	\$6,305,250	\$6,311,791	\$6,539,006

STRATEGIC GOALS AND PERFORMANCE MEASURES

Service Area: Community Services

Area Administrator: Jennifer Hall

Service Unit: Ann Arbor Housing Commission

Service Unit Manager: N/A

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2020 Actual	FY2021 Actual	FY2022 Projected	FY2023 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
The AAHC administers 5 HUD-funded voucher programs, that provide rental subsidies to low-income households (Housing Choice Vouchers, Non-Elderly Disabled Vouchers, Veteran's Administration Supportive Housing, Continuum of Care Vouchers and Family Unification Program Vouchers).	●	●	●	●		●	HUD Section Eight Management Assessment Program (SEMAP) score (15 indicators) of at least a standard performer with the goal of high performer.	4th Quarter- June 2023	N/A due to COVID	N/A due to COVID	N/A due to COVID	High Performer
The Affordable Housing program is the entire housing portfolio that the AAHC owns and manages.	●	●	●	●	●	●	Greater than 95% occupancy. Occupancy is impacted by how long it takes to physically turn a unit when a tenant moves out as well as how quickly a new tenant is income-qualified and moves in.	Quarterly	97%	96%	96%	95%
The AAHC is an affordable housing developer. After the AAHC is done redeveloping all of its public housing, it will be developing additional affordable housing properties either through acquisition and rehabilitation or through new construction.	●	●	●	●	●	●	Number of income-restricted below market rate rental housing added to the market place.	Ongoing. Multiple projects will be at various development stages at the same time.	2 properties redeveloped	10 properties in various development stages	10 properties in various development stages	11 properties in various development stages
The Family Self Sufficiency Program is a HUD-funded program to help families become economically self-sufficient, who live in AAHC apartments or receive a voucher from the AAHC.	●	●	●	●		●	At least 100 households are participating in the program and at least 30 participants are escrowing funds to reach goal of economic self-sufficiency.	Quarterly	86/102	36/88	60/100	60/100
The AAHC's administrative and financial staff manage operations through a HUD-designated cost center called the "Central Office." The Central Office is funded through management fees paid by other AAHC programs and properties.			●				1.15 debt coverage ratio for tax credit properties and no audit findings.	Quarterly, Audit completed by 4th quarter - June 2023.	Exceeded 1.15 DCR, clean audits	Exceeded 1.15 DCR, 1 audit significant deficiency	Exceeded 1.15 DCR, clean audits	Exceeded 1.15 DCR, clean audits

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

COMMUNITY SERVICES AREA
ANN ARBOR HOUSING COMMISSION

Allocated Positions

Job Description	Job Class	FY 2023 FTE's
ACCOUNTING SPECIALIST II	114131	1.00
ACCOUNTING SPECIALIST III	114132	1.00
ADMIN ASSISTANT LVL 1	110014	3.00
ADMIN ASSISTANT LVL 2	110024	1.00
ADMIN ASSISTANT LVL 3	110034	1.00
CONSTRUCTION PROJECT MGR	404740	1.00
DIRECTOR OF OPERATIONS-HC	404470	1.00
DIRECTOR OF OPS-AAHC	404470	1.00
DIRECTOR OF REAL ESTATE	404750	1.00
FACILITIES& PROP MGR	404160	1.00
FINANCE MANAGER-AAHC	403770	1.00
FINANCIAL ANALYST	403370	2.00
FMT-AAHC I	114500	6.00
FMT-AAHC II	114510	1.00
FMT-AAHC IV	114530	1.00
FSS & SUPPORT SVC COORD	000390	2.00
OCCUPANCY SPEC I	114550	7.00
OCCUPANCY SPECIALIST III	114570	3.00
OCCUPANCY SPECIALIST IV	114580	1.00
PROPERTY & COMP SPE III	114650	5.00
RESIDENCY VOUCHER MGR II	190003	1.00
RESIDENCY VOUCHER MGR III	190013	1.00
Total		43.00

This page intentionally left blank



COMMUNITY SERVICES AREA

PARKS & RECREATION

Parks and Recreation Services is one of five service units in the Community Services Area. It handles the functions of the parks administration, park maintenance, park forestry, programming, operation of recreation facilities, volunteerism, and natural area management and preservation. Parks and Recreation administration is responsible for policy development, park planning and capital improvements, parks and park shelter reservations and the Parks and Recreation Boards and Commissions. Recreation facilities include two golf courses, four pools, two ice rinks, two community centers, two canoe liveries, a senior center, a customer service office and rental facility, a public market, three dog parks, a skatepark, a science and nature education center and a historic farm site. The park system is comprised of more than 160 parks, ranging from neighborhood parks to nature preserves. The Leslie Science & Nature Center is operated by a 501(c)(3) organization.

**COMMUNITY SERVICES AREA
PARKS & RECREATION**

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
CHARGES FOR SERVICES	3,281,156	2,976,604	4,831,359	4,204,424	4,916,454
CONTRIBUTIONS	121,220	203,776	138,579	314,279	735,000
INTERGOVERNMENTAL REVENUES	885,721	397,659	-	-	-
INVESTMENT INCOME	766,008	14,400	208,045	208,577	176,219
MISCELLANEOUS REVENUE	169,753	234,486	525,034	582,550	215,803
OPERATING TRANSFERS IN	491,198	147,730	235,015	258,882	775,000
PRIOR YEAR SURPLUS	-	-	2,749,388	-	15,000
TAXES	9,019,377	9,379,839	9,648,121	9,702,881	10,020,373
Total	\$14,734,433	\$13,354,494	\$18,335,541	\$15,271,593	\$16,853,849

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	3,838,431	3,334,662	5,050,148	4,424,792	5,148,507
OPEN SPACE & PARK ACQ MILLAGE (0024)	3,616,458	2,995,132	5,657,469	2,975,546	3,051,016
BANDEMER PROPERTY (0025)	9,747	8,482	8,427	8,577	8,344
PARKS MEMORIALS & CONTRIBUTIONS (0034)	219,102	233,608	236,600	412,279	820,385
OPEN SPACE ENDOWMENT (0041)	33,672	48,798	23,360	32,167	21,967
PARK MAINT & CAPITAL IMP MILLAGE (0071)	7,013,135	6,703,825	7,313,399	7,353,232	7,803,630
MAJOR GRANTS PROGRAMS (00MG)	3,888	29,987	46,138	65,000	-
Total	\$14,734,433	\$13,354,494	\$18,335,541	\$15,271,593	\$16,853,849

**COMMUNITY SERVICES AREA
PARKS & RECREATION**

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GRANT/LOAN RECIPIENTS	3,888	29,987	95,000	95,000	-
PERSONNEL SERVICES	4,953,787	4,755,816	5,509,452	5,256,693	6,805,366
PAYROLL FRINGES	1,803,084	1,939,349	1,943,475	2,060,783	1,932,866
OTHER SERVICES	3,988,579	3,525,872	6,401,132	6,055,895	3,923,057
MATERIALS & SUPPLIES	788,312	801,269	924,632	921,975	882,338
OTHER CHARGES	2,996,944	1,727,236	5,345,416	2,148,292	4,304,720
PASS THROUGHS	1,771,711	1,521,300	1,687,273	1,631,426	2,145,531
CAPITAL OUTLAY	2,624,713	1,415,241	4,958,834	5,100,877	28,279
VEHICLE OPERATING COSTS	32,400	31,443	45,000	43,813	45,000
EMPLOYEE ALLOWANCES	22,979	23,551	20,306	22,784	20,302
Total	\$18,986,397	\$15,771,064	\$26,930,520	\$23,337,538	\$20,087,459

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	9,013,842	7,588,170	9,123,964	8,984,339	10,018,664
OPEN SPACE & PARK ACQ MILLAGE (0024)	3,570,194	2,352,118	4,127,085	3,141,842	1,428,165
BANDEMER PROPERTY (0025)	1,201	1,370	7,000	7,000	7,000
PARKS MEMORIALS & CONTRIBUTIONS (0034)	47,079	102,060	1,077,267	1,077,267	750,000
METRO EXPANSION (0036)	-	-	-	-	65,000
OPEN SPACE ENDOWMENT (0041)	-	3,899	15,000	15,000	15,000
PARK MAINT & CAPITAL IMP MILLAGE (0071)	6,350,193	5,693,460	9,885,204	9,717,090	7,803,630
MAJOR GRANTS PROGRAMS (00MG)	3,888	29,987	2,695,000	395,000	-
Total	\$18,986,397	\$15,771,064	\$26,930,520	\$23,337,538	\$20,087,459

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
PARKS & RECREATION	37.08	37.41	37.03	40.03
Total	37.08	37.41	37.03	40.03

COMMUNITY SERVICES AREA
PARKS AND RECREATION SERVICES

REVENUES

Charges for Services - This increase reflects projected revenue from golf related activities due to recovery from the effects of the COVID-19 pandemic.

Contributions - This increase reflects the Parks Memorials & Contributions Fund receiving one-time developer contributions in FY 2023.

Miscellaneous Revenue - This decrease reflects the one-time budget in the Open Space and Park Acquisition Millage Fund for an MDNR Trust Fund Grant which was a one-time payment in FY 2022.

Operating Transfers In – This increase is due to a transfer from the Parks Memorial Contributions Fund to the Park Maintenance & Capital Improvement Fund for parks projects.

Prior Year Surplus - This decrease reflects the use of Open Space and Park Acquisition Millage Fund fund balance for the purchase of development rights of farmland property in FY 2022 as part of the City's Greenbelt Program as well as the use of the Park Maintenance & Capital Improvement Millage Fund fund balance for various capital and maintenance projects, and the use of General Fund fund balance for the Leslie Science Center testing and remediation.

Taxes - The increase reflects a normal adjustment due to inflation.

EXPENSES

Grant/Loan Recipients - This reflects the decrease in grants for various park projects.

Personnel Services - This reflects an increase in regular wages due to contractual increases, increases in the temporary wage pay scale to be in line with Living Wage and the addition of 3.0 FTEs; a Give 365/Adopt a Park Recreation Supervisor, a Community Service Technician, and a Land Acquisition Supervisor.

Other Services – This reflects a decrease in fleet replacement costs as well as a decrease in the contract with The Conservation Fund due to the work being brought in-house, and contracted services for one-time capital projects in FY 2022.

Other Charges – The funding for Park Maintenance & Capital Improvement Fund monies for capital projects is budgeted as contingency in Other Charges. Once the project budgets are established, the budget and actual amounts will reflect appropriately in Capital Outlay.

Pass Throughs – This increase reflects transfers from the General Fund and the Parks Memorials & Contributions Fund to the Park Maintenance & Capital Improvement Millage Fund for park projects.

Capital Outlay - The funding for the Park Maintenance & Capital Improvement Millage Fund monies for capital projects is budgeted as a contingency in Other Charges. Once the project budgets are established, the budget and actual amounts will reflect appropriately in this category.

Municipal Service Charge (MSC) - A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the Parks and Recreation Services Unit would be charged \$3,061,212 in FY 2023.

**COMMUNITY SERVICES AREA
PARKS & RECREATION**

Revenues by Activity (0010 GENERAL)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
0000 REVENUE	7,052	11,099	48,978	36,365	44,236
1000 ADMINISTRATION	553,426	281,744	198,488	206,651	199,752
1646 FARMER'S MARKET	35,106	205,984	165,593	157,417	157,698
6100 FACILITY RENTALS	139,923	33,456	407,543	371,914	407,543
6231 BUHR POOL	57,205	143,510	237,667	215,443	223,443
6232 BUHR RINK	116,602	54,050	128,357	123,675	128,357
6234 VETERAN'S POOL	69,816	42,370	169,686	149,300	154,800
6235 VETERAN'S ICE ARENA	410,851	87,173	501,518	278,166	468,236
6236 FULLER POOL	144,331	172,057	406,010	348,126	377,827
6237 MACK POOL	159,563	-	174,590	172,882	156,310
6238 VETERAN'S MEETING ROOM	4,080	-	4,601	4,601	4,601
6242 ARGO LIVERY	622,451	415,779	770,834	574,890	770,834
6244 GALLUP LIVERY	300,957	292,847	560,070	468,469	560,070
6315 SENIOR CENTER OPERATIONS	55,276	5,830	84,822	35,761	62,306
6503 HURON GOLF COURSE	381,668	425,415	365,241	411,424	459,169
6504 LESLIE GOLF COURSE	780,119	1,163,345	826,150	869,708	973,325
Total	\$3,838,426	\$3,334,659	\$5,050,148	\$4,424,792	\$5,148,507

Revenues by Activity (0024 OPEN SPACE & PARK ACQ MILLAGE)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
0000 REVENUE	437,783	11,042	113,523	113,500	96,039
9024 PARK LAND ACQUISITION	3,178,675	2,984,091	5,543,946	2,862,046	2,954,977
Total	\$3,616,458	\$2,995,133	\$5,657,469	\$2,975,546	\$3,051,016

Revenues by Activity (0025 BANDEMER PROPERTY)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
0000 REVENUE	3,177	103	777	777	694
1000 ADMINISTRATION	6,570	8,379	7,650	7,800	7,650
Total	\$9,747	\$8,482	\$8,427	\$8,577	\$8,344

Revenues by Activity (0034 PARKS MEMORIALS & CONTRIBUTIONS)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
0000 REVENUE	44,614	1,440	11,021	11,000	10,385
1000 ADMINISTRATION	15,621	55,072	210,000	385,700	810,000
6970 PARK PLAN - ACTIVE RECREATION	57,247	23,892	-	-	-
9000 CAPITAL OUTLAY	101,620	153,204	15,579	15,579	-
Total	\$219,102	\$233,608	\$236,600	\$412,279	\$820,385

Revenues by Activity (0041 OPEN SPACE ENDOWMENT)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
0000 REVENUE	33,672	1,064	8,360	8,300	6,967
9024 PARK LAND ACQUISITION	-	47,734	15,000	23,867	15,000
Total	\$33,672	\$48,798	\$23,360	\$32,167	\$21,967

Revenues by Activity (0071 PARK MAINT & CAPITAL IMP MILLAGE)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
0000 REVENUE	5,184,155	4,755,392	4,973,566	5,002,306	5,150,319
1000 ADMINISTRATION	1,529	1,407	-	-	-
9000 CAPITAL OUTLAY	1,827,451	1,947,027	2,339,833	2,350,926	2,653,311
Total	\$7,013,135	\$6,703,826	\$7,313,399	\$7,353,232	\$7,803,630

Revenues by Activity (00MG MAJOR GRANTS PROGRAMS)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
0000 REVENUE	3,888	29,987	46,138	65,000	-
Total	\$3,888	\$29,987	\$46,138	\$65,000	-

**COMMUNITY SERVICES AREA
PARKS & RECREATION**

Expenses by Activity (0010 GENERAL)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	2,455,592	1,509,757	1,862,553	1,802,928	1,860,395
1646 FARMER'S MARKET	179,549	208,261	193,418	173,991	225,301
4146 FOOTBALL/SPECIAL EVENTS	6,972	689	10,570	4,000	10,635
6001 OUTDOOR ICE RINKS	9,740	1,321	-	-	-
6100 FACILITY RENTALS	333,947	254,571	351,428	290,694	378,377
6209 PARKS - MOWING	614,871	541,837	730,152	693,711	694,999
6210 OPERATIONS	381,542	456,887	717,250	750,384	696,534
6222 SNOW & ICE CONTROL	194,058	232,658	198,882	238,075	164,673
6231 BUHR POOL	276,777	178,851	297,402	285,528	346,323
6232 BUHR RINK	191,251	175,799	167,391	176,801	174,065
6234 VETERAN'S POOL	227,310	175,552	273,842	243,869	329,106
6235 VETERAN'S ICE ARENA	438,039	260,306	454,568	399,893	536,023
6236 FULLER POOL	364,862	400,835	374,518	366,663	485,723
6237 MACK POOL	370,205	149,506	329,723	324,245	394,120
6242 ARGO LIVERY	434,281	365,766	521,641	502,358	707,869
6244 GALLUP LIVERY	322,814	302,136	375,787	375,285	522,521
6315 SENIOR CENTER OPERATIONS	187,514	171,321	227,542	227,254	242,755
6328 ROW MAINTENANCE	3,715	5,841	12,509	15,946	12,763
6335 ATHLETIC FIELDS/GAME COURTS	19,657	18,236	18,471	18,671	17,879
6365 PLAYGROUND MAINTENANCE	100,562	142,588	40,966	77,684	48,497
6403 COMMUNITY OUTREACH SERVICES	183,679	172,052	177,464	174,373	179,872
6503 HURON GOLF COURSE	488,175	561,735	520,220	558,604	594,627
6504 LESLIE GOLF COURSE	937,806	1,010,802	976,886	992,601	1,105,076
9500 DEBT SERVICE	290,924	290,853	290,781	290,781	290,531
Total	\$9,013,842	\$7,588,160	\$9,123,964	\$8,984,339	\$10,018,664

Expenses by Activity (0024 OPEN SPACE & PARK ACQ MILLAGE)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
9024 PARK LAND ACQUISITION	2,401,830	1,184,404	2,960,322	1,975,079	263,165
9500 DEBT SERVICE	1,168,363	1,167,713	1,166,763	1,166,763	1,165,000
Total	\$3,570,193	\$2,352,117	\$4,127,085	\$3,141,842	\$1,428,165

Expenses by Activity (0025 BANDEMER PROPERTY)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	(83)	38	-	-	-
9018 PARK REHAB & DEVELOP MIL 95	1,284	1,332	7,000	7,000	7,000
Total	\$1,201	\$1,370	\$7,000	\$7,000	\$7,000

Expenses by Activity (0034 PARKS MEMORIALS & CONTRIBUTIONS)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	5,184	26,975	150,000	150,000	750,000
6915 PARK PLAN - MEMORIALS	7,725	-	-	-	-
6920 PARK PLAN - NEIGHBORHOOD PARKS	14,085	-	8,076	8,076	-
9000 CAPITAL OUTLAY	20,085	75,085	907,191	907,191	-
9024 PARK LAND ACQUISITION	-	-	12,000	12,000	-
Total	\$47,079	\$102,060	\$1,077,267	\$1,077,267	\$750,000

Expenses by Activity (0036 METRO EXPANSION)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
6222 SNOW & ICE CONTROL	-	-	-	-	65,000
Total	-	-	-	-	\$65,000

Expenses by Activity (0041 OPEN SPACE ENDOWMENT)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
9024 PARK LAND ACQUISITION	-	3,898	15,000	15,000	15,000
Total	-	\$3,898	\$15,000	\$15,000	\$15,000

Expenses by Activity (0071 PARK MAINT & CAPITAL IMP MILLAGE)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	539,502	505,135	940,548	926,974	719,998
1646 FARMER'S MARKET	35,330	37,670	18,000	71,925	18,000
6100 FACILITY RENTALS	54,623	23,169	110,000	74,458	110,000
6121 LESLIE SCIENCE CENTER	34,105	22,990	50,000	24,033	50,000
6123 KEMPF HOUSE	2,467	3,028	8,000	2,628	8,000
6210 OPERATIONS	781,817	769,874	837,528	812,442	786,394
6231 BUHR POOL	31,681	78,654	45,579	44,752	45,741
6232 BUHR RINK	25,883	48,855	33,079	35,188	33,239
6234 VETERAN'S POOL	35,375	23,728	46,093	36,794	46,185
6235 VETERAN'S ICE ARENA	83,844	63,849	114,092	99,809	114,185
6236 FULLER POOL	57,741	69,511	68,600	59,671	68,538
6237 MACK POOL	36,706	4,948	63,601	54,660	63,539
6242 ARGO LIVERY	19,934	15,773	43,792	43,014	43,779
6244 GALLUP LIVERY	77,709	40,906	63,792	58,834	63,778
6250 NORTHSIDE COMMUNITY CENTER	10,445	6,887	10,000	8,513	10,000
6255 SKATE PARK	2,579	603	12,500	12,111	12,500
6260 BRYANT COMMUNITY CENTER	21,073	18,547	20,000	19,868	20,000
6286 NAP VOLUNTEER OFFICE	5,704	4,369	7,500	9,868	7,500
6287 ECOLOGICAL RESTORATION	232,422	250,693	254,917	240,280	305,403
6288 ECOLOGICAL ASSESS & MONITORING	145,661	153,148	155,173	152,060	171,737
6289 OUTREACH VOLUNTEER COORDINATION	193,374	215,859	210,977	210,855	244,766
6291 SWIFT RUN DOG PARK	-	15,030	15,000	15,000	15,000
6309 GENERAL CARE	1,323,725	1,454,960	1,729,936	1,693,581	1,842,086
6315 SENIOR CENTER OPERATIONS	36,656	12,828	49,028	46,677	49,292
6335 ATHLETIC FIELDS/GAME COURTS	388,938	431,931	347,525	358,998	283,221
6340 ADOPT-A-PARK/GARDEN	79,986	87,747	85,469	85,258	148,499
6503 HURON GOLF COURSE	41,208	20,356	37,991	27,403	37,921
6504 LESLIE GOLF COURSE	25,947	20,418	42,991	41,535	42,921
6970 PARK PLAN - ACTIVE RECREATION	833,969	359,792	36,413	36,413	-
7017 CONSTRUCTION	-	10,915	1,085	1,085	-
7099 RECREATIONAL DAMS	100,746	131,402	271,359	251,068	154,124
9000 CAPITAL OUTLAY	1,091,052	789,887	4,154,636	4,161,335	2,287,284
Total	\$6,350,202	\$5,693,462	\$9,885,204	\$9,717,090	\$7,803,630

Expenses by Activity (00MG MAJOR GRANTS PROGRAMS)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1646 FARMER'S MARKET	3,888	29,987	95,000	95,000	-
6242 ARGO LIVERY	-	-	300,000	300,000	-
9009 GALLUP PARK BRIDGE REPLACEMENT	-	-	2,300,000	-	-
Total	\$3,888	\$29,987	\$2,695,000	\$395,000	-

STRATEGIC GOALS AND PERFORMANCE MEASURES

Service Area: Community Services

Area Administrator: Derek Delacourt

Service Unit: Parks & Recreation

Service Unit Manager: Josh Landefeld

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2020 Actual	FY2021 Actual	FY2022 Projected	FY2023 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Provide high quality, affordable programming opportunities.	●	●	●	●			Percentage capacity of program spaces filled	6/30/2023	97%	97%	90%	85%
							Percentage satisfied (4 out of 5 rating average) per parks satisfaction program survey	6/30/2023	91%	90%	85%	80%
Protect and restore Ann Arbor's natural areas and foster an environmental ethic among the community.	●	●	●	●			Percentage capacity of the equivalent of 5 FTE's captured through volunteer hours	6/30/2023	75%	87%	90%	95%
							Percentage of the highest quality 400 acres of natural areas where NAP staff and volunteers have performed ecological restoration activities	6/30/2023	N/A	N/A	90%	95%
Engage volunteers and make improvements and enhancements to the Park system.	●	●	●	●			Percentage of parks that have been adopted (Goal of 50%).	6/30/2023	36%	35%	40%	50%
							Percentage capacity of the equivalent of 3 FTE's captured through volunteer hours	6/30/2023	88%	52%	70%	95%
Provide a diverse number of active and passive recreation opportunities across the Parks system.	●	●	●	●			Number of admissions to each recreation facility.	6/30/2023	852,071	477,726	850,000	1,000,000
							Percentage satisfied (4 out of 5 rating average) per parks satisfaction membership survey	6/30/2023	95%	N/A	80%	80%
Provide park planning & administrative support to effectively provide a Parks system reflective of community desires and values.	●	●	●	●			Major stakeholders are involved in the recruitment, interviewing and selection of new park managers	6/30/2023	N/A	N/A	Hired	Hired
							Number of active park improvement projects (Study, design, construction)	6/30/2023	N/A	N/A	23	20

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

COMMUNITY SERVICES AREA
PARKS & RECREATION

Allocated Positions

Job Description	Job Class	FY 2023 FTE's
REC SUPERVISOR 1	190201	2.00
REC SUPERVISOR 2	190211	4.00
ADMIN ASSISTANT LEVEL 5	110054	0.85
APPLICATION SPECIALIST	401760	0.04
CIVIL ENGINEER V	401330	0.03
COMM SERVICES AREA ADMIN	403630	0.25
COMMUNICATIONS SPECIALIST	401590	0.05
CSPPSMS V	192144	1.00
CST PPSM I	112900	2.00
CST PPSM II	112910	2.00
CST PPSM III	112920	3.00
CST PPSM IV	112930	2.00
CST PPSM V	112940	5.00
ELEC & CONTROL TECH III	116234	0.01
ELEC & CONTROL TECH V	116254	0.01
GOLF MAINTENANCE SUPERINT	404200	1.00
INV CON TECH III WTP/WWTP	117600	0.01
LANDSCAPE ARCHITECT IV	401380	2.00
MARKET MANAGER	401430	1.00
NAP SUPERVISOR III	193100	1.00
NAP SUPERVISOR IV	193200	3.00
OFFICE MANAGER	403180	0.20
PARKS & REC DIRECTOR GOLF	404120	1.00
PARKS & REC SERVICES MGR	403480	1.00
PARKS & REC SRV DEP MGR	401270	1.00
PARKS & REC SRV DEP MGR	401800	1.00
PARKS MAINT/ACQ MANAGER	409999	1.00
PPSM SUPERVISOR III	192124	1.00
RECREATION SUP III	190221	3.00
SENIOR APPLICATION SPEC	401050	0.15
WATER UT MAIN SUPV IV	197470	0.01
WATER UTILITY TECH I	117400	0.01
WATER UTILITY TECH II	117410	0.03
WATER UTILITY TECH III	117420	0.04
WATER UTILITY TECH IV	117430	0.02
WATER UTILITY TECH V	117441	0.30
WTP MANAGER	401310	0.02
Total		40.03

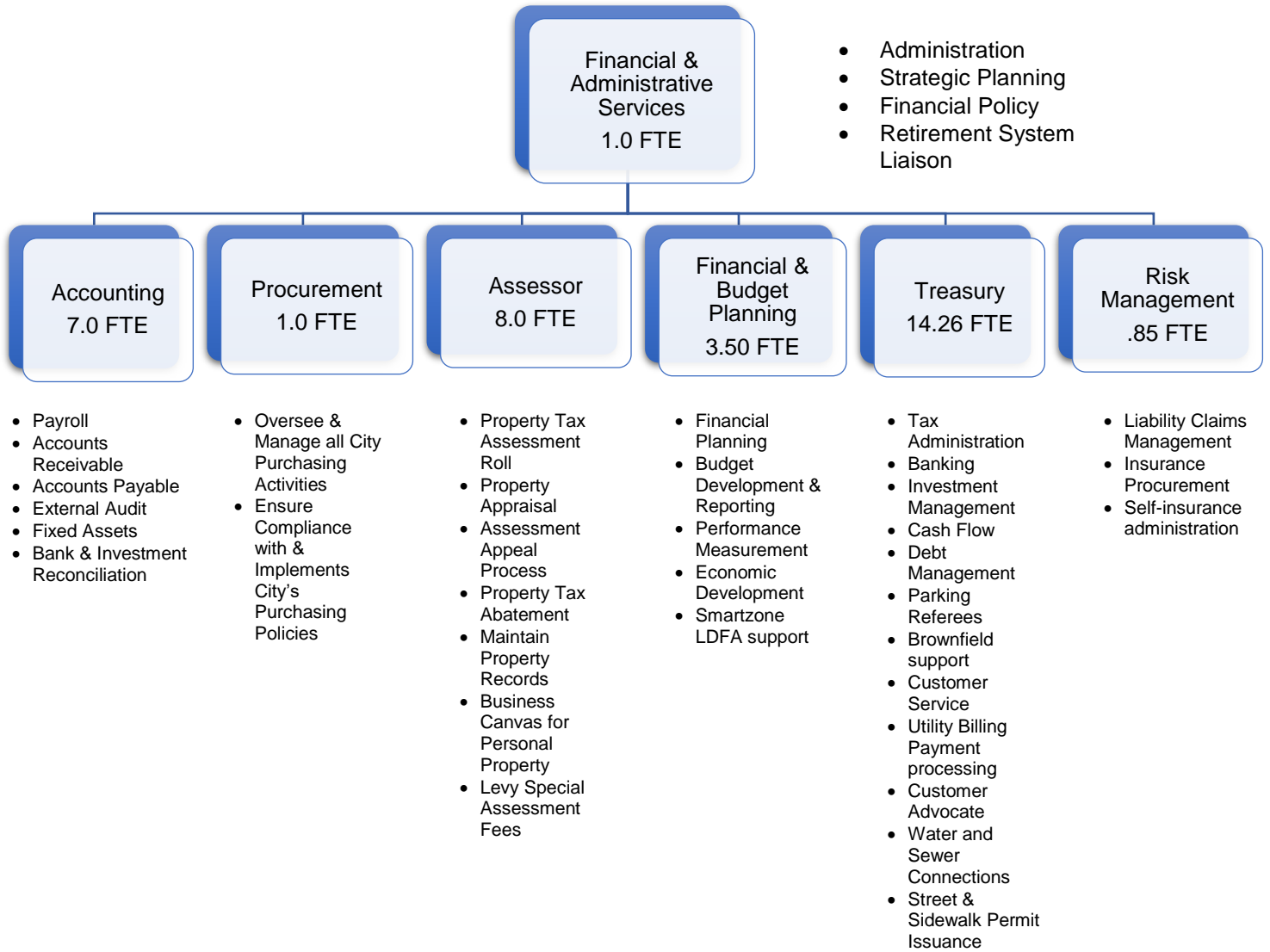
This page intentionally left blank



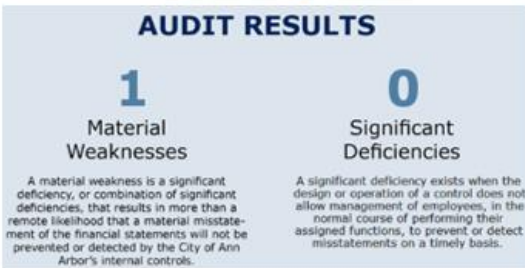
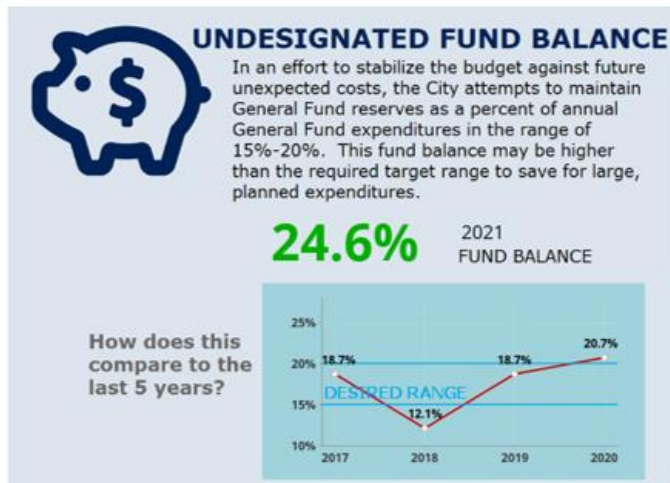
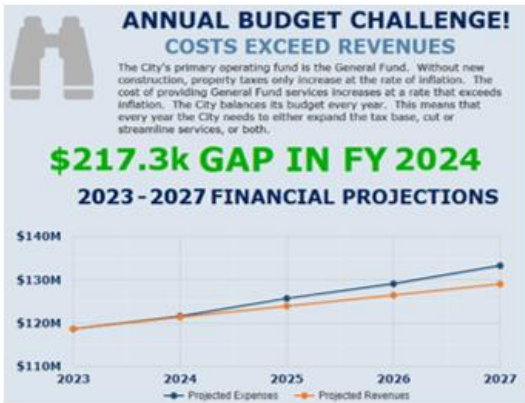
FINANCIAL & ADMINISTRATIVE SERVICES AREA

Financial & Administrative Services Area

Organization Chart



Financial & Administrative Services Area Dashboard 2021

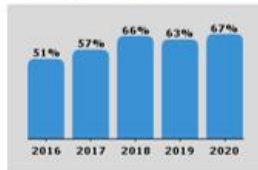


FUNDING OF RETIREMENT PLANS

The city contributes funds to retirement plans so that when an employee retires from providing services to the city, adequate funds are available to pay for their retirement benefit. A trust is utilized to invest all employer and employee contributions. When the value of the investments in the trust are less than the value of the cost of the benefits, the fund is less than 100% funded.



How does this compare to the last 5 years?



This page intentionally left blank

FINANCIAL & ADMINISTRATIVE SERVICES AREA

Revenues by Service Unit

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
ASSESSOR SERVICES	1,362	885	-	-	872
FINANCIAL & BUDGET PLANNING	20,484,468	18,835,777	19,682,621	20,648,415	20,108,364
RISK MANAGEMENT	31,643,780	28,386,974	35,607,170	30,897,243	36,098,509
TREASURY SERVICES	49,979,161	51,960,848	52,932,503	53,635,239	55,189,050
Total	\$102,108,771	\$99,184,484	\$108,222,294	\$105,180,897	\$111,396,795

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	70,394,646	70,816,913	72,603,225	74,270,254	75,284,869
RISK FUND (0057)	31,643,780	28,386,974	35,607,170	30,897,243	36,098,509
MAJOR GRANTS PROGRAMS (00MG)	4,812	(21,766)	-	-	-
COUNTY MENTAL HEALTH MILLAGE (0100)	50,437	1,770	8,857	8,900	9,375
CAPITAL SINKING FUND (0101)	15,096	593	3,042	4,500	4,042
Total	\$102,108,771	\$99,184,484	\$108,222,294	\$105,180,897	\$111,396,795

FINANCIAL & ADMINISTRATIVE SERVICES AREA

Expenses by Service Unit

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
ACCOUNTING SERVICES	831,626	823,225	895,271	878,553	842,493
ASSESSOR SERVICES	1,001,433	1,012,024	1,197,370	1,154,897	1,045,176
FINANCIAL & BUDGET PLANNING	1,066,167	901,790	1,009,310	1,022,885	1,263,346
PROCUREMENT	150,625	151,582	159,450	159,380	166,706
RISK MANAGEMENT	2,629,104	2,960,088	3,212,457	3,235,628	3,704,306
TREASURY SERVICES	3,466,574	3,595,588	3,141,314	3,182,879	3,078,260
Total	\$9,145,529	\$9,444,297	\$9,615,172	\$9,634,222	\$10,100,287

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	4,061,000	3,960,067	4,355,832	4,333,202	4,367,297
MAJOR STREET (0021)	8,552	8,847	11,510	11,469	11,204
WATER SUPPLY SYSTEM (0042)	1,184,004	1,231,262	726,909	779,597	730,878
SEWAGE DISPOSAL SYSTEM (0043)	769,082	778,735	685,786	703,501	707,921
PROJECT MANAGEMENT (0049)	44,353	49,097	74,346	74,346	77,869
RISK FUND (0057)	2,521,974	2,843,571	3,089,354	3,089,482	3,584,621
STORMWATER SEWER SYSTEM FUND (0069)	251,038	251,753	344,262	344,781	365,538
SOLID WASTE (0072)	305,526	320,965	327,173	297,844	254,959
Total	\$9,145,529	\$9,444,297	\$9,615,172	\$9,634,222	\$10,100,287

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
ACCOUNTING SERVICES	7.00	7.00	7.00	7.00
ASSESSOR SERVICES	8.00	8.00	8.00	8.00
FINANCIAL & BUDGET PLANNING	4.50	4.50	4.50	4.50
PROCUREMENT	1.00	1.00	1.00	1.00
RISK MANAGEMENT	0.85	0.85	0.85	0.85
TREASURY SERVICES	14.35	14.35	14.26	14.26
Total	35.70	35.70	35.61	35.61



FINANCIAL & ADMINISTRATIVE SERVICES AREA

ACCOUNTING SERVICES

The Accounting Services Unit is responsible for recording and reporting on all financial activity of the City in accordance with generally accepted accounting principles. This service area oversees the accounts payable, accounts receivable and payroll functions, and compiles financial information for use by other service areas, management and the public.

**FINANCIAL & ADMINISTRATIVE SERVICES AREA
ACCOUNTING SERVICES**

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PERSONNEL SERVICES	454,178	453,288	485,131	466,041	472,233
PAYROLL FRINGES	287,933	286,784	310,839	312,453	272,294
OTHER SERVICES	12,214	5,511	8,050	8,808	8,050
MATERIALS & SUPPLIES	5,570	7,095	6,234	6,234	6,234
OTHER CHARGES	71,581	70,547	85,017	85,017	83,682
EMPLOYEE ALLOWANCES	150	-	-	-	-
Total	\$831,626	\$823,225	\$895,271	\$878,553	\$842,493

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	831,626	823,225	895,271	878,553	842,493
Total	\$831,626	\$823,225	\$895,271	\$878,553	\$842,493

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
ACCOUNTING SERVICES	7.00	7.00	7.00	7.00
Total	7.00	7.00	7.00	7.00

FINANCIAL & ADMINISTRATIVE SERVICES
ACCOUNTING SERVICES UNIT

EXPENSES

Payroll Fringes - The decrease is due to the funding level of the Pension system reaching a market value in excess of 100% so therefore annual funding levels can be reduced per policy.

Municipal Service Charge (MSC) - A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the Accounting Unit would be charged \$233,683 in FY 2023.

STRATEGIC GOALS AND PERFORMANCE MEASURES

Service Area: Financial & Administrative Services

Area Administrator: Marti Praschan

Service Unit: Accounting

Service Unit Manager: Tami Cook

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2020 Actual	FY2021 Actual	FY2022 Projected	FY2023 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Ensure compliance and timely filing of the annual audit and Comprehensive Annual Financial Report			●		●	●	Receive GFOA award for excellence.	6/30/2023	Yes	Yes	Yes	Yes
							No internal control deficiencies.	6/30/2023	None	1	None	None
							No compliance issues.	6/30/2023	None	None	None	None
							Compliance filings are timely and accurate.	6/30/2023	100%	83%	100%	100%
Process payroll and tax reporting accurately and timely.	●		●		●	●	No compliance issues.	6/30/2023	None	None	None	None
							No errors in payroll processing	6/30/2023	1	None	None	None
							Staff is trained as part of succession planning and redundancy as measured by completion of AFSCME progression.	6/30/2023	Ongoing	Ongoing	Ongoing	Ongoing
							No compliance issues with IRS.	6/30/2023	None	None	None	None
Manage accounts payable and vendor maintenance accurately and timely.	●		●		●		Payments disbursed within 30 days of entry into the financial system.	6/30/2023	Yes	Yes	Yes	Yes
							<1% compliance issues with purchasing cards.	6/30/2023	1.38%	1.66%	2.72%	0.99%
			●		●		Reconciliations prepared within 30 days of month-end/quarter-end.	6/30/2023	90%	90%	90%	100%

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

FINANCIAL & ADMINISTRATIVE SERVICES AREA
ACCOUNTING SERVICES

Allocated Positions

Job Description	Job Class	FY 2023 FTE's
ACCOUNTANT I	000830	1.00
ACCOUNTANT III	401670	1.00
ACCOUNTING SERVICES MGR	403800	1.00
ADMIN ASSISTANT LVL 3	110034	2.00
ADMIN ASSISTANT LVL 5	110054	1.00
PAYROLL SPECIALIST V	114620	1.00
Total		7.00

This page intentionally left blank



FINANCIAL & ADMINISTRATIVE SERVICES AREA

ASSESSOR SERVICES

The Assessing Service Unit establishes market values on an annual basis and is responsible for tax assessing and property appraisals for all taxable property within the City. Other duties include maintaining current owner name and property addresses within the assessing database, reviewing and approving Principal Residence Exemptions, processing personal property statements, review and processing of land splits and combinations, reviewing and processing exemption applications, calculating Payments in Lieu of Taxes, establishing special assessment districts and apportioning the special assessment within that special assessment district, defending Assessed and Taxable Values before the Michigan Tax Tribunal and assisting other service areas and service units within the City with valuation, real estate and property taxation issues.

FINANCIAL & ADMINISTRATIVE SERVICES AREA
ASSESSOR SERVICES

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
CHARGES FOR SERVICES	1,362	885	-	-	872
Total	\$1,362	\$885	-	-	\$872

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	1,362	885	-	-	872
Total	\$1,362	\$885	-	-	\$872

**FINANCIAL & ADMINISTRATIVE SERVICES AREA
ASSESSOR SERVICES**

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PERSONNEL SERVICES	456,248	516,247	601,216	572,024	527,882
PAYROLL FRINGES	294,976	298,470	357,327	342,775	306,222
OTHER SERVICES	91,686	33,640	57,741	58,025	58,041
MATERIALS & SUPPLIES	19,339	18,962	21,162	21,162	21,162
OTHER CHARGES	131,384	131,305	143,124	144,111	117,469
EMPLOYEE ALLOWANCES	7,800	13,400	16,800	16,800	14,400
Total	\$1,001,433	\$1,012,024	\$1,197,370	\$1,154,897	\$1,045,176

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	1,001,433	1,012,024	1,197,370	1,154,897	1,045,176
Total	\$1,001,433	\$1,012,024	\$1,197,370	\$1,154,897	\$1,045,176

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
ASSESSOR SERVICES	8.00	8.00	8.00	8.00
Total	8.00	8.00	8.00	8.00

FINANCIAL & ADMINISTRATIVE SERVICES
ASSESSOR SERVICES UNIT

EXPENSES

Personnel Services - The decrease is due to staff turnover in FY 2022 in the Assessor Services Unit.

Payroll Fringes – The decrease is due to the funding level of the Pension system reaching a market value in excess of 100% so therefore annual funding levels can be reduced per policy.

Other Charges - The decrease is due to a reduction in IT costs in FY 2023.

Municipal Service Charge (MSC) - A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the Assessor Services Unit would be charged \$337,231 in FY 2023.

STRATEGIC GOALS AND PERFORMANCE MEASURES

Service Area: Financial & Administrative Services

Area Administrator: Marti Praschan

Service Unit: Assessing

Service Unit Manager: Jerry Markey

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2020 Actual	FY2021 Actual	FY2022 Projected	FY2023 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Appraise all real & personal property annually.			●		●		10% of properties reviewed annually	6/30/2023	10%	10%	10%	10%
							Equalization factor of 1.00 (see below for definition)	April 2023 County Equalization & May 2023 State Equalization	1.00	1.00	1.00	1.00
Preparation and defense of assessment appeals, Board of Review, Michigan Tax Tribunal, and State Tax Commission proceedings.			●				Board of Review Appeals Heard / Processed at MBOR, JBOR & DBOR; Board of Review Decisions Mailed Within Two Weeks of the End of Board of Review	3rd week of March for March BOR/ Tuesday following third Monday in July for JBOR/ Tuesday following second Tuesday in December for DBOR	100%	100%	100%	100%
							Full Tribunal Appeals answered within 28 days of notification	6/30/2023	100%	100%	100%	100%
							All valuation disclosures are filed 21 days or greater from hearing date	6/30/2023	100%	100%	100%	100%
Analyze and review property sales, ownership data and legal descriptions.					●		Process All Sales Data, Change of Ownership, Principal Residence Exemptions, Legal Description Adjustments Within 45 days of Notification	6/30/2023	Daily & within 30 days from county receipt	Daily & within 45 days from county receipt	Daily & within 45 days from county receipt	Daily & within 45 days from county receipt
Handle customer inquiries and information requests.	●						Online data updated daily	6/30/2023	Yes	Yes	Yes	Yes
					●		Answer customer requests within 1 business day	6/30/2023	100%	95%	100%	100%
							Adhoc requests performed within 3 business days	6/30/2023	100%	100%	100%	100%

Equalization Factor Definition - Washtenaw County can apply a factor to the City's Assessments if the value change is not properly calculated. A factor of 1.00 affirms assessed values are calculated properly.

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

FINANCIAL & ADMINISTRATIVE SERVICES AREA
ASSESSOR SERVICES

Allocated Positions

Job Description	Job Class	FY 2023 FTE's
ADMIN ASSISTANT LVL 3	110034	1.00
ASSESSOR SERVICES MANAGER	403220	1.00
DEPUTY ASSESSOR	403430	1.00
PROPERTY APPRAISER III	115000	1.00
REAL PROPERTY APPRAISER I	119180	4.00
Total		8.00



FINANCIAL & ADMINISTRATIVE SERVICES AREA

FINANCIAL & BUDGET PLANNING

The Financial & Budget Planning Service Unit is responsible for strategic financial planning, coordinating the annual budget process, supporting economic development initiatives and acting as a resource for Citywide issues related to financial management.

FINANCIAL & ADMINISTRATIVE SERVICES AREA
FINANCIAL & BUDGET PLANNING

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
CHARGES FOR SERVICES	153,476	117,364	-	-	-
FINES & FORFEITS	252	350	-	-	-
INTERGOVERNMENTAL REVENUES	13,822,138	13,892,143	14,148,249	14,927,387	14,497,571
INTRAGOVERNMENTAL SALES	4,686,628	4,836,818	5,025,247	5,028,823	5,172,379
INVESTMENT INCOME	1,774,364	(49,582)	471,051	576,729	399,327
MISCELLANEOUS REVENUE	47,262	38,028	38,074	114,384	39,087
TAXES	348	656	-	1,092	-
Total	\$20,484,468	\$18,835,777	\$19,682,621	\$20,648,415	\$20,108,364

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	20,414,123	18,855,180	19,670,722	20,635,015	20,094,947
MAJOR GRANTS PROGRAMS (00MG)	4,812	(21,766)	-	-	-
COUNTY MENTAL HEALTH MILLAGE (0100)	50,437	1,770	8,857	8,900	9,375
CAPITAL SINKING FUND (0101)	15,096	593	3,042	4,500	4,042
Total	\$20,484,468	\$18,835,777	\$19,682,621	\$20,648,415	\$20,108,364

FINANCIAL & ADMINISTRATIVE SERVICES AREA
FINANCIAL & BUDGET PLANNING

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PERSONNEL SERVICES	341,909	375,891	384,767	391,434	401,846
PAYROLL FRINGES	166,270	178,687	173,439	159,796	238,808
OTHER SERVICES	162,671	113,604	100,692	121,215	192,662
MATERIALS & SUPPLIES	2,339	1,443	1,590	2,038	1,590
OTHER CHARGES	391,678	230,675	347,262	347,262	427,300
EMPLOYEE ALLOWANCES	1,300	1,490	1,560	1,140	1,140
Total	\$1,066,167	\$901,790	\$1,009,310	\$1,022,885	\$1,263,346

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	1,066,167	901,790	1,009,310	1,022,885	1,263,346
Total	\$1,066,167	\$901,790	\$1,009,310	\$1,022,885	\$1,263,346

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
FINANCIAL & BUDGET PLANNING	4.50	4.50	4.50	4.50
Total	4.50	4.50	4.50	4.50

**FINANCIAL & ADMINISTRATIVE SERVICES
FINANCIAL & BUDGET PLANNING SERVICES UNIT**

REVENUES

Intergovernmental Revenues – This reflects an increase in State Shared Revenue for FY 2023.

Intragovernmental Sales - This reflects an increase in Municipal Service Charges paid by other funds to the General Fund for payroll reimbursement.

Investment Income - The decrease reflects a lower rate of return on investments.

EXPENSES

Payroll Fringes – The increase is due to staff turnover in FY 2022. Outgoing employees had opted for the medical waivers rather than full medical benefits, which are now budgeted for new staff.

Other Services – This reflects funding for an economic advisor and a contracted grant analyst position for FY 2023.

Other Charges – This reflects an increase in contributions to retiree healthcare due to retirements in the Finance area as well as increased IT costs.

Municipal Service Charge (MSC) – A cost allocation study was performed in order to more effectively allocate the City’s administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the Financial and Budget Planning Services Unit would be charged \$428,719 in FY 2023.

STRATEGIC GOALS AND PERFORMANCE MEASURES

Service Area: Financial & Administrative Services

Area Administrator: Marti Praschan

Service Unit: Budget & Administration

Service Unit Manager: Kim Buselmeier

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2020 Actual	FY2021 Actual	FY2022 Projected	FY2023 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Lead the Development of the City-wide Budget (2 year plan).	●	●	●	●	●	●	Receive GFOA award	12/31/2022	Yes	Yes	Yes	Yes
							Fund balances meet policy requirements	6/30/2023	Yes	Yes	Yes	Yes
Accurately Forecast the Year-end Financial Performance.			●		●		April forecast for year-end audit is within 1% of year-end actual results	6/30/2023	-3.3%	0.0003%	1.0%	1.0%
Support the Operating Units with Expert Financial Analysis and Reporting.			●			●	Finance participation in labor negotiations	6/30/2023	Limited	Limited	Limited	Yes
							Review 5% of GFOA best practices annually	6/30/2023	6.4%	6.4%	5.0%	5.0%

Please refer to the Information Pages: The Budget Process section for details regarding the strategic goals listed within the above performance metrics.

FINANCIAL & ADMINISTRATIVE SERVICES AREA
FINANCIAL & BUDGET PLANNING

Allocated Positions

Job Description	Job Class	FY 2023 FTE's
BUDGET & FINANCE SUPERVIS	404530	1.00
BUDGET ANALYST	000400	1.00
FIN ANALYST-BUDGET	403340	1.00
FINANCIAL & ADMIN AREA AD	403520	1.00
RISK SPEC/ASST TO CFO	000320	0.50
Total		4.50



FINANCIAL & ADMINISTRATIVE SERVICES AREA

PROCUREMENT

The Procurement Unit is responsible for ensuring the City's procurement policies and procedures are being followed. The Unit also provides surplus property disposition and general and administrative support in the preparation, reconciliation, and reporting of the City's procurement of goods and services.

**FINANCIAL & ADMINISTRATIVE SERVICES AREA
PROCUREMENT**

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PERSONNEL SERVICES	89,717	90,376	91,697	91,698	91,697
PAYROLL FRINGES	42,788	45,217	50,561	50,320	49,928
OTHER SERVICES	2,391	314	7,855	7,989	7,905
MATERIALS & SUPPLIES	6,104	6,134	5,914	5,950	5,914
OTHER CHARGES	9,625	9,541	3,423	3,423	11,262
Total	\$150,625	\$151,582	\$159,450	\$159,380	\$166,706

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	150,625	151,582	159,450	159,380	166,706
Total	\$150,625	\$151,582	\$159,450	\$159,380	\$166,706

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
PROCUREMENT	1.00	1.00	1.00	1.00
Total	1.00	1.00	1.00	1.00

**FINANCIAL & ADMINISTRATIVE SERVICES
PROCUREMENT SERVICES UNIT**

EXPENSES

Other Charges – This reflects an increase in IT costs for FY 2023.

Municipal Service Charge (MSC) - A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the Procurement Unit would be charged \$40,017 in FY 2023.

STRATEGIC GOALS AND PERFORMANCE MEASURES

Service Area: Financial & Administrative Services

Area Administrator: Marti Praschan

Service Unit: Procurement

Service Unit Manager: Colin Spencer

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2020 Actual	FY2021 Actual	FY2022 Projected	FY2023 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Maintaining internal purchasing compliance through adherence to established policies and procedures.	●		●		●		100% of Required Forms collected.	Quarterly	100%	100%	100%	100%
							PO's processed or updated with the department within 24 hrs.	Quarterly	100%	100%	100%	100%
Managing the City's formal solicitation process.	●		●	●	●		No formal protests of solicitations.	Quarterly	4	1	2	0
							Average response rate of 3 or more vendors per solicitation per fiscal year.	Quarterly	3.66	4.38	2.75	>3
Serving as the initial point of contact for potential vendors and service providers.	●			●	●		100% on time (or better) FOIA responses.	Quarterly	100%	100%	100%	100%
Administration of the City's "before purchase" Purchasing Card (P-Card) process.	●		●		●		Submission/entry of P-Card applications into Chase system within 24 hrs.	Quarterly	100%	100%	100%	100%

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

FINANCIAL & ADMINISTRATIVE SERVICES AREA
PROCUREMENT

Allocated Positions

Job Description	Job Class	FY 2023 FTE's
PURCHASING MANAGER	404210	1.00
Total		1.00

This page intentionally left blank



FINANCIAL & ADMINISTRATIVE SERVICES AREA

RISK MANAGEMENT

The Risk Management Unit, in conjunction with the Insurance Board and the Treasury Unit, is responsible for management of the City's self-insurance program. This includes securing property, general liability and other insurance coverage, managing and investigating claims in conjunction with a third-party administrator, identifying and working to mitigate potential risks, and management of the Risk Fund.

**FINANCIAL & ADMINISTRATIVE SERVICES AREA
RISK MANAGEMENT**

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
CHARGES FOR SERVICES	28,531,030	25,714,518	31,942,771	28,956,073	33,721,463
CONTRIBUTIONS	2,147,120	2,229,468	1,460,000	1,515,751	1,920,000
INVESTMENT INCOME	472,728	17,915	113,119	108,948	98,046
MISCELLANEOUS REVENUE	492,902	425,073	300,000	316,471	325,000
OPERATING TRANSFERS IN	-	-	-	-	34,000
PRIOR YEAR SURPLUS	-	-	1,791,280	-	-
Total	\$31,643,780	\$28,386,974	\$35,607,170	\$30,897,243	\$36,098,509

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
RISK FUND (0057)	31,643,780	28,386,974	35,607,170	30,897,243	36,098,509
Total	\$31,643,780	\$28,386,974	\$35,607,170	\$30,897,243	\$36,098,509

FINANCIAL & ADMINISTRATIVE SERVICES AREA
RISK MANAGEMENT

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PERSONNEL SERVICES	171,772	187,433	196,593	220,361	194,275
PAYROLL FRINGES	42,424	45,522	50,047	49,535	47,695
OTHER SERVICES	598,836	566,346	615,639	604,289	852,060
OTHER CHARGES	1,816,013	2,160,709	2,350,100	2,361,365	2,610,198
EMPLOYEE ALLOWANCES	59	78	78	78	78
Total	\$2,629,104	\$2,960,088	\$3,212,457	\$3,235,628	\$3,704,306

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	107,130	116,517	123,103	146,146	119,685
RISK FUND (0057)	2,521,974	2,843,571	3,089,354	3,089,482	3,584,621
Total	\$2,629,104	\$2,960,088	\$3,212,457	\$3,235,628	\$3,704,306

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
RISK MANAGEMENT	0.85	0.85	0.85	0.85
Total	0.85	0.85	0.85	0.85

**FINANCIAL & ADMINISTRATIVE SERVICES
RISK MANAGEMENT SERVICES UNIT**

REVENUES

Charges for Services - The revenue increase is generated from higher charges to departments for active and retiree health care.

Contributions - The increase reflects additional prescription reimbursements.

Investment Income - The decrease reflects a lower rate of return on investments.

Operating Transfers In - This reflects a one-time transfer from the General Fund in FY 2023.

Prior Year Surplus - The decrease is due to a planned use of fund balance in FY 2022.

EXPENSES

Other Services - This relates to an increase in workers comp payments expected in FY 2023.

Other Charges - This relates to an increase in the Municipal Service Charge and an increase in property and liability insurance premiums.

FINANCIAL & ADMINISTRATIVE SERVICES AREA
RISK MANAGEMENT

Allocated Positions

Job Description	Job Class	FY 2023 FTE's
TREASURY SERVICES MGR	403470	0.10
ASST TREASURY SRVS MGR	401090	0.25
RISK SPEC/ASST TO CFO	000320	0.50
Total		0.85

This page intentionally left blank



FINANCIAL & ADMINISTRATIVE SERVICES AREA

TREASURY SERVICES

The Treasury Services Unit oversees the collection and distribution of City revenues, such as property taxes, parking ticket revenues, and special assessments. This unit is also responsible for investment portfolio management, cash flow management, bond issuance, risk management, and adjudicating contested parking tickets. Additionally, this unit manages the City's Customer Service function. Customer Service processes payments, performs utility billing, answers all general calls to the City, issues various permits, and manages citizen service requests.

FINANCIAL & ADMINISTRATIVE SERVICES AREA
TREASURY SERVICES

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
CHARGES FOR SERVICES	114,163	119,438	121,551	121,551	126,048
FINES & FORFEITS	263,343	291,924	307,138	307,138	307,138
MISCELLANEOUS REVENUE	2,715	2,149	4,269	339	4,132
TAXES	49,598,940	51,547,337	52,499,545	53,206,211	54,751,732
Total	\$49,979,161	\$51,960,848	\$52,932,503	\$53,635,239	\$55,189,050

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	49,979,161	51,960,848	52,932,503	53,635,239	55,189,050
Total	\$49,979,161	\$51,960,848	\$52,932,503	\$53,635,239	\$55,189,050

**FINANCIAL & ADMINISTRATIVE SERVICES AREA
TREASURY SERVICES**

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PERSONNEL SERVICES	983,715	1,017,065	1,128,890	1,106,011	1,031,659
PAYROLL FRINGES	560,442	626,234	677,577	689,619	624,260
OTHER SERVICES	144,767	160,745	100,666	130,827	102,009
MATERIALS & SUPPLIES	73,777	96,747	84,356	86,606	86,856
OTHER CHARGES	652,350	612,139	682,037	702,037	753,199
PASS THROUGHS	1,050,996	1,081,956	467,087	467,087	479,576
EMPLOYEE ALLOWANCES	527	702	701	692	701
Total	\$3,466,574	\$3,595,588	\$3,141,314	\$3,182,879	\$3,078,260

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	904,019	954,929	971,328	971,341	929,891
MAJOR STREET (0021)	8,552	8,847	11,510	11,469	11,204
WATER SUPPLY SYSTEM (0042)	1,184,004	1,231,262	726,909	779,597	730,878
SEWAGE DISPOSAL SYSTEM (0043)	769,082	778,735	685,786	703,501	707,921
PROJECT MANAGEMENT (0049)	44,353	49,097	74,346	74,346	77,869
STORMWATER SEWER SYSTEM FUND (0069)	251,038	251,753	344,262	344,781	365,538
SOLID WASTE (0072)	305,526	320,965	327,173	297,844	254,959
Total	\$3,466,574	\$3,595,588	\$3,141,314	\$3,182,879	\$3,078,260

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
TREASURY SERVICES	14.35	14.35	14.26	14.26
Total	14.35	14.35	14.26	14.26

**FINANCIAL & ADMINISTRATIVE SERVICES
TREASURY SERVICES UNIT**

REVENUES

Taxes - General Fund property taxes are projected to increase in FY 2023.

EXPENSES

Personnel Services – This reflects a decrease due to staff turnover in the Treasury Services unit.

Payroll Fringes - The decrease is due to the funding level of the Pension system reaching a market value in excess of 100% so therefore annual funding levels can be reduced per policy.

Other Charges - This reflects increased IT costs and retiree healthcare costs.

Municipal Service Charge (MSC) - A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the Treasury Services Unit would be charged \$159,379 in FY 2023.

STRATEGIC GOALS AND PERFORMANCE MEASURES

Service Area: Financial & Administrative Services

Area Administrator: Marti Praschan

Service Unit: Treasury, Risk Management, & Customer Service

Service Unit Manager: Michael Pettigrew

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2020 Actual	FY2021 Actual	FY2022 Projected	FY2023 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Our employees interact with our customers and provide excellent customer service.	●		●	●	●		% of days in quarter where daily variance >\$10	6/30/2023	N/A	N/A	N/A	0%
							Customer Satisfaction is >90%	6/30/2023	80%	80%	87%	90%
Collect payments for tax, parking citations, utilities, and invoices.	●	●	●	●	●		Less than 15% of all collections are manual over-the-counter transactions	6/30/2023	12%	11%	12%	14%
							Cash collection locations are audited for internal control compliance at least once every two years (50% annually)	6/30/2023	89%	85%	89%	100%
Manage cash to ensure sufficient liquidity and maximize investment returns.	●		●		●		Cash flow forecasting accuracy is within 1% as compared to actual results. The goal is to maintain sufficient liquidity to pay the bills while maximizing the amount of money that can be invested	6/30/2023	0.54%	0.18%	0.01%	1.00%
Manage risk to minimize cost, promote safety, and handle claims efficiently.	●		●		●		Claim volume is less than 1.2 claims per 10,000 of population	6/30/2023	0.66	1.77	0.36	1.20
							Claim expense is less than \$0.91 per capita	6/30/2023	\$ 0.66	\$ 0.15	\$ 0.05	\$ 0.91

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

FINANCIAL & ADMINISTRATIVE SERVICES AREA
TREASURY SERVICES

Allocated Positions

Job Description	Job Class	FY 2023 FTE's
TREASURY SERVICES MGR	403470	0.90
ADMIN ASSISTANT LVL 1	110014	1.00
ADMIN ASSISTANT LVL 3	110034	1.00
ADMIN ASSISTANT LVL 4	110044	2.00
ADMIN ASSISTANT LVL 5	110054	4.61
ASST TREASURY SRVS MGR	401090	0.75
ASST. TREASURER/CUSTOM IV	195200	1.00
FINANCIAL OP & CONTROL AN	401250	1.00
PARKING REFEREE	401200	2.00
Total		14.26

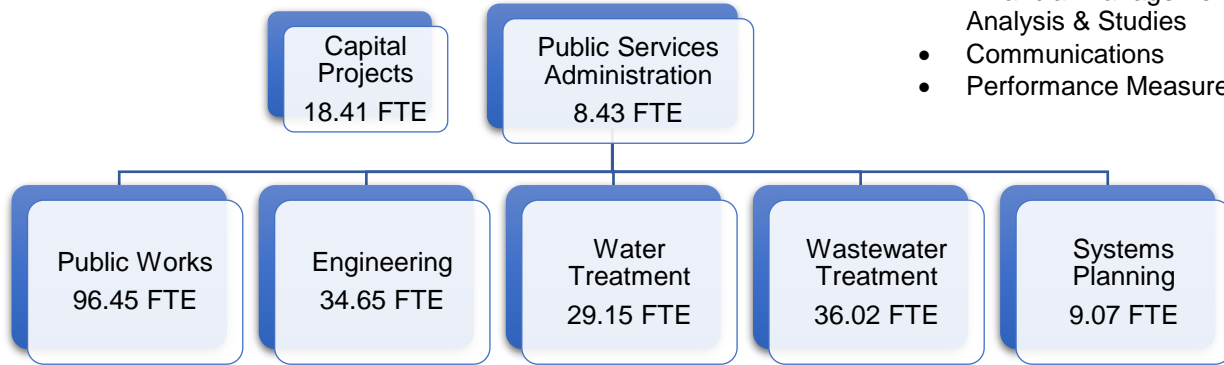


PUBLIC SERVICES AREA

Public Services Area

Organization Chart

- Administration
- Strategic Planning
- Service Area Policies and Procedures
- Financial Management/Rate Analysis & Studies
- Communications
- Performance Measurement



- Wastewater & Stormwater Collection System
- Water Distribution
- Meters and Cross Connection Inspection
- Street Maintenance
- Street Tree Maintenance
- The Urban Forest
- Solid Waste

- Street, Bridge & Utility Improvement Projects
- Sidewalk Repair Program
- Construction Inspection
- Transportation Engineering
- Infrastructure Records & Drawings
- Street Lane Closure & Parking Lane Permits
- Right-of-Way Inspection
- Transportation Planning
- Pavement Markings
- Traffic Signs & Signals
- Street Light Maintenance

- Water Treatment
- Plant Engineering
- Water System Operation & Monitoring
- Dam & Hydropower Operations & Management
- Environmental Laboratory Services (Water, Wastewater & Storm Sewer)
- Water Quality & Pressure Inquiries
- After hours Call Center
- Storage Tank & Pump Station Operation & Maintenance
- Tele-comm Infrastructure Management

- Wastewater Treatment
- Plant Engineering
- Lift Station Operations & Maintenance
- Industrial Pre-treatment Program
- Laboratory Services

- GIS Management
- Capital Improvement Plan Programming
- Asset Management
- Development Review
- Soil Erosion & Sedimentation Control
- Floodplain, Creekshed & Water Resources Programs, Planning & Policies
- Systems (Natural & Constructed) Standards & Studies, Programs, Planning, & Policies
- Utility Systems Modeling
- Community Engagement

The Public Services Area is comprised of six Service Area Units: Administration, Engineering, Systems Planning, Public Works, Water Treatment Services and Wastewater Treatment Services. These Service Units provide the organization with a broad array of services such as: Solid Waste and Recycling, Water, Wastewater & Stormwater Services, Engineering, Project Inspection, and Transportation Planning. *Note: Capital Projects is not a Service Unit. It represents the partial FTE allocations to support the design and management of capital projects.

Public Services Area Dashboard 2021

IMPROVING OUR ROADS

44%
OF OUR ROADS ARE RATED GOOD TO EXCELLENT CONDITION

131.6 miles
LANE MILES OF OUR ROADS WERE FIXED OR MAINTAINED IN 2021. THAT'S 20% OF ALL OUR ROADS.

LOOKING AHEAD
BY 2026, INCREASE THE NUMBER OF ROADS RATED GOOD TO EXCELLENT BY APPROXIMATELY 20%.

GETTING AROUND ANN ARBOR

Percentage of people satisfied based on 2020 National Citizen Survey (goal: 90% or better)

TRAVEL BY BICYCLE *	60%
PATHS AND WALKING TRAILS **	91%
OVERALL EASE OF TRAVEL *	61%
EASE OF WALKING **	83%

* Similar to the national benchmark ** Higher than the national benchmark

THE CITY HAS **438 MILES** OF SIDEWALKS. IN 2021 WE INSPECTED **112 MILES** AND MADE REPAIRS WHERE NEEDED

20 SEVERE INJURY CRASHES IN 2020 (7 OF WHICH INVOLVED PEDESTRIANS)*

OUR GOAL = 0 SEVERE INJURY CRASHES BY 2025

*PER THE 2011-2020 ANNUAL CRASH REVIEW

OUR DRINKING WATER QUALITY

82% Citizens were satisfied by water quality. **LOOKING AHEAD**, our goal is a score of 90%.

Ann Arbor water meets all safe drinking water levels/standards.

TAKING CARE OF OUR TRASH

Diversion Rate Since FY FY 2018

Fiscal Year	Total Tons	Composted	Recycled*	Trash**	Diversion Rate
Total (FY18)	~78,000	~10,000	~12,000	~56,000	~28%
Total (FY19)	~78,000	~12,000	~14,000	~52,000	~30%
Total (FY20)	~75,000	~12,000	~14,000	~49,000	~33%
Total (FY21)	~72,000	~12,000	~12,000	~48,000	~32%

*Recycled tonnage has residuals removed
** Trash tonnage has residuals added to it

SINCE FY 2018, WE KEPT 32% OF OUR TRASH FROM GOING TO THE LANDFILL

RECYCLED
30,967 TONS

COMPOSTED
31,210 TONS

PERCENT OF CITIZENS WHO RATED OUR SERVICE EXCELLENT OR GOOD

Garbage Collection 89%
Recycling 81%
Yard waste pick up 81%

(SIMILAR TO THE NATIONAL BENCHMARK!)

SANITARY SEWAGE SPILLS

6 in 2021 (5 IN 2020)

This page intentionally left blank

PUBLIC SERVICES AREA

Revenues by Service Unit

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
ADMINISTRATION	106,599,196	102,363,388	112,079,315	120,547,373	129,020,242
CAPITAL PROJECTS	200,000	589,200	45,762,250	2,152,102	56,572,631
ENGINEERING	7,429,524	7,838,393	12,569,444	9,569,984	23,459,438
PUBLIC WORKS	18,293,328	19,632,098	23,065,583	19,648,783	22,594,297
SYSTEMS PLANNING	199,777	221,894	165,000	211,500	165,000
WASTEWATER TREATMENT	43,107	36,721	-	107,200	-
WATER TREATMENT	1,316,609	1,447,413	456,415	1,163,865	537,357
Total	\$134,081,541	\$132,129,107	\$194,098,007	\$153,400,807	\$232,348,965

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
MAINTENANCE FACILITY (0004)	36,218	907	-	4,000	-
GENERAL (0010)	2,543,053	2,610,690	3,162,734	2,808,365	2,975,450
CENTRAL STORES (0011)	1,066,769	938,772	1,316,075	1,047,476	1,420,136
MAJOR STREET (0021)	11,838,896	12,192,034	12,860,813	12,632,393	22,950,632
LOCAL STREET (0022)	3,176,958	3,243,130	3,427,224	3,390,211	7,266,497
METRO EXPANSION (0036)	563,999	463,688	499,177	472,650	481,713
WATER SUPPLY SYSTEM (0042)	30,891,129	29,559,474	32,972,839	33,505,925	33,054,709
SEWAGE DISPOSAL SYSTEM (0043)	33,749,785	31,636,227	34,559,156	34,291,868	32,376,315
PROJECT MANAGEMENT (0049)	3,480,907	3,364,926	5,937,426	5,609,714	5,856,509
CEMETERY PERPETUAL CARE (0054)	10,650	1,575	-	-	-
ELIZABETH R. DEAN TRUST FUND (0055)	101,796	(2,229)	61,403	25,000	61,442
WHEELER CENTER (0058)	624,686	591,715	782,426	3,500	689,477
ALTERNATIVE TRANSPORTATION (0061)	671,807	762,201	657,157	657,710	802,839
STREET, BRIDGE & SIDEWALK MILLAGE (0062)	12,742,704	12,951,836	16,984,200	22,232,948	30,304,337
STORMWATER SEWER SYSTEM FUND (0069)	13,258,525	13,170,437	13,882,093	13,483,874	13,999,525
SOLID WASTE (0072)	18,604,621	18,069,304	20,277,491	18,997,351	23,225,119
SEWER REVENUE BONDS (0075)	(193,164)	(5,791)	-	-	-
STORM SEWER REVENUE BONDS (0081)	(27,520)	(889)	-	-	-
STORM SEWER REVENUE BONDS (0082)	100	3	9,205,000	14	6,982,000
DEVELOPER OFFSET MITIGATION (0084)	772,243	995,635	1,018,035	1,505,000	856,135
SEWER BOND PENDING SERIES (0088)	4	-	18,274,000	-	18,220,000
WATER PENDING BOND SERIES (0089)	75	3	14,516,000	-	26,530,000
WATER PLANT FINANCING (0092)	(888)	(31)	-	-	-
WATER REVENUE BONDS (0093)	(128,295)	(4,080)	-	-	-
WATER BOND FUTURE 2019 SERIES (0095)	(535,996)	(19,677)	-	-	-
WATER PENDING BOND SERIES (0096)	(207,755)	536,737	-	-	-
GENERAL CAPITAL FUND (00CP)	571,709	572,057	772,292	574,268	955,728
COUNTY MENTAL HEALTH MILLAGE (0100)	468,525	500,453	500,000	500,000	540,000
SIDEWALK CONSTRUCTION MILLAGE (0102)	-	-	2,432,466	1,658,540	2,800,402
Total	\$134,081,541	\$132,129,107	\$194,098,007	\$153,400,807	\$232,348,965

PUBLIC SERVICES AREA

Expenses by Service Unit

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
ADMINISTRATION	16,450,983	5,925,380	17,077,555	15,974,447	18,326,302
CAPITAL PROJECTS	687,373	904,527	66,624,649	61,003,394	104,558,686
ENGINEERING	14,888,531	14,047,556	16,209,991	14,864,420	19,317,573
PUBLIC WORKS	31,740,345	33,821,310	42,741,116	37,617,309	37,573,527
SYSTEMS PLANNING	2,548,741	2,591,269	3,196,367	2,754,604	3,520,458
WASTEWATER TREATMENT	15,808,247	15,292,209	17,530,488	16,202,436	18,084,901
WATER TREATMENT	11,952,948	13,316,652	14,034,487	14,259,402	16,190,612
Total	\$94,077,168	\$85,898,903	\$177,414,653	\$162,676,012	\$217,572,059

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	6,819,275	5,087,559	6,128,906	5,718,075	5,813,267
CENTRAL STORES (0011)	943,305	922,811	1,316,075	1,121,616	1,410,100
MAJOR STREET (0021)	9,562,744	8,479,619	13,024,467	10,440,884	22,939,428
LOCAL STREET (0022)	2,241,423	2,398,005	2,473,784	2,377,157	7,266,497
METRO EXPANSION (0036)	254,028	346,785	499,177	400,150	416,713
WATER SUPPLY SYSTEM (0042)	19,608,917	19,111,159	24,812,124	24,365,359	25,532,766
SEWAGE DISPOSAL SYSTEM (0043)	23,183,749	21,937,066	28,369,806	25,026,097	27,277,680
PROJECT MANAGEMENT (0049)	3,269,455	3,699,259	5,813,523	5,622,060	5,778,640
CEMETERY PERPETUAL CARE (0054)	-	660	-	-	-
ELIZABETH R. DEAN TRUST FUND (0055)	21,925	31,939	61,403	68,516	61,442
ART IN PUBLIC PLACES (0056)	124,392	-	-	-	-
WHEELER CENTER (0058)	449,465	450,440	592,577	485,512	497,241
ALTERNATIVE TRANSPORTATION (0061)	445,362	353,104	487,376	139,127	702,461
STREET, BRIDGE & SIDEWALK MILLAGE (0062)	850,722	1,022,483	5,000,492	16,861,004	30,304,337
STORMWATER SEWER SYSTEM FUND (0069)	7,142,389	7,463,624	9,459,769	8,425,994	10,639,363
SOLID WASTE (0072)	18,041,444	13,184,554	20,225,257	17,827,500	22,919,722
STORM SEWER REVENUE BONDS (0082)	-	-	5,818,714	9,833,189	6,982,000
DEVELOPER OFFSET MITIGATION (0084)	(2,250)	-	-	-	-
SEWER BOND PENDING SERIES (0088)	-	-	30,916,755	12,541,340	18,220,000
WATER PENDING BOND SERIES (0089)	-	-	12,155,509	18,729,062	26,530,000
WATER PENDING BOND SERIES (0096)	(1)	-	712,134	-	-
GENERAL CAPITAL FUND (00CP)	668,777	245,041	1,705,784	1,091,870	940,000
MAJOR GRANTS PROGRAMS (00MG)	12,631	319	5,855,605	-	-
COUNTY MENTAL HEALTH MILLAGE (0100)	439,416	1,164,476	500,000	500,000	540,000
SIDEWALK CONSTRUCTION MILLAGE (0102)	-	-	1,485,416	1,101,500	2,800,402
Total	\$94,077,168	\$85,898,903	\$177,414,653	\$162,676,012	\$217,572,059

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
ADMINISTRATION	7.45	7.50	8.08	8.43
CAPITAL PROJECTS	16.80	17.52	18.79	18.41
ENGINEERING	32.13	33.79	33.89	34.65
PUBLIC WORKS	92.60	92.01	92.55	96.45
SYSTEMS PLANNING	10.85	9.89	9.77	9.07
WASTEWATER TREATMENT	35.94	35.72	35.72	36.02
WATER TREATMENT	27.76	27.96	27.88	29.15
Total	223.53	224.39	226.68	232.18



PUBLIC SERVICES AREA

ADMINISTRATION

Administration provides leadership, financial management, strategic planning, utility rate and fee development, programming, oversight, performance measurement administration, and communications support. Administration also provides support for the design and management of capital projects.

**PUBLIC SERVICES AREA
ADMINISTRATION**

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
CHARGES FOR SERVICES	70,248,397	72,984,953	78,414,791	80,715,681	78,732,580
CONTRIBUTIONS	-	-	2,667,000	9,182,466	7,392,000
INTERGOVERNMENTAL REVENUES	613,657	(66,303)	-	-	-
INVESTMENT INCOME	6,569,256	217,310	1,549,642	1,415,339	1,674,222
MISCELLANEOUS REVENUE	21,450	1,690	1,200	6,800	1,200
OPERATING TRANSFERS IN PRIOR YEAR SURPLUS	3,890,169	2,360,680	1,669,344	1,669,344	1,716,700
SPECIAL ASSESSMENTS	(144,597)	170,208	-	-	-
TAXES	25,400,864	26,694,850	27,487,338	27,557,743	28,202,009
Total	\$106,599,196	\$102,363,388	\$112,079,315	\$120,547,373	\$129,020,242

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
MAINTENANCE FACILITY (0004)	36,218	907	-	4,000	-
GENERAL (0010)	111,070	101,210	100,225	105,000	106,000
CENTRAL STORES (0011)	76,586	2,369	19,249	15,150	15,486
MAJOR STREET (0021)	1,453,945	712,255	876,578	875,758	5,711,432
LOCAL STREET (0022)	452,513	209,087	271,361	269,211	1,266,497
METRO EXPANSION (0036)	104,894	3,389	24,797	22,650	21,713
WATER SUPPLY SYSTEM (0042)	29,775,997	28,097,224	30,832,387	32,203,489	32,381,484
SEWAGE DISPOSAL SYSTEM (0043)	33,699,267	31,451,884	34,556,156	34,164,468	32,373,315
PROJECT MANAGEMENT (0049)	103,049	1,893	24,166	18,000	17,724
WHEELER CENTER (0058)	15,515	556	3,382	3,500	4,018
ALTERNATIVE TRANSPORTATION (0061)	31,757	1,369	7,947	4,500	3,629
STREET, BRIDGE & SIDEWALK MILLAGE (0062)	12,742,704	12,951,836	15,593,076	22,232,948	24,304,337
STORMWATER SEWER SYSTEM FUND (0069)	13,142,972	13,038,357	13,813,093	13,389,874	13,930,525
SOLID WASTE (0072)	15,232,196	14,836,285	14,938,863	15,707,811	18,012,219
SEWER REVENUE BONDS (0075)	(193,164)	(5,791)	-	-	-
STORM SEWER REVENUE BONDS (0081)	(27,520)	(889)	-	-	-
STORM SEWER REVENUE BONDS (0082)	100	3	-	14	-
DEVELOPER OFFSET MITIGATION (0084)	772,243	995,635	1,018,035	1,505,000	856,135
SEWER BOND PENDING SERIES (0088)	4	-	-	-	-
WATER PENDING BOND SERIES (0089)	75	3	-	-	-
WATER PLANT FINANCING (0092)	(888)	(31)	-	-	-
WATER REVENUE BONDS (0093)	(128,295)	(4,080)	-	-	-
WATER BOND FUTURE 2019 SERIES (0095)	(535,996)	(19,677)	-	-	-
WATER PENDING BOND SERIES (0096)	(332,755)	(12,463)	-	-	-
GENERAL CAPITAL FUND (00CP)	66,709	2,057	-	26,000	15,728
Total	\$106,599,196	\$102,363,388	\$112,079,315	\$120,547,373	\$129,020,242

**PUBLIC SERVICES AREA
ADMINISTRATION**

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PERSONNEL SERVICES	2,584,530	(3,687,392)	2,300,571	2,342,220	2,233,413
PAYROLL FRINGES	375,909	395,145	463,207	448,923	424,399
OTHER SERVICES	444,680	693,946	1,203,935	504,175	1,730,635
MATERIALS & SUPPLIES	10,764	11,407	6,000	2,810	6,250
OTHER CHARGES	9,291,440	5,795,295	9,883,912	9,462,203	9,639,283
PASS THROUGHS	3,956,784	3,039,551	3,217,191	3,217,191	4,289,943
CAPITAL OUTLAY	(215,779)	(324,952)	-	(5,575)	-
EMPLOYEE ALLOWANCES	2,655	2,380	2,739	2,500	2,379
Total	\$16,450,983	\$5,925,380	\$17,077,555	\$15,974,447	\$18,326,302

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	1,347,090	137,615	100,154	80,621	99,896
MAJOR STREET (0021)	2,156,578	2,213,970	2,374,243	2,359,671	3,128,566
LOCAL STREET (0022)	253,032	261,708	275,629	275,629	576,203
METRO EXPANSION (0036)	-	-	1,679	1,679	1,730
WATER SUPPLY SYSTEM (0042)	3,835,665	1,790,823	4,540,155	4,262,805	4,467,009
SEWAGE DISPOSAL SYSTEM (0043)	4,543,832	2,509,948	5,009,770	4,814,470	4,933,639
PROJECT MANAGEMENT (0049)	(66,178)	(52,971)	-	-	-
ART IN PUBLIC PLACES (0056)	124,392	-	-	-	-
STREET, BRIDGE & SIDEWALK MILLAGE (0062)	2,260	(5,149)	-	-	-
STORMWATER SEWER SYSTEM FUND (0069)	826,711	67,950	1,430,571	1,290,847	1,795,886
SOLID WASTE (0072)	3,429,851	(998,514)	3,345,354	2,888,725	3,323,373
DEVELOPER OFFSET MITIGATION (0084)	(2,250)	-	-	-	-
Total	\$16,450,983	\$5,925,380	\$17,077,555	\$15,974,447	\$18,326,302

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
ADMINISTRATION	7.45	7.50	8.08	8.43
Total	7.45	7.50	8.08	8.43

**PUBLIC SERVICES AREA
ADMINISTRATION**

REVENUES

Charges for Services - FY 2023 reflects increased utility rate revenue.

Contributions – The increase in FY 2023 is a result of anticipated road construction reimbursements from Washtenaw County.

Investment Income - The increase in investment income is reflective of increased rate of return assumptions.

Operating Transfers In - This reflects increased contributions for one-time capital improvement contributions.

Prior Year Surplus - The increase is reflective of one-time uses of fund balance for project support in FY 2023.

Taxes - This reflects an increase in taxable value.

EXPENSES

Personnel Services - FY 2023 reflects a salary reduction associated with staff turnover.

Payroll Fringes - FY 2023 exhibits a decrease associated with staff turnover.

Other Services - FY 2023 reflects an increase in outside legal services.

Other Charges - This reflects a decrease in contingent claims related to the landfill.

Pass Throughs - The FY 2023 increase is related to increased debt service payments associated with a proposed road repair bond.

**PUBLIC SERVICES AREA
ADMINISTRATION**

Expenses by Activity (0010 GENERAL)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	1,060,844	5,894	26,530	6,742	27,206
1100 FRINGE BENEFITS	104,863	43,800	73,624	73,624	72,690
7015 STUDY/PLANNING	126,718	62,522	-	122	-
7019 PUBLIC ENGAGEMENT	54,667	25,402	-	133	-
Total	\$1,347,092	\$137,618	\$100,154	\$80,621	\$99,896

Expenses by Activity (0021 MAJOR STREET)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	686,493	906,074	877,578	863,006	984,929
1100 FRINGE BENEFITS	793,637	631,548	815,851	815,851	877,801
9500 DEBT SERVICE	676,448	676,349	680,814	680,814	1,265,836
Total	\$2,156,578	\$2,213,971	\$2,374,243	\$2,359,671	\$3,128,566

Expenses by Activity (0022 LOCAL STREET)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	167,844	174,396	184,554	184,554	185,806
1100 FRINGE BENEFITS	85,188	87,312	91,075	91,075	97,230
9500 DEBT SERVICE	-	-	-	-	293,167
Total	\$253,032	\$261,708	\$275,629	\$275,629	\$576,203

Expenses by Activity (0036 METRO EXPANSION)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	-	-	1,679	1,679	1,730
Total	-	-	\$1,679	\$1,679	\$1,730

Expenses by Activity (0042 WATER SUPPLY SYSTEM)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	1,743,405	(324,698)	2,139,916	1,888,641	2,219,559
1001 SERVICE AREA OVERHEAD/ADMIN	1,176,425	1,252,264	1,430,036	1,430,603	1,352,213
1100 FRINGE BENEFITS	31,460	16,980	13,361	13,361	15,576
7013 CUST RELATIONS/PUBLIC ED	10,186	7,525	32,500	5,500	32,700
9500 DEBT SERVICE	874,188	838,752	924,342	924,700	846,961
Total	\$3,835,664	\$1,790,823	\$4,540,155	\$4,262,805	\$4,467,009

Expenses by Activity (0043 SEWAGE DISPOSAL SYSTEM)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	1,626,137	(222,792)	2,323,781	2,128,481	2,437,776
9500 DEBT SERVICE	2,917,694	2,732,739	2,685,989	2,685,989	2,495,863
Total	\$4,543,831	\$2,509,947	\$5,009,770	\$4,814,470	\$4,933,639

Expenses by Activity (0049 PROJECT MANAGEMENT)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	(66,178)	(52,971)	-	-	-
Total	(\$66,178)	(\$52,971)	-	-	-

Expenses by Activity (0056 ART IN PUBLIC PLACES)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	124,392	-	-	-	-
Total	\$124,392	-	-	-	-

Expenses by Activity (0062 STREET, BRIDGE & SIDEWALK MILLAGE)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	2,260	(5,149)	-	-	-
Total	\$2,260	(\$5,149)	-	-	-

Expenses by Activity (0069 STORMWATER SEWER SYSTEM FUND)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	826,707	67,950	1,430,571	1,290,847	1,795,886
Total	\$826,707	\$67,950	\$1,430,571	\$1,290,847	\$1,795,886

Expenses by Activity (0072 SOLID WASTE)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	3,098,542	(1,305,745)	2,992,050	2,622,221	2,853,758
4710 PROMOTION/INFO/EDUC	111,898	87,873	134,000	47,200	250,500
9500 DEBT SERVICE	219,412	219,358	219,304	219,304	219,115
Total	\$3,429,852	(\$998,514)	\$3,345,354	\$2,888,725	\$3,323,373

Expenses by Activity (0084 DEVELOPER OFFSET MITIGATION)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	(2,250)	-	-	-	-
Total	(\$2,250)	-	-	-	-

STRATEGIC GOALS AND PERFORMANCE MEASURES

Service Area: Public Services

Area Administrator: Brian Steglitz

Service Unit: Administration

Service Unit Manager: Skye Stewart

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2020 Actual	FY2021 Actual	FY2022 Estimated	FY2023 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Provide organizational leadership to the Public Services Area in the delivery of services to the community.						●	100% completion of Service Area Assigned Safety Training.	Ongoing	100%	100%	100%	100%
Provide strategic management of utility, road, and solid waste infrastructure and programs.	●		●	●	●		Achieve above the 75th percentile in AWWA Organizational Best Practice Index.	Ongoing	75.0%	NA	75%	75%
Responsibly manage the Public Service Area Funding Sources.	●		●				Reliability of Utility Revenue Projections- 90% of Budget.	Annually	90%	94%	96%	90%
							Maintain Sufficient Sewage Disposal System Debt Coverage Ratio - 1.25.	Ongoing	2.80	3.70	3.20	1.25
							Maintain Sufficient Water Supply System Debt Coverage Ratio - 1.25.	Ongoing	1.90	1.70	1.80	1.25

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

PUBLIC SERVICES AREA
ADMINISTRATION

Allocated Positions

Job Description	Job Class	FY 2023 FTE's
ADMIN ASSISTANT LVL 1	110014	0.95
ADMIN ASSISTANT LVL 4	110044	1.28
ADMIN ASSISTANT LVL 5	110054	0.15
BUDGET & FINANCE SUPERVIS	404530	2.00
CHIEF OF STAFF	404520	1.00
COMMUNICATIONS SPECIALIST	401590	1.00
OFFICE MANAGER	403180	1.00
PUBLIC SERVICES AREA ADM I	403410	1.00
SYSTEMS PLAN ANALYST II	401870	0.05
Total		8.43



PUBLIC SERVICES AREA

CAPITAL PROJECTS

Capital Projects includes capital maintenance and improvements for roads, non-motorized transportation and pedestrian improvements, solid waste, water supply, storm water and sewer infrastructure.

**PUBLIC SERVICES AREA
CAPITAL PROJECTS**

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
CHARGES FOR SERVICES	-	-	2,152,102	2,152,102	2,050,631
CONTRIBUTIONS	-	-	556,000	-	1,000,000
INTERGOVERNMENTAL REVENUES	-	-	50,000	-	850,000
OPERATING TRANSFERS IN	200,000	589,200	858,176	-	940,000
SALE OF BONDS	-	-	41,995,000	-	51,732,000
SPECIAL ASSESSMENTS	-	-	110,972	-	-
Total	\$200,000	\$589,200	\$45,722,250	\$2,152,102	\$56,572,631

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PROJECT MANAGEMENT (0049)	-	-	2,152,102	2,152,102	2,050,631
STREET, BRIDGE & SIDEWALK MILLAGE (0062)	-	-	1,391,124	-	-
SOLID WASTE (0072)	-	-	-	-	1,850,000
STORM SEWER REVENUE BONDS (0082)	-	-	9,205,000	-	6,982,000
SEWER BOND PENDING SERIES (0088)	-	-	18,274,000	-	18,220,000
WATER PENDING BOND SERIES (0089)	-	-	14,516,000	-	26,530,000
WATER PENDING BOND SERIES (0096)	125,000	549,200	-	-	-
GENERAL CAPITAL FUND (00CP)	75,000	40,000	184,024	-	940,000
Total	\$200,000	\$589,200	\$45,722,250	\$2,152,102	\$56,572,631

**PUBLIC SERVICES AREA
CAPITAL PROJECTS**

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PERSONNEL SERVICES	77,673	86,292	1,486,136	1,324,241	1,426,867
PAYROLL FRINGES	366,896	391,000	915,607	866,603	820,275
OTHER SERVICES	76,106	63,993	1,923,834	-	-
MATERIALS & SUPPLIES	130	320	-	-	-
OTHER CHARGES	64,872	49,122	60,597,454	58,204,396	102,300,963
PASS THROUGHS	-	-	609,731	599,000	-
CAPITAL OUTLAY	101,696	313,800	1,041,320	-	-
EMPLOYEE ALLOWANCES	-	-	10,567	9,154	10,581
Total	\$687,373	\$904,527	\$66,584,649	\$61,003,394	\$104,558,686

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
MAJOR STREET (0021)	-	-	2,043,341	350,000	10,027,000
LOCAL STREET (0022)	-	-	-	-	3,550,000
WATER SUPPLY SYSTEM (0042)	12,477	13,624	215,202	39,899	207,092
SEWAGE DISPOSAL SYSTEM (0043)	1,879	7,024	45,006	7,997	-
PROJECT MANAGEMENT (0049)	333,870	349,211	2,152,102	2,152,102	2,050,631
ALTERNATIVE TRANSPORTATION (0061)	-	-	-	-	90,000
STREET, BRIDGE & SIDEWALK MILLAGE (0062)	277,504	468,328	4,387,793	16,248,305	29,093,000
SOLID WASTE (0072)	-	-	563,081	-	4,080,000
STORM SEWER REVENUE BONDS (0082)	-	-	5,818,714	9,833,189	6,982,000
SEWER BOND PENDING SERIES (0088)	-	-	30,916,755	12,541,340	18,220,000
WATER PENDING BOND SERIES (0089)	-	-	12,155,509	18,729,062	26,530,000
WATER PENDING BOND SERIES (0096)	(1)	-	712,134	-	-
GENERAL CAPITAL FUND (00CP)	49,013	66,021	233,991	-	940,000
MAJOR GRANTS PROGRAMS (00MG)	12,631	319	5,855,605	-	-
SIDEWALK CONSTRUCTION MILLAGE (0102)	-	-	1,485,416	1,101,500	2,788,963
Total	\$687,373	\$904,527	\$66,584,649	\$61,003,394	\$104,558,686

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
CAPITAL PROJECTS	16.80	17.52	18.79	18.41
Total	16.80	17.52	18.79	18.41

PUBLIC SERVICES AREA
CAPITAL PROJECTS

The Major Street Fund is requesting capital project funding in the amount of \$10,027,000 for FY 2023. Funds will be supplied by the Major Street Fund and road bond proceeds.

The Street, Bridge, Sidewalk Repair Millage Fund is requesting capital project funding in the amount of \$29,093,000 for FY 2023. Funding will be supplied by the Street, Bridge & Sidewalk Repair Millage and road bond proceeds.

The Solid Waste Fund is requesting capital project funding in the amount of \$4,080,000 for FY 2023. Funding will be provided from the Solid Waste fund.

The Stormwater Sewer System Fund is requesting capital project funding in the amount of \$6,982,000 for FY 2023. Funds will be provided by Stormwater rate revenue and fund balance.

The Sewage Disposal System is requesting capital project funding in the amount of \$18,220,000 for FY 2023. Funds will be supplied by Sewage Disposal System rate revenue and fund balance.

The Water Supply System is requesting capital project funding in the amount of \$26,530,000 for FY 2023. Funds will be supplied by Water rate revenue, fund balance, and Drinking Water Revolving Funds.

The General Capital Fund is requesting capital project funding in the amount of \$940,000 for FY 2023. Funding will be provided from the General Fund and other one-time funding.

The Sidewalk Construction Millage Fund is requesting capital project funding in the amount of \$2,788,963 for FY 2023. Funding will be provided by the Sidewalk Construction Millage.

PUBLIC SERVICES AREA
CAPITAL PROJECTS

Allocated Positions

Job Description	Job Class	FY 2023 FTE's
CIVIL ENGINEER 2	403640	0.78
CIVIL ENGINEER III	403620	1.55
CIVIL ENGINEER IV	403840	3.30
CIVIL ENGINEER V	401330	2.02
CIVIL ENGINEERING SPEC 3	112014	3.22
CIVIL ENGINEERING SPEC 4	112024	0.41
CIVIL ENGINEERING SPEC 5	112034	3.47
FIELD OPER TECH III - COM	112724	1.46
FIELD OPER TECH V - COMM	112744	0.14
LAND SURVEYOR	404050	0.81
PROCESS CONTROL SYS SPEC	403190	0.20
PROJECT MGMT ANALYST	000970	0.43
SYSTEMS PLAN ANALYST II	401870	0.40
SYSTEMS PLANNING ENG IV	403830	0.20
WTP MANAGER	401310	0.02
Total		18.41

This page intentionally left blank



PUBLIC SERVICES AREA

ENGINEERING

Engineering is responsible for the engineering design and construction management of many of the City's capital improvement projects, transportation engineering and planning, maintenance of the City's traffic signs, signals, and streetlights, review and inspection of private development projects, administration of construction contracts and engineering service contracts, and updating and maintaining the City's infrastructure records. Engineering also actively pursues State and Federal grants, and partners with other City departments as well as external agencies and the public to complete major improvements to the City's infrastructure.

**PUBLIC SERVICES AREA
ENGINEERING**

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
CHARGES FOR SERVICES	3,484,816	3,571,902	3,851,728	3,560,700	3,921,290
CONTRIBUTIONS	-	1,536	922,000	144,000	1,356,327
INTRAGOVERNMENTAL SALES	2,613,395	2,776,000	2,955,486	3,003,486	3,121,332
LICENSES, PERMITS & REGISTRATIONS	-	106,334	50,000	54,800	50,000
MISCELLANEOUS REVENUE	145,089	223,643	64,980	143,248	62,980
OPERATING TRANSFERS IN	720,473	656,448	898,626	898,626	799,210
PRIOR YEAR SURPLUS	-	-	2,065,574	-	300,498
SALE OF BONDS	-	-	-	-	12,000,000
SPECIAL ASSESSMENTS	(2,774)	2,077	-	-	-
TAXES	468,525	500,453	1,761,050	1,765,124	1,847,801
Total	\$7,429,524	\$7,838,393	\$12,569,444	\$9,569,984	\$23,459,438

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	1,984,730	2,201,120	2,562,393	2,209,061	2,381,322
CENTRAL STORES (0011)	611,059	495,458	708,326	624,326	816,150
MAJOR STREET (0021)	350,762	620,151	1,656,553	488,235	6,334,200
LOCAL STREET (0022)	949	1,730	299,338	1,000	-
PROJECT MANAGEMENT (0049)	3,377,858	3,363,033	3,761,158	3,439,612	3,788,154
ALTERNATIVE TRANSPORTATION (0061)	635,641	656,448	649,210	649,210	799,210
STREET, BRIDGE & SIDEWALK MILLAGE (0062)	-	-	-	-	6,000,000
COUNTY MENTAL HEALTH MILLAGE (0100)	468,525	500,453	500,000	500,000	540,000
SIDEWALK CONSTRUCTION MILLAGE (0102)	-	-	2,432,466	1,658,540	2,800,402
Total	\$7,429,524	\$7,838,393	\$12,569,444	\$9,569,984	\$23,459,438

**PUBLIC SERVICES AREA
ENGINEERING**

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PERSONNEL SERVICES	4,413,369	4,687,526	5,196,831	4,402,788	5,278,154
PAYROLL FRINGES	1,445,918	1,560,348	1,760,698	1,590,504	1,623,051
OTHER SERVICES	5,010,899	4,051,199	4,712,105	4,948,131	7,779,521
MATERIALS & SUPPLIES	956,835	742,612	1,258,793	1,024,300	1,279,074
OTHER CHARGES	1,678,399	1,514,084	2,143,695	1,765,129	1,790,248
PASS THROUGHS	1,106,131	1,161,610	992,682	962,510	1,439,396
CAPITAL OUTLAY	238,588	290,473	131,961	131,960	116,157
EMPLOYEE ALLOWANCES	38,392	39,704	13,226	39,098	11,972
Total	\$14,888,531	\$14,047,556	\$16,209,991	\$14,864,420	\$19,317,573

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	4,660,500	4,379,239	4,939,524	4,680,148	4,519,525
CENTRAL STORES (0011)	564,544	505,750	802,575	713,616	821,600
MAJOR STREET (0021)	4,584,888	3,625,202	4,925,802	4,398,432	6,699,596
LOCAL STREET (0022)	600,743	693,147	363,839	381,287	1,411,367
METRO EXPANSION (0036)	95,282	65,489	125,027	108,280	112,288
PROJECT MANAGEMENT (0049)	3,001,763	3,403,019	3,661,421	3,469,958	3,728,009
ALTERNATIVE TRANSPORTATION (0061)	370,437	226,130	279,104	-	262,412
STREET, BRIDGE & SIDEWALK MILLAGE (0062)	570,958	559,304	612,699	612,699	1,211,337
COUNTY MENTAL HEALTH MILLAGE (0100)	439,416	590,276	500,000	500,000	540,000
SIDEWALK CONSTRUCTION MILLAGE (0102)	-	-	-	-	11,439
Total	\$14,888,531	\$14,047,556	\$16,209,991	\$14,864,420	\$19,317,573

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
ENGINEERING	32.13	33.79	33.89	34.65
Total	32.13	33.79	33.89	34.65

PUBLIC SERVICES AREA
ENGINEERING SERVICES UNIT

REVENUES

Charges for Services - The increase is a result of increasing signal inventory material needs and costs.

Contributions - This increase reflects anticipated construction reimbursements for construction projects that receive funding by the Washtenaw County Road Commission Millage.

Operating Transfers In – The FY 2023 reduction is a result of decreased project contributions from other funds.

Prior Year Surplus - This decrease reflects planned one-time use of fund balance in FY 2022 for road improvement projects.

Sale of Bonds – The increase is related to the anticipated issuance of Michigan Transportation Bonds associated with road repairs.

Taxes – The increase reflects an anticipated increase of Sidewalk Construction Millage Revenue associated with property value increases.

EXPENSES

Payroll Fringes - The FY 2023 decrease is reflective of decreased pension contributions related to staff turnover.

Other Services - The increase is reflective of one-time increases in FY 2023 for capital road maintenance.

Other Charges – The FY 2023 decrease is related to one-time Healthy Street Initiative Expenditures in FY 2022.

Pass Throughs - The increase in FY 2023 reflects an increase in debt service payments associated with an anticipated road repair bond issuance.

**PUBLIC SERVICES AREA
ENGINEERING**

Expenses by Activity (0010 GENERAL)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	1,206,511	1,377,782	1,425,834	1,367,414	1,413,596
4100 DDA STREET LIGHTING	111,284	86,984	112,844	88,073	113,119
4101 STREET LIGHTING	2,272,408	2,195,116	2,327,613	2,351,365	2,251,572
4149 MAJOR TRAFFIC SIGNS	3,832	3,254	-	-	-
4510 ENGINEER - PRIVATE-OF-WAY	138,193	143,833	179,983	177,002	159,665
4511 HOLLYWOOD DR PAVING	109,634	59	-	-	-
4512 HEALTHY STREETS	-	30,303	-	-	-
4550 CUSTOMER SERVICE	33,817	45,067	76,033	62,811	74,276
4560 RESIDENT SIDEWALK GAP PROGRAM	530	54	249,416	249,416	-
4570 RECORD MAINTENANCE	23,553	30,907	30,380	20,094	30,359
4580 PRIVATE DEV. CONSTRUCTION	338,848	351,011	364,203	220,638	366,646
4930 SYSTEMS MAINTENANCE	46,289	69,694	80,037	67,052	77,866
4931 INSTALLS AND REPAIRS	12,822	11,673	26,679	11,437	25,954
7012 TRAINING	12,004	14,452	6,502	4,846	6,472
7019 PUBLIC ENGAGEMENT	-	-	60,000	60,000	-
9000 CAPITAL OUTLAY	350,771	19,055	-	-	-
Total	\$4,660,496	\$4,379,244	\$4,939,524	\$4,680,148	\$4,519,525

Expenses by Activity (0011 CENTRAL STORES)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	224,912	207,385	234,174	242,293	224,644
4912 MATERIALS & SUPPLIES	250,092	208,635	420,500	345,500	450,000
4930 SYSTEMS MAINTENANCE	71,852	70,100	115,721	110,886	115,049
4931 INSTALLS AND REPAIRS	17,687	19,629	32,180	14,937	31,907
Total	\$564,543	\$505,749	\$802,575	\$713,616	\$821,600

Expenses by Activity (0021 MAJOR STREET)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	840,275	796,286	791,264	834,366	722,507
3360 PLANNING	37,824	38,755	99,259	43,210	117,607
4122 RRFB INSTALLATION/MAINTENANCE	93,068	37,505	88,585	46,649	90,201
4123 SIGNAL INSTALLATION/REBUILD	94,479	389,277	546,892	275,112	428,104
4124 TRAFFIC SIGNAL MAINTENANCE	210,090	114,943	373,250	335,163	209,543
4125 SIGNAL PREVENT MAINT	40,962	29,512	42,889	47,604	30,526
4126 SIGNAL EMERGENCY REPAIR	126,686	168,521	129,151	208,953	116,820
4127 SIGNAL SYSTEM CONTROL	435,450	243,695	296,565	304,580	324,536
4128 SIGNAL SHOP WORK	17,557	27,545	33,359	28,795	32,229
4135 SIGN SHOP WORK	1,736	784	15,162	2,234	15,094
4136 SIGN, WORK FOR OTHERS	21,352	11,582	54,228	29,637	43,476
4142 MAJOR SIGN MANUFACTURE	50,349	39,378	40,374	32,735	40,653
4146 FOOTBALL/SPECIAL EVENTS	84,384	5,157	100,424	87,667	84,144
4147 MAJOR ST PAVEMENT MARKING	388,020	353,471	383,573	419,045	383,167
4149 MAJOR TRAFFIC SIGNS	97,726	104,943	126,182	104,719	126,231
4150 SCHOOL ZONE SAFETY-TRAFFIC ENGIN	5,077	5,304	57,339	19,246	46,573
4151 PEDESTRIAN SAFETY-TRAFFIC ENGINE	8,213	7,081	57,337	19,301	46,573
4154 SCHOOL ZONE SFTY SIGN INST MAJOR	3,149	1,242	14,071	4,087	14,151

4156 PEDS SAFETY SIGN INSTALL - MAJOR	109,779	27,610	40,955	33,420	41,210
4159 PEDS SFTY PVMT MARK-MAJOR	-	50,000	-	-	-
4170 QUICK-BUILD SAFETY PROJECTS	-	-	300,000	300,000	-
4183 TRUNKLINE CONSTRUCTION	85	97	1,892	-	1,919
4184 TRUNKLINE SIGNAL INSTALL	10,851	6,066	4,394	2,685	4,417
4185 TRUNKLINE PREV MAINT	18,919	16,125	18,345	7,002	18,400
4186 TRUCKLINE EMERG REPAIR	25,472	30,601	18,845	86,342	19,023
4187 TRUNKLINE SYSTEM CONTROL	1,111	2,451	10,463	12,100	10,585
4227 PAVEMENT EVALUATION	5,095	1,157	21,000	9,500	2,600
4229 TRAFFIC COUNTS	11,641	5,189	64,549	50,575	81,179
4239 BR 23 TRAFFIC SIGNS	501	757	225	618	225
4248 MAJOR SURFACE TREATMENT	746,748	12,615	4,467	4,407	3,004,258
4255 SIDEWALK RAMPS	54,079	34,209	55,000	55,000	55,000
4257 ENG SERVICES/INSPECTIONS	92,878	119,138	129,386	124,306	129,959
4259 MISC. ROW MAINTENANCE	204,108	61,474	-	2,500	-
4512 HEALTHY STREETS	-	-	320,830	197,380	-
4520 TRAFFIC OPERATIONS	744,334	880,507	683,278	663,722	456,381
4949 BR 94 TRAFFIC SIGNS	2,886	2,220	2,269	5,772	2,305
Total	\$4,584,884	\$3,625,197	\$4,925,802	\$4,398,432	\$6,699,596

Expenses by Activity (0022 LOCAL STREET)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
4112 LOCAL SIGN MANUFACTURE	45,589	43,246	36,878	40,978	42,174
4117 LOCAL ST PAVEMENT MARKING	41,706	70,367	61,795	72,721	62,098
4119 LOCAL TRAFFIC SIGNS	68,374	108,833	67,946	81,397	68,315
4137 TRAFFIC CALMING	101,197	181,957	38,601	34,847	264,822
4153 PEDESTRIAN SFTY PVMT MARK LOCAL	3,500	3,500	-	3,500	-
4155 SCHOOL ZONE SFTY SIGN INST LOCAL	565	432	2,459	2,085	2,477
4157 PEDS SAFETY SIGN INSTALL - LOCAL	337	1,101	25,987	2,090	26,004
4217 LOCAL PAVEMENT EVALUATION	9,160	1,945	6,500	16,650	1,500
4218 LOCAL SURFACE TREATMENT	249,687	-	530	530	853,977
4219 LOCAL TRAFFIC COUNTS	3,744	1,458	30,000	30,000	30,000
4255 SIDEWALK RAMPS	56,514	57,493	60,000	60,000	60,000
4259 MISC. ROW MAINTENANCE	20,372	222,818	-	-	-
4512 HEALTHY STREETS	-	-	33,143	36,489	-
Total	\$600,745	\$693,150	\$363,839	\$381,287	\$1,411,367

Expenses by Activity (0036 METRO EXPANSION)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
3380 PLAN REVIEW	14,703	17,753	48,632	35,244	43,807
4537 CONSTRUCTION - INSPECTION	39,644	36,819	70,390	58,826	61,939
4573 UNDERGROUND UTILITY LOCATION	8,499	7,030	-	12,436	1,074
4575 WIRELESS ANTENNA	32,437	3,888	6,005	1,774	5,468
Total	\$95,283	\$65,490	\$125,027	\$108,280	\$112,288

Expenses by Activity (0049 PROJECT MANAGEMENT)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	2,044,220	2,353,175	2,533,327	2,361,885	2,672,202
4510 ENGINEER - PRIVATE-OF-WAY	147,877	151,676	188,462	263,052	171,181
4550 CUSTOMER SERVICE	33,817	45,067	76,139	62,811	75,711
4570 RECORD MAINTENANCE	23,609	30,907	31,040	26,054	31,847
4580 PRIVATE DEV. CONSTRUCTION	739,342	807,742	824,906	743,310	768,948
7012 TRAINING	12,898	14,452	7,547	12,846	8,120
Total	\$3,001,763	\$3,403,019	\$3,661,421	\$3,469,958	\$3,728,009

Expenses by Activity (0061 ALTERNATIVE TRANSPORTATION)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	67,653	71,765	105,565	-	71,670
3360 PLANNING	52,220	39,990	36,627	-	56,163
4147 MAJOR ST PAVEMENT MARKING	182,112	29,378	45,000	-	45,000
4242 NON-MOTORIZED ROW MAINTENANCE	-	3,034	10,000	-	10,000
7021 PARTNERSHIPS	25,121	32,221	26,458	-	25,698
7023 PROGRAM MANAGEMENT	40,172	46,569	47,896	-	46,540
7024 ASSET MANAGEMENT	3,159	3,173	7,558	-	7,341
Total	\$370,437	\$226,130	\$279,104	-	\$262,412

Expenses by Activity (0062 STREET, BRIDGE & SIDEWALK MILLAGE)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	22,318	19,096	42,540	42,540	36,896
9042 STREET RESURF CONTINGENCY	548,643	540,207	570,159	570,159	588,108
9500 DEBT SERVICE	-	-	-	-	586,333
Total	\$570,961	\$559,303	\$612,699	\$612,699	\$1,211,337

Expenses by Activity (0100 COUNTY MENTAL HEALTH MILLAGE)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
4101 STREET LIGHTING	331,492	202,321	237,327	277,937	409,106
4137 TRAFFIC CALMING	-	-	100,000	100,000	-
9000 CAPITAL OUTLAY	107,923	387,956	162,673	122,063	130,894
Total	\$439,415	\$590,277	\$500,000	\$500,000	\$540,000

Expenses by Activity (0102 SIDEWALK CONSTRUCTION MILLAGE)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	-	-	-	-	11,439
Total	-	-	-	-	\$11,439

STRATEGIC GOALS AND PERFORMANCE MEASURES

Service Area: Public Services

Area Administrator: Brian Steglitz

Service Unit: Engineering

Service Unit Manager: Nick Hutchinson

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2020 Actual	FY2021 Projected	FY2022 Estimated	FY2023 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
The Engineering Unit maintains and replaces City infrastructure.	●	●	●	●			Complete 90% of CIP Programmed Project on-time.	Ongoing	75%	71%	71%	90%
							Ensure final road patching by private contractors is completed within 30 days.	Ongoing	80%	86%	85%	90%
							Complete development of road work plan with pending bond issuance.	3/31/2024	N/A	N/A	100%	100%
The Transportation Group within Engineering provides transportation engineering and planning services.	●	●	●	●			Complete 90% of traffic reviews for private development on time.	Ongoing	80%	73%	80%	90%
							Process 100% TCO and RPP requests within one month of receipt (including installation).	Ongoing	55%	84%	100%	100%
							Respond to 100% of A2FixIt Requests within the quarter.	Ongoing	90%	80%	76%	100%
							Complete Traffic Calming Petitions within one year of receipt (up to 3 per year) as budget permits.	Ongoing	75%	100%	100%	100%
Engineering provides services for private development projects.	●	●	●				Complete review of 85% of construction plans within 4 weeks.	Ongoing	60%	74%	60%	85%
							Complete over 90% of ROW permits within 3 weeks.	Ongoing	90%	97%	95%	90%
The Signs & Signals group within Engineering installs and maintains traffic signs, signals and streetlights.	●	●	●	●			100% of city streetlight outages repaired within 72 hours of receipt of Miss Dig clearance.	6/30/2022	100%	70%	75%	100%

*PASER is the system used by most municipalities in Michigan to evaluate pavement condition. It operates on a 1 to 10 scale; with 1 being the worst and 10 being the best.

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

PUBLIC SERVICES AREA
ENGINEERING

Allocated Positions

Job Description	Job Class	FY 2023 FTE's
CIVIL ENGINEER 2	403640	0.22
ADMIN ASSISTANT LVL 1	110014	0.80
ADMIN ASSISTANT LVL 4	110044	0.48
ADMIN ASSISTANT LVL 5	110054	1.04
APPLICATION SPECIALIST	401760	0.06
CITY ENGINEER	403160	1.00
CIVIL ENGINEER III	403620	1.23
CIVIL ENGINEER IV	403840	4.47
CIVIL ENGINEER V	401330	0.60
CIVIL ENGINEERING SPEC 3	112014	1.78
CIVIL ENGINEERING SPEC 4	112024	0.59
CIVIL ENGINEERING SPEC 5	112034	2.53
ENGINEERING ANALYST I	000970	1.00
FIELD OPER TECH III - COM	112724	7.09
FIELD OPER TECH IV - COMM	112734	1.00
FIELD OPER TECH V - COMM	112744	2.86
GIS ANALYST	401710	0.10
LAND SURVEYOR	404050	0.19
PRIVATE DEVELOPMENT COORD	403880	0.76
PROJECT MGMT ANALYST	000970	0.57
SIGNS/SIGNAL SUPV IV	192160	1.00
SUPERVISOR - CESS	192050	1.00
SYSTEMS PLAN ANALYST II	401870	0.05
SYSTEMS PLANNING ENG IV	403830	0.23
TRANSPORTATION ENG II	403600	2.00
TRANSPORTATION MANAGER	404560	1.00
TRANSPORTATION PROGRAM MG	404030	1.00
Total		34.65

This page intentionally left blank



PUBLIC SERVICES AREA

PUBLIC WORKS

Public Works is responsible for routine maintenance of the majority of the City's above and below ground infrastructure including: streets, the drinking water distribution system, water meters, sanitary and stormwater collection systems and street trees. Public Works is also responsible for management of the City's urban forest and all solid waste programs and services including trash, compost and recycling collection.

**PUBLIC SERVICES AREA
PUBLIC WORKS**

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
CHARGES FOR SERVICES	4,080,715	3,771,710	3,809,044	3,391,459	4,134,359
CONTRIBUTIONS	5,163	-	150,000	150,000	-
INTERGOVERNMENTAL REVENUES	13,113,344	14,319,152	13,558,707	14,834,500	14,364,500
INTRAGOVERNMENTAL SALES	487,161	487,093	702,316	474,904	656,628
INVESTMENT INCOME	100,316	(2,229)	59,621	25,000	59,128
MISCELLANEOUS REVENUE	69,511	426,372	17,500	25,265	17,500
OPERATING TRANSFERS IN	437,118	630,000	747,655	747,655	359,868
PRIOR YEAR SURPLUS	-	-	4,020,740	-	2,314
SALE OF BONDS	-	-	-	-	3,000,000
Total	\$18,293,328	\$19,632,098	\$23,065,583	\$19,648,783	\$22,594,297

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	43,214	42,952	75,116	59,304	63,128
CENTRAL STORES (0011)	379,124	440,945	588,500	408,000	588,500
MAJOR STREET (0021)	10,034,189	10,859,628	10,327,682	11,268,400	10,905,000
LOCAL STREET (0022)	2,723,496	3,032,313	2,856,525	3,120,000	6,000,000
METRO EXPANSION (0036)	459,105	460,299	474,380	450,000	460,000
WATER SUPPLY SYSTEM (0042)	66,982	126,422	1,988,037	415,571	439,868
SEWAGE DISPOSAL SYSTEM (0043)	5,713	145,662	3,000	20,200	3,000
CEMETERY PERPETUAL CARE (0054)	10,650	1,575	-	-	-
ELIZABETH R. DEAN TRUST FUND (0055)	101,796	(2,229)	61,403	25,000	61,442
WHEELER CENTER (0058)	609,171	591,159	779,044	-	685,459
ALTERNATIVE TRANSPORTATION (0061)	-	100,000	-	-	-
STORMWATER SEWER SYSTEM FUND (0069)	57,463	70,353	25,000	44,500	25,000
SOLID WASTE (0072)	3,372,425	3,233,019	5,338,628	3,289,540	3,362,900
GENERAL CAPITAL FUND (00CP)	430,000	530,000	548,268	548,268	-
Total	\$18,293,328	\$19,632,098	\$23,065,583	\$19,648,783	\$22,594,297

**PUBLIC SERVICES AREA
PUBLIC WORKS**

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PERSONNEL SERVICES	5,893,336	6,074,712	6,876,063	6,671,708	6,940,637
PAYROLL FRINGES	3,758,293	4,083,876	4,246,899	4,123,381	4,228,844
OTHER SERVICES	16,878,409	18,868,090	22,732,999	18,554,752	18,732,290
MATERIALS & SUPPLIES	1,546,500	1,606,354	2,041,191	1,852,911	2,026,131
OTHER CHARGES	2,924,396	2,736,514	4,269,735	3,577,115	4,287,699
PASS THROUGH	84,514	84,494	433,860	433,860	444,268
CAPITAL OUTLAY	589,831	286,671	2,090,948	2,328,147	864,237
VEHICLE OPERATING COSTS	43,209	56,068	37,580	55,350	37,580
EMPLOYEE ALLOWANCES	21,857	24,531	11,841	20,085	11,841
Total	\$31,740,345	\$33,821,310	\$42,741,116	\$37,617,309	\$37,573,527

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	43,227	42,955	72,331	61,604	171,119
CENTRAL STORES (0011)	378,761	417,061	513,500	408,000	588,500
MAJOR STREET (0021)	2,702,492	2,533,825	3,545,475	3,205,113	2,990,700
LOCAL STREET (0022)	1,368,734	1,422,343	1,807,506	1,694,659	1,705,519
METRO EXPANSION (0036)	158,746	281,296	372,471	290,191	302,695
WATER SUPPLY SYSTEM (0042)	3,883,395	4,452,246	6,328,149	6,046,920	4,748,136
SEWAGE DISPOSAL SYSTEM (0043)	2,434,905	3,789,655	5,331,016	3,549,309	3,861,316
CEMETERY PERPETUAL CARE (0054)	-	660	-	-	-
ELIZABETH R. DEAN TRUST FUND (0055)	21,925	31,939	61,403	68,516	61,442
WHEELER CENTER (0058)	449,465	450,440	592,577	485,512	497,241
ALTERNATIVE TRANSPORTATION (0061)	34,089	74,414	150,000	139,127	290,145
STORMWATER SEWER SYSTEM FUND (0069)	5,070,636	6,006,776	6,242,948	5,661,006	6,898,743
SOLID WASTE (0072)	14,574,206	14,138,680	16,291,947	14,915,482	15,457,971
GENERAL CAPITAL FUND (00CP)	619,764	179,020	1,431,793	1,091,870	-
Total	\$31,740,345	\$33,821,310	\$42,741,116	\$37,617,309	\$37,573,527

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
PUBLIC WORKS	92.60	92.01	92.55	96.45
Total	92.60	92.01	92.55	96.45

PUBLIC SERVICES AREA
PUBLIC WORKS

REVENUES

Charges for Services – The FY 2023 increase is associated with an expected increase in Solid Waste revenue.

Contributions – The FY 2023 decrease is associated with one-time capital contributions in FY 2022.

Operating Transfers In – The FY 2023 reduction is a result of decreased project contributions from other funds.

Prior Year Surplus – The FY 2023 decrease is reflective of one-time appropriations for the Water and Solid Waste Funds in FY 2022.

Sale of Bonds – The FY 2023 increase is related to the anticipated issuance of Michigan Transportation Bonds associated with road repairs.

EXPENSES

Personnel Services - The FY 2023 increase reflects increased staff levels.

Other Services - The FY 2023 decrease is attributable to a decrease in televising and cleaning sewage disposal mains and manhole inspections that occurred in FY 2022 per administrative consent order requirements, and a one-time large water main repair.

Capital Outlay – The FY 2023 decrease is associated with the re-allocation of capital to the capital budget and one time-equipment purchases in FY 2022.

**PUBLIC SERVICES AREA
PUBLIC WORKS**

Expenses by Activity (0010 GENERAL)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	31,773	23,495	31,445	23,807	129,985
6222 SNOW & ICE CONTROL	4,496	7,471	20,443	17,540	20,567
6301 MOWING - NON PARKS	6,957	11,987	20,443	20,257	20,567
Total	\$43,226	\$42,953	\$72,331	\$61,604	\$171,119

Expenses by Activity (0011 CENTRAL STORES)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
4912 MATERIALS & SUPPLIES	378,761	417,060	513,500	408,000	588,500
Total	\$378,761	\$417,060	\$513,500	\$408,000	\$588,500

Expenses by Activity (0021 MAJOR STREET)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	1,067,641	1,013,688	1,055,662	1,192,475	1,009,995
4136 SIGN, WORK FOR OTHERS	137	-	-	-	-
4146 FOOTBALL/SPECIAL EVENTS	60,863	2,587	65,792	7,557	5,793
4222 POTHOLE REPAIR	279,212	227,664	391,704	246,961	313,936
4231 BR 23 SWEEPING	2,693	4,914	1	4,224	1
4232 BR 23 POTHOLE REPAIR	656	1,114	1,430	2,489	1,392
4235 BR 23 WINTER MAINTENANCE	6,129	6,108	7,429	7,649	7,391
4240 MAJOR BASE REPAIR/OVERLAY	59,739	60,918	452,750	443,129	152,245
4245 MAJOR SALTING/PLOWING	835,501	804,618	1,094,231	865,412	1,024,250
4251 STREET SWEEPING	303,681	298,092	331,866	258,824	338,317
4252 BRIDGE MAINTENANCE & REPAIR	25,951	31,454	30,287	29,961	23,476
4253 SHOULDER MAINTENANCE	3,859	10,484	2,325	4,463	2,282
4254 MISC CONCRETE REPAIRS	2,218	-	5,200	27,201	5,200
4256 SHOP WORK	1,913	5,666	2,436	2,374	2,369
4259 MISC. ROW MAINTENANCE	-	-	25,000	32,352	25,000
4940 BR 94 BASE REPAIR	-	6,341	6,810	4,872	6,788
4941 BR 94 SWEEPING	78	7,189	3,310	5,820	3,288
4942 BR 94 POTHOLE REPAIR	1,728	5,424	2,937	3,153	2,870
4943 BR 94 SHOULDER MAINTENANCE	13,518	5,504	25,000	25,000	25,000
4945 BR 94 WINTER MAINITENANCE	36,979	42,062	41,305	41,197	41,107
Total	\$2,702,496	\$2,533,827	\$3,545,475	\$3,205,113	\$2,990,700

Expenses by Activity (0022 LOCAL STREET)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	-	32	-	-	-
4209 LOCAL GRADING	133,285	168,285	131,678	161,741	179,099
4210 LOCAL BASE REPAIR/OVERLAY	143,369	146,401	254,637	209,806	250,596
4211 LOCAL STREET SWEEPING	368,230	329,670	546,105	402,381	462,175
4212 LOCAL POTHOLE REPAIR	256,937	265,658	371,034	378,522	319,092
4215 LOCAL SALTING/PLOWING	382,401	427,599	395,079	428,451	383,657
4253 SHOULDER MAINTENANCE	-	-	-	4,785	-
4254 MISC CONCRETE REPAIRS	-	200	10,000	10,000	12,000
4259 MISC. ROW MAINTENANCE	-	-	14,500	14,500	14,500
9500 DEBT SERVICE	84,514	84,494	84,473	84,473	84,400
Total	\$1,368,736	\$1,422,339	\$1,807,506	\$1,694,659	\$1,705,519

Expenses by Activity (0036 METRO EXPANSION)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
4261 RIGHT-OF-WAY/MAINTENANCE & REP	21,066	28,410	106,940	49,845	43,296
4263 RIGHT OF WAY MAINT - ENGINEERING	-	4,800	-	-	-
6222 SNOW & ICE CONTROL	40,231	83,416	59,735	60,591	54,476
6328 ROW MAINTENANCE	79,700	76,739	115,060	109,609	93,364
6330 ROW VEGETATION/BRUSH CLEARANCE	17,748	87,929	90,736	70,146	111,559
Total	\$158,745	\$281,294	\$372,471	\$290,191	\$302,695

Expenses by Activity (0042 WATER SUPPLY SYSTEM)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	347,906	351,051	447,407	391,598	488,417
1100 FRINGE BENEFITS	199,243	104,832	138,074	138,704	160,957
1372 REVOLVING SUPPLY	(102,021)	(80,485)	-	-	-
4500 ENGINEERING - OTHERS	21,038	28,771	56,562	31,284	57,612
6210 OPERATIONS	345,536	379,842	616,353	463,643	598,905
7010 CUSTOMER SERVICE	410,925	384,337	463,125	379,012	459,669
7031 REVOLVING EQUIPMENT	29,638	9,907	161,907	258,293	163,228
7033 DCU MAINTENANCE	1,137	3,325	1,701	1,852	1,701
7034 INSPECTIONS	101,563	106,219	102,872	109,121	128,051
7047 SERVICE LINE REPLACEMENT	19,830	108,056	50,001	53,266	17,356
7061 SOUTH INDUSTRIAL SITE	21,054	41,615	183,499	66,900	24,177
7064 MISS DIG	76,651	79,388	58,717	79,806	56,480
7092 MAINTENANCE - MAINS	1,102,494	1,496,105	2,655,233	2,529,277	1,201,134
7093 MAINTENANCE - HYDRANTS	332,937	351,602	340,387	490,071	318,764
7094 MAINTENANCE - SERVICE	438,432	565,435	478,658	529,093	471,685
9000 CAPITAL OUTLAY	537,034	522,249	573,653	525,000	600,000
Total	\$3,883,397	\$4,452,249	\$6,328,149	\$6,046,920	\$4,748,136

Expenses by Activity (0043 SEWAGE DISPOSAL SYSTEM)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	248,323	255,137	329,741	288,157	363,197
1100 FRINGE BENEFITS	162,536	90,564	177,794	177,794	197,302
1372 REVOLVING SUPPLY	(4,953)	38,633	-	-	-
4500 ENGINEERING - OTHERS	98,998	85,287	91,482	100,407	92,532
6210 OPERATIONS	328,504	349,944	417,743	379,925	406,368
7010 CUSTOMER SERVICE	-	-	349,387	349,387	359,868
7031 REVOLVING EQUIPMENT	(5,491)	(15,956)	104,935	25,588	271,756
7061 SOUTH INDUSTRIAL SITE	-	-	2,500	2,000	2,500
7064 MISS DIG	48,951	56,315	57,626	61,333	55,389
7074 TELEVISION COLLECTION SYSTEM	240,230	1,271,039	1,611,423	857,931	834,063
7077 MAINTENANCE - MANHOLE	243,462	607,184	835,560	355,992	192,508
7083 JETTING	397,888	615,660	912,703	685,216	702,040
7092 MAINTENANCE - MAINS	247,923	332,411	376,292	262,579	319,963
9000 CAPITAL OUTLAY	428,538	103,436	63,830	3,000	63,830
Total	\$2,434,909	\$3,789,654	\$5,331,016	\$3,549,309	\$3,861,316

Expenses by Activity (0054 CEMETERY PERPETUAL CARE)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1130 FAIRVIEW CEMETERY	-	660	-	-	-
Total	-	\$660	-	-	-

Expenses by Activity (0055 ELIZABETH R. DEAN TRUST FUND)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	1,484	1,415	1,403	1,403	1,452
6317 POST PLANT CARE	1,201	3,671	8,000	100	7,990
6320 TRIMMING	-	188	5,000	652	5,000
6325 STUMP REMOVAL	-	-	5,000	4,000	5,000
6327 TREE PLANTING	19,241	26,665	37,000	58,361	37,000
6329 TREE REMOVALS	-	-	5,000	4,000	5,000
Total	\$21,926	\$31,939	\$61,403	\$68,516	\$61,442

Expenses by Activity (0058 WHEELER CENTER)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	430,572	418,748	546,573	444,504	450,217
6222 SNOW & ICE CONTROL	10,136	15,771	23,061	26,662	23,568
6301 MOWING - NON PARKS	8,756	15,919	22,943	14,346	23,456
Total	\$449,464	\$450,438	\$592,577	\$485,512	\$497,241

Expenses by Activity (0061 ALTERNATIVE TRANSPORTATION)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
4242 NON-MOTORIZED ROW MAINTENANCE	34,090	74,416	150,000	139,127	290,145
Total	\$34,090	\$74,416	\$150,000	\$139,127	\$290,145

Expenses by Activity (0069 STORMWATER SEWER SYSTEM FUND)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	1,157,889	1,349,460	1,612,308	1,335,927	2,126,472
1100 FRINGE BENEFITS	31,460	-	32,392	32,392	62,306
1372 REVOLVING SUPPLY	-	(74,246)	-	-	-
4251 STREET SWEEPING	229,283	101,741	235,108	79,078	274,238
4500 ENGINEERING - OTHERS	84,149	25,160	70,280	80,039	70,791
6210 OPERATIONS	590,963	575,552	661,452	643,562	686,246
6309 GENERAL CARE	66,725	49,430	32,754	52,200	43,469
6317 POST PLANT CARE	15,657	2,568	19,196	2,161	12,858
6320 TRIMMING	846,126	820,154	1,036,185	819,448	1,052,425
6324 STORM DAMAGE	71,888	90,357	70,143	179,571	102,339
6325 STUMP REMOVAL	74,159	123,829	97,523	116,914	136,251
6327 TREE PLANTING	83,982	40,962	44,035	53,511	24,588
6329 TREE REMOVALS	401,822	463,516	500,916	436,325	528,139
7031 REVOLVING EQUIPMENT	44,200	47,076	203,789	125,259	145,201
7061 SOUTH INDUSTRIAL SITE	694	827	806	850	838
7064 MISS DIG	25,784	28,796	29,909	31,758	28,790
7074 TELEVISION COLLECTION SYSTEM	32,822	527,910	628,263	366,232	619,297
7077 MAINTENANCE - MANHOLE	41,553	91,996	51,145	116,793	58,496
7081 DITCH MAINTENANCE	10,498	40,927	13,201	16,581	25,051
7082 CATCHBASIN MAINTENANCE	444,049	329,988	317,083	395,993	241,821
7083 JETTING	194,728	379,709	192,913	350,032	219,976
7084 ILLICIT DISCHARGE ELIMINATION	9,441	22,746	37,565	5,762	43,535
7085 CULVERT MAINTENANCE	17,857	53,778	109,041	24,583	102,048
7090 BEST MGMT PRACTICES/GREEN INFRAS	16,407	207,808	59,954	57,008	136,825
7092 MAINTENANCE - MAINS	221,562	205,903	186,987	339,027	156,743
9000 CAPITAL OUTLAY	356,936	500,822	-	-	-
Total	\$5,070,634	\$6,006,769	\$6,242,948	\$5,661,006	\$6,898,743

Expenses by Activity (0072 SOLID WASTE)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	837,660	904,652	1,380,859	1,339,852	1,143,989
1401 ART FAIR/SPECIAL EVENTS	2,395	78	6,000	-	-
3162 COMMUNITY STANDARDS	12,328	18,552	72,168	46,279	73,175
4721 REAR-LOAD COMMER COLLECT	351,463	354,175	327,524	288,527	218,245
4722 SPECIAL COLLECTION	12,480	12,480	-	-	-
4724 RESIDENTIAL COLLECTION	2,084,224	2,188,036	2,305,726	1,686,485	2,397,162
4725 FRONT-LOAD COMMER COLLECT	2,928,773	3,401,821	2,998,205	2,608,163	3,062,387
4726 DDA REFUSE CANS COLLECTION	138,740	202,390	51,788	198,476	84,232
4727 CARTS RPR/D\DIST	25,618	18,274	34,652	20,222	46,913
4729 STUDENT MOVE IN/OUT	39,936	75,436	50,400	74,544	79,900
4730 DROP OFF STATION STAFFED	30,541	8,814	13,300	13,150	13,300
4732 SINGLE FAMILY RECYCLING	1,902,718	1,721,381	2,061,718	1,521,290	1,565,000
4733 MULTI FAMILY RECYCLING	887,378	915,492	975,000	678,000	725,000
4734 COMMERCIAL RECYCLING	853,839	938,542	770,719	1,057,969	961,313
4749 YARDWASTE COLLECTION	1,244,166	1,217,658	1,717,324	1,910,298	1,498,251
4764 RECYCLING PROCESSING	2,367,347	1,071,227	2,481,512	2,464,382	2,553,498
4919 MAINTENANCE - LANDFILL	374,452	613,950	435,400	411,932	440,235
6210 OPERATIONS	317,032	304,788	478,784	473,617	475,790
6362 PARK REFUSE	162,770	170,500	130,868	121,796	118,881
7060 OUTSTATIONS	342	434	-	500	700
Total	\$14,574,202	\$14,138,680	\$16,291,947	\$14,915,482	\$15,457,971

Expenses by Activity (00CP GENERAL CAPITAL FUND)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
9000 CAPITAL OUTLAY	619,764	179,018	1,431,793	1,091,870	-
Total	\$619,764	\$179,018	\$1,431,793	\$1,091,870	-

Street Maintenance and Traffic Control

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	2,792,032	2,907,640	2,944,177	3,109,520	2,917,006
1100 FRINGE BENEFITS	878,825	718,860	906,926	906,926	975,031
1935 GIS	3,541	2,809	4,769	2,489	4,879
3360 PLANNING	37,882	38,755	99,259	43,210	117,607
3380 PLAN REVIEW	14,703	17,753	48,632	35,244	43,807
4112 LOCAL SIGN MANUFACTURE	45,589	43,246	36,878	40,978	42,174
4117 LOCAL ST PAVEMENT MARKING	41,706	70,367	61,795	72,721	62,098
4119 LOCAL TRAFFIC SIGNS	68,374	108,833	67,946	81,397	68,315
4122 RRFB INSTALLATION/MAINTENANCE	93,068	37,505	88,585	46,649	90,201
4123 SIGNAL INSTALLATION/REBUILD	94,479	389,277	546,892	275,112	428,104
4124 TRAFFIC SIGNAL MAINTENANCE	210,090	114,943	373,250	335,163	209,543
4125 SIGNAL PREVENT MAINT	40,962	29,512	42,889	47,604	30,526
4126 SIGNAL EMERGENCY REPAIR	126,686	168,521	129,151	208,953	116,820
4127 SIGNAL SYSTEM CONTROL	435,450	243,695	296,565	304,580	324,536
4128 SIGNAL SHOP WORK	17,557	27,545	33,359	28,795	32,229
4135 SIGN SHOP WORK	1,736	784	15,162	2,234	15,094
4136 SIGN, WORK FOR OTHERS	21,489	11,582	54,228	29,637	43,476
4137 TRAFFIC CALMING	101,197	181,957	38,601	34,847	264,822
4142 MAJOR SIGN MANUFACTURE	50,349	39,378	40,374	32,735	40,653
4146 FOOTBALL/SPECIAL EVENTS	145,247	7,744	166,216	95,224	89,937
4147 MAJOR ST PAVEMENT MARKING	388,020	353,471	383,573	419,045	383,167
4149 MAJOR TRAFFIC SIGNS	97,726	104,943	126,182	104,719	126,231
4150 SCHOOL ZONE SAFETY-TRAFFIC ENGIN	5,077	5,304	57,339	19,246	46,573
4151 PEDESTRIAN SAFETY-TRAFFIC ENGINE	8,213	7,081	57,337	19,301	46,573
4153 PEDESTRIAN SFTY PVMT MARK LOCAL	3,500	3,500	-	3,500	-
4154 SCHOOL ZONE SFTY SIGN INST MAJOR	3,149	1,242	14,071	4,087	14,151
4155 SCHOOL ZONE SFTY SIGN INST LOCAL	565	432	2,459	2,085	2,477
4156 PEDS SAFETY SIGN INSTALL - MAJOR	109,779	27,610	40,955	33,420	41,210
4157 PEDS SAFETY SIGN INSTALL - LOCAL	337	1,101	25,987	2,090	26,004
4159 PEDS SFTY PVMT MARK-MAJOR	-	50,000	-	-	-
4170 QUICK-BUILD SAFETY PROJECTS	-	-	300,000	300,000	-
4183 TRUNKLINE CONSTRUCTION	85	97	1,892	-	1,919
4184 TRUNKLINE SIGNAL INSTALL	10,851	6,066	4,394	2,685	4,417
4185 TRUNKLINE PREV MAINT	18,919	16,125	18,345	7,002	18,400
4186 TRUCKLINE EMERG REPAIR	25,472	30,601	18,845	86,342	19,023
4187 TRUNKLINE SYSTEM CONTROL	1,111	2,451	10,463	12,100	10,585
4209 LOCAL GRADING	133,285	168,285	131,678	161,741	179,099
4210 LOCAL BASE REPAIR/OVERLAY	143,369	146,401	254,637	209,806	250,596
4211 LOCAL STREET SWEEPING	368,230	329,670	546,105	402,381	462,175
4212 LOCAL POTHOLE REPAIR	256,937	265,658	371,034	378,522	319,092
4215 LOCAL SALTING/PLOWING	382,401	427,599	395,079	428,451	383,657
4217 LOCAL PAVEMENT EVALUATION	9,160	1,945	6,500	16,650	1,500
4218 LOCAL SURFACE TREATMENT	249,687	-	530	530	853,977
4219 LOCAL TRAFFIC COUNTS	3,744	1,458	30,000	30,000	30,000
4222 POTHOLE REPAIR	279,212	227,664	391,704	246,961	313,936
4227 PAVEMENT EVALUATION	5,095	1,157	21,000	9,500	2,600
4229 TRAFFIC COUNTS	11,641	5,189	64,549	50,575	81,179
4231 BR 23 SWEEPING	2,693	4,914	1	4,224	1
4232 BR 23 POTHOLE REPAIR	656	1,114	1,430	2,489	1,392
4235 BR 23 WINTER MAINTENANCE	6,129	6,108	7,429	7,649	7,391
4239 BR 23 TRAFFIC SIGNS	501	757	225	618	225
4240 MAJOR BASE REPAIR/OVERLAY	59,739	60,918	452,750	443,129	152,245
4245 MAJOR SALTING/PLOWING	835,501	804,618	1,094,231	865,412	1,024,250
4248 MAJOR SURFACE TREATMENT	746,748	12,615	4,467	4,407	3,004,258
4251 STREET SWEEPING	303,681	298,092	331,866	258,824	338,317
4252 BRIDGE MAINTENANCE & REPAIR	25,951	31,454	30,287	29,961	23,476
4253 SHOULDER MAINTENANCE	3,859	10,484	2,325	9,248	2,282
4254 MISC CONCRETE REPAIRS	2,218	200	15,200	37,201	17,200
4255 SIDEWALK RAMPS	110,593	91,702	115,000	115,000	115,000
4256 SHOP WORK	1,913	5,666	2,436	2,374	2,369
4257 ENG SERVICES/INSPECTIONS	92,878	119,138	129,386	124,306	129,959
4259 MISC. ROW MAINTENANCE	224,480	284,292	39,500	49,352	39,500
4261 RIGHT-OF-WAY/MAINTENANCE & REP	21,066	28,410	106,940	49,845	43,296
4263 RIGHT OF WAY MAINT - ENGINEERING	-	4,800	-	-	-
4512 HEALTHY STREETS	-	-	353,973	233,869	-
4520 TRAFFIC OPERATIONS	744,334	880,507	683,278	663,722	456,381

4537 CONSTRUCTION - INSPECTION	39,644	36,819	70,390	58,826	61,939
4573 UNDERGROUND UTILITY LOCATION	8,499	7,030	-	12,436	1,074
4575 WIRELESS ANTENNA	32,437	3,888	6,005	1,774	5,468
4940 BR 94 BASE REPAIR	-	6,341	6,810	4,872	6,788
4941 BR 94 SWEEPING	78	7,189	3,310	5,820	3,288
4942 BR 94 POTHOLE REPAIR	1,728	5,424	2,937	3,153	2,870
4943 BR 94 SHOULDER MAINTENANCE	13,518	5,504	25,000	25,000	25,000
4945 BR 94 WINTER MAINTENANCE	36,979	42,062	41,305	41,197	41,107
4949 BR 94 TRAFFIC SIGNS	2,886	2,220	2,269	5,772	2,305
6222 SNOW & ICE CONTROL	40,231	83,416	59,735	60,591	119,476
6328 ROW MAINTENANCE	79,700	76,739	115,060	109,609	93,364
6330 ROW VEGETATION/BRUSH CLEARANCE	17,748	87,929	90,736	70,146	111,559
7011 CALL CENTER	8,553	8,848	11,510	11,469	11,204
7015 STUDY/PLANNING	56,553	106,486	104,754	200,000	-
7016 DESIGN	53,982	42,636	20,870	-	-
7017 CONSTRUCTION	167,933	3,061,480	4,534,891	4,573,488	-
7018 SIGN/SIGNAL CAPITAL SUPPORT	1,322	16,350	17,727	-	-
7019 PUBLIC ENGAGEMENT	45,851	53,193	62,051	52,533	43,491
7021 PARTNERSHIPS	71	-	-	-	-
7022 DEVELOPMENT PROCESS	1,983	1,970	1,502	1,331	1,368
7024 ASSET MANAGEMENT	56,451	53,189	60,755	63,457	55,197
9000 CAPITAL OUTLAY	5,051,612	2,913,474	6,261,218	3,374,820	13,577,000
9500 DEBT SERVICE	760,963	760,843	765,287	765,287	1,643,403
Total	\$17,398,189	\$17,374,575	\$24,905,158	\$21,027,968	\$30,698,842

STRATEGIC GOALS AND PERFORMANCE MEASURES

Service Area: Public Services

Area Administrator: Brian Steglitz

Service Unit: Public Works

Service Unit Manager: Molly Maciejewski

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2020 Actual	FY2021 Actual	FY2022 Projected	FY2023 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Maintain streets to maximize asset life and ensure safe vehicular travel.	●		●	●	●		Sweep bike lanes monthly.	Monthly	100%	100%	100%	100%
							90% of citizen reported potholes patched within 72 hours.	Ongoing	93%	94%	90%	90%
Maintain systems to maximize asset life, protect water quality and minimize disruption in service.	●		●	●	●		No more than 13 sanitary sewer blockages causing backups and/or SSOs annually.	Annually	19	23	10	<13
							Replace 40 water valves.	Annually	N/A	N/A	40	40
							Clean 35% of all stormwater catch basins and all swirl concentrators.	Annually	N/A	N/A	25%, 100%	35%, 100%
Collect trash, recycling and compost in a safe, efficient and timely manner.	●		●	●	●	●	Increase commercial recycling by 5% each year.	Annually	N/A	N/A	NA	5%
							Decrease percentage landfilled relative to the entire waste stream.	Ongoing	66.6%	68.0%	68.0%	66.0%
Maintain and improve the health of the urban forest.	●		●	●	●		Prune 10% of the City's street trees.	Annually	10.7%	8.5%	7%	10%
							Remove tree stumps within 30 days of tree removal.	Ongoing	N/A	NA	NA	100%

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

PUBLIC SERVICES AREA
PUBLIC WORKS

Allocated Positions

Job Description	Job Class	FY 2023 FTE's
SOLID WASTE & REC COORD	403170	1.00
ADMIN ASSISTANT LVL 4	110044	1.00
ADMIN ASSISTANT LVL 5	110054	1.00
APPLICATION SPECIALIST	401760	0.90
BUDGET ANALYST	000400	1.50
COMM STANDARD OFFICER I	118504	1.00
FIELD OP ASST MANAGER	401140	2.00
FIELD OPER TECH I - INFRA	112804	19.00
FIELD OPER TECH I-FOR/PA	112854	2.00
FIELD OPER TECH II - INFR	112814	10.00
FIELD OPER TECH III -INFR	112824	6.00
FIELD OPER TECH IV - INFR	112834	21.00
FIELD OPER TECH IV-FOR/PA	112884	4.00
FIELD OPER TECH V - INFRA	112844	10.00
FIELD OPER TECH V-FOR/PA	112894	2.00
FIELD OPERATIONS MANAGER	403450	1.00
FIELD OPERATIONS SUPV IV	192130	1.00
FLEET & FAC SUPV II	190014	0.05
INVENTORY CONTROL ACCOUNT	110700	1.00
OFFICE MANAGER	403180	1.00
PUBLIC WORKS ENGINEER	404650	1.00
PUBLIC WORKS SUPV II	192111	1.00
PUBLIC WORKS SUPV III	192120	3.00
PUBLIC WORKS SUPV V	192141	1.00
PW SUPV I	192101	1.00
RESOURCE RECOVERY MANAGER	402000	1.00
SW COMPLIANCE SPECIALIST	000500	1.00
URBAN FORESTRY & NAT RES	401620	1.00
Total		96.45



PUBLIC SERVICES AREA

SYSTEMS PLANNING

Systems Planning staff bring together diverse backgrounds and experience in: urban and regional planning, community engagement, geographic information systems (GIS), regulatory compliance, municipal engineering, sanitary sewer, drinking water, stormwater and water resources, floodplain and watershed management, soil erosion and sedimentation control, and natural features management. These varied skills and expertise are utilized in several programs, processes and projects, including: utility system modeling, spatial data management, support for the implementation of GIS-based work management systems throughout the service area, community engagement efforts to support units throughout the organization, program and policy development to optimize service levels, environmental benefit, public investment, capital planning, asset management programming and implementation support for multiple areas across the organization, and maintaining infrastructure standards and specifications for facilities and activities within the Public Services Area.

**PUBLIC SERVICES AREA
SYSTEMS PLANNING**

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
CHARGES FOR SERVICES	130,123	74,615	45,000	51,500	45,000
LICENSES, PERMITS & REGISTRATIONS	65,245	140,935	120,000	150,000	120,000
MISCELLANEOUS REVENUE	-	1,960	-	6,000	-
OPERATING TRANSFERS IN	-	-	40,000	-	-
SPECIAL ASSESSMENTS	4,409	4,384	-	4,000	-
Total	\$199,777	\$221,894	\$205,000	\$211,500	\$165,000

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
WATER SUPPLY SYSTEM (0042)	135,580	153,823	121,000	158,000	121,000
SEWAGE DISPOSAL SYSTEM (0043)	1,698	1,960	-	-	-
ALTERNATIVE TRANSPORTATION (0061)	4,409	4,384	-	4,000	-
STORMWATER SEWER SYSTEM FUND (0069)	58,090	61,727	44,000	49,500	44,000
GENERAL CAPITAL FUND (00CP)	-	-	40,000	-	-
Total	\$199,777	\$221,894	\$205,000	\$211,500	\$165,000

**PUBLIC SERVICES AREA
SYSTEMS PLANNING**

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PERSONNEL SERVICES	866,303	765,927	926,148	858,729	840,153
PAYROLL FRINGES	446,222	468,759	482,056	473,285	455,138
OTHER SERVICES	785,123	977,319	1,287,150	934,204	1,716,979
MATERIALS & SUPPLIES	17,423	12,253	26,550	12,115	26,550
OTHER CHARGES	265,986	234,848	382,863	341,291	360,108
PASS THROUGHS	159,996	124,996	125,000	125,000	85,000
CAPITAL OUTLAY	-	-	-	-	30,041
EMPLOYEE ALLOWANCES	7,688	7,167	6,600	9,980	6,489
Total	\$2,548,741	\$2,591,269	\$3,236,367	\$2,754,604	\$3,520,458

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	105,350	51,080	165,056	81,216	11,946
MAJOR STREET (0021)	118,786	106,622	135,606	127,668	93,566
LOCAL STREET (0022)	18,914	20,807	26,810	25,582	23,408
WATER SUPPLY SYSTEM (0042)	592,103	592,465	548,718	573,477	934,913
SEWAGE DISPOSAL SYSTEM (0043)	394,886	338,230	453,526	451,885	397,824
ALTERNATIVE TRANSPORTATION (0061)	40,836	52,560	58,272	-	59,904
STORMWATER SEWER SYSTEM FUND (0069)	1,240,479	1,385,117	1,783,504	1,471,483	1,940,519
SOLID WASTE (0072)	37,387	44,388	24,875	23,293	58,378
GENERAL CAPITAL FUND (00CP)	-	-	40,000	-	-
Total	\$2,548,741	\$2,591,269	\$3,236,367	\$2,754,604	\$3,520,458

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
SYSTEMS PLANNING	10.85	9.89	9.77	9.07
Total	10.85	9.89	9.77	9.07

PUBLIC SERVICES AREA
SYSTEMS PLANNING

REVENUES

Operating Transfers In – The FY 2023 reduction is a result of decreased project contributions from other funds.

EXPENSES

Personnel Services – The FY 2023 decrease is reflective of the re-allocation of staff efforts to other service units, including capital project allocations.

Payroll Fringes – The FY 2023 decrease is reflective of the re-allocation of staff efforts to other service units, including capital project allocations.

Other Services – The FY 2023 increase is reflective of one-time asset management efforts in FY 2023.

Pass Throughs – The FY 2023 decrease is associated with one-time capital efforts in FY 2022.

**PUBLIC SERVICES AREA
SYSTEMS PLANNING**

Expenses by Activity (0010 GENERAL)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	28,868	11,079	-	-	-
7016 DESIGN	1,481	-	-	-	-
7019 PUBLIC ENGAGEMENT	75,000	40,000	165,056	81,216	11,946
Total	\$105,349	\$51,079	\$165,056	\$81,216	\$11,946

Expenses by Activity (0021 MAJOR STREET)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	29,779	17,165	33,440	33,440	12,039
1935 GIS	1,869	1,564	924	1,397	935
3360 PLANNING	59	-	-	-	-
7019 PUBLIC ENGAGEMENT	45,814	52,295	61,950	52,533	43,491
7021 PARTNERSHIPS	71	-	-	-	-
7022 DEVELOPMENT PROCESS	1,983	1,970	1,502	1,331	1,368
7024 ASSET MANAGEMENT	39,210	33,630	37,790	38,967	35,733
Total	\$118,785	\$106,624	\$135,606	\$127,668	\$93,566

Expenses by Activity (0022 LOCAL STREET)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1935 GIS	1,672	1,246	3,845	1,092	3,944
7024 ASSET MANAGEMENT	17,241	19,559	22,965	24,490	19,464
Total	\$18,913	\$20,805	\$26,810	\$25,582	\$23,408

Expenses by Activity (0042 WATER SUPPLY SYSTEM)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	180,572	105,985	127,289	135,432	246,607
3360 PLANNING	7,431	9,036	-	4,704	-
7019 PUBLIC ENGAGEMENT	16,301	17,523	36,877	34,647	41,280
7021 PARTNERSHIPS	19,041	72,402	7,411	28,729	7,510
7022 DEVELOPMENT PROCESS	156,812	163,800	151,423	166,252	155,869
7023 PROGRAM MANAGEMENT	2,265	1,718	1,784	744	1,838
7024 ASSET MANAGEMENT	209,678	222,004	223,934	202,969	481,809
Total	\$592,100	\$592,468	\$548,718	\$573,477	\$934,913

Expenses by Activity (0043 SEWAGE DISPOSAL SYSTEM)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	105,627	54,302	116,278	115,579	35,746
3360 PLANNING	5,169	8,418	-	3,326	-
7019 PUBLIC ENGAGEMENT	13,180	16,185	60,840	29,822	40,219
7021 PARTNERSHIPS	11,330	18,483	4,150	10,382	4,275
7022 DEVELOPMENT PROCESS	6,521	6,310	4,502	6,050	4,099
7023 PROGRAM MANAGEMENT	2,970	2,379	1,785	841	1,838
7024 ASSET MANAGEMENT	250,090	232,153	265,971	285,885	311,647
Total	\$394,887	\$338,230	\$453,526	\$451,885	\$397,824

Expenses by Activity (0061 ALTERNATIVE TRANSPORTATION)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
3360 PLANNING	59	-	-	-	-
7019 PUBLIC ENGAGEMENT	24,448	32,250	35,927	-	37,523
7024 ASSET MANAGEMENT	16,328	20,308	22,345	-	22,381
Total	\$40,835	\$52,558	\$58,272	-	\$59,904

Expenses by Activity (0069 STORMWATER SEWER SYSTEM FUND)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	132,645	85,506	91,771	84,532	85,022
3360 PLANNING	31,206	33,493	31,526	35,584	31,487
7019 PUBLIC ENGAGEMENT	296,498	242,746	301,688	262,872	302,327
7021 PARTNERSHIPS	440,177	375,868	580,613	383,954	688,894
7022 DEVELOPMENT PROCESS	84,436	87,800	88,748	90,590	117,689
7023 PROGRAM MANAGEMENT	73,406	86,942	270,418	209,493	232,408
7024 ASSET MANAGEMENT	176,775	235,254	223,740	204,458	287,692
7090 BEST MGMT PRACTICES/GREEN INFRAS	5,337	237,504	195,000	200,000	195,000
Total	\$1,240,480	\$1,385,113	\$1,783,504	\$1,471,483	\$1,940,519

Expenses by Activity (0072 SOLID WASTE)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	10,010	9,816	-	-	-
3360 PLANNING	59	-	-	-	-
7019 PUBLIC ENGAGEMENT	19,365	20,056	13,309	13,819	47,335
7024 ASSET MANAGEMENT	7,947	14,518	11,566	9,474	11,043
Total	\$37,381	\$44,390	\$24,875	\$23,293	\$58,378

Expenses by Activity (00CP GENERAL CAPITAL FUND)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
9000 CAPITAL OUTLAY	-	-	40,000	-	-
Total	-	-	\$40,000	-	-

STRATEGIC GOALS AND PERFORMANCE MEASURES

Service Area: Public Services

Area Administrator: Brian Steglitz

Service Unit: Systems Planning

Service Unit Manager: Skye Stewart

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2020 Actual	FY2021 Actual	FY2022 Projected	FY2023 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Provide program management.	●			●			Increase annual volume of stormwater infiltration by continued installation of Green Infrastructure.	Ongoing	59.1 million gallons	63.4 million gallons	63.65 million gallons	63.9 million gallons
Support public engagement of City projects and initiatives.	●			●	●		Increase racial and age diversity of participants in Community-wide Public Engagement initiatives to better reflect the community population.	Ongoing	N/A (baseline collection year)	2% increase in racial diversity above baseline; 1% increase in age diversity (under 40) above baseline	1% increase in racial diversity above baseline; 5% increasing in age diversity (under 40) above baseline	2% increase in racial diversity above baseline; 10% increasing in age diversity (under 40) above baseline
Manage City's Asset Management Plans/Efforts.	●	●			●	Establish a decreasing trend in the number of Sanitary Sewer Systems overflows. (goal 0)	Ongoing	5	7	2	0	
						Establish a decreasing trend in the volume of Sanitary Sewer Systems overflows. (goal 0)	Ongoing	102,500 gallons	~45,400 gallons	~80 gallons	0	
						Establish an improving trend in overall average risk/PAN score for the Water Distribution System. (lower score is better) (scale of 100 to 1)	Ongoing	10.08	8.9	8.9	8.8	
						Establish an improving trend in overall average risk score for the Sanitary Sewer Collection System. (lower score is better) (scale of 100 to 1)	Ongoing	10.1	7.7	7.23	7.0	
						Establish an improving trend in overall average risk score for the Stormwater System. (lower score is better) (scale of 100 to 1)	Ongoing	14.2	14.1	12.31	12.0	
Support private development efforts within the City.	●	●			●	Complete review of 80% of site plans within 2 weeks.	Ongoing	75%	77%	80%	80%	
						Complete 90% of grading reviews within one week.	Ongoing	92%	93%	90%	80%	

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

PUBLIC SERVICES AREA
SYSTEMS PLANNING

Allocated Positions

Job Description	Job Class	FY 2023 FTE's
ADMIN ASSISTANT LVL 1	110014	0.25
ADMIN ASSISTANT LVL 4	110044	0.04
ADMIN ASSISTANT LVL 5	110054	0.12
CIVIL ENGINEER III	403620	0.22
CIVIL ENGINEER IV	403840	0.23
GIS ANALYST	401710	0.90
GIS SPECIALIST	000960	1.00
LAND DEV COORDINATOR IV	114310	1.00
PRIVATE DEVELOPMENT COORD	403880	0.24
STORMWATER/FLOODPLAIN CO	401630	1.00
SYSTEMS PLAN ANALYST II	401870	1.50
SYSTEMS PLANNING ENG IV	403830	1.57
WATER QUALITY MANAGER	403820	1.00
Total		9.07



PUBLIC SERVICES AREA

WASTEWATER TREATMENT

Wastewater Treatment Services is responsible for the effective pumping, treatment and environmentally acceptable discharge of the wastewater generated by the Ann Arbor community. Wastewater Treatment Services operates and maintains the City's Wastewater Treatment Plant and eight sewage lift stations located around the City. In addition, Wastewater Treatment Services manages the Industrial Pretreatment Program to assure that wastewater discharged to the sanitary sewer system will not be harmful to the public, employees, environment or equipment.

PUBLIC SERVICES AREA
WASTEWATER TREATMENT

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
CHARGES FOR SERVICES	-	1,258	-	4,000	-
CONTRIBUTIONS	-	-	-	3,200	-
MISCELLANEOUS REVENUE	43,107	35,463	-	100,000	-
Total	\$43,107	\$36,721	-	\$107,200	-

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
SEWAGE DISPOSAL SYSTEM (0043)	43,107	36,721	-	107,200	-
Total	\$43,107	\$36,721	-	\$107,200	-

**PUBLIC SERVICES AREA
WASTEWATER TREATMENT**

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PERSONNEL SERVICES	2,583,933	2,597,727	2,733,941	2,576,250	2,772,325
PAYROLL FRINGES	1,498,286	1,739,396	1,623,554	1,556,988	1,557,656
OTHER SERVICES	2,718,572	2,342,053	3,302,819	2,545,924	3,234,635
MATERIALS & SUPPLIES	684,952	555,961	793,350	879,950	805,600
OTHER CHARGES	8,221,832	7,978,485	9,042,583	8,555,886	9,679,268
PASS THROUGHS	58,277	57,252	31,415	31,415	32,357
CAPITAL OUTLAY	34,958	13,922	-	47,920	-
EMPLOYEE ALLOWANCES	7,437	7,413	2,826	8,103	3,060
Total	\$15,808,247	\$15,292,209	\$17,530,488	\$16,202,436	\$18,084,901

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
SEWAGE DISPOSAL SYSTEM (0043)	15,808,247	15,292,209	17,530,488	16,202,436	18,084,901
Total	\$15,808,247	\$15,292,209	\$17,530,488	\$16,202,436	\$18,084,901

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
WASTEWATER TREATMENT	35.94	35.72	35.72	36.02
Total	35.94	35.72	35.72	36.02

PUBLIC SERVICES AREA
WASTEWATER TREATMENT SERVICES UNIT

EXPENSES

Personnel Services – The FY 2023 increase is reflective of increased staffing levels.

Payroll Fringes – The decrease is due to the funding level of the Pension system reaching a market value in excess of 100% so therefore annual funding levels can be reduced per policy.

Other Charges – The FY 2023 increase is due to increased depreciation costs associated with the plant renovation and other capital work in progress, and increased IT charges.

PUBLIC SERVICES AREA
WASTEWATER TREATMENT

Expenses by Activity (0043 SEWAGE DISPOSAL SYSTEM)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	1,162,884	1,077,694	1,406,671	1,114,250	1,640,392
1100 FRINGE BENEFITS	538,796	313,181	482,879	481,879	523,832
4164 WATER QUALITY/PFAS	260	-	-	-	-
7024 ASSET MANAGEMENT	4,224	148,077	150,000	180,000	-
7031 REVOLVING EQUIPMENT	57,294	41,384	80,873	53,844	65,508
7043 PLANT	12,358,785	12,231,304	13,428,607	12,728,111	13,818,195
7051 STATION	37,588	25,980	46,900	35,015	47,400
7053 LAB	403,827	466,421	403,558	380,337	453,574
7055 SOLIDS	1,165,496	977,448	1,531,000	1,201,500	1,536,000
7057 INDUSTRIAL PRETREAT	20,740	5,825	-	27,000	-
7060 OUTSTATIONS	58,347	4,892	-	500	-
Total	\$15,808,241	\$15,292,206	\$17,530,488	\$16,202,436	\$18,084,901

STRATEGIC GOALS AND PERFORMANCE MEASURES

Service Area: Public Services

Area Administrator: Brian Steglitz

Service Unit: Wastewater Treatment Services

Service Unit Manager: Earl Kenzie

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2020 Actual	FY2021 Actual	FY2022 Projected	FY2023 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Operate and maintain the WWTP to ensure continuous treatment of sanitary and industrial wastewater that meets or exceeds regulatory standards before discharge to the Huron River.	●						99% compliance with daily NPDES permit limits.	Ongoing	96%	100%	99%	100%
							No bypass of untreated wastewater to the Huron River or backups from lift stations to private property or the environment due to equipment failures.	Ongoing	1 SSO	0	0	0
							Complete >90% of monthly preventive and corrective maintenance work orders on time.	Monthly	92%	97%	93%	95%
Manage the reuse and disposal of biosolids in an environmentally sustainable manner.	●						Land apply all biosolids from April through December, weather permitting.	Annually	100%	100%	97%	100%
Raise public awareness of wastewater treatment.				●			>250 people attending tours annually.	Annually	111	N/A COVID	N/A COVID	250
Ensure that all staff have sufficient technical and safety training and skills to meet performance expectations of their positions and teams.						●	100% of staff have up to date safety training.	Ongoing	100%	100%	100%	100%
							WWTP staff annually create a career development plan (training/continuing education, leadership topics).	Annually	100%	100%	100%	100%
Assess infrastructure needs, develop a sustainable capital improvement plan, execute and implement capital projects identified in two-year budget cycle.	●	●					Maintain compliance with Asset Management Plan as defined in the NPDES permit	Annually	N/A	N/A	N/A	100%
							Maintain average ratio of total capital expenditures/budgeted capital expenditures between .20 and .25	Quarterly	N/A	N/A	N/A	0.25

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

PUBLIC SERVICES AREA
WASTEWATER TREATMENT

Allocated Positions

Job Description	Job Class	FY 2023 FTE's
ADMIN ASSISTANT LVL 4	110044	1.00
ADMIN ASSISTANT LVL 5	110054	1.00
ASST WWTP MANAGER	401010	1.00
CIVIL ENGINEER V	401330	1.00
ELEC & CONTROL TECH III	116234	2.00
ELEC & CONTROL TECH IV	116244	1.00
ENVIRON LAB ANALYST III	110334	0.63
ENVIRON LAB ANALYST IV	110344	1.89
ENVIRON LAB SUPV III	196931	0.50
INV CON TECH III WTP/WWTP	117600	1.00
PROCESS CONTROL SYS SPEC	403190	1.00
WATER UTIL MAIN SUPER III	197460	1.00
WATER UTIL SUPV III	197500	1.00
WATER UTILITY SUPV III	197421	1.00
WATER UTILITY SUPV IV	197510	3.00
WATER UTILITY TECH I	117400	2.00
WATER UTILITY TECH II	117410	1.00
WATER UTILITY TECH III	117420	7.00
WATER UTILITY TECH IV	117430	2.00
WATER UTILITY TECH IV	117431	2.00
WATER UTILITY TECH V	117441	3.00
WWTP MANAGER	401300	1.00
Total		36.02

This page intentionally left blank



PUBLIC SERVICES AREA

WATER TREATMENT

Water Treatment Services is primarily responsible for the treatment and supply of safe drinking water to the citizens of Ann Arbor and portions of Ann Arbor and Scio Townships. Water Treatment Services also works collaboratively with local partners and state agencies to advocate for the protection of the City's source water supplies. Water Treatment Services operates and maintains the City's source water facilities, water treatment plant, six finished water storage facilities and four remote pumping stations. Water Treatment Services is also responsible for the operation and maintenance of four dams and two hydroelectric power generation facilities, and provides laboratory services for internal and external drinking water, wastewater and stormwater customers. The Water Treatment Service Unit serves as the afterhours Customer Service Call Center.

**PUBLIC SERVICES AREA
WATER TREATMENT**

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
CHARGES FOR SERVICES	404,597	223,945	425,000	432,750	425,000
INTERGOVERNMENTAL REVENUES	432,518	476,405	-	420,000	-
LICENSES, PERMITS & REGISTRATIONS	7,500	12,500	-	10,000	-
MISCELLANEOUS REVENUE	412,300	641,098	-	269,700	80,000
OPERATING TRANSFERS IN	59,694	93,465	31,415	31,415	32,357
Total	\$1,316,609	\$1,447,413	\$456,415	\$1,163,865	\$537,357

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	404,039	265,408	425,000	435,000	425,000
WATER SUPPLY SYSTEM (0042)	912,570	1,182,005	31,415	728,865	112,357
Total	\$1,316,609	\$1,447,413	\$456,415	\$1,163,865	\$537,357

**PUBLIC SERVICES AREA
WATER TREATMENT**

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PERSONNEL SERVICES	2,059,822	2,286,503	2,429,869	2,273,465	2,407,783
PAYROLL FRINGES	1,173,123	1,329,794	1,390,823	1,333,879	1,216,715
OTHER SERVICES	2,342,280	2,445,972	2,589,583	2,712,563	2,700,518
MATERIALS & SUPPLIES	1,695,468	1,607,191	2,049,950	1,670,100	2,249,770
OTHER CHARGES	4,409,847	4,813,222	5,100,674	5,732,531	6,921,500
PASS THROUGHS	165,976	624,200	250,000	250,000	410,000
CAPITAL OUTLAY	98,908	202,468	220,000	279,384	281,899
EMPLOYEE ALLOWANCES	7,524	7,302	3,588	7,480	2,427
Total	\$11,952,948	\$13,316,652	\$14,034,487	\$14,259,402	\$16,190,612

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	663,108	476,670	851,841	814,486	1,010,781
WATER SUPPLY SYSTEM (0042)	11,285,277	12,262,001	13,179,900	13,442,258	15,175,616
STORMWATER SEWER SYSTEM FUND (0069)	4,563	3,781	2,746	2,658	4,215
COUNTY MENTAL HEALTH MILLAGE (0100)	-	574,200	-	-	-
Total	\$11,952,948	\$13,316,652	\$14,034,487	\$14,259,402	\$16,190,612

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
WATER TREATMENT	27.76	27.96	27.88	29.15
Total	27.76	27.96	27.88	29.15

PUBLIC SERVICES
WATER TREATMENT SERVICES

REVENUES

Miscellaneous Revenue – The FY 2023 increase is reflective of anticipated grant revenue.

EXPENSES

Personnel Services – The FY 2023 decrease is reflective of staff turnover.

Payroll Fringes – The FY 2023 decrease is reflective of staff turnover.

Other Services – The FY 2023 increase is associated with anticipated costs related to a grant.

Materials & Supplies – The FY 2023 increase is reflective of the anticipated increase in chemical costs related to market conditions.

Other Charges – The FY 2023 increase is reflective of increased depreciation costs associated with plant equipment and capital work in progress.

Pass Throughs – The FY 2023 increase is due to one-time transfers related to capital maintenance projects.

Capital Outlay – The FY 2023 increase reflects one-time equipment purchases.

**PUBLIC SERVICES AREA
WATER TREATMENT**

Expenses by Activity (0010 GENERAL)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	27,637	46,952	92,216	66,137	239,021
4160 BARTON DAM	350,690	133,969	199,190	181,768	447,629
4162 SUPERIOR DAM	157,715	114,948	394,640	374,015	152,758
4164 WATER QUALITY/PFAS	4,109	20,102	15,000	50,000	15,000
7020 CELL TOWER ADMINISTRATION	112,188	141,045	138,341	128,566	138,792
7099 RECREATIONAL DAMS	10,771	19,652	12,454	14,000	17,581
Total	\$663,110	\$476,668	\$851,841	\$814,486	\$1,010,781

Expenses by Activity (0042 WATER SUPPLY SYSTEM)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	1,297,279	1,097,471	1,460,596	1,282,009	1,528,606
4160 BARTON DAM	60,942	52,483	170,200	115,936	176,527
4161 STEERE FARM WELL-FIELD	87,236	91,374	98,000	91,202	113,000
4163 SURFACE WATER SUPPLY	432,480	374,830	499,279	436,577	477,488
4164 WATER QUALITY/PFAS	100,863	186,027	169,252	257,959	170,294
7013 CUST RELATIONS/PUBLIC ED	23,592	19,737	24,508	22,110	23,018
7031 REVOLVING EQUIPMENT	61,803	49,669	61,239	47,883	57,873
7043 PLANT	8,302,944	9,229,680	9,575,534	10,323,135	11,437,446
7044 PROCESS LAB	54,005	52,845	55,400	39,300	55,400
7045 WRF TAILORED COLLABORATION	19,946	5,500	100,000	6,156	80,000
7048 CITY SERVICES	58	-	-	-	-
7053 LAB	246,408	276,496	294,735	263,337	359,914
7055 SOLIDS	395,843	468,148	425,774	326,944	413,221
7060 OUTSTATIONS	201,868	357,739	245,383	229,710	282,829
Total	\$11,285,267	\$12,261,999	\$13,179,900	\$13,442,258	\$15,175,616

Expenses by Activity (0069 STORMWATER SEWER SYSTEM FUND)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
7053 LAB	4,564	3,782	2,746	2,658	4,215
Total	\$4,564	\$3,782	\$2,746	\$2,658	\$4,215

Expenses by Activity (0100 COUNTY MENTAL HEALTH MILLAGE)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
4160 BARTON DAM	-	574,200	-	-	-
Total	-	\$574,200	-	-	-

STRATEGIC GOALS AND PERFORMANCE MEASURES

Service Area: Public Services

Area Administrator: Brian Steglitz

Service Unit: Water Treatment Services

Service Unit Manager: Brian Steglitz

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2020 Actual	FY2021 Actual	FY2022 Estimate	FY2023 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Provide continuous supply of safe drinking water to citizens of Ann Arbor and neighboring townships.	●	●		●		●	Achieve 100% compliance with EGLE and EPA Safe Drinking Water Act regulations	Ongoing	100%	100%	100%	100%
							Total coliform detection - 0/qtr.	Ongoing	0.25/qtr	0/qtr	0/qtr	0/qtr
							E. Coli detection - 0/qtr.	Ongoing	0/qtr	0/qtr	0/qtr	0/qtr
							Maintain individual filter water quality (turbidity) < 0.1 NTU 95% of the time.	Ongoing	96.7%	98.2%	98.6%	95.0%
							Maintain quarterly avg PFOS+PFOA < 10 ppt.	Ongoing	0.2 ppt	0	0	< 10
Raise public awareness of drinking water.				●	●		Establish increasing trend in customer engagement.	Ongoing	110	85	115	>115
Provide laboratory services for existing and future customers.	●			●	●		Achieve 24-hour turnaround time (TAT) for all wastewater sample analyses except for biological oxygen demand (5 day TAT).	Ongoing	N/A	N/A	100%	100%
Ensure WTSU staff have sufficient training and skills to meet performance expectations of their positions and teams.	●					●	> 6 hrs of technical training/employee/qtr.	Quarterly	4.1/qtr	2.9/qtr	5.1/qtr	>6
Maintenance of WTSU equipment and facilities.	●		●		●	●	Maintain the ratio of preventive maintenance hours to corrective maintenance hours above 1.1.	Quarterly	0.925	1	1.03	1.1
Assess infrastructure needs, develop a sustainable capital improvement plan, execute and implement capital projects identified in the two-year budget cycle.	●	●	●		●		Maintain Ratio of Total Capital Expenditures/Budgeted Capital Expenditures between 0.20 and 0.25	Quarterly	0.167	0.105	0.2	0.20-0.25

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

PUBLIC SERVICES AREA
WATER TREATMENT

Allocated Positions

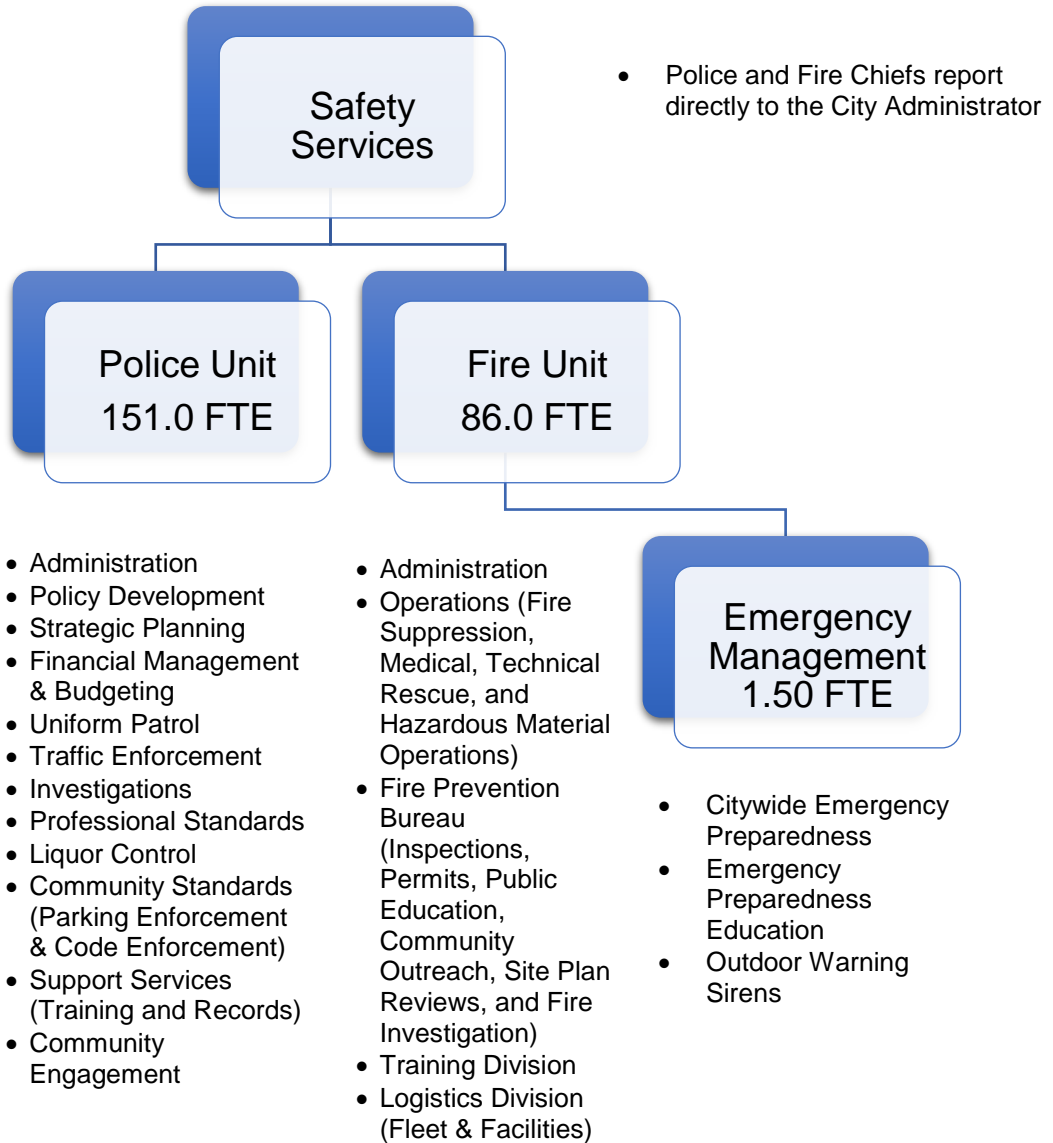
Job Description	Job Class	FY 2023 FTE's
ADMIN ASSISTANT LVL 1	110014	1.00
ASST WTP MANAGER	401020	1.00
BUDGET ANALYST	000400	0.50
CELLULAR INFRASTR MANAGER	404430	1.00
CIVIL ENGINEER V	401330	0.35
DRINKING WATER QUALITY MG	401000	1.00
ELEC & CONTROL TECH III	116234	0.99
ELEC & CONTROL TECH V	116254	0.99
ENVIRON LAB ANALYST III	110334	0.37
ENVIRON LAB ANALYST IV	110344	1.11
ENVIRON LAB SUPV III	196931	0.50
INV CON TECH III WTP/WWTP	117600	0.99
PROCESS CONTROL SYS SPEC	403190	0.80
WATER UT MAIN SUPV IV	197470	0.99
WATER UTIL SUPV III	197500	2.00
WATER UTILITY SUPV III	197421	1.00
WATER UTILITY SUPV IV	197510	2.00
WATER UTILITY TECH I	117400	1.99
WATER UTILITY TECH II	117410	2.97
WATER UTILITY TECH III	117420	3.96
WATER UTILITY TECH IV	117430	1.98
WATER UTILITY TECH V	117441	0.70
WTP MANAGER	401310	0.96
Total		29.15

This page intentionally left blank



SAFETY SERVICES AREA

Safety Services Area Organization Chart

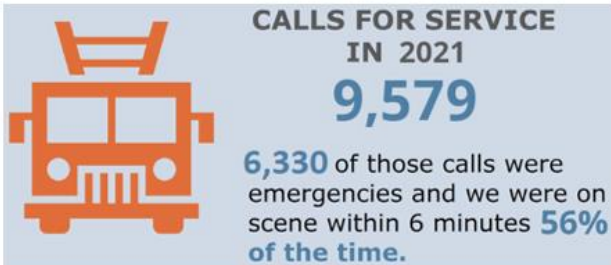


The Safety Services Area is comprised of two Service Units: Police Services and Fire Services. These service units provide the citizens with a broad array of services such as: Citywide emergency preparedness and education, fire operations and inspections, fire safety, police patrol, traffic enforcement, parking and code enforcement, police investigations and community engagement.

Safety Services Area

Fire Services Unit Dashboard

2021



CALLS FOR SERVICE BY QUARTER



Safety Services Area

Police Services Unit Dashboard

2021

49,386
CALLS FOR SERVICE
IN 2021

Note: Includes dispatched calls, online reports and historical cases

Average Response Time
to Emergency and
Non-Emergency Calls

6 MINUTES
36 SECONDS

HOW DOES ANN ARBOR COMPARE TO SIMILAR CITIES?

CITY	POPULATION	#CRIMES	CRIMES/1,000 RESIDENTS
Ann Arbor	120,647	4,460	20.4
Grand Rapids	202,513	20,411	100.8
Lansing	118,651	10,950	92.3
Sterling Heights	132,745	4,895	36.9
Warren	133,928	7,531	56.2



HOW DO ANN ARBOR CITIZENS THINK WE'RE DOING? (BASED ON 2020 CITIZEN SURVEY)

93% have an overall feeling of safety

98% feel safe in their neighborhood

72% have a favorable opinion of the A2 Police

81% have a favorable opinion of the City's Crime Prevention efforts



Group A & B Crimes Source: 2020 Crime in Michigan Supplemental Agency Crime Statistics Report

2021 CRIMES BY TYPE

	Q1	Q2	Q3	Q4	TOTAL
Assault Offenses					
Aggravated Assault	44	57	68	64	233
Intimidation	34	35	27	22	118
Simple Assault	105	144	165	158	572
Total	183	236	260	244	923
Arson	1	0	3	1	5
Burglary/Breaking & Entering	31	58	56	65	210
Destruction/Damage/Vandalism of Property	65	109	123	97	394
Homicide Offenses					
Murder/Nonnegligent Manslaughter	0	2	1	0	3
Negligent Manslaughter	0	0	0	0	0
Total	0	2	1	0	3
Larceny/Theft Offenses	276	310	514	425	1,525
Motor Vehicle Theft	20	23	33	22	98
Robbery	1	9	16	7	33
Sex Offenses	22	30	30	39	121
Weapon Law Violations	8	12	15	9	44
TOTAL	607	789	1,051	909	3,356

NOTE: the above crime data represents a snapshot of specific crime categories but does not reflect all AAPD crime stats.

SAFETY SERVICES

Revenues by Service Unit

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
FIRE SERVICES	821,688	3,407,428	1,887,160	1,519,287	1,412,884
POLICE SERVICES	3,429,893	6,268,120	3,592,838	3,053,467	3,639,235
Total	\$4,251,581	\$9,675,548	\$5,479,998	\$4,572,754	\$5,052,119

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	3,628,460	5,787,425	4,242,643	3,456,929	3,974,453
HOMELAND SECURITY GRANT FUND (0017)	44,546	44,544	59,517	59,517	-
DRUG ENFORCEMENT (0027)	9,417	10,846	21,843	18,683	872
FEDERAL EQUITABLE SHARING FORFEI (0028)	157,061	22,133	65,724	19,744	11,154
POLICE & FIRE RELIEF (0053)	11,258	688	50,026	136	50,004
MICHIGAN JUSTICE TRAINING (0064)	19,221	13,380	33,119	15,125	15,136
GENERAL CAPITAL FUND (00CP)	136,000	410,210	1,000,000	1,000,000	1,000,000
MAJOR GRANTS PROGRAMS (00MG)	20,618	3,286,326	7,126	2,620	500
CAPITAL SINKING FUND (0101)	225,000	99,996	-	-	-
Total	\$4,251,581	\$9,675,548	\$5,479,998	\$4,572,754	\$5,052,119

SAFETY SERVICES

Expenses by Service Unit

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
FIRE SERVICES	16,854,096	18,332,669	19,390,404	19,377,821	19,231,900
POLICE SERVICES	29,593,398	31,266,302	32,096,029	31,678,329	31,594,612
Total	\$46,447,494	\$49,598,971	\$51,486,433	\$51,056,150	\$50,826,512

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	46,219,002	45,886,012	49,020,629	49,102,508	49,750,512
HOMELAND SECURITY GRANT FUND (0017)	44,478	44,609	59,517	59,517	-
DRUG ENFORCEMENT (0027)	6,500	56,000	21,400	21,135	500
FEDERAL EQUITABLE SHARING FORFEI (0028)	113,980	171,624	63,515	62,626	10,000
POLICE & FIRE RELIEF (0053)	-	25,000	50,000	50,000	50,000
MICHIGAN JUSTICE TRAINING (0064)	16,605	9,148	33,000	33,000	15,000
GENERAL CAPITAL FUND (00CP)	26,310	111,677	1,414,821	1,408,319	1,000,000
MAJOR GRANTS PROGRAMS (00MG)	20,619	3,286,326	507,126	2,620	500
CAPITAL SINKING FUND (0101)	-	8,575	316,425	316,425	-
Total	\$46,447,494	\$49,598,971	\$51,486,433	\$51,056,150	\$50,826,512

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
FIRE SERVICES	87.00	87.00	86.00	87.50
POLICE SERVICES	154.00	156.00	149.00	151.00
Total	241.00	243.00	235.00	238.50



FIRE SERVICES

The Fire Services Unit protects the lives and property of Ann Arbor residents and visitors through planning, training, and response to all hazardous incidents including fires, medical emergencies, technical rescues, hazardous materials, automatic alarms, utility failures, citizen assists, and large events. This unit also includes fire prevention services dedicated to reducing and eliminating harm via fire safety inspections, overseeing fire-related permits, educating the public, reviewing construction site plans, and investigating fires. The Emergency Management Services Unit is responsible for the planning, training, exercising, and coordination of citywide emergency preparedness. The unit also manages mass notification for emerging or ongoing threats to public welfare, management of tornado warning sirens, coordination of emergency response and recovery, liaisons with local, regional, state, and federal partner agencies, and administers state and federal grants.

**SAFETY SERVICES
FIRE SERVICES**

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
CHARGES FOR SERVICES	384,350	380,902	668,466	444,386	398,684
INTERGOVERNMENTAL REVENUES	44,478	1,225,245	59,517	59,517	-
INTRAGOVERNMENTAL SALES	9,390	-	-	-	-
LICENSES, PERMITS & REGISTRATIONS	1,000	3,600	1,239	1,239	1,500
MISCELLANEOUS REVENUE	21,470	188,839	12,700	14,145	12,700
OPERATING TRANSFERS IN PRIOR YEAR SURPLUS	361,000 -	1,608,842 -	1,000,000 145,238	1,000,000 -	1,000,000 -
Total	\$821,688	\$3,407,428	\$1,887,160	\$1,519,287	\$1,412,884

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	416,210	1,671,977	827,643	459,770	412,884
HOMELAND SECURITY GRANT FUND (0017)	44,478	44,609	59,517	59,517	-
GENERAL CAPITAL FUND (00CP)	136,000	410,210	1,000,000	1,000,000	1,000,000
MAJOR GRANTS PROGRAMS (00MG)	-	1,180,636	-	-	-
CAPITAL SINKING FUND (0101)	225,000	99,996	-	-	-
Total	\$821,688	\$3,407,428	\$1,887,160	\$1,519,287	\$1,412,884

**SAFETY SERVICES
FIRE SERVICES**

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PERSONNEL SERVICES	8,201,246	8,621,187	7,950,012	8,062,305	8,009,171
PAYROLL FRINGES	5,152,708	5,297,363	5,746,366	5,645,882	5,532,832
OTHER SERVICES	966,720	987,620	1,864,372	1,727,551	1,173,920
MATERIALS & SUPPLIES	179,853	249,842	229,137	267,307	229,137
OTHER CHARGES	2,081,761	1,386,724	3,403,906	3,478,894	3,505,192
PASS THROUGHS	136,000	1,508,846	-	-	-
CAPITAL OUTLAY	-	148,255	62,981	62,981	648,798
EMPLOYEE ALLOWANCES	135,808	132,832	133,630	132,901	132,850
Total	\$16,854,096	\$18,332,669	\$19,390,404	\$19,377,821	\$19,231,900

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	16,783,308	16,962,172	17,574,641	17,568,560	18,206,900
HOMELAND SECURITY GRANT FUND (0017)	44,478	44,609	59,517	59,517	-
POLICE & FIRE RELIEF (0053)	-	25,000	25,000	25,000	25,000
GENERAL CAPITAL FUND (00CP)	26,310	111,677	1,414,821	1,408,319	1,000,000
MAJOR GRANTS PROGRAMS (00MG)	-	1,180,636	-	-	-
CAPITAL SINKING FUND (0101)	-	8,575	316,425	316,425	-
Total	\$16,854,096	\$18,332,669	\$19,390,404	\$19,377,821	\$19,231,900

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
FIRE SERVICES	87.00	87.00	86.00	87.50
Total	87.00	87.00	86.00	87.50

SAFETY SERVICES AREA
FIRE SERVICES UNIT

REVENUES

Charges for Services – This reflects a decrease in anticipated fire inspection fee revenue.

Intergovernmental Revenues – This reflects one-time grant money received in FY 2022 for a Homeland Security Grant for wage reimbursement for the Emergency Manager position.

Prior Year Surplus – The reduction in FY 2023 reflects one-time monies for the Hazard Mitigation Plan update in FY 2022.

EXPENSES

Personnel Services – The increase reflects the addition of 1.0 FTE for a Fire Recruit and a 0.50 FTE for an Emergency Management Specialist in FY 2023.

Payroll Fringes – The decrease is due to the funding level of the Pension system reaching a market value in excess of 100%, therefore annual funding levels can be reduced per policy.

Other Services – The decrease is due to one-time expenditures for architectural plans for Fire Station 4 and Fire Station 1 in FY 2022.

Other Charges – This reflects an increase in contributions to retiree healthcare due to retirements in the Fire Department as well as increased IT costs.

Capital Outlay – This reflects an increase for a one-time fire engine replacement in FY 2023.

Municipal Service Charge (MSC) - A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the Fire Services Unit would be charged \$958,531 in FY 2023.

**SAFETY SERVICES AREA
FIRE SERVICES**

Expenses by Activity (0010 GENERAL)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	3,326,889	2,916,124	3,415,751	3,399,313	4,384,010
2000 COVID 19	4,320	-	-	-	-
3220 FIRE PREVENTION	993,046	912,911	804,975	737,291	829,749
3224 SIRENS	2,231	41,884	28,756	29,188	29,368
3230 FIRE OPERATIONS	333,178	592,579	645,449	748,508	608,721
3231 FIRE STATION #1	5,157,682	4,962,583	4,595,593	4,687,250	4,901,823
3232 FIRE STATION #2	9,170	11,143	10,227	12,223	11,084
3233 FIRE STATION #3	1,832,688	1,962,535	2,196,592	2,253,780	1,876,021
3234 FIRE STATION #4	1,295,755	1,613,540	1,531,769	1,546,525	1,560,909
3235 EMERGENCY MANAGEMENT	195,776	193,602	365,281	208,343	253,405
3236 FIRE STATION #6	1,676,578	1,614,966	1,577,063	1,568,731	1,654,627
3237 FIRE STATION #5	1,319,142	1,363,635	1,526,525	1,509,514	1,393,437
3240 REPAIRS & MAINTENANCE	219,035	260,218	252,782	248,207	249,450
3250 FIRE TRAINING	417,814	516,448	623,878	619,687	454,296
Total	\$16,783,304	\$16,962,168	\$17,574,641	\$17,568,560	\$18,206,900

Expenses by Activity (0017 HOMELAND SECURITY GRANT FUND)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
3035 PUBLIC SAFETY GRANTS	44,478	44,609	59,517	59,517	-
Total	\$44,478	\$44,609	\$59,517	\$59,517	-

Expenses by Activity (0053 POLICE & FIRE RELIEF)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	-	25,000	25,000	25,000	25,000
Total	-	\$25,000	\$25,000	\$25,000	\$25,000

Expenses by Activity (00CP GENERAL CAPITAL FUND)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
9000 CAPITAL OUTLAY	26,310	111,677	1,414,821	1,408,319	1,000,000
Total	\$26,310	\$111,677	\$1,414,821	\$1,408,319	\$1,000,000

Expenses by Activity (00MG MAJOR GRANTS PROGRAMS)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	-	1,180,636	-	-	-
Total	-	\$1,180,636	-	-	-

Expenses by Activity (0101 CAPITAL SINKING FUND)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
9000 CAPITAL OUTLAY	-	8,575	316,425	316,425	-
Total	-	\$8,575	\$316,425	\$316,425	-

STRATEGIC GOALS AND PERFORMANCE MEASURES

Service Area: Safety Services

Area Administrator: N/A

Service Unit: Fire

Service Unit Manager: Mike Kennedy

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2020 Actual	FY2021 Actual	FY2022 Projected	FY2023 Goal
	Deliver Exception/Al Service	EN/Abile Economic Development	Ensure FIN/Anclal Health	Integrate ExterN/Al Engagement	Leverage Information Technology	Strengthen Human Capital						
Fire leadership provides oversight and management while ensuring that personnel are provided with proper tools and equipment to perform their job.	●		●		●	●	Renovate or build new fire stations to address aging infrastructure	6/30/2023	Ongoing	Ongoing	Ongoing	Station 1 renovation complete
							Establish a recruitment and hiring culture that provides a sustainable pool of candidates to reflect the community	Continuous	COVID impact	COVID impact	2 recruits hired	2 recruits hired (replace FY22)
Fire operations protects life and property through a commitment to the health, safety, training, and operational readiness of assigned personnel.	●			●	●	●	Citywide department response: turnout and travel	Continuous	5:04	5:24	5:21	< 6 min
							Pursue basic life support transport capability to ensure ambulance availability	12/31/2022	N/A	N/A	N/A	Trial with EHP
							Continuing education and professional development to meet medical control, city safety unit, MOSHA, and ISO requirements	Continuous	N/A	7,378 hours	7,000 hours	5,760 hours
Logistics	●						Coordinate preventive maintenance and repair to support operations	Continuous	Fleet needs met	Fleet needs met	Fleet needs met	Fleet needs met
Fire prevention preserves life and property through community safety education, fire inspections, fire plan review, and fire investigation.	●	●			●		Conduct fire inspections within frequency specified in City Ordinance	Continuous	COVID impact	COVID impact	Not met: staffing	Frequency met
Emergency management provides for the planning, mitigation and coordination of response and recovery from natural and human made emergencies and disasters.	●			●			Maintain compliance with Emergency Performance Program Grant (EMPG) via Michigan State Police/ FEMA	Continuous	Grant renewal	Grant renewal	Grant renewal	Grant renewal
							Ensure operation of outdoor sirens	Continuous	22 of 22	22 of 22	22 of 22	22 of 22

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

SAFETY SERVICES
FIRE SERVICES

Allocated Positions

Job Description	Job Class	FY 2023 FTE's
ASST FIRE CHIEF	170000	2.00
BATTALION CHIEF	131740	3.00
BATTALION CHIEF/TRNG	131850	1.00
DRIVER/OPERATOR	131623	1.00
DRIVER/OPERATOR	131660	17.00
DRIVER/OPERATOR - ASSOC	131661	2.00
DRIVER/OPERATOR - BACH	131662	3.00
DRIVER/OPERATOR-BACH	131662	1.00
EMERGENCY MGMT COOR	401820	1.00
EMERGENCY MGMT SPECIALIST	409999	0.50
EMS COORDINATOR I	131870	1.00
FIRE - CAPTAIN	131770	1.00
FIRE - CAPTAIN - BACH	131772	2.00
FIRE CHIEF	403680	1.00
FIRE INSPECTOR - BACH	131722	1.00
FIRE INSPECTOR I	131790	2.00
FIRE LIEUTENANT	131710	8.00
FIRE LIEUTENANT - ASSOC	131711	4.00
FIRE LIEUTENANT - BACH	131712	3.00
FIRE MARSHAL	131750	1.00
FIRE RECRUIT	000100	2.00
FIREFIGHTER	131820	27.00
LOGISTICS OFFICER-BACH	131732	1.00
MANAGEMENT ASSISTANT	000200	1.00
OFFICE MANAGER	403180	1.00
Total		87.50

This page intentionally left blank



POLICE SERVICES

The Police Services Unit provides the organization with a broad array of law enforcement services such as: uniformed patrol, traffic enforcement, traffic crash investigation, ordinance enforcement, parking enforcement, general criminal investigations, specialized investigations and records management. In addition to responding to calls for service and follow-up investigations, the Police Services Unit is committed to partnering with the community through various engagement methods to ensure superior service delivery.

**SAFETY SERVICES
POLICE SERVICES**

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
CHARGES FOR SERVICES	1,195,179	302,585	1,087,477	1,108,967	1,118,771
CONTRIBUTIONS	-	-	-	5,926	-
FINES & FORFEITS	2,105,587	1,496,816	2,325,658	1,883,708	2,412,517
INTERGOVERNMENTAL REVENUES	39,631	2,118,849	22,126	17,620	15,500
INVESTMENT INCOME	22,100	1,142	2,797	661	1,666
MISCELLANEOUS REVENUE	67,396	370,026	40,781	36,585	40,781
OPERATING TRANSFERS IN	-	1,978,702	-	-	-
PRIOR YEAR SURPLUS	-	-	113,999	-	50,000
Total	\$3,429,893	\$6,268,120	\$3,592,838	\$3,053,467	\$3,639,235

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	3,212,250	4,115,448	3,415,000	2,997,159	3,561,569
HOMELAND SECURITY GRANT FUND (0017)	68	(65)	-	-	-
DRUG ENFORCEMENT (0027)	9,417	10,846	21,843	18,683	872
FEDERAL EQUITABLE SHARING FORFEI (0028)	157,061	22,133	65,724	19,744	11,154
POLICE & FIRE RELIEF (0053)	11,258	688	50,026	136	50,004
MICHIGAN JUSTICE TRAINING (0064)	19,221	13,380	33,119	15,125	15,136
MAJOR GRANTS PROGRAMS (00MG)	20,618	2,105,690	7,126	2,620	500
Total	\$3,429,893	\$6,268,120	\$3,592,838	\$3,053,467	\$3,639,235

**SAFETY SERVICES
POLICE SERVICES**

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PERSONNEL SERVICES	14,189,976	14,237,814	14,478,183	14,581,651	14,406,833
PAYROLL FRINGES	8,029,197	8,830,368	9,405,977	9,297,560	8,840,631
OTHER SERVICES	2,587,263	2,391,303	2,675,106	2,706,374	2,855,314
MATERIALS & SUPPLIES	333,417	464,204	296,598	327,228	150,837
OTHER CHARGES	4,156,965	3,024,395	4,843,974	4,346,314	5,003,874
PASS THROUGHS	-	1,978,702	-	-	-
CAPITAL OUTLAY	36,465	29,814	121,411	140,257	33,983
EMPLOYEE ALLOWANCES	260,115	309,702	274,780	278,945	303,140
Total	\$29,593,398	\$31,266,302	\$32,096,029	\$31,678,329	\$31,594,612

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	29,435,694	28,923,840	31,445,988	31,533,948	31,543,612
DRUG ENFORCEMENT (0027)	6,500	56,000	21,400	21,135	500
FEDERAL EQUITABLE SHARING FORFEI (0028)	113,980	171,624	63,515	62,626	10,000
POLICE & FIRE RELIEF (0053)	-	-	25,000	25,000	25,000
MICHIGAN JUSTICE TRAINING (0064)	16,605	9,148	33,000	33,000	15,000
MAJOR GRANTS PROGRAMS (00MG)	20,619	2,105,690	507,126	2,620	500
Total	\$29,593,398	\$31,266,302	\$32,096,029	\$31,678,329	\$31,594,612

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
POLICE SERVICES	154.00	156.00	149.00	151.00
Total	154.00	156.00	149.00	151.00

SAFETY SERVICES AREA
POLICE SERVICES UNIT

REVENUES

Charges for Services - The increase relates to an increase in reimbursements from U of M based on the expected number of athletic games in FY 2023.

Fines & Forfeits - The increase in FY 2023 relates to an expected increase in parking ticket revenue as the COVID-19 pandemic subsides.

Prior Year Surplus – This reflects a planned use of fund balance in FY 2023 for special project requests.

EXPENSES

Personnel Services - The decrease reflects planned retirement payout expenses in FY 2022.

Payroll Fringes - The decrease is due to the funding level of the Pension system reaching a market value in excess of 100% so therefore annual funding levels can be reduced per policy.

Materials & Supplies - The decrease relates to an accounting change related to Taser replacements.

Capital Outlay - The decrease reflects the level of funding needed for hybrid or electric vehicles slated to replace existing gas vehicles in FY 2023.

Municipal Service Charge (MSC) - A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the Police Services Unit would be charged \$3,848,658 (includes \$817,181 for parking enforcement-patrol division) in FY 2023.

**SAFETY SERVICES AREA
POLICE SERVICES**

Expenses by Activity (0010 GENERAL)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	3,490,030	2,449,504	3,644,146	3,478,812	4,190,659
1221 RECRUITING & HIRING	8,009	3,671	9,550	10,530	9,550
2000 COVID 19	20,114	5,574	-	435	-
3111 PROFESSIONAL STANDARDS	1,914	48	1,500	1,687	1,500
3112 COMMUNITY MENTAL HEALTH	-	-	-	-	250,000
3115 DEA OFFICER	9,676	9,337	-	500	-
3121 ADMINISTRATIVE SERVICES	1,679,488	1,907,150	1,866,610	2,036,576	1,630,958
3123 COMMUNICATIONS	891,230	833,386	895,845	895,845	943,559
3125 MANAGEMENT INFO SYST	1,564,280	1,564,743	1,797,892	1,796,608	2,054,702
3126 PROPERTY	163,111	151,737	198,393	220,595	187,349
3127 RECORDS	687,105	728,990	750,289	805,988	767,375
3135 HOSTAGE NEGOTIATIONS	3,722	1,197	2,200	2,200	2,200
3144 DISTRICT DETECTIVES	4,450,835	4,175,173	3,811,009	4,003,195	3,708,498
3146 FIREARMS	41,342	28,478	35,000	35,000	35,000
3147 L.A.W.N.E.T.	174,928	189,699	181,128	192,940	186,024
3149 SPECIAL TACTICS	34,950	29,944	14,691	12,627	14,830
3150 PATROL	12,923,407	14,000,812	15,349,908	14,908,806	13,999,085
3152 SPECIAL SERVICES	1,049,127	975,436	498,602	928,365	1,181,313
3156 CROSSING GUARDS	214,492	43,274	208,672	202,960	208,672
3158 MOUNTAIN BIKES	1,147	3,969	4,250	10,122	1,750
3159 K-9	365,739	449,428	397,411	416,527	391,130
3160 MOTORCYCLE UNIT	19,377	11,338	12,631	13,564	11,198
3162 COMMUNITY STANDARDS	1,498,651	1,225,375	1,630,691	1,424,496	1,632,690
3165 2020 PRESIDENTIAL DEBATE	7,449	-	-	-	-
3172 ANIMAL CONTROL	135,570	135,570	135,570	135,570	135,570
Total	\$29,435,693	\$28,923,833	\$31,445,988	\$31,533,948	\$31,543,612

Expenses by Activity (0027 DRUG ENFORCEMENT)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
3150 PATROL	6,500	56,000	21,400	21,135	500
Total	\$6,500	\$56,000	\$21,400	\$21,135	\$500

Expenses by Activity (0028 FEDERAL EQUITABLE SHARING FORFEI)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
3146 FIREARMS	-	14,025	-	-	-
3150 PATROL	83,973	145,725	63,515	62,626	10,000
3152 SPECIAL SERVICES	30,007	11,874	-	-	-
Total	\$113,980	\$171,624	\$63,515	\$62,626	\$10,000

Expenses by Activity (0053 POLICE & FIRE RELIEF)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	-	-	25,000	25,000	25,000
Total	-	-	\$25,000	\$25,000	\$25,000

Expenses by Activity (0064 MICHIGAN JUSTICE TRAINING)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	-	-	-	195	-
3111 PROFESSIONAL STANDARDS	-	199	-	-	-
3121 ADMINISTRATIVE SERVICES	199	199	-	425	-
3135 HOSTAGE NEGOTIATIONS	750	-	-	-	-
3144 DISTRICT DETECTIVES	785	2,565	10,000	10,000	6,000
3149 SPECIAL TACTICS	1,598	-	-	-	-
3150 PATROL	10,718	6,185	23,000	21,580	9,000
3152 SPECIAL SERVICES	1,180	-	-	-	-
3159 K-9	1,375	-	-	800	-
Total	\$16,605	\$9,148	\$33,000	\$33,000	\$15,000

Expenses by Activity (00MG MAJOR GRANTS PROGRAMS)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	-	2,101,702	-	-	-
3035 PUBLIC SAFETY GRANTS	20,618	3,988	7,126	2,620	500
3255 COMMUNITY & LAW ENFORCEMENT DATA	-	-	500,000	-	-
Total	\$20,618	\$2,105,690	\$507,126	\$2,620	\$500

STRATEGIC GOALS AND PERFORMANCE MEASURES

Service Area: Safety Services

Area Administrator: N/A

Service Unit: Police

Service Unit Manager: Michael Cox

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2020 Actual	FY2021 Actual	FY2022 Projected	FY2023 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Provide uniform police response to the community.	●	●			●		Response time is less than or equal to 5 minutes.	6/30/2023	3.55 minutes	3.60 minutes	4+ minutes	5 minutes
							Increase visibility and address emerging crime through community centered operational plans.	6/30/2023	Met	Met	Will meet	Will meet
Provide follow up detective and criminal investigation services to the community.	●	●			●		Felony cases with a solvability factor are assigned to a detective 100% of the time.	6/30/2023	Met	Met	Will meet	Will meet
							Reduce overall crime by 1% annually.	6/30/2023	1,916 total crimes	released yet	Will not meet	Will meet
Provide traffic safety services to the community.	●	●		●	●		School zones related complaints are evaluated within three days of receipt.	6/30/2023	N/A	Met	Will meet	Will meet
							All traffic complaints are evaluated within one week of receipt.	6/30/2023	In Progress	Met	Will meet	Will meet
Enhance the department's engagement with the community.	●			●	●		Community meetings attended by a member of AAPD (5 per quarter)	6/30/2023	Met	Met	Will meet	Will meet
							100% of citizen complaints are investigated.	6/30/2023	Met	Met	Will meet	Will meet
							Conduct Citizen's Academy Annually with 25 person enrollment.	5/31/2023	N/A - COVID	N/A - COVID	N/A - COVID	Will meet
Provide parking and community standards enforcement for the community.	●	●			●		100% of complaints are assigned.	6/30/2023	Met	Met	Not met	Will meet
							Provide parking enforcement staffing for routine and special events 100% of the time.	6/30/2023	Met	Met	Will Meet	Will meet
Provide the direction and planning for the organization	●	●	●	●	●	●	Review and enhance data systems to increase transparency and communications.	6/30/2023	In Progress	In Progress	In Progress	In Progress
							Create data driven approach to management of resources.	6/30/2023	In Progress	In Progress	In Progress	In Progress

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

SAFETY SERVICES
POLICE SERVICES

Allocated Positions

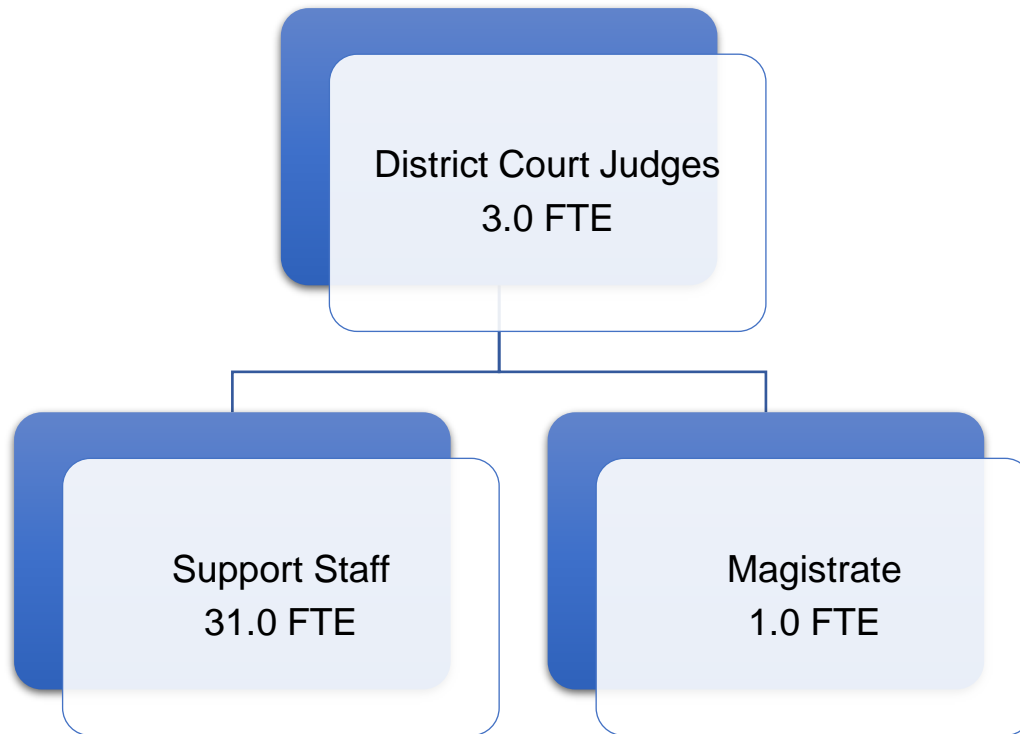
Job Description	Job Class	FY 2023 FTE's
ADMIN ASSISTANT LVL 1	110014	1.00
COMM STANDARD OFFICER I	118504	4.00
COMM STANDARDS OFFICER IV	118534	3.00
COMM STANDARDS OFFICER V	118544	2.00
COMM STANDARDS SUPV II	196714	1.00
COMMUNITY STANDARDS OFFIC	118534	1.00
DEPUTY CHIEF	168810	2.00
DETECTIVE I - BACH	148711	1.00
DETECTIVE I-ASSOC	148712	2.00
DETECTIVE I-BACH	148711	1.00
DETECTIVE II - BACH	148801	1.00
DETECTIVE II-ASSOC	148802	1.00
DETECTIVE III	148770	1.00
DETECTIVE III - BACH	148771	10.00
DETECTIVE III ASSOC	148772	1.00
DETECTIVE III-BACH	148771	1.00
MANAGEMENT ASSISTANT	000200	1.00
OFFICE MANAGER	403180	1.00
POLICE CHIEF	403710	1.00
POLICE LIEUTENANT DEGREED	158731	7.00
POLICE OFFICER	148700	4.00
POLICE OFFICER - ASSOC	148702	10.00
POLICE OFFICER - BACH	148701	37.00
POLICE OFFICER-BACH	148701	5.00
POLICE PROFESSIONAL ASST	180000	6.00
POLICE SERVICE SPECIALIST	128560	2.00
POLICE SERVICE SPECIALIST	128561	2.00
POLICE SRVS SPEC CADET	128559	2.00
POLICE STAFF SGT DEGREED	158761	18.00
PUBLIC INFORMATIONOFFICER	409999	1.00
RECORDS AND DATA UNIT SUP	196800	1.00
SENIOR DATA ARCHITECT	404700	1.00
SENIOR OFFICER I - ASSOC	148692	2.00
SENIOR OFFICER I - BACH	148691	2.00
SENIOR OFFICER II - ASSOC	148902	2.00
SENIOR OFFICER II - BACH	148901	13.00
Total		151.00



FIFTEENTH DISTRICT COURT

The 15th District Court is responsible for adjudicating criminal misdemeanor cases filed for violation of local ordinances, the University of Michigan Regents' Ordinance and state laws. Judges conduct arraignments, probable cause conferences and preliminary examinations in felony cases, hear general civil cases where the amount claimed as damages does not exceed \$25,000, preside over landlord/tenant cases, hear appeals from small claims cases, and conduct formal hearings in civil infraction cases. The Court's magistrate conducts informal hearings in traffic civil infraction cases, hears small claims cases and presides over other matters as provided by state law. The Court operates three specialized problem-solving programs: Mental Health Treatment Court, Sobriety Court, and Veterans Treatment Court.

Fifteenth District Court Organization Chart



- Administration
- Financial Management
- Communications
- Strategic Planning

- Civil Cases \leq \$25,000
- Landlord/Tenant Proceedings
- Small Claims Cases \leq \$6,500
- Criminal & Traffic Misdemeanors punishable by 1 year or less in jail
- Arrest Warrant & Search Warrant Issuance
- Ann Arbor City Ordinance Violations
- Traffic & State Civil Infractions
- University of Michigan Regents' Ordinance Violations
- Felony Arraignments, Probable Cause Conferences & Preliminary Examinations
- Specialized Problem-solving Programs

15TH DISTRICT COURT

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
FINES & FORFEITS	1,384,850	1,318,536	1,447,275	1,274,753	1,376,791
INTERGOVERNMENTAL REVENUES	542,048	362,364	1,140,029	1,139,959	149,283
INVESTMENT INCOME	1,341	224	322	166	322
MISCELLANEOUS REVENUE	-	290	-	-	-
OPERATING TRANSFERS IN	377,507	197,500	135,000	135,000	135,000
Total	\$2,305,746	\$1,878,914	\$2,722,626	\$2,549,878	\$1,661,396

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	1,482,535	1,430,522	1,657,479	1,484,631	1,436,396
COURT FACILITIES (0023)	224,600	224,417	225,000	225,100	225,000
MAJOR GRANTS PROGRAMS (00MG)	316,440	177,219	642,114	642,114	-
INDIGENT DEFENSE FUND (0260)	282,171	46,756	198,033	198,033	-
Total	\$2,305,746	\$1,878,914	\$2,722,626	\$2,549,878	\$1,661,396

15TH DISTRICT COURT

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PERSONNEL SERVICES	2,158,664	2,098,911	2,321,949	2,161,686	2,143,594
PAYROLL FRINGES	1,246,280	1,260,931	1,429,042	1,427,035	1,409,316
OTHER SERVICES	779,372	683,881	1,370,378	1,101,281	949,888
MATERIALS & SUPPLIES	73,333	91,782	100,472	108,037	82,650
OTHER CHARGES	821,594	695,550	1,072,267	1,072,037	1,152,002
PASS THROUGHS	431,507	225,000	225,000	225,000	225,000
EMPLOYEE ALLOWANCES	2,400	2,400	1,140	1,140	1,140
Total	\$5,513,150	\$5,058,455	\$6,520,248	\$6,096,216	\$5,963,590

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	4,681,854	4,582,597	5,191,326	5,042,010	5,738,590
COURT FACILITIES (0023)	225,000	225,000	225,000	225,000	225,000
MAJOR GRANTS PROGRAMS (00MG)	317,464	179,296	676,541	676,541	-
INDIGENT DEFENSE FUND (0260)	288,832	71,562	427,381	152,665	-
Total	\$5,513,150	\$5,058,455	\$6,520,248	\$6,096,216	\$5,963,590

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
15TH DISTRICT COURT	35.00	35.00	35.00	35.00
Total	35.00	35.00	35.00	35.00

FIFTEENTH JUDICIAL DISTRICT COURT

REVENUES

Fines & Forfeits - This reflects the anticipated decrease in ordinance fines revenue for FY 2023.

Intergovernmental Revenues - The FY 2022 amount is attributable to various grants. The unexpended grant funds will carry forward to FY 2023.

EXPENSES

Personnel Services - The reduction reflects staff turnover in FY 2022 within the 15th District Court as well as the planned reduction in temporary pay costs and overtime in FY 2023.

Payroll Fringes - The decrease is due to the funding level of the Pension system reaching a market value in excess of 100% so therefore, annual funding levels can be reduced per policy.

Other Services - The FY 2022 amount is attributable to various grants. The unexpended grant funds will carry forward to FY 2023.

Other Charges - This increase is due to the higher insurance premiums and retiree medical insurance in FY 2023.

Municipal Service Charge (MSC) – A cost allocation study was performed in order to more effectively allocate the City's administrative and overhead costs to the service units who utilized the General Fund administrative services and facilities. Since 1993, the City has applied the MSC to non-General Funds to recover these costs. Adjustments have been made to the non-General Funds based on the updated cost allocation study. If the MSC were applied to the General Fund, the Fifteenth District Court would be charged \$1,684,461 in FY 2023.

15TH DISTRICT COURT

Expenses by Activity (0010 GENERAL)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	1,373,456	1,384,275	1,491,560	1,444,799	1,577,529
2125 CITY DIVERSION PROGRAM	-	-	99,059	98,976	131,896
2126 CITY EXPUNGEMENT PROGRAM	-	-	50,139	50,770	58,350
2127 CITY DEFLECTION PROGRAM	-	-	-	-	572,000
5120 JUDICIAL & DIRECT SUPPORT	1,215,742	1,142,874	1,212,800	1,134,112	1,291,732
5140 CASE PROCESSING	1,152,198	1,084,276	1,314,206	1,301,916	1,255,553
5141 COURT APPOINTED ATTORNEY	15,138	-	-	-	-
5160 PROBATION/POST JUDGMNT SUP	925,318	971,172	1,023,562	1,011,437	851,530
Total	\$4,681,852	\$4,582,597	\$5,191,326	\$5,042,010	\$5,738,590

Expenses by Activity (0023 COURT FACILITIES)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
9500 DEBT SERVICE	225,000	225,000	225,000	225,000	225,000
Total	\$225,000	\$225,000	\$225,000	\$225,000	\$225,000

Expenses by Activity (00MG MAJOR GRANTS PROGRAMS)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
1000 ADMINISTRATION	1,027	2,076	34,429	34,429	-
3035 PUBLIC SAFETY GRANTS	316,441	177,220	642,112	642,112	-
Total	\$317,468	\$179,296	\$676,541	\$676,541	-

Expenses by Activity (0260 INDIGENT DEFENSE FUND)

Activity	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
2026 LOCAL SHARE FOR INDIGENT DEFENSE	187,296	19,210	-	-	-
3035 PUBLIC SAFETY GRANTS	101,535	52,352	427,381	152,665	-
Total	\$288,831	\$71,562	\$427,381	\$152,665	-

STRATEGIC GOALS AND PERFORMANCE MEASURES

Service Area: N/A

Area Administrator: N/A

Service Unit: District Court

Service Unit Manager: Shryl Samborn

CORE SERVICE	STRATEGIC GOALS (●)						PERFORMANCE MEASURE	TIMEFRAME FOR COMPLETION	FY2020 Actual	FY2021 Actual	FY2022 Projected	FY2023 Goal
	Deliver Exceptional Service	Enable Economic Development	Ensure Financial Health	Integrate External Engagement	Leverage Information Technology	Strengthen Human Capital						
Administration is responsible for managing all non-judicial functions of the court, including: personnel; budget; finances; and, compliance with state law, State Court Administrative Office directives and state reporting.	●		●		●	●	Ensure 100% compliance with State Court Administrative Office (SCAO) reporting requirements.	Quarterly	100%	100%	100%	100%
Judicial officers are responsible for providing timely and impartial resolution of disputes to ensure the rule of law and protection of individual rights. Judicial officers and support staff are responsible for creating an official record of court proceedings and maintaining decorum in the courtrooms.	●		●	●	●	●	Clearance Rate of 100%.	Quarterly	84%	87%	98%	100%
							Case handled fairly. Local results > or = Most Recent Statewide Average.	Annually	N/A-COVID	N/A-COVID	90%	90%
Case Processing is responsible for performing clerical functions essential to the proper functioning of the court, such as case file creation, maintenance and destruction; customer service; event scheduling; notification of parties of court events; and, accepting payments.	●		●	●	●	●	Court users treated with curtesy and respect by staff. Local results > or = Most Statewide Average.	Annually	N/A-COVID	N/A-COVID	94%	94%
							> or = to 97% of payments processed accurately.	Quarterly	97%	97%	96%	97%
Probation investigates offenders' histories (personal and criminal) prior to sentencing in order to make sentencing recommendations to the court. Post-sentence, Probation monitors offenders' compliance with court orders, and links clients to ancillary services based upon individual needs.	●		●		●	●	>75% of clients who successfully complete probation.	Quarterly	94%	96%	84%	95%
							Sobriety Court graduates only recidivism rate for any new conviction < statewide rate.	Annually	N/A	2%	3%	3%

Please refer to the *Information Pages: The Budget Process* section for details regarding the strategic goals listed within the above performance metrics.

15TH DISTRICT COURT

Allocated Positions

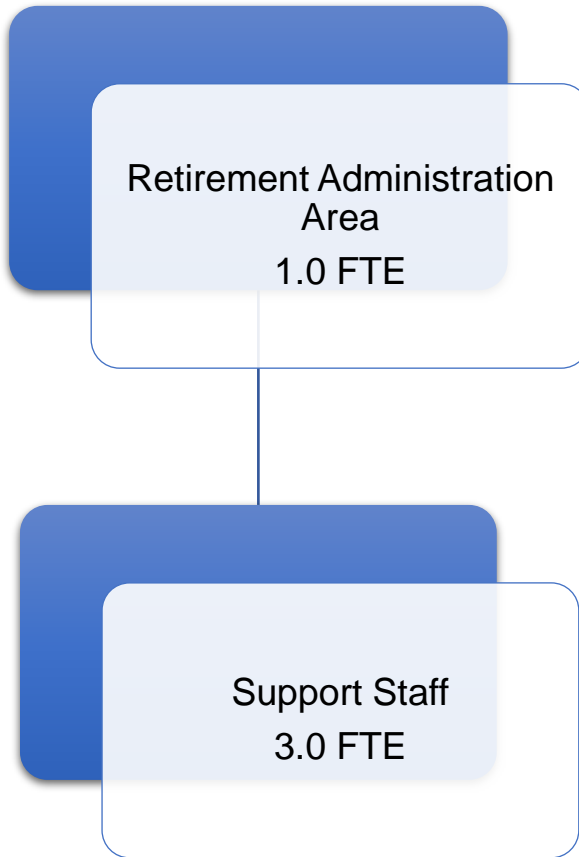
Job Description	Job Class	FY 2023 FTE's
COURT ADMINISTRATOR	404450	1.00
COURT BAILIFF	000850	3.00
COURT CLERK II	000930	8.00
COURT CLERK III	000940	1.00
COURT REC/SPEC	000895	1.00
COURT RECORDER	000860	3.00
DISTRICT COURT JUDGE	200030	3.00
FISCAL & ADMIN MANAGER	403610	1.00
JUDICIAL COORDINATOR	000880	3.00
LEAD COURT CLERK	000890	1.00
LEAD DIVISION DEPUTY CLER	000910	1.00
MAGISTRATE	401880	1.00
MANAGEMENT ASSISTANT	000200	1.00
PROBATION AGENT	000800	6.00
PROBATION SUPERVISOR	403150	1.00
Total		35.00



RETIREMENT SYSTEM

The Retirement System provides normal retirement, disability, death and surviving beneficiary benefits to the permanent employees of the City of Ann Arbor. The general administration, management and responsibility for the proper operation of the Employees' Retirement System are vested in the Board of Trustees pursuant to the Charter of the City of Ann Arbor Michigan, Chapter 18 of Title 1 of the Ann Arbor City Code. The Retirement System shall be construed and enforced under the laws of the State of Michigan and any applicable federal law, rule or regulation, and all of the provisions of the City Ordinance shall be administered in accordance with such laws and regulations as well as any applicable collective bargaining agreements with the City.

Retirement System Organization Chart



- Administration
- Financial Management
- Oversight of Consulting Services

- Employee Service Requests
- Retirement Board Support
- Benefit Payments
- Investment Services Accounting
- Employee Communications

RETIREMENT SYSTEM SERVICE AREA
RETIREMENT SYSTEM

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
CHARGES FOR SERVICES	17,734,894	19,024,641	20,250,000	20,250,000	20,250,000
CONTRIBUTIONS	401,341	460,341	529,455	529,455	529,455
INVESTMENT INCOME	30,663,600	187,465,630	45,275,357	45,276,022	45,279,256
MISCELLANEOUS REVENUE	16,588	23,163	20,000	20,000	20,000
OPERATING TRANSFERS IN	688,008	965,951	845,359	200,313	200,313
Total	\$49,504,431	\$207,939,726	\$66,920,171	\$66,275,790	\$66,279,024

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
VEBA TRUST (0052)	7,703,048	51,057,234	13,235,739	12,591,358	12,591,358
PENSION TRUST FUND (0059)	41,801,383	156,882,492	53,684,432	53,684,432	53,687,666
Total	\$49,504,431	\$207,939,726	\$66,920,171	\$66,275,790	\$66,279,024

RETIREMENT SYSTEM SERVICE AREA
RETIREMENT SYSTEM

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PERSONNEL SERVICES	349,710	230,923	296,621	296,621	312,220
PAYROLL FRINGES	155,680	158,133	173,023	173,023	175,503
OTHER SERVICES	996,394	907,767	3,431,660	3,984,000	4,744,600
MATERIALS & SUPPLIES	2,590	1,145	6,930	6,800	4,500
OTHER CHARGES	39,812,907	40,773,256	43,555,999	43,494,236	45,258,099
CAPITAL OUTLAY	-	-	6,250	-	-
Total	\$41,317,281	\$42,071,224	\$47,470,483	\$47,954,680	\$50,494,922

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
VEBA TRUST (0052)	385,121	361,780	1,021,850	1,151,900	1,402,519
PENSION TRUST FUND (0059)	40,932,160	41,709,444	46,448,633	46,802,780	49,092,403
Total	\$41,317,281	\$42,071,224	\$47,470,483	\$47,954,680	\$50,494,922

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
RETIREMENT SYSTEM	4.00	4.00	4.00	4.00
Total	4.00	4.00	4.00	4.00

RETIREMENT SYSTEM

REVENUES

Operating Transfers In - This reflects a decrease in the transfer of excess contributions into the VEBA Trust Fund, which is derived from the actuarial defined contribution less amounts paid for health care for current retirees.

EXPENSES

Other Services - This reflects an increase in fees with investment managers.

Other Charges - This reflects an increase in anticipated retirement payments.

RETIREMENT SYSTEM SERVICE AREA
RETIREMENT SYSTEM

Allocated Positions

Job Description	Job Class	FY 2023 FTE's
ACCOUNTANT II-RET SYSTEM	401770	1.00
EXECUTIVE DIRECTOR-RET SY	403740	1.00
MANAGEMENT ASSISTANT	000200	1.00
PENSION ANALYST	403650	1.00
Total		4.00



DOWNTOWN DEVELOPMENT AUTHORITY

The Downtown Development Authority was created by City Council in 1982 as a vehicle for urban revitalization. Since its creation, the DDA has been a vital agent in the rejuvenation of an evolving and diverse downtown, and a significant catalyst encouraging new private investment. Some of the more important DDA initiatives include management of the public parking system, support for downtown transportation and affordable housing, and street and other right-of-way improvements aimed at making downtown safer and more comfortable for pedestrians and other users.

DOWNTOWN DEVELOPMENT AUTHORITY

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
CHARGES FOR SERVICES	19,172,371	12,541,047	19,714,800	15,950,520	17,784,100
INVESTMENT INCOME	438,336	160,187	75,800	75,800	70,800
MISCELLANEOUS REVENUE	38,311	414,500	194,000	194,000	194,000
OPERATING TRANSFERS IN	1,339,526	4,136,100	2,963,000	4,445,800	2,975,700
PRIOR YEAR SURPLUS	-	-	7,831,453	-	2,276,840
SALE OF BONDS	5,074,228	3,910,224	554,704	4,224,900	-
TAXES	7,017,309	7,350,768	7,607,900	7,929,000	8,206,500
Total	\$33,080,081	\$28,512,826	\$38,941,657	\$32,820,020	\$31,507,940

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
DDA HOUSING FUND (0001)	346,808	756,470	721,300	363,800	392,800
DOWNTOWN DEVELOPMENT AUTHORITY (0003)	7,184,947	7,422,771	12,285,917	9,455,800	8,267,573
DDA PARKING MAINTENANCE (0033)	66,341	3,606,207	2,613,000	2,610,000	2,903,000
DDA PARKING FUND (0063)	19,398,096	12,816,776	22,766,736	16,165,520	19,944,567
2019-A CAPITAL IMPROVEMENT BONDS (0086)	6,083,889	3,910,602	554,704	4,224,900	-
Total	\$33,080,081	\$28,512,826	\$38,941,657	\$32,820,020	\$31,507,940

DOWNTOWN DEVELOPMENT AUTHORITY

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GRANT/LOAN RECIPIENTS	1,532,638	1,973,288	2,285,000	2,210,000	1,575,684
PERSONNEL SERVICES	627,266	592,980	793,388	749,770	1,125,029
PAYROLL FRINGES	314,542	283,782	318,973	318,973	346,868
OTHER SERVICES	12,541,361	9,692,598	12,226,111	11,893,700	13,441,800
MATERIALS & SUPPLIES	77,618	38,578	90,800	107,600	208,400
OTHER CHARGES	1,132,527	711,150	1,459,646	1,036,500	1,682,020
PASS THROUGHGS	7,504,045	9,597,232	8,545,300	9,932,500	8,627,458
CAPITAL OUTLAY	7,401,504	6,817,868	18,228,282	12,069,774	4,496,001
EMPLOYEE ALLOWANCES	4,810	4,420	4,680	3,510	4,680
Total	\$31,136,311	\$29,711,896	\$43,952,180	\$38,322,327	\$31,507,940

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
DDA HOUSING FUND (0001) DOWNTOWN DEVELOPMENT AUTHORITY (0003)	487,216	1,084,207	721,300	721,300	392,800
DDA PARKING MAINTENANCE (0033)	6,342,328	5,533,807	12,285,917	12,285,917	8,267,573
DDA PARKING FUND (0063)	1,962,786	3,009,273	2,613,000	2,613,000	2,903,000
2019-A CAPITAL IMPROVEMENT BONDS (0086)	16,326,301	15,285,481	19,023,036	17,964,936	19,944,567
	6,017,680	4,799,128	9,308,927	4,737,174	-
Total	\$31,136,311	\$29,711,896	\$43,952,180	\$38,322,327	\$31,507,940

FTE Count

Category	FY 2020	FY 2021	FY 2022	FY 2023
DOWNTOWN DEVELOPMENT AUTHORITY	6.00	6.00	6.00	7.75
Total	6.00	6.00	6.00	7.75

DOWNTOWN DEVELOPMENT AUTHORITY

REVENUES

Charges for Services - This category accounts for parking fees. The FY 2023 increase is based on an anticipated increase in parking demand as the downtown recovers from the effects of the COVID-19 pandemic.

Operating Transfers In – This category accounts for interfund transfers. Bond proceeds transfers were included in FY 2022. No transfers of bond proceeds are budgeted for FY 2023 as the bond projects close in FY 2022.

Prior Year Surplus - This reflects a planned use of fund balance and varies from year to year depending on capital project timing. Parking Revenue loss has also resulted in a use of fund balance in the Parking Fund.

Sale of Bonds - This category accounts for bond reimbursements for the 2019-A Capital Improvement Bond Issue. These projects conclude in FY 2022.

Taxes - The FY 2023 tax revenues are budgeted with an increase of 3.5% (over forecasted) based on the cap implemented by City Ordinance.

EXPENSES

Grant/Loan Recipients - This category accounts for grants issued by the DDA. These are primarily for affordable housing, alternative transportation, and downtown improvements. The reduction in FY 2023 is due to an accounting change shifting the Justice Center Debt Grant to the Pass Throughs category to better fit the City's process.

Personnel Services - The FY 2023 increase is due to a return to full staffing and 1.75 additional FTE's.

Payroll Fringes – The FY 2023 increase is due to a return to full staffing and 1.75 additional FTE's.

Other Services - This category primarily accounts for operating and administrative expenses of the parking system, including the 20% meter rent paid to the City. Parking system costs in FY 2022 were reduced in response to revenue losses. As revenues recover, operating expenditures will increase.

Materials & Supplies – An increase in general supplies is budgeted for FY 2023 to allow for modifications to the DDA offices and anticipated supply chain/inflationary increases.

Other Charges – Credit card fees, investment services, and City insurance payments are the primary expenses recorded in this category. Increases for FY 2023 are related to anticipated recovery of revenues in the parking system as well as accounting changes.

Capital Outlay - Capital projects of the Parking CIP Fund, the TIF Fund, and the TIF Construction Fund are accounted for in this category. These are primarily one-time expenditures with a fairly high degree of variability from year to year.

DOWNTOWN DEVELOPMENT AUTHORITY

Allocated Positions

Job Description	Job Class	FY 2023 FTE's
DDA ACCT & PROCUREMENT SP	409996	0.75
DDA CAPITAL & PRIVATE PRJ	404490	1.00
DDA COMMUNICATIONS MGR	404540	1.00
DDA DEPUTY DIRECTOR	403720	1.00
DDA EXEC DIRECTOR	403290	1.00
DDA PARKING SERVICES MGR	404480	1.00
DDA PLANNING SPECIALIST	404190	1.00
MANAGEMENT ASSISTANT	000200	1.00
Total		7.75



SMART ZONE

The Ann Arbor/Ypsilanti SmartZone, created in 2001 by the Michigan Economic Development Corporation, provides capital needed for the facilitation of the commercialization of research projects being developed at University of Michigan and Eastern Michigan University and the development of private high technology enterprises. The SmartZone activities are funded from a tax increment financing (TIF) mechanism with the State.

SMART ZONE LOCAL DEVELOPMENT FINANCE AUTHORITY
SMART ZONE

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
INVESTMENT INCOME	180,966	2,419	80,000	80,000	80,000
MISCELLANEOUS REVENUE	19,533	21,484	-	36,003	10,000
PRIOR YEAR SURPLUS	-	-	2,786,058	-	1,673,726
TAXES	4,417,262	4,658,896	4,943,250	4,943,250	5,052,891
Total	\$4,617,761	\$4,682,799	\$7,809,308	\$5,059,253	\$6,816,617

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
SMART ZONE LDFA (0009)	4,617,761	4,682,799	7,809,308	5,059,253	6,816,617
Total	\$4,617,761	\$4,682,799	\$7,809,308	\$5,059,253	\$6,816,617

SMART ZONE LOCAL DEVELOPMENT FINANCE AUTHORITY
SMART ZONE

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
OTHER SERVICES	3,775,878	4,278,180	7,717,445	7,494,723	6,750,035
OTHER CHARGES	74,208	63,588	91,863	61,730	66,582
Total	\$3,850,086	\$4,341,768	\$7,809,308	\$7,556,453	\$6,816,617

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
SMART ZONE LDFA (0009)	3,850,086	4,341,768	7,809,308	7,556,453	6,816,617
Total	\$3,850,086	\$4,341,768	\$7,809,308	\$7,556,453	\$6,816,617

SMART ZONE LOCAL DEVELOPMENT FINANCE AUTHORITY

REVENUES

Prior Year Surplus - The decrease reflects the planned use of fund balance that is needed for the Tech Park Fiber project.

Taxes - The increase is due to higher projected tax capture for the authority.

EXPENSES

Other Services - This reflects the programming for various activities of the LDFA.

Ann Arbor/Ypsilanti SmartZone LDFA

	Actual FY2019	Actual FY2020	Actual FY2021	Projected FY2022	SPARK Request FY2023
REVENUES					
Tax Revenue	\$ 3,899,557	\$ 4,417,262	\$ 4,658,896	\$ 4,943,250	\$ 5,052,891
Miscellaneous Revenue	25,538	19,533	9,004	36,003	10,000
Investment Income	153,860	91,025	69,054	80,000	80,000
Total Revenue	\$ 4,078,955	\$ 4,527,820	\$ 4,736,954	\$ 5,059,253	\$ 5,142,891
EXPENDITURES					
Business Accelerator Support Services					
SPARK Business Accelerator Direct Staffing	\$ 760,000	\$ 799,000	\$ 832,970	\$ 839,388	635,341
Phase II - Due Diligence	-	-	-	-	-
Phase III - Intensive Service	666,117	847,273	900,710	825,000	850,000
Sub-Total	1,426,117	1,646,273	1,733,680	1,664,388	1,485,341
Micro Loan Program for Entrepreneurs	-	-	-	-	-
Entrepreneurial Development & Education Programs					
Education & Development Programs	-	-	-	-	-
Business Networking Events/Sponsorships	159,282	73,659	-	-	-
Bootcamp	45,000	45,000	48,750	50,000	50,000
Sub-Total	204,282	118,659	48,750	50,000	50,000
Mobility Support	113,716	139,951	219,008	250,000	260,000
Major Events: Tech Trek & NAIAS	-	38,907	240,862	335,000	335,000
Internship Support & Talent Training	524,642	605,220	560,435	640,000	675,000
Sponsorships/Partnered Events/Trade Show	-	43,328	67,728	100,000	100,000
Business Software Access for Clients	18,516	26,123	41,467	43,000	70,500
SPARK Central Incubator Operating Exp	274,427	303,788	282,764	300,000	300,000
Incubator Expansion	48,780	13,854	-	-	25,000
Ypsilanti					
SPARK East Operating Expense	191,593	149,884	84,808	150,000	155,000
SPARK Services (acceptable uses)	85,499	241,268	282,394	219,325	200,289
Talent Development Program	-	-	-	125,000	150,000
SPARK East Capital	-	11,000	-	-	-
Other	-	47,848	74,590	-	-
Sub-Total	277,092	450,000	441,792	494,325	505,289
SPARK Indirect Services					
SPARK Accounting/Overhead	123,000	127,000	143,500	147,200	420,787
Marketing	321,949	214,308	225,670	250,000	250,000
Sub-Total	444,949	341,308	369,170	397,200	670,787
Strategic Initiatives (Grants)	-	-	-	150,000	400,000
Tech Park Fiber Grant	-	-	209,750	3,000,000	1,800,000
City of Ann Arbor Indirect Services					
Legal & Admin Support	65,330	101,228	88,748	105,840	110,000
Professional Services	-	18,700	6,273	21,700	21,700
Contracted Services	-	2,855	-	2,855	3,000
Software Maintenance	-	5,000	-	5,000	5,000
Total Operating Expenditures	\$ 3,397,851	\$ 3,855,194	\$ 4,310,427	\$ 7,559,308	\$ 6,816,617
Net Increase (Use) of Fund Balance	\$ 681,104	\$ 672,626	\$ 426,527	\$ (2,500,055)	\$ (1,673,726)

This page intentionally left blank



NON-DEPARTMENTAL AND DEBT SERVICE

The Non-Departmental Service Area is used to record and track revenue and expenditure activities that are not associated with any specific Service Area. Specific activities include: operating transfers to other funds, contingency for compensation, AAATA tax transfer, debt service, city wide dues and licenses, Michigan Tax Tribunal refunds, and other miscellaneous activities.

The debt service funds are used to record the debt service of the City. State law does not allow the City to issue general obligation debt in excess of 10% of State Equalized Value (SEV); the debt limit as of June 30, 2021 was \$875 million. The debt subject to that limit as of June 30, 2021, was \$107 million or 1.2% of the total SEV. Other indebtedness is financed through dedicated millages such as parks millages, specific revenues like water and sewer revenues and direct charges to individual taxpayers as with special assessments. Indebtedness, which is repaid from dedicated financing sources, does not count against the 10% of SEV limit. The total City debt (general obligation and all others) as of June 30, 2021 was \$270 million (including premiums and discounts).

NON-DEPARTMENTAL SERVICE AREA
NON-DEPARTMENTAL AND DEBT SERVICE

Revenues by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
CHARGES FOR SERVICES	8,424,287	6,981,991	7,627,300	7,627,300	8,178,850
INTERGOVERNMENTAL REVENUES	-	476,022	24,568,616	326,802	476,000
INVESTMENT INCOME	38,961	907	1,200	1,200	1,200
MISCELLANEOUS REVENUE	722,507	766,495	541,750	566,677	550,750
OPERATING TRANSFERS IN	7,040,897	4,812,475	4,815,853	4,813,559	6,677,662
PRIOR YEAR SURPLUS	-	-	3,010,055	-	3,882,613
TAXES	11,390,384	11,885,450	12,155,060	12,244,416	12,719,674
Total	\$27,617,036	\$24,923,340	\$52,719,834	\$25,579,954	\$32,486,749

Revenues by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	17,731,330	15,061,579	18,462,631	15,564,730	20,551,278
GENERAL DEBT SERVICE (0035)	9,885,706	9,861,761	10,015,389	10,015,224	11,935,471
MAJOR GRANTS PROGRAMS (00MG)	-	-	24,241,814	-	-
Total	\$27,617,036	\$24,923,340	\$52,719,834	\$25,579,954	\$32,486,749

NON-DEPARTMENTAL SERVICE AREA
NON-DEPARTMENTAL AND DEBT SERVICE

Expenses by Category

Category	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
PERSONNEL SERVICES	-	-	36,045	72,348	1,300,800
PAYROLL FRINGES	500,000	500,000	-	-	-
OTHER SERVICES	230,730	361,614	383,470	383,470	201,962
MATERIALS & SUPPLIES	25,548	32,941	30,501	30,501	30,501
OTHER CHARGES	10,469,917	10,278,096	10,650,682	10,650,682	12,324,193
PASS THROUGHS	13,172,564	13,428,398	14,529,906	14,590,628	15,391,062
CAPITAL OUTLAY	-	-	75,554	75,554	-
Total	\$24,398,759	\$24,601,049	\$25,706,158	\$25,803,183	\$29,248,518

Expenses by Fund

Fund	Actual FY 2020	Actual FY 2021	Budget FY 2022	Forecasted FY 2022	Request FY 2023
GENERAL (0010)	14,438,158	14,701,652	15,626,930	15,783,139	17,307,308
GENERAL DEBT SERVICE (0035)	9,960,601	9,899,397	10,015,389	10,015,389	11,935,470
MAJOR GRANTS PROGRAMS (00MG)	-	-	59,184	-	-
COUNTY MENTAL HEALTH MILLAGE (0100)	-	-	4,655	4,655	5,740
Total	\$24,398,759	\$24,601,049	\$25,706,158	\$25,803,183	\$29,248,518

NON-DEPARTMENTAL

REVENUES

Charges for Services - This reflects an increase in anticipated parking revenue from the DDA for FY 2023 as parking revenue continues to return as the pandemic subsides.

Intergovernmental Revenues - This reflects revenue from the American Rescue Plan Act in FY 2022.

Prior Year Surplus - This line item is used to balance budgeted expenditures over projected revenues. It is the City's policy to utilize fund balance in the General Fund for one-time, non-operational items only.

Taxes - General Fund property taxes are projected to increase by 4.6% in FY 2023 for the Ann Arbor Area Transportation Authority tax levy.

EXPENSES

Personnel Services - This reflects an increase in pay contingency for unsettled contracts that are forecasted to not be settled by fiscal year end and non-union wage increases.

Other Services - This decrease reflects expenditure of the Marijuana Excise Tax revenue per Council direction, which is budgeted within the 15th District Court and Police Department budgets for FY 2023.

Other Charges - This increase reflects principal and interest payments on bond debt that are due in FY 2023.

Pass Throughs – This reflects an increase in payments to the Ann Arbor Area Transportation Authority due to the increase in associated property tax revenue.

Capital Outlay – This reflects the one-time purchase of property in FY 2022.

Below is a summary of general long-term debt (with various issue dates) and annual debt service requirements as of June 30, 2021:

Governmental Activities Debt									
FY Ending	General Obligation Portion				PACE Bonds		Total Governmental Activities Debt		
	Capital Projects Bonds Principal	Interest	Special Revenue Bonds Principal	Interest	Principal	Interest	Principal	Interest	Total
2022	5,745,000	2,761,684	1,070,000	373,208	53,000	5,794	6,868,000	3,140,686	10,008,686
2023	6,350,000	2,615,961	1,090,000	350,440	53,000	3,494	7,493,000	2,969,895	10,462,895
2024	6,530,000	2,453,072	840,000	323,188	54,000	1,172	7,424,000	2,777,432	10,201,432
2025	6,730,000	2,267,564	870,000	297,538			7,600,000	2,565,102	10,165,102
2026	6,910,000	2,075,619	895,000	271,063			7,805,000	2,346,682	10,151,682
2027	7,140,000	1,870,631	920,000	243,838			8,060,000	2,114,469	10,174,469
2028	7,375,000	1,657,030	950,000	215,788			8,325,000	1,872,818	10,197,818
2029	7,610,000	1,435,794	975,000	186,913			8,585,000	1,622,707	10,207,707
2030	6,235,000	1,207,494	1,010,000	157,138			7,245,000	1,364,632	8,609,632
2031	6,450,000	1,019,806	1,040,000	125,738			7,490,000	1,145,544	8,635,544
2032	6,670,000	825,630	1,075,000	92,019			7,745,000	917,649	8,662,649
2033	6,290,000	585,280	1,110,000	56,513			7,400,000	641,793	8,041,793
2034	4,665,000	355,012	1,140,000	19,238			5,805,000	374,250	6,179,250
2035	4,860,000	181,200					4,860,000	181,200	5,041,200
2036	0	0					0	0	0
2037	0	0					0	0	0
2038	0	0					0	0	0
	\$89,560,000	\$21,311,777	\$12,985,000	\$2,712,622	\$160,000	\$10,460	\$102,705,000	\$24,034,859	\$126,739,859
Interest Ranges		1.750-3.75%		2.000 - 3.375%		4.340%		1.750-3.75%	

Below is a summary of business-type activity and component unit debt (with various issue dates) and annual debt service requirements as of June 30, 2021:

Enterprise Funds

FY Ending	Water & Sewer Revenue Bonds		Storm Debt		CWRFS & DWRFS & SWQIFS		Other Bonds		Total Enterprise Debt		
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Total
2022	5,530,000	713,791	1,050,395	355,970	6,409,363	2,379,881	520,000	36,550	13,509,757	3,486,192	16,995,949
2023	5,640,000	580,785	1,075,200	330,614	6,544,363	2,237,581	280,000	27,333	13,539,562	3,176,313	16,715,875
2024	5,760,000	444,502	1,103,647	305,121	6,686,618	2,092,227	285,000	21,700	13,835,264	2,863,549	16,698,814
2025	5,215,000	307,565	1,137,601	279,051	6,758,378	1,943,641	290,000	15,967	13,400,978	2,546,225	15,947,203
2026	3,405,000	239,582	1,162,122	251,494	6,858,532	1,792,721	300,000	10,100	11,725,654	2,293,897	14,019,551
2027	3,405,000	171,190	1,195,585	223,626	6,958,238	1,639,389	305,000	4,067	11,863,823	2,038,272	13,902,094
2028	1,620,000	117,732	1,226,345	194,970	7,048,262	1,483,486			9,894,608	1,796,188	11,690,796
2029	1,695,000	81,712	1,150,694	166,072	7,147,895	1,325,102			9,993,589	1,572,886	11,566,475
2030	1,715,000	43,124	1,175,499	137,705	7,221,166	1,143,713			10,111,665	1,324,541	11,436,207
2031	1,725,000	0	1,175,841	108,590	7,267,528	995,991			10,168,369	1,104,581	11,272,950
2032	0	0	990,998	80,860	7,137,524	708,531			8,128,522	789,391	8,917,913
2033	0	0	837,121	55,826	6,898,865	680,268			7,735,985	736,094	8,472,080
2034			781,156	35,381	6,989,515	527,591			7,770,671	562,972	8,333,643
2035			490,103	17,673	6,582,950	376,732			7,073,053	394,405	7,467,458
2036			328,202	7,350	6,556,061	233,842			6,884,263	241,192	7,125,455
2037			337,925	(1,285)	4,491,061	104,156			4,828,986	102,871	4,931,857
2038			159,699	(6,846)	4,585,694	5,643			4,745,393	(1,203)	4,744,190
2039			140,103	(6,575)					140,103	(6,575)	133,528
	\$35,710,000	\$2,699,983	\$15,518,234	\$2,535,596	\$112,142,012	\$19,670,496	\$1,980,000	\$115,717	\$165,350,246	\$25,021,792	\$190,372,038

Interest Ranges	2.000 - 3.25%	1.625 - 3.5	2.000 - 3.00%	1.625 - 3.25%
-----------------	---------------	-------------	---------------	---------------

CITY OF ANN ARBOR
FY2023 – 2028 CAPITAL IMPROVEMENTS PLAN (CIP)
(Adjustments to FY2022 – 2027 CIP)

Background

The City of Ann Arbor Capital Improvements Plan (CIP) is used as a tool to implement the City Master Plan and assist in the City's financial planning. The CIP outlines a schedule of public expenditures for a six-year period. It does not address all of the capital expenditures for the City, but provides for large, physical improvements that are permanent in nature that are needed for the functioning of the community, including transportation, parks, utilities, and municipal facilities improvements.

The CIP provides a list of high value capital budget items or projects for inclusion in the proposed Capital Budget or the proposed Operations and Maintenance (O & M) Budget of the City's Annual Budget Document. The City utilizes a 2-year budget cycle process where every two years a detailed two-year budget for both operating and capital expenditures is prepared. By city charter, the City Council can only approve a one-year budget. So for the second year of each 2-year budget cycle, the Council reviews and approves adjustments to the second budget year.

As the CIP is coordinated with the capital projects portion of the budget, the CIP is handled in a similar manner. Every two years a six-year plan is completed based on the needs of the city and the community, and the available resources to perform the projects necessary to address those needs. This was performed for the FY2022-2027 CIP and approved by the Ann Arbor City Planning Commission on January 5, 2021. This year, the CIP consists of an update to those projects in the plan that will affect the 2023 fiscal year (FY2023).

Projects

In reviewing the current FY2022-2027 CIP for projects that will affect FY2023, staff was charged with examining the projects in the first year of the plan (FY2022) which we are currently in, and **those in the second year (FY2023) which will begin on July 1, 2022 and to determine which projects:**

1. ***Have a revised estimated project cost from that in the current plan.*** If the total project costs affecting a particular funding source are adjusted, with either an increase or decrease, it could impact that funding source and require adjustments within the plan for FY2023. This could require some project schedules to be adjusted to other years, or some projects to be moved to an "unfunded" status.
2. ***Have an adjusted schedule compared to that in the current plan.*** Project schedules can require adjustment for several reasons, such as: delays encountered during earlier stages of the project; opportunities for outside or improved project funding if projects are advanced or delayed; reduced resources; modified priority of the particular project; decisions made by City Council in conjunction with the FY2022 capital budget approval; or because of need to adjust the schedule of related projects.
3. ***Need to be added to or deleted from the plan.*** The conditions and needs of the City's various capital infrastructure systems are dynamic and change over time, even within the relatively short time of a year. As a result, there are some new needs that have been identified between the approval of the FY2022-2027 CIP and the adjustments proposed

City of Ann Arbor FY2023-2028 Capital Improvements Plan

in this FY2023-2028 CIP which necessitate new projects that require funding in FY2023, or perhaps even in FY2022. Conversely, there may be needs previously identified which may no longer be present, or some projects may have already been completed. Thus, some projects in either FY2022 or FY2023 may be eliminated. Any new needs that can be deferred until at least FY2024 are not added to the CIP at this time, nor are any projects beyond FY2023 eliminated. These items will be reviewed and considered during the next full CIP planning process in the fall of 2022.

There were 491 projects/needs contained in the FY2022-2027 CIP, with 206 of those needing funding in FY2022 and/or FY2023. There are 19 new projects being added, 4 being eliminated and a number of projects moving into or out of the FY2022-FY2023 window for a net total of 217 projects needing funding in FY2022 and/or FY2023.

Adjustments to FY2023

Original funding need for FY2023 was \$111,387,000. The total adjusted funding need for FY2023 is \$97,611,000. This total funding need amount is \$13,777,000 lower than that included in the FY2022-FY2027 CIP for FY2023, a decrease of about 12%.

Some of the significant contributors to the FY2023 decrease include:

1. Continued planning/design efforts on three large Housing Commission projects with resultant delays in significant previously-projected FY2023 construction spends
2. Decreased FY2023 spending in Parking Facilities asset group due to decreased revenues during Covid
3. Delay of design spend for Train Station project as NEPA/PE approval has not been obtained
4. Continued delay of Airport Runway Extension project

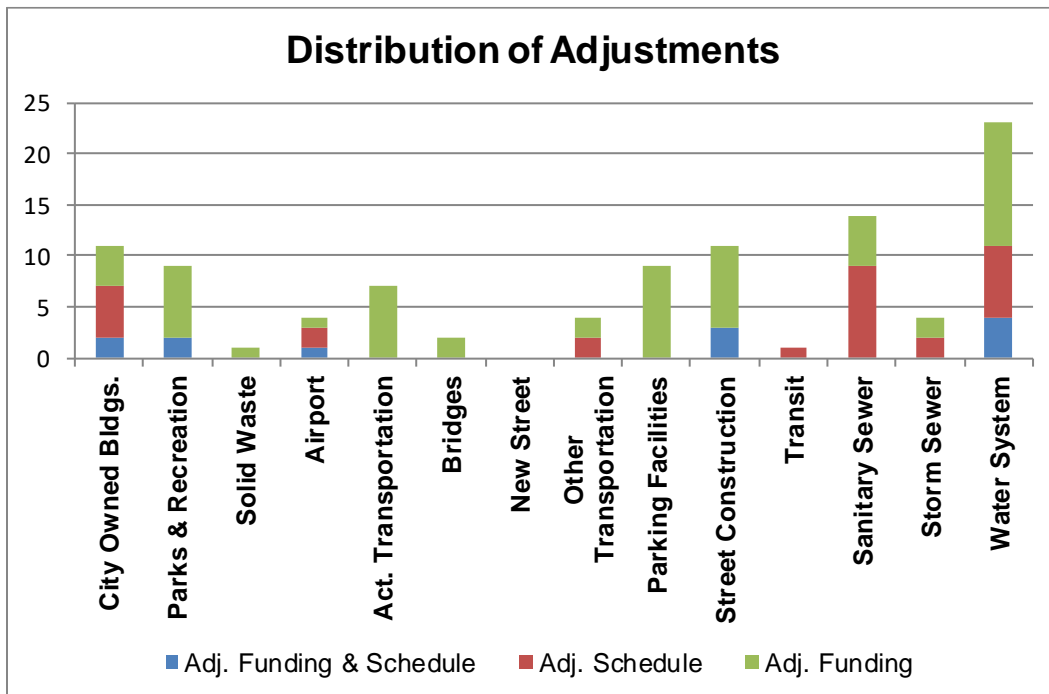
Other summary data regarding the adjustments being made to both FY2022 and FY2023 include:

- 60 projects had funding adjustments
- 28 projects had schedule adjustments
- 12 projects had both funding and schedule adjustments
- 19 projects are being added to the plan for FY2022 and/or FY2023

The following pages contain tables and charts displaying these and other summary aspects of the CIP adjustments.

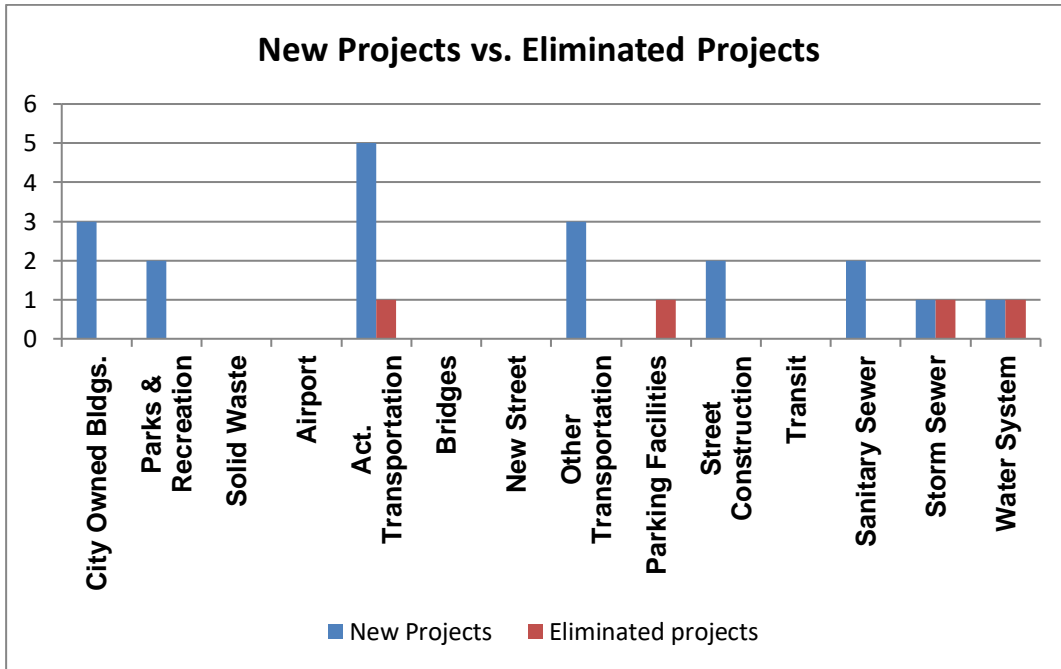
Distribution of Adjustments

Asset Category	Adj. Funding & Schedule	Adj. Schedule	Adj. Funding
City Owned Bldgs.	2	5	4
Parks & Recreation	2	0	7
Solid Waste	0	0	1
Airport	1	2	1
Act. Transportation	0	0	7
Bridges	0	0	2
New Street	0	0	0
Other Transportation	0	2	2
Parking Facilities	0	0	9
Street Construction	3	0	8
Transit	0	1	0
Sanitary Sewer	0	9	5
Storm Sewer	0	2	2
Water System	4	7	12
Totals:	12	28	60



New Projects vs. Eliminated Projects

Asset Category	New Projects	Eliminated projects
City Owned Bldgs.	3	0
Parks & Recreation	2	0
Solid Waste	0	0
Airport	0	0
Act. Transportation	5	1
Bridges	0	0
New Street	0	0
Other Transportation	3	0
Parking Facilities	0	1
Street Construction	2	0
Transit	0	0
Sanitary Sewer	2	0
Storm Sewer	1	1
Water System	1	1
Totals:	19	4



FY2022 - FY2023 CIP Modifications by Nature of Change

Projects Added: (19)

MF-CB-23-01 Solar on City Owned Buildings
MF-CB-23-02 Housing Commission: Lurie Terrace
MF-CB-23-03 Vehicle Charging Stations at City Owned Buildings
MF-PR-23-01 Pump Track (In FY24 but added now to facilitate seeking grant)
MF-PR-23-02 Parks Master Signage Plan
TR-AT-23-01 Miller/Catherine Bikeway and Utility Upsizing (Chapin to Division)
TR-AT-23-02 Division St Bikeway (Catherine to Madison)
TR-AT-23-03 4th Ave Transit Enhancements (Liberty to William)
TR-AT-23-04 Transportation Plan Capital Improvements
TR-AT-23-05 Treeline Phase 1 Property Analysis
TR-OT-21-S1 Curbside Management Study (reactivated)
TR-OT-23-01 Countdown Pedestrian Signals
TR-OT-23-02 Uncontrolled Crosswalk Lighting
TR-SC-23-01 Huron Parkway (Geddes Ave to Plymouth) and Glazier Way (Green to Earhart) CPM
TR-SC-23-02 Ellsworth (State to Platt) CPM
UT-SN-23-01 Tertiary Programmable Logic Controller Replacement
UT-SN-23-02 Sanitary Laterals in Arboretum
UT-ST-23-01 Narrow Gauge Way Area Drainage Study
UT-WS-23-01 WTP: Reservoir and Elevated Tank Improvements

Projects Eliminated or On Hold (4)

TR-AT-18-13 Sunset (Brooks to Newport) Sidewalks (to be part of larger project later)
TR-PF-11-02 ePark Parking Paystations (rolled future dollars into TR-PF-18-01 (Parking Equipment))
UT-ST-20-S1 Glen Leven Area Stormwater Investigation
UT-WS-20-20 Federal Blvd (Stadium to Commerce) Water Main Upsize

Projects with Funding Adjustments (60)

MF-CB-18-05 Fire Station 4 Replacement (+500,000 in FY23)
MF-CB-22-02 Housing Commission:121 E Catherine (-\$170,000 in FY22 and - \$3,808,000 in FY23; total project \$ increased by \$3M including costs in later years)
MF-CB-22-03 Housing Commission:353 S Main (-\$170,000 in FY22 and -\$3,808,000 in FY23; total project \$ increased by \$3M including costs in later years)
MF-CB-22-06 Fire Station 1 Fire Prevention Move Renovations (+\$782,000 in FY22)
MF-PR-08-07 Tennis & Basketball Court Renovations (+\$100,000 in FY23)
MF-PR-08-21 Recreation Facility Updates and Infrastructure Repairs (+\$200,000 in FY23)
MF-PR-10-01 Playgrounds and Neighborhood Park Improvements (+\$50,000 in FY23)
MF-PR-10-02 Parks Roads, Bridges and Parking Lots (+\$150,000 in FY23)
MF-PR-10-09 Picnic Shelters (Moved \$250,000 from FY22 to FY23)
MF-PR-12-06 Historic Park Structures Repair/Restoration (+\$667,000)

City of Ann Arbor FY2023-2028 Capital Improvements Plan

- MF-PR-22-01 Gallup Vehicle Bridge and B2B Alignment (+\$145,000 in FY22)
- MF-SW-20-02 Termination of Public Street Dead Ends (Solid Waste) (+\$180,000 in FY22)
- TR-AP-22-02 Heated Hangars (+\$300,000 due to expanded scope)
- TR-AT-14-08 Border to Border Trail: Bandemer to Barton Connection (+\$200,000 in FY22 and +\$244,000 in FY23)
- TR-AT-20-06 People-Friendly Streets Part 2 (-\$1,000,000 in FY23; money moved to specific projects)
- TR-AT-22-02 Annual Sidewalk Repair and Curb Ramp Program Calendar 2022 (+\$20,000 in FY23)
- TR-AT-22-20 Road Reconfiguration Projects (+\$254,000 in FY 22 and -\$100,000 in FY23)
- TR-AT-22-21 Transportation Plan Update Implementation Plan Strategy (+\$110,000 in FY22)
- TR-AT-22-24 Traffic Calming on Major Streets Analysis (-\$100,000 in FY23)
- TR-AT-22-28 Annual Sidewalk Gap Filling Calendar 2023 (-\$26,500 in FY23 to specific projects)
- TR-BR-16-02 East Medical Center Drive Bridge Rehabilitation (+\$2,966,000 in FY22-FY23 due to expanded scope)
- TR-BR-18-02 Huron Parkway Bridge Repairs +\$60,000 through FY22)
- TR-OT-20-03 Streetlight Capital Maintenance (+\$100,000 in FY22)
- TR-OT-22-01 Communication Expansion and System Improvement for Arterial Traffic Operations (SCOOT) (moved \$80,000 from FY22 to FY23; no net cost change)
- TR-PF-16-03 Liberty Square Parking Structure Capital Maintenance (-\$437,000 on FY22)
- TR-PF-16-04 Maynard Parking Structure Capital Maintenance (-\$395,000 in FY23)
- TR-PF-16-08 Library Lane Parking Structure Capital Maintenance (-\$259,000 in FY23)
- TR-PF-16-09 4th and Washington Parking Structure Capital Maintenance (-\$414,000 in FY22)
- TR-PF-16-11 Ann Ashley Parking Structure Capital Maintenance (-\$524,000 in FY22 and -\$534,000 in FY23)
- TR-PF-16-12 4th and William Parking Structure Capital Maintenance (-\$199,000 in FY22)
- TR-PF-18-01 Parking Equipment (-\$246,000 in FY23)
- TR-PF-18-02 First and Washington Parking Structure Capital Maintenance (-\$424,000 in FY22 and -\$670,000 in FY23)
- TR-PF-19-03 Parking Facilities General Capital Maintenance (+\$358,000 in FY22 and +\$14,000 in FY23)
- TR-SC-16-11 Main St (Huron to William) Resurfacing (+\$85,000 across FY22-23)
- TR-SC-16-16 Ann (First St to Fifth Ave) Resurfacing (+\$17,000 in FY23)
- TR-SC-18-10 South Industrial (Stadium to Eisenhower) Concrete Pavement Repair (net -\$431,000 through FY22)
- TR-SC-22-02 Local Street Resurfacing Calendar 2021 (+\$3,590,000 in FY22)
- TR-SC-22-03 Local Street Resurfacing Calendar 2022 (+\$850,000 in FY22 and +\$850,000 in FY23)

City of Ann Arbor FY2023-2028 Capital Improvements Plan

- TR-SC-22-04 Local Street Resurfacing Calendar 2023 (+\$850,000 in FY22 and + \$850,000 in FY23)
- TR-SC-22-10 Capital Preventative Maintenance Program FY 2022 (Shifted \$780,000 in FY22 from this bucket to specific new projects)
- TR-SC-22-11 Capital Preventative Maintenance Program FY2023 Shifted \$1,135,000 in FY23 from this bucket to new CPM project on Ellsworth)
- UT-SN-14-05 WWTP: Lift Station Repair/Replacement Program (-\$750,000 in FY22)
- UT-SN-19-01 Huron/West Park Sanitary SSWWEP Improvements (DOM) (-\$547,000 in FY22 and +\$775,000 in FY23)
- UT-SN-20-05 WWTP: Tertiary Clear Well Wall Replacement (+\$85,000 through FY22 and +\$350,000 in FY23)
- UT-SN-21-04 Sanitary Sewer Lining Calendar 2021 (-\$427,000 across FY21-22)
- UT-SN-22-11 High Level Trunkline Sanitary Sewer Rehabilitation Ph 2 (+\$134,000 in FY22 and +\$266,000 in FY23)
- UT-ST-14-24 Briarwood Mall Ponds (-\$157,000 in FY22 and -\$343,000 in FY23)
- UT-ST-20-S4 Urban & Community Forestry Management Plan Update (+\$48,000 through FY22)
- UT-WS-16-14 Sunrise Ct Water Main Replacement (+\$83,000 in FY23 of street monies)
- UT-WS-16-17 WTP: Plant 1 Replacement Project (-\$400,000 in FY22)
- UT-WS-16-26 Dams: Barton Dam Embankment Rehabilitation (+\$400,000 in FY23 and total increase of \$1,600,000 including outer years)
- UT-WS-16-40 Seventh (Scio Church to Greenview) & Greenview (7th to Scio Church) Water Main Replacement (+\$250,000 in FY23 of street monies)
- UT-WS-18-09 Platt (S of Oakwood to Packard) Water Main Replacement (-\$560,000 in FY22 and -\$690,000 in FY23 due to reduced scope)
- UT-WS-18-18 WTP: Barton Pump Station 20" Raw Water Suction Piping Replacement (-\$40,000 in FY22)
- UT-WS-18-28 Stadium Service Drive Water Main Replacement (+\$135,000 in FY23 of street monies)
- UT-WS-18-47 8th St (Liberty to Jefferson) Water Main (+\$94,000 in FY23 of street monies and +\$40,000 of sanitary monies)
- UT-WS-20-04 WTP: Barton Pump Station Valve Replacement (+\$80,000 in FY22 and +\$400,000 in FY23 and +\$1,300,000 in outer years)
- UT-WS-20-18 WTP: LIMS Software (-\$300,000 in FY22)
- UT-WS-20-19 WTP: Barton to WTP Raw Water Main Condition Analysis (+\$425,000 in FY22)
- UT-WS-22-22 Winchell (Brockman to 400' east of Hall Ave and Frieze (Brockman easterly 250' to St. Francis Entrance) (+\$240,000 in FY23 of street monies)

Projects with Schedule Adjustments (28)

- MF-CB-16-02 721 N Main Demolition and Site Stabilization (moved FY23 to FY24)
- MF-CB-18-03 Fire Station 3 Replacement (move FY23-FY25 to FY24-FY27)
- MF-CB-22-04 Housing Commission: 309 S Ashley (moved FY22-FY26 to FY24-FY28)

City of Ann Arbor FY2023-2028 Capital Improvements Plan

- MF-CB-22-09 Housing Commission: 2000 S. Industrial (moved FY22-FY25 to FY23-FY26)
- MF-CB-22-10 Housing Commission: Springbrook and Platt (moved FY22-FY25 to FY23-FY26)
- TR-AP-10-04 Runway Safety Extension (moved FY22-23 to FY23-24)
- TR-AP-22-01 Precision Approach Path Indicator Runway 24 Installation (moved FY22-23 to FY23-24)
- TR-OT-20-04 Streetlights: Packard (State to Stadium) (moved FY22-Y23 to FY23-FY24)
- TR-OT-22-03 Hill (5th to Washtenaw) Safety Improvements (moved FY22 to FY23)
- TR-TR-14-06 Ann Arbor Station Phase 1 Final Design (moved FY23-FY25 to FY24-FY26)
- UT-SN-01-28 South Boulevard Lift Station Elimination & Gravity Sewer (moved completion to FY23)
- UT-SN-08-01 Wagner Road Sanitary Sewer – South (moved FY23-FY24 to FY24-FY25)
- UT-SN-20-S1 Capital Recovery Charge Study Update – Sanitary (moved FY21 to FY23)
- UT-SN-20-S2 Original High Level Sanitary Sewer Evaluation (moved FY22 to FY23)
- UT-SN-21-03 Sanitary Sewer Lining Calendar 2020 (moved to FY22)
- UT-SN-21-07 Southside Interceptor Rehabilitation Phase 5 (Moved FY22 to FY24)
- UT-SN-21-09 Southside Interceptor Rehabilitation Phase 6 (Moved FY21 to FY23-FY24)
- UT-SN-21-08 Southside Interceptor Rehabilitation Phase 7 (Moved FY23-FY24 to FY25-FY26)
- UT-SN-22-04 WWTP: Thickened Sludge Pump Relocation (moved FY21-FY22 to FY22-FY23)
- UT-ST-12-16 Swift Run MDOT Stormwater Management Improvements (moved FY23 to FY24)
- UT-ST-18-11 Scio Church (Maple to 7th) Stormwater Improvements (moved from FY21-FY22 to FY21-FY23)
- UT-WS-06-07 WTP: Geddes and South East District Control Valve (moved FY23-FY24 to FY26-FY27)
- UT-WS-06-08 WTP: Gravity and West High Boundary Valve Replacement (moved FY23-FY24 to FY26-FY27)
- UT-WS-16-03 Washtenaw Ave (Wayne St to North End of Tappan School) Water Main (moved FY22-FY23 to FY23-FY24)
- UT-WS-16-30 Hill St (Fifth to State) Water Main Upsizing (moved FY24-FY25 to FY23-FY24)
- UT-WS-18-23 Water Main Distribution System Valve Replacements (moved FY22-FY24 to FY22-23)
- UT-WS-18-32 WTP: Metering of Pressure Districts (moved FY23-FY25 to FY26-FY28)
- UT-WS-20-02 Dams: Barton Pond USGS Gauging Station (moved FY22 to FY23)
- UT-WS-20-S1 Water Model and Distribution System Asset Management Plan Update (moved FY22 to FY23)

Projects with Both Funding and Schedule Adjustments (12)

- MF-CB-18-01 Housing Commission: 1504-1508 Broadway (-\$500,000 in FY22; +\$500,000 in FY23; extend completion from FY22 to FY23)
- MF-CB-22-11 Housing Commission:123 Summit (-\$65,000 in FY22 and -\$10,000 in FY23; total project \$ decreased by \$1,600,000 including later spend years; completion now from FY25 to FY26)
- MF-PR-20-S1 Parks ADA Study (moved FY 21 to FY22-FY23 and -\$35,000)
- MF-PR-21-01 Dams: Argo Gate Repair and Coating (FY23 to FY24 and +\$400,000 in FY24)
- TR-AP-20-01 Airport Access Road Reconstruction (Airport Blvd) (FY23-24 to FY24-25 and + \$16,000)
- TR-SC-18-12 Earhart (Geddes to Greenhills) Resurfacing (+\$7000 total and FY22-23 to FY21-23)
- TR-SC-18-15 Platt (Huron Pkwy to Packard) Resurfacing (+\$53,000 total and FY22-23 to FY21-23)
- TR-SC-22-18 Hill (Fifth to Church) Resurfacing (moved from FY24-FY25 to FY22-FY23 and +\$75,000 composite)
- UT-WS-16-20 WTP: HVAC Improvements (+\$30,000 in FY22 and shift \$600,000 of FY23 to FY24; extend completion from FY23 to FY24)
- UT-WS-18-23 Water Main Distribution System Valve Replacements (+\$650,000 in FY22 and +\$350,000 in FY23 moved FY22- FY24 to FY22-23)
- UT-WS-18-30 Dams: Superior Dam Gate Painting (+\$150,000 in FY22 and +\$500,000 in FY23 and extend into FY23)
- UT-WS-20-S2 Capital Recovery Charge Update – Water (moved FY21 to FY23 and -\$80,000)

City of Ann Arbor

FY2023 - FY2028 CIP Modifications

Nature of Change:



Schedule Change



Funding Adjustment



Schedule Change and Funding Adjustment



Project Added

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Municipal Facilities - City Owned Buildings											
MF-CB-16-02	721 N Main Demolition and Site Stabilization	6	\$0	\$0	\$400	\$0	\$0	\$0	\$0	\$0	\$400
MF-CB-16-51	Commercial Corridors (Non-DDA) Street Framework Plan	8	\$0	\$0	\$400	\$400	\$0	\$0	\$0	\$0	\$800
MF-CB-22-06	Fire Station 1 Fire Prevention Move Renovations	4	\$850	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$850
MF-CB-18-03	Fire Station 3 Replacement	1	\$0	\$0	\$500	\$2,500	\$2,500	\$0	\$0	\$0	\$5,500
MF-CB-18-05	Fire Station 4 Replacement	1	\$3,000	\$2,500	\$0	\$0	\$0	\$0	\$0	\$0	\$5,500
MF-CB-22-08	Fire Station 5 Replacement	1	\$0	\$0	\$0	\$500	\$2,500	\$2,500	\$0	\$0	\$5,500
MF-CB-21-01	Guy C Larcom Municipal Building: HVAC Modernization	5	\$200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200
MF-CB-16-05	Guy C. Larcom Municipal Building: Exterior Shell Energy Improvements Study	7	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50
MF-CB-22-02	Housing Commission: 121 E Catherine	9	\$300	\$100	\$4,000	\$14,600	\$0	\$0	\$0	\$0	\$19,000
MF-CB-22-11	Housing Commission: 123 Summit	9	\$50	\$50	\$50	\$5,800	\$50	\$0	\$0	\$0	\$6,000
MF-CB-18-01	Housing Commission: 1504-1508 Broadway	9	\$1,500	\$500	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000
MF-CB-22-07	Housing Commission: 1510 E Stadium	9	\$0	\$92	\$977	\$1,954	\$977	\$0	\$0	\$0	\$4,000
MF-CB-22-09	Housing Commission: 2000 S. Industrial	9	\$0	\$850	\$9,038	\$18,075	\$9,038	\$0	\$0	\$0	\$37,000
MF-CB-22-04	Housing Commission: 309 S Ashley	9	\$0	\$0	\$2,000	\$1,000	\$31,750	\$63,500	\$31,750	\$0	\$130,000
MF-CB-22-01	Housing Commission: 350 S 5th	9	\$1,530	\$770	\$24,425	\$48,850	\$24,425	\$0	\$0	\$0	\$100,000
MF-CB-22-03	Housing Commission: 353 S Main	9	\$300	\$100	\$4,000	\$14,600	\$0	\$0	\$0	\$0	\$19,000
MF-CB-22-05	Housing Commission: 404 N Ashley	9	\$0	\$0	\$0	\$210	\$210	\$8,790	\$8,790	\$0	\$18,000

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Municipal Facilities - City Owned Buildings											
MF-CB-22-12	Housing Commission: 415 W Washington	9	\$970	\$480	\$15,388	\$30,775	\$15,388	\$0	\$0	\$0	\$63,000
MF-CB-23-02	Housing Commission: Lurie Terrace	9	\$100	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$200
MF-CB-22-10	Housing Commission: Springbrook and Platt	9	\$0	\$36	\$36	\$1,514	\$1,514	\$0	\$0	\$0	\$3,100
MF-CB-23-01	Solar on City Owned Buildings	9	\$2,550	\$2,500	\$0	\$0	\$0	\$0	\$0	\$0	\$5,050
MF-CB-23-03	Vehicle Charging Stations At City Owned Buildings	9	\$0	\$500	\$0	\$0	\$0	\$0	\$0	\$0	\$500
	Subtotal		\$11,400	\$8,578	\$61,213	\$140,778	\$88,351	\$74,790	\$40,540	\$0	\$425,650

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Municipal Facilities - Parks and Recreation											
MF-PR-10-17	Bandemer Park Access	20	\$0	\$0	\$0	\$0	\$50	\$500	\$0	\$0	\$550
MF-PR-08-19	Baseball/Softball Field Renovations	14	\$950	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$950
MF-PR-21-01	Dams: Argo Gate Repair and Coating	2	\$0	\$0	\$1,400	\$0	\$0	\$0	\$0	\$0	\$1,400
MF-PR-12-03	Farmers Market Winter Enclosure and Infrastructure Improvements	6	\$1,100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,100
MF-PR-10-15	Fuller Pool Spray Park	7	\$0	\$0	\$0	\$400	\$400	\$0	\$0	\$0	\$800
MF-PR-13-01	Gallup Park Boat Launch	3	\$8	\$0	\$0	\$140	\$0	\$0	\$0	\$0	\$148
MF-PR-18-01	Gallup Pond Dredging	8	\$0	\$0	\$0	\$0	\$0	\$750	\$0	\$0	\$750
MF-PR-22-01	Gallup Vehicle Bridge and B2B Alignment	1	\$145	\$600	\$1,400	\$400	\$600	\$0	\$0	\$0	\$3,145
MF-PR-12-06	Historic Park Structures Repair/Restoration	13	\$600	\$667	\$1,333	\$150	\$0	\$0	\$0	\$0	\$2,750
MF-PR-14-02	Leslie Science and Nature Center Master Plan Implementation	18	\$200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200
MF-PR-01-04	Open Space and Park Acquisitions	21	\$42,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$6,000	\$60,000
MF-PR-20-S1	Parks ADA Study	19	\$58	\$58	\$0	\$0	\$0	\$0	\$0	\$0	\$115
MF-PR-10-02	Parks Roads, Bridges and Parking Lots	11	\$2,740	\$300	\$150	\$150	\$250	\$0	\$0	\$0	\$3,590
MF-PR-23-02	Parks Signage Master Plan	22	\$0	\$200	\$0	\$0	\$0	\$0	\$0	\$0	\$200
MF-PR-10-09	Picnic Shelters	16	\$600	\$250	\$100	\$0	\$0	\$0	\$0	\$0	\$950
MF-PR-10-01	Playgrounds and Neighborhood Park Improvements	10	\$1,539	\$150	\$100	\$100	\$150	\$0	\$0	\$0	\$2,039
MF-PR-23-01	Pump Track	22	\$0	\$0	\$0	\$250	\$0	\$0	\$0	\$0	\$250

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Municipal Facilities - Parks and Recreation											
MF-PR-08-21	Recreation Facility Updates and Infrastructure Repairs	4	\$3,505	\$450	\$250	\$250	\$300	\$0	\$0	\$0	\$4,755
MF-PR-08-07	Tennis & Basketball Court Renovations	16	\$1,400	\$250	\$0	\$150	\$0	\$0	\$0	\$0	\$1,800
MF-PR-10-07	Trails & Pathways - New Construction	11	\$150	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150
MF-PR-10-06	Trails & Pathways - Repairs & Reconstruction	9	\$2,653	\$200	\$200	\$200	\$500	\$0	\$0	\$0	\$3,753
MF-PR-14-08	Urban Park/Plaza Improvements	5	\$0	\$0	\$175	\$0	\$0	\$0	\$0	\$0	\$175
MF-PR-21-02	Veteran's Park Skatepark Lighting	14	\$225	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$225
	Subtotal		\$57,872	\$5,124	\$7,108	\$4,190	\$4,250	\$3,250	\$2,000	\$6,000	\$89,794

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Municipal Facilities - Solid Waste											
MF-SW-06-03	Drop-off Station	1	\$59	\$0	\$1,475	\$3,600	\$0	\$0	\$0	\$0	\$5,134
MF-SW-20-02	Termination of Public Street Dead Ends (Solid Waste)	2	\$270	\$80	\$0	\$0	\$0	\$0	\$0	\$0	\$350
	Subtotal		\$329	\$80	\$1,475	\$3,600	\$0	\$0	\$0	\$0	\$5,484

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Transportation - Active Transportation											
TR-AT-23-03	4th Ave Transit Enhancements (Liberty to William)	57	\$260	\$1,170	\$1,170	\$0	\$0	\$0	\$0	\$0	\$2,600
TR-AT-18-20	Allmendinger Park Area Sidewalks	18	\$0	\$0	\$0	\$0	\$150	\$325	\$0	\$0	\$475
TR-AT-11-04	Ann Arbor-Saline Road/I-94 Non-Motorized Improvement: West Side	21	\$0	\$0	\$0	\$125	\$1,000	\$0	\$0	\$0	\$1,125
TR-AT-22-27	Annual Sidewalk Gap Filling Calendar 2022	21	\$206	\$411	\$0	\$0	\$0	\$0	\$0	\$0	\$617
TR-AT-22-28	Annual Sidewalk Gap Filling Calendar 2023	21	\$0	\$84	\$84	\$0	\$0	\$0	\$0	\$0	\$167
TR-AT-22-29	Annual Sidewalk Gap Filling Calendar 2024	21	\$0	\$0	\$150	\$200	\$0	\$0	\$0	\$0	\$350
TR-AT-22-30	Annual Sidewalk Gap Filling Calendar 2025	21	\$0	\$0	\$0	\$100	\$240	\$0	\$0	\$0	\$340
TR-AT-22-31	Annual Sidewalk Gap Filling Calendar 2026	21	\$0	\$0	\$0	\$0	\$150	\$250	\$0	\$0	\$400
TR-AT-22-32	Annual Sidewalk Gap Filling Calendar 2027	21	\$0	\$0	\$0	\$0	\$0	\$150	\$0	\$0	\$150
TR-AT-22-02	Annual Sidewalk Repair and Curb Ramp Program Calendar 2022	46	\$450	\$470	\$0	\$0	\$0	\$0	\$0	\$0	\$920
TR-AT-22-03	Annual Sidewalk Repair and Curb Ramp Program Calendar 2023	46	\$0	\$450	\$450	\$0	\$0	\$0	\$0	\$0	\$900
TR-AT-22-04	Annual Sidewalk Repair and Curb Ramp Program Calendar 2024	46	\$0	\$0	\$450	\$450	\$0	\$0	\$0	\$0	\$900
TR-AT-22-05	Annual Sidewalk Repair and Curb Ramp Program Calendar 2025	46	\$0	\$0	\$0	\$450	\$450	\$0	\$0	\$0	\$900
TR-AT-22-06	Annual Sidewalk Repair and Curb Ramp Program Calendar 2026	46	\$0	\$0	\$0	\$0	\$450	\$450	\$0	\$0	\$900
TR-AT-22-07	Annual Sidewalk Repair and Curb Ramp Program Calendar 2027	46	\$0	\$0	\$0	\$0	\$0	\$450	\$450	\$0	\$900
TR-AT-01-07	Arboretum/Gallup Underpass	10	\$50	\$0	\$1,667	\$2,733	\$0	\$0	\$0	\$0	\$4,450
TR-AT-22-09	Asphalt Sidewalk Repairs Calendar 2022	38	\$150	\$150	\$0	\$0	\$0	\$0	\$0	\$0	\$300

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Transportation - Active Transportation											
TR-AT-22-10	Asphalt Sidewalk Repairs Calendar 2023	38	\$0	\$150	\$150	\$0	\$0	\$0	\$0	\$0	\$300
TR-AT-22-11	Asphalt Sidewalk Repairs Calendar 2024	37	\$0	\$0	\$150	\$150	\$0	\$0	\$0	\$0	\$300
TR-AT-22-12	Asphalt Sidewalk Repairs Calendar 2025	38	\$0	\$0	\$0	\$150	\$150	\$0	\$0	\$0	\$300
TR-AT-22-13	Asphalt Sidewalk Repairs Calendar 2026	38	\$0	\$0	\$0	\$0	\$150	\$150	\$0	\$0	\$300
TR-AT-22-14	Asphalt Sidewalk Repairs Calendar 2027	38	\$0	\$0	\$0	\$0	\$0	\$150	\$150	\$0	\$300
TR-AT-20-04	Bicycle Network Gaps	32	\$0	\$50	\$50	\$0	\$0	\$0	\$0	\$0	\$100
TR-AT-14-08	Border to Border Trail: Bandemer to Barton Connection	10	\$263	\$244	\$2,871	\$1,435	\$0	\$0	\$0	\$0	\$4,813
TR-AT-18-22	Border to Border Trail: Fuller/Maiden Ln	1	\$0	\$0	\$0	\$0	\$0	\$1,220	\$530	\$0	\$1,750
TR-AT-18-26	Border to Border: Connection Under Fuller Rd.	21	\$0	\$0	\$0	\$0	\$0	\$200	\$0	\$0	\$200
TR-AT-18-14	Brooks (Mixtwood to Sunset) Sidewalks	17	\$0	\$500	\$0	\$0	\$0	\$0	\$0	\$0	\$500
TR-AT-22-23	Crosswalk Improvements	2	\$250	\$250	\$250	\$250	\$250	\$250	\$0	\$0	\$1,500
TR-AT-18-02	Dexter (Maple to Rosewood/Ironwood) Sidewalks	15	\$0	\$0	\$0	\$0	\$0	\$0	\$585	\$990	\$1,575
TR-AT-22-17	Dhu Varren (Omlesaad west to Pontiac) Sidewalks	21	\$0	\$0	\$0	\$0	\$0	\$0	\$215	\$495	\$710
TR-AT-23-02	Division St Bikeway (Catherine to Madison)	57	\$1,900	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,900
TR-AT-18-09	Ellsworth (State to Stone School) Sidewalks	4	\$871	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$871
TR-AT-22-19	Elmwood Ave Bicycle Blvd	12	\$0	\$40	\$60	\$0	\$0	\$0	\$0	\$0	\$100
TR-AT-22-18	Fuller Ct Sidewalks (2100 Fuller Ct)	35	\$0	\$0	\$0	\$67	\$58	\$0	\$0	\$0	\$125

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Transportation - Active Transportation											
TR-AT-18-04	Green (Frederick to Glazier) Sidewalks	16	\$0	\$0	\$0	\$0	\$230	\$467	\$0	\$0	\$697
TR-AT-18-07	Independence (Victoria to E. of Powell) Sidewalks	33	\$0	\$0	\$0	\$0	\$200	\$400	\$0	\$0	\$600
TR-AT-18-08	Jewett (S Industrial to Packard) Sidewalks	31	\$0	\$0	\$0	\$0	\$0	\$0	\$209	\$343	\$552
TR-AT-18-06	Jones (Plymouth to Broadway) Sidewalks	45	\$0	\$0	\$0	\$0	\$0	\$0	\$292	\$473	\$765
TR-AT-20-03	Low Stress Bicycle Network Signage	38	\$0	\$0	\$0	\$100	\$100	\$100	\$100	\$0	\$400
TR-AT-02-13	Main St (AA-Saline to East Stadium) Sidewalk Gap	8	\$0	\$0	\$1,800	\$600	\$0	\$0	\$0	\$0	\$2,400
TR-AT-22-25	Main St (Huron to M-14) Active Transportation Needs Analysis and Conceptual Design	3	\$0	\$0	\$100	\$100	\$0	\$0	\$0	\$0	\$200
TR-AT-22-22	Micro-mobility Strategy	55	\$0	\$0	\$100	\$100	\$0	\$0	\$0	\$0	\$200
TR-AT-23-01	Miller/Catherine Bikeway and Utility Upsizing (Chapin to Division)	57	\$1,050	\$1,050	\$0	\$0	\$0	\$0	\$0	\$0	\$2,100
TR-AT-20-05	Mulholland Sidewalk Gaps	46	\$0	\$0	\$0	\$0	\$0	\$0	\$87	\$0	\$87
TR-AT-18-12	Newport (Sunset to Downup Circle) Sidewalks	14	\$408	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$508
TR-AT-18-10	Nixon (Westbury Ct to Traver Blvd) Sidewalks	6	\$200	\$200	\$0	\$0	\$0	\$0	\$0	\$0	\$400
TR-AT-16-04	Non-Motorized Connection under E Medical Center Dr Along S Side of Fuller	38	\$0	\$0	\$0	\$0	\$0	\$220	\$0	\$0	\$220
TR-AT-18-19	Oakwood Sidewalks	33	\$0	\$0	\$0	\$0	\$0	\$0	\$193	\$315	\$508
TR-AT-20-06	People-Friendly Streets Part 2	57	\$920	\$0	\$0	\$1,000	\$1,000	\$0	\$0	\$0	\$2,920
TR-AT-18-15	Riverwood Nature Area Sidewalks	53	\$0	\$0	\$0	\$0	\$0	\$0	\$102	\$168	\$270
TR-AT-22-20	Road Reconfiguration Projects	30	\$354	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$354

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Transportation - Active Transportation											
TR-AT-08-02	Shared Use Path: Northeast Area	55	\$0	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$1,000
TR-AT-10-37	Shared Use Path: West Huron River Drive to North Main Street	5	\$0	\$0	\$0	\$900	\$0	\$0	\$0	\$0	\$900
TR-AT-18-21	Snyder (7th to Edgewood) Sidewalks	18	\$0	\$0	\$125	\$325	\$0	\$0	\$0	\$0	\$450
TR-AT-22-15	Stone School (Eisenhower to Packard) Sidewalks	18	\$0	\$0	\$350	\$0	\$0	\$0	\$0	\$0	\$350
TR-AT-22-24	Traffic Calming on Major Streets Analysis	7	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$100
TR-AT-23-04	Transportation Plan Capital Improvements	57	\$265	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$265
TR-AT-22-21	Transportation Plan Update Implementation Plan Strategy	8	\$260	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$260
TR-AT-18-05	Traver Rd (John A Woods to Moore) Sidewalks	36	\$0	\$0	\$0	\$0	\$0	\$0	\$337	\$551	\$888
TR-AT-23-05	Treeline Phase 1 Property Analysis	57	\$153	\$77	\$0	\$0	\$0	\$0	\$0	\$0	\$230
TR-AT-18-11	Virginia and Fair Area Sidewalks	54	\$0	\$0	\$0	\$0	\$0	\$0	\$133	\$60	\$193
TR-AT-20-02	Washington Bicycle Boulevard	12	\$0	\$0	\$0	\$250	\$0	\$0	\$0	\$0	\$250
	Subtotal		\$8,110	\$5,395	\$9,976	\$9,485	\$5,578	\$4,782	\$3,382	\$3,395	\$50,104

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Transportation - Airport											
TR-AP-20-01	Airport Access Road Reconstruction (Airport Blvd)	6	\$0	\$0	\$60	\$690	\$0	\$0	\$0	\$0	\$750
TR-AP-10-02	Airport Looping Water Main	3	\$0	\$0	\$30	\$300	\$0	\$0	\$0	\$0	\$330
TR-AP-03-03	Airport Stormwater Detention Pond and System	10	\$0	\$0	\$0	\$0	\$145	\$0	\$0	\$0	\$145
TR-AP-22-02	Heated Hangars	7	\$100	\$600	\$0	\$0	\$0	\$0	\$0	\$0	\$700
TR-AP-08-02	New Corporate Hangar	9	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$1,000
TR-AP-22-01	Precision Approach Path Indicator Runway 24 Installation	1	\$0	\$75	\$142	\$0	\$0	\$0	\$0	\$0	\$217
TR-AP-14-01	Reconstruct Southeast and Northeast Taxiways	8	\$0	\$0	\$0	\$0	\$1,160	\$0	\$0	\$0	\$1,160
TR-AP-10-04	Runway Safety Extension	2	\$0	\$444	\$4,282	\$0	\$0	\$0	\$0	\$0	\$4,726
TR-AP-10-01	Six Box Hangers	10	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$1,000
TR-AP-10-06	Taxilane For Box Hangers	12	\$0	\$0	\$193	\$0	\$0	\$0	\$0	\$0	\$193
TR-AP-03-10	Terminal Auto Parking Lot Expansion	5	\$0	\$0	\$0	\$38	\$394	\$0	\$0	\$0	\$432
TR-AP-99-11	Terminal Expansion	3	\$0	\$0	\$0	\$0	\$0	\$776	\$0	\$0	\$776
	Subtotal		\$100	\$1,119	\$6,707	\$1,028	\$1,699	\$776	\$0	\$0	\$11,429

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Transportation - Bridges											
TR-BR-10-01	Biennial Bridge Inspection Program	2	\$1,195	\$95	\$95	\$95	\$95	\$95	\$0	\$0	\$1,670
TR-BR-16-02	East Medical Center Drive Bridge Rehabilitation	1	\$846	\$5,013	\$4,745	\$0	\$0	\$0	\$0	\$0	\$10,604
TR-BR-18-01	Fuller Rd/Maiden Lane Bridge Painting	3	\$0	\$0	\$603	\$1,205	\$0	\$0	\$0	\$0	\$1,808
TR-BR-18-02	Huron Parkway Bridge Repairs	4	\$805	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$805
	Subtotal		\$2,846	\$5,108	\$5,443	\$1,300	\$95	\$95	\$0	\$0	\$14,887

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Transportation - New Streets											
TR-NS-10-05	Burton Road Improvements	2	\$1,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500
TR-NS-18-07	Chalmers Drive Paving	1	\$0	\$0	\$0	\$0	\$0	\$0	\$260	\$785	\$1,045
TR-NS-10-07	Clark Rd. Extension (Huron Pkwy to US-23)	4	\$0	\$0	\$0	\$1,125	\$0	\$0	\$0	\$0	\$1,125
TR-NS-20-01	Hollywood (Maple to Allison) Paving	2	\$113	\$0	\$302	\$429	\$0	\$0	\$0	\$0	\$844
TR-NS-95-01	Oakbrook Drive Extension (west of State Street)	5	\$0	\$0	\$200	\$1,180	\$1,095	\$0	\$0	\$0	\$2,475
TR-NS-22-01	Russell Street Paving and Stormwater Improvements	6	\$190	\$310	\$0	\$0	\$0	\$0	\$0	\$0	\$500
	Subtotal		\$1,803	\$310	\$502	\$2,734	\$1,095	\$0	\$260	\$785	\$7,489

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Transportation - Other Transportation											
TR-OT-22-02	Accessible Pedestrian Signals	4	\$100	\$50	\$50	\$50	\$50	\$50	\$0	\$0	\$350
TR-OT-20-17	Annual DDA General Capital Improvements and Maintenance	12	\$1,650	\$550	\$550	\$550	\$550	\$0	\$0	\$0	\$3,850
TR-OT-22-01	Communication Expansion and System Improvement for Arterial Traffic Operations (SCOOT)	7	\$40	\$1,470	\$0	\$0	\$0	\$0	\$0	\$0	\$1,510
TR-OT-23-02	Countdown Pedestrian Signals	12	\$0	\$22	\$0	\$0	\$0	\$0	\$0	\$0	\$22
TR-OT-21-51	Curbside Management Study	12	\$200	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$300
TR-OT-20-10	Fire Station Traffic Operations and Emergency Route Mgt.	9	\$0	\$0	\$100	\$0	\$0	\$0	\$0	\$0	\$100
TR-OT-22-03	Hill (5th to Washtenaw) Safety Improvements	5	\$0	\$150	\$0	\$0	\$0	\$0	\$0	\$0	\$150
TR-OT-20-11	N University at CCTC Pedestrian & Transit Accessibility	1	\$0	\$0	\$300	\$0	\$0	\$0	\$0	\$0	\$300
TR-OT-10-14	Newport Road Retaining Walls	11	\$0	\$0	\$200	\$0	\$0	\$0	\$0	\$0	\$200
TR-OT-01-07	Plymouth Road/Commonwealth Signal	10	\$0	\$0	\$0	\$253	\$0	\$0	\$0	\$0	\$253
TR-OT-18-07	State St (Washington to William) Streetscape	12	\$1,977	\$1,023	\$0	\$0	\$0	\$0	\$0	\$0	\$3,000
TR-OT-20-05	Streetlight Capital Maintenance	3	\$1,870	\$425	\$425	\$425	\$425	\$425	\$0	\$0	\$3,995
TR-OT-20-02	Streetlights: Ann Arbor-Saline Rd Corridor	6	\$0	\$0	\$400	\$0	\$0	\$0	\$0	\$0	\$400
TR-OT-20-03	Streetlights: Liberty Corridor (Scio Ridge to Maple)	7	\$0	\$0	\$0	\$166	\$0	\$0	\$0	\$0	\$166
TR-OT-20-04	Streetlights: Packard (State to Stadium)	2	\$0	\$364	\$364	\$0	\$0	\$0	\$0	\$0	\$728
TR-OT-23-01	Uncontrolled Crosswalk Lighting	12	\$135	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$135
	Subtotal		\$5,972	\$4,154	\$2,389	\$1,444	\$1,025	\$475	\$0	\$0	\$15,459

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Transportation - Parking Facilities											
TR-PF-16-09	4th and Washington Parking Structure Capital Maintenance	1	\$1,131	\$0	\$0	\$716	\$720	\$0	\$0	\$0	\$2,567
TR-PF-16-12	4th and William Parking Structure Capital Maintenance	1	\$1,294	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,294
TR-PF-16-11	Ann Ashley Parking Structure Capital Maintenance	1	\$310	\$400	\$0	\$0	\$0	\$0	\$0	\$0	\$710
TR-PF-18-02	First and Washington Parking Structure Capital Maintenance	1	\$38	\$600	\$0	\$0	\$81	\$0	\$0	\$0	\$719
TR-PF-16-10	Forest Ave. Parking Structure Capital Maintenance	1	\$601	\$0	\$0	\$2,090	\$498	\$0	\$0	\$0	\$3,190
TR-PF-16-03	Liberty Square Parking Structure Capital Maintenance	1	\$599	\$0	\$649	\$591	\$621	\$0	\$0	\$0	\$2,460
TR-PF-16-08	Library Lane Parking Structure Capital Maintenance	1	\$454	\$150	\$1,628	\$0	\$0	\$0	\$0	\$0	\$2,232
TR-PF-16-04	Maynard Parking Structure Capital Maintenance	1	\$1,610	\$300	\$822	\$0	\$690	\$0	\$0	\$0	\$3,422
TR-PF-18-01	Parking Equipment	1	\$2,167	\$300	\$563	\$580	\$500	\$0	\$0	\$0	\$4,110
TR-PF-19-03	Parking Facilities General Capital Maintenance	1	\$1,426	\$81	\$69	\$71	\$73	\$0	\$0	\$0	\$1,720
TR-PF-17-01	Parking Structure Elevators Capital Maintenance	1	\$1,234	\$169	\$175	\$182	\$180	\$0	\$0	\$0	\$1,940
TR-PF-15-02	Vehicle Charging Stations	1	\$729	\$500	\$500	\$500	\$0	\$0	\$0	\$0	\$2,229
	Subtotal		\$11,594	\$2,500	\$4,406	\$4,730	\$3,363	\$0	\$0	\$0	\$26,593

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Transportation - Street Construction											
TR-SC-16-16	Ann (First St to Fifth Ave) Resurfacing	10	\$0	\$170	\$275	\$0	\$0	\$0	\$0	\$0	\$445
TR-SC-20-06	Ann (State to Glen) Resurfacing	9	\$0	\$0	\$0	\$227	\$373	\$0	\$0	\$0	\$600
TR-SC-21-01	Broadway (Plymouth to Plymouth) Resurfacing	29	\$739	\$1,226	\$0	\$0	\$0	\$0	\$0	\$0	\$1,965
TR-SC-22-26	Brockman Blvd (E Stadium to Washtenaw) Resurfacing	44	\$0	\$0	\$0	\$0	\$0	\$0	\$251	\$409	\$660
TR-SC-18-17	Brooks (Miller to Sunset) Resurfacing	30	\$0	\$460	\$770	\$0	\$0	\$0	\$0	\$0	\$1,230
TR-SC-22-10	Capital Preventative Maintenance Program FY 2022	65	\$1,620	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,620
TR-SC-22-11	Capital Preventative Maintenance Program FY2023	65	\$0	\$1,450	\$0	\$0	\$0	\$0	\$0	\$0	\$1,450
TR-SC-22-12	Capital Preventative Maintenance Program FY2024	65	\$0	\$0	\$1,950	\$0	\$0	\$0	\$0	\$0	\$1,950
TR-SC-22-13	Capital Preventative Maintenance Program FY2025	65	\$0	\$0	\$0	\$1,950	\$0	\$0	\$0	\$0	\$1,950
TR-SC-22-14	Capital Preventative Maintenance Program FY2026	65	\$0	\$0	\$0	\$0	\$1,950	\$0	\$0	\$0	\$1,950
TR-SC-22-15	Capital Preventative Maintenance Program FY2027	65	\$0	\$0	\$0	\$0	\$0	\$1,950	\$0	\$0	\$1,950
TR-SC-22-27	Commerce/Pennsylvania (S Maple to Commerce) Resurfacing	44	\$0	\$0	\$0	\$0	\$0	\$0	\$61	\$99	\$160
TR-SC-22-25	Commonwealth (Plymouth to Green) Resurfacing	36	\$0	\$0	\$0	\$0	\$0	\$0	\$339	\$551	\$890
TR-SC-06-05	Detroit Street Brick Rd Pavement Reconstruction	40	\$0	\$0	\$0	\$531	\$869	\$0	\$0	\$0	\$1,400
TR-SC-20-01	Downtown Alley Improvements	74	\$0	\$0	\$0	\$700	\$0	\$0	\$0	\$0	\$700
TR-SC-18-12	Earhart (Geddes to Greenhills) Resurfacing	30	\$450	\$727	\$0	\$0	\$0	\$0	\$0	\$0	\$1,177
TR-SC-18-13	Earhart (Greenhills to US23) Resurfacing	36	\$0	\$1,730	\$0	\$0	\$0	\$0	\$0	\$0	\$1,730

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Transportation - Street Construction											
TR-SC-23-02	Ellsworth (State to Platt) CPM	74	\$0	\$1,133	\$0	\$0	\$0	\$0	\$0	\$0	\$1,133
TR-SC-22-28	Ferdon (Stadium to Washtenaw) Resurfacing	63	\$0	\$0	\$0	\$0	\$0	\$0	\$362	\$588	\$950
TR-SC-22-19	Fifth Ave (Hill to Packard) Resurfacing	18	\$0	\$0	\$0	\$203	\$367	\$0	\$0	\$0	\$570
TR-SC-20-10	Fletcher (N University to Huron) Resurfacing	24	\$0	\$0	\$0	\$137	\$223	\$0	\$0	\$0	\$360
TR-SC-22-20	Fourth Ave (Huron to Catherine and Liberty to Madison) Resurfacing	33	\$0	\$0	\$0	\$0	\$0	\$400	\$650	\$0	\$1,050
TR-SC-08-01	Fuller Rd/Maiden Ln/East Medical Center Dr Area Rd. Design	55	\$907	\$100	\$100	\$100	\$0	\$0	\$0	\$0	\$1,207
TR-SC-14-04	Geddes Ave (Observatory to Highland) Road Improvements	20	\$1,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000
TR-SC-22-29	Glazier Way (Fuller to Huron Parkway) Resurfacing	33	\$0	\$0	\$0	\$0	\$0	\$0	\$263	\$427	\$690
TR-SC-18-04	Greenview (Stadium to Scio Church) Resurfacing	40	\$0	\$0	\$483	\$807	\$0	\$0	\$0	\$0	\$1,290
TR-SC-22-18	Hill (Fifth to Church) Resurfacing	17	\$100	\$795	\$0	\$0	\$0	\$0	\$0	\$0	\$895
TR-SC-23-01	Huron Parkway (Geddes Ave to Plymouth) and Glazier Way (Green to Earhart) CPM	74	\$780	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$780
TR-SC-18-18	Huron Pkwy/Tuebingen (Nixon to Traver) Resurfacing	8	\$450	\$850	\$0	\$0	\$0	\$0	\$0	\$0	\$1,300
TR-SC-20-07	Ingalls and Kingsley (Huron to State) Resurfacing	6	\$0	\$0	\$283	\$467	\$0	\$0	\$0	\$0	\$750
TR-SC-22-30	King George (Eisenhower Pkwy to Packard) Resurfacing	55	\$0	\$0	\$0	\$0	\$0	\$0	\$225	\$365	\$590
TR-SC-12-05	Liberty (First to Main) Road Reconstruction	21	\$65	\$0	\$0	\$0	\$0	\$0	\$233	\$467	\$765
TR-SC-22-02	Local Street Resurfacing Calendar 2021	47	\$8,090	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,090
TR-SC-22-03	Local Street Resurfacing Calendar 2022	47	\$2,650	\$3,050	\$0	\$0	\$0	\$0	\$0	\$0	\$5,700

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Transportation - Street Construction											
TR-SC-22-04	Local Street Resurfacing Calendar 2023	47	\$0	\$1,950	\$2,552	\$0	\$0	\$0	\$0	\$0	\$4,502
TR-SC-22-05	Local Street Resurfacing Calendar 2024	47	\$0	\$0	\$1,200	\$2,200	\$0	\$0	\$0	\$0	\$3,400
TR-SC-22-06	Local Street Resurfacing Calendar 2025	47	\$0	\$0	\$0	\$1,200	\$2,300	\$0	\$0	\$0	\$3,500
TR-SC-22-07	Local Street Resurfacing Calendar 2026	47	\$0	\$0	\$0	\$0	\$1,300	\$2,400	\$0	\$0	\$3,700
TR-SC-22-08	Local Street Resurfacing Calendar 2027	47	\$0	\$0	\$0	\$0	\$0	\$1,300	\$2,400	\$0	\$3,700
TR-SC-22-21	Madison (Main to Division) Resurfacing	27	\$0	\$0	\$0	\$0	\$194	\$316	\$0	\$0	\$510
TR-SC-16-11	Main St (Huron to William) Resurfacing	14	\$149	\$320	\$480	\$0	\$0	\$0	\$0	\$0	\$949
TR-SC-22-31	Maple Road (Jackson to Dexter) Resurfacing	21	\$0	\$0	\$0	\$0	\$503	\$817	\$0	\$0	\$1,320
TR-SC-14-15	Miller - Newport Intersection Improvements	72	\$0	\$0	\$0	\$0	\$0	\$0	\$333	\$467	\$800
TR-SC-20-04	Miller Avenue (Linda Vista to Chapin) Rehabilitation	18	\$0	\$0	\$1,700	\$0	\$0	\$0	\$0	\$0	\$1,700
TR-SC-20-15	Nixon (Bluett to Dhu Varren) Phase 2 Road Improvements	55	\$0	\$0	\$0	\$0	\$1,167	\$2,333	\$0	\$0	\$3,500
TR-SC-20-16	Nixon (Dhu Varren to S of M-14) Phase 3 Road Improvements	71	\$0	\$0	\$0	\$0	\$0	\$0	\$667	\$1,333	\$2,000
TR-SC-20-14	Nixon (Huron Pkwy to S of Bluett) Phase 1 Road Improvements	40	\$0	\$0	\$0	\$667	\$1,333	\$0	\$0	\$0	\$2,000
TR-SC-18-09	North University (State to Fletcher) Resurfacing	1	\$65	\$0	\$187	\$373	\$0	\$0	\$0	\$0	\$625
TR-SC-22-32	Northbrook Pl (Eisenhower to Oakbrook) Resurfacing	55	\$0	\$0	\$0	\$0	\$0	\$0	\$99	\$161	\$260
TR-SC-22-24	Observatory and S Forest (Geddes to S University) Resurfacing	36	\$0	\$0	\$0	\$0	\$0	\$0	\$240	\$390	\$630
TR-SC-22-17	Packard (Main to State) Resurfacing	14	\$0	\$0	\$0	\$0	\$465	\$755	\$0	\$0	\$1,220

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Transportation - Street Construction											
TR-SC-22-33	Park Pl (Granger to Stadium) Resurfacing	63	\$0	\$0	\$0	\$0	\$0	\$0	\$95	\$155	\$250
TR-SC-22-34	Pauline (7th to Main) Resurfacing	27	\$0	\$0	\$0	\$0	\$0	\$385	\$625	\$0	\$1,010
TR-SC-18-15	Platt (Huron Pkwy to Packard) Resurfacing	14	\$521	\$832	\$0	\$0	\$0	\$0	\$0	\$0	\$1,353
TR-SC-16-14	Pontiac, Moore, Swift Area Resurfacing	25	\$0	\$243	\$327	\$0	\$0	\$0	\$0	\$0	\$570
TR-SC-22-35	Research Park Drive Resurfacing	44	\$0	\$0	\$0	\$0	\$0	\$0	\$964	\$1,566	\$2,530
TR-SC-18-06	Scio Church (Maple to 7th) Road Resurfacing	30	\$2,130	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,130
TR-SC-14-21	Seventh (Scio Church to Greenview) Road Improvements	55	\$471	\$813	\$0	\$0	\$0	\$0	\$0	\$0	\$1,284
TR-SC-22-16	Seventh and Madison Intersection Improvements Preliminary Engineering	73	\$0	\$0	\$0	\$0	\$0	\$0	\$50	\$0	\$50
TR-SC-18-10	South Industrial (Stadium to Eisenhower) Concrete Pavement Repair	61	\$1,369	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,369
TR-SC-22-23	South University, Oxford, Hill Area Resurfacing	11	\$0	\$0	\$0	\$0	\$278	\$452	\$0	\$0	\$730
TR-SC-18-02	Springwater Phase IV Road Reconstruction	40	\$0	\$0	\$0	\$0	\$379	\$619	\$0	\$0	\$998
TR-SC-18-19	Springwater Phase V Road Reconstruction	33	\$0	\$0	\$0	\$0	\$0	\$503	\$817	\$0	\$1,320
TR-SC-20-19	State St (Ellsworth to I-94 EB Ramp) Road Improvements	4	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,200	\$6,200
TR-SC-14-06	State St (Huron to William) Resurfacing	4	\$233	\$304	\$0	\$0	\$0	\$0	\$0	\$0	\$537
TR-SC-20-17	State St (I-94 WB Ramps to Oakbrook) Road Improvements	2	\$0	\$0	\$0	\$0	\$0	\$0	\$16,350	\$0	\$16,350
TR-SC-20-18	State St (Interchange at I-94 Bridge and Ramp) Reconstruction	11	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$9,450	\$9,450
TR-SC-06-07	State St (Kingsley to Fuller/Depot) Brick Pavement Reconstruction	25	\$0	\$0	\$0	\$283	\$467	\$0	\$0	\$0	\$750

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Transportation - Street Construction											
TR-SC-18-08	State St (S University to Packard and Hoover to Granger) Resurfacing	6	\$67	\$1,349	\$551	\$0	\$0	\$0	\$0	\$0	\$1,967
TR-SC-22-39	State St (William to S University) Resurfacing	3	\$55	\$0	\$165	\$330	\$0	\$0	\$0	\$0	\$550
TR-SC-22-36	Stimson (State to S Industrial) Resurfacing	47	\$0	\$0	\$0	\$0	\$0	\$0	\$91	\$149	\$240
TR-SC-22-37	Traver (Tuebingen to Nixon) Resurfacing	36	\$0	\$0	\$0	\$0	\$0	\$0	\$312	\$508	\$820
TR-SC-22-38	Varsity Dr (N of Ellsworth) and Phoenix Dr Resurfacing	55	\$0	\$0	\$0	\$0	\$0	\$0	\$522	\$848	\$1,370
TR-SC-20-02	Washington (First to Third) Reconstruction	61	\$0	\$0	\$0	\$493	\$807	\$0	\$0	\$0	\$1,300
TR-SC-22-22	Washington (Fourth Ave to Fletcher) Resurfacing	21	\$0	\$0	\$0	\$0	\$316	\$514	\$0	\$0	\$830
TR-SC-12-01	Zina Pitcher/Catherine (Ann to Glen) Resurfacing	11	\$0	\$0	\$149	\$241	\$0	\$0	\$0	\$0	\$390
	Subtotal		\$21,911	\$17,502	\$11,172	\$10,909	\$13,291	\$12,745	\$25,950	\$24,132	\$137,611

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Transportation - Transit											
TR-TR-14-01	Ann Arbor Station NEPA/PE	1	\$2,386	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,386
TR-TR-14-07	Ann Arbor Station Phase 1 Construction	1	\$0	\$0	\$0	\$0	\$0	\$17,084	\$34,167	\$34,817	\$86,068
TR-TR-14-06	Ann Arbor Station Phase 1 Final Design	1	\$0	\$0	\$4,410	\$5,145	\$5,145	\$0	\$0	\$0	\$14,700
TR-TR-12-20	Queue Jump Lanes: Plymouth Road	4	\$0	\$0	\$200	\$2,160	\$0	\$0	\$0	\$0	\$2,360
TR-TR-12-17	Queue Jump Lanes: Washtenaw Avenue	4	\$0	\$0	\$225	\$3,215	\$0	\$0	\$0	\$0	\$3,440
TR-TR-20-01	Transit Signal Priority Pilot	6	\$0	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$100
	Subtotal		\$2,386	\$100	\$4,835	\$10,520	\$5,145	\$17,084	\$34,167	\$34,817	\$109,054

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Utilities - Sanitary Sewer System											
UT-SN-22-08	Aerial and Bridge Sanitary Crossing Pipe Coating	28	\$0	\$0	\$250	\$0	\$0	\$0	\$0	\$0	\$250
UT-SN-20-03	Ann Arbor Woods Wet Weather Sanitary Improvements (DOM)	14	\$0	\$0	\$0	\$1,067	\$1,733	\$0	\$0	\$0	\$2,800
UT-SN-01-03	Austin Sanitary Sewer Outlet Study	17	\$50	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50
UT-SN-87-07	Calvin Street Sanitary Sewer Extension	43	\$0	\$0	\$0	\$0	\$0	\$0	\$457	\$743	\$1,200
UT-SN-20-51	Capital Recovery Charge Study Update - Sanitary	48	\$0	\$45	\$0	\$0	\$0	\$0	\$0	\$0	\$45
UT-SN-20-01	Darlington Subdivision Wet Weather Sanitary Improvements (DOM)	17	\$0	\$0	\$0	\$647	\$1,053	\$0	\$0	\$0	\$1,700
UT-SN-18-01	Harding (Morton to Wallingford) Sanitary Sewer Extension	44	\$0	\$0	\$133	\$217	\$0	\$0	\$0	\$0	\$350
UT-SN-22-11	High Level Trunkline Sanitary Sewer Rehabilitation Ph 2	12	\$887	\$1,613	\$0	\$0	\$0	\$0	\$0	\$0	\$2,500
UT-SN-22-12	High Level Trunkline Sanitary Sewer Rehabilitation Ph 3	16	\$0	\$0	\$1,113	\$1,987	\$0	\$0	\$0	\$0	\$3,100
UT-SN-20-12	Huntington Place to North Sanitary Extension	45	\$0	\$0	\$0	\$304	\$496	\$0	\$0	\$0	\$800
UT-SN-19-01	Huron/West Park Sanitary SSWWEP Improvements (DOM)	9	\$2,345	\$3,100	\$0	\$0	\$0	\$0	\$0	\$0	\$5,445
UT-SN-10-06	Michigan Stadium Sanitary Sewer Reroute	39	\$0	\$0	\$0	\$0	\$800	\$1,300	\$0	\$0	\$2,100
UT-SN-20-13	Orchard Hills Drive Sanitary Extension	48	\$0	\$0	\$0	\$0	\$227	\$373	\$0	\$0	\$600
UT-SN-20-52	Original High Level Sanitary Sewer Evaluation	29	\$0	\$40	\$0	\$0	\$0	\$0	\$0	\$0	\$40
UT-SN-22-10	Park View Place Sanitary Extension	42	\$0	\$0	\$0	\$0	\$152	\$248	\$0	\$0	\$400
UT-SN-18-07	Pittsfield Village Sanitary Sewers	17	\$0	\$200	\$446	\$1,338	\$892	\$0	\$0	\$0	\$2,875
UT-SN-14-03	Rock Creek Drive and Court, and Huntington Drive Sanitary Sewer Extension	35	\$0	\$0	\$300	\$867	\$1,733	\$0	\$0	\$0	\$2,900

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Utilities - Sanitary Sewer System											
UT-SN-22-07	Sanitary Force Main Condition Assessments	34	\$0	\$0	\$100	\$0	\$0	\$0	\$0	\$0	\$100
UT-SN-23-02	Sanitary Laterals in Arboretum	50	\$2,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000
UT-SN-22-09	Sanitary Manhole Raising Project	38	\$267	\$483	\$0	\$0	\$0	\$0	\$0	\$0	\$750
UT-SN-18-03	Sanitary Sewer Annexation Extensions	45	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
UT-SN-21-03	Sanitary Sewer Lining Calendar 2020	8	\$1,995	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,995
UT-SN-21-04	Sanitary Sewer Lining Calendar 2021	3	\$2,565	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,565
UT-SN-21-05	Sanitary Sewer Lining Calendar 2022	3	\$533	\$967	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500
UT-SN-21-06	Sanitary Sewer Lining Calendar 2023	3	\$0	\$533	\$967	\$0	\$0	\$0	\$0	\$0	\$1,500
UT-SN-22-13	Sanitary Sewer Lining Calendar 2024	3	\$0	\$0	\$533	\$967	\$0	\$0	\$0	\$0	\$1,500
UT-SN-22-14	Sanitary Sewer Lining Calendar 2025	3	\$0	\$0	\$0	\$533	\$967	\$0	\$0	\$0	\$1,500
UT-SN-10-05	Sanitary Sewer System Public Works Capital Maintenance	13	\$2,875	\$400	\$400	\$400	\$400	\$400	\$400	\$0	\$5,275
UT-SN-01-28	South Boulevard Lift Station Elimination & Gravity Sewer	21	\$568	\$842	\$0	\$0	\$0	\$0	\$0	\$0	\$1,410
UT-SN-21-07	Southside Interceptor Rehabilitation Phase 5	26	\$81	\$0	\$2,800	\$0	\$0	\$0	\$0	\$0	\$2,881
UT-SN-21-09	Southside Interceptor Rehabilitation Phase 6	29	\$0	\$873	\$1,727	\$0	\$0	\$0	\$0	\$0	\$2,600
UT-SN-21-08	Southside Interceptor Rehabilitation Phase 7	29	\$0	\$0	\$0	\$540	\$960	\$0	\$0	\$0	\$1,500
UT-SN-21-10	Southside Interceptor Rehabilitation Phase 8	29	\$0	\$0	\$0	\$0	\$0	\$542	\$933	\$0	\$1,475
UT-SN-20-09	Spring, Miller, & Chapin Intersection Area Sanitary Sewer Improvements	11	\$0	\$0	\$288	\$472	\$0	\$0	\$0	\$0	\$760

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Utilities - Sanitary Sewer System											
UT-SN-01-30	Springbrook Sanitary Sewer Extension	40	\$0	\$0	\$211	\$489	\$0	\$0	\$0	\$0	\$700
UT-SN-18-08	Springwater Phase IV Sanitary Sewer	21	\$0	\$0	\$0	\$0	\$61	\$99	\$0	\$0	\$160
UT-SN-23-01	Tertiary Programmable Logic Controller Replacement	50	\$260	\$115	\$0	\$0	\$0	\$0	\$0	\$0	\$375
UT-SN-22-51	Utility Billing Software	47	\$0	\$0	\$417	\$208	\$0	\$0	\$0	\$0	\$625
UT-SN-06-01	Valhalla Sanitary Sewer Service Extension	36	\$110	\$0	\$0	\$0	\$0	\$0	\$1,200	\$0	\$1,310
UT-SN-20-07	WWTP: Access Bridge Replacement	25	\$535	\$2,000	\$3,500	\$0	\$0	\$0	\$0	\$0	\$6,035
UT-SN-16-15	WWTP: Asset Management Plan	26	\$400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$400
UT-SN-22-03	WWTP: Centrifuge Centrate Treatment	1	\$125	\$1,300	\$0	\$0	\$0	\$0	\$0	\$0	\$1,425
UT-SN-22-02	WWTP: Effluent Flow Meter Replacement	17	\$50	\$180	\$0	\$0	\$0	\$0	\$0	\$0	\$230
UT-SN-14-05	WWTP: Lift Station Repair/Replacement Program	9	\$2,350	\$500	\$0	\$0	\$0	\$0	\$0	\$0	\$2,850
UT-SN-22-05	WWTP: Odor Control System for Truck Load-Out	36	\$0	\$0	\$0	\$0	\$200	\$2,500	\$0	\$0	\$2,700
UT-SN-22-06	WWTP: Retention and Tertiary Piping Replacement	29	\$25	\$75	\$300	\$0	\$0	\$0	\$0	\$0	\$400
UT-SN-20-06	WWTP: Screening and Grit System Replacement	15	\$4,200	\$4,500	\$0	\$0	\$0	\$0	\$0	\$0	\$8,700
UT-SN-20-05	WWTP: Tertiary Clear Well Wall Replacement	21	\$1,395	\$500	\$0	\$0	\$0	\$0	\$0	\$0	\$1,895
UT-SN-22-04	WWTP: Thickened Sludge Pump Relocation	24	\$30	\$225	\$0	\$0	\$0	\$0	\$0	\$0	\$255
UT-SN-22-01	WWTP: Ultraviolet (UV) Disinfection Replacement	2	\$0	\$250	\$1,200	\$500	\$0	\$0	\$0	\$0	\$1,950
UT-SN-08-01	Wagner Road Sanitary Sewer - South	41	\$23	\$0	\$289	\$289	\$0	\$0	\$0	\$0	\$600
	Subtotal		\$23,668	\$18,742	\$14,973	\$10,823	\$9,674	\$5,462	\$2,990	\$743	\$87,076

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Utilities - Stormwater											
UT-ST-16-14	Annual Street Tree Planting	18	\$2,849	\$414	\$414	\$414	\$414	\$414	\$0	\$0	\$4,919
UT-ST-20-04	Apple Way and Huntington Dr Stormwater Improvements	36	\$0	\$0	\$0	\$0	\$300	\$500	\$0	\$0	\$800
UT-ST-22-03	Boardwalk Area Railroad Culvert	27	\$0	\$0	\$209	\$341	\$0	\$0	\$0	\$0	\$550
UT-ST-14-24	Briarwood Mall Ponds	4	\$300	\$400	\$0	\$0	\$0	\$0	\$0	\$0	\$700
UT-ST-22-05	Brooks (Miller to Sunset) Stormwater Improvements (AC)	30	\$0	\$300	\$300	\$0	\$0	\$0	\$0	\$0	\$600
UT-ST-11-03	Capital Reconstruction of Structures/Resurfacing	48	\$5,000	\$500	\$500	\$500	\$500	\$500	\$0	\$0	\$7,500
UT-ST-18-14	Chalmers Drive Stormwater Improvements	23	\$0	\$0	\$0	\$0	\$0	\$0	\$192	\$283	\$475
UT-ST-16-08	Churchill Park/Eisenhower ROW Basin	13	\$3,200	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,200
UT-ST-20-05	Detention Basin Restoration/Reconstruction	6	\$525	\$475	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000
UT-ST-12-03	Detroit Street Brick Rd Stormwater Management	10	\$0	\$0	\$0	\$493	\$807	\$0	\$0	\$0	\$1,300
UT-ST-22-06	E University Stormwater Improvements (AC)	30	\$0	\$300	\$300	\$0	\$0	\$0	\$0	\$0	\$600
UT-ST-18-01	Edgewood/Snyder SWMM Area Stormwater	11	\$405	\$618	\$5,090	\$2,597	\$0	\$0	\$0	\$0	\$8,710
UT-ST-22-01	Ellsworth Basin Retrofit	8	\$0	\$0	\$0	\$825	\$0	\$0	\$0	\$0	\$825
UT-ST-22-51	Elmwood Drive Drainage Study (Benz Creek)	25	\$0	\$0	\$0	\$0	\$75	\$0	\$0	\$0	\$75
UT-ST-10-13	Flood Mitigation Implementation Grant Matching	25	\$750	\$150	\$150	\$150	\$150	\$150	\$0	\$0	\$1,500
UT-ST-16-19	Geddes Ave (Observatory to Highland) Stormwater Improvements	40	\$83	\$167	\$0	\$0	\$0	\$0	\$0	\$0	\$250
UT-ST-18-05	Glendale/Charlton SWMM Area Stormwater Storage	19	\$0	\$0	\$457	\$743	\$0	\$0	\$0	\$0	\$1,200

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Utilities - Stormwater											
UT-ST-20-03	Greenview (Stadium to Scio Church) Stormwater Improvements	34	\$0	\$0	\$128	\$117	\$0	\$0	\$0	\$0	\$245
UT-ST-22-04	Hiscock St Storm Sewer Relocation	39	\$113	\$187	\$0	\$0	\$0	\$0	\$0	\$0	\$300
UT-ST-20-02	Hollywood (Maple to Allison) Stormwater Improvements	45	\$0	\$0	\$113	\$133	\$0	\$0	\$0	\$0	\$246
UT-ST-16-09	Lawton Park Stormwater Basin	13	\$0	\$0	\$5,155	\$0	\$0	\$0	\$0	\$0	\$5,155
UT-ST-18-09	Lower Allen Creek SWMM Area Stormwater Improvements	48	\$368	\$0	\$0	\$0	\$600	\$600	\$0	\$0	\$1,568
UT-ST-14-03	Malletts Streambank Stabilization Phase II	1	\$0	\$0	\$2,770	\$0	\$0	\$0	\$0	\$0	\$2,770
UT-ST-08-11	Marlborough Storm Main Replacement	42	\$0	\$0	\$0	\$0	\$193	\$328	\$0	\$0	\$520
UT-ST-22-07	Miller (Linda Vista to Chapin) Stormwater Improvements (AC)	21	\$0	\$0	\$643	\$558	\$0	\$0	\$0	\$0	\$1,200
UT-ST-16-04	Millers Creek Channel Modification - Reach 5	1	\$0	\$0	\$650	\$0	\$0	\$0	\$0	\$0	\$650
UT-ST-18-04	Mulholland Ave. SWMM Area Stormwater Improvements	32	\$0	\$720	\$1,180	\$0	\$0	\$0	\$0	\$0	\$1,900
UT-ST-23-01	Narrow Gauge Way Area Drainage Study	48	\$64	\$21	\$0	\$0	\$0	\$0	\$0	\$0	\$85
UT-ST-20-08	Nixon (Bluett to Dhu Varren) Phase 2 Stormwater Improvements	45	\$0	\$0	\$0	\$0	\$610	\$1,220	\$0	\$0	\$1,830
UT-ST-20-09	Nixon (Dhu Varren to S of M-14) Phase 3 Stormwater Improvements	47	\$0	\$0	\$0	\$0	\$0	\$363	\$727	\$0	\$1,090
UT-ST-20-07	Nixon (Huron Pkwy to S of Bluett) Phase 1 Stormwater Improvements	44	\$0	\$0	\$0	\$327	\$653	\$0	\$0	\$0	\$980
UT-ST-18-02	Park Place Apartments SWMM Stormwater Improvements	23	\$0	\$0	\$380	\$620	\$0	\$0	\$0	\$0	\$1,000
UT-ST-18-06	Parkwood/Pittsfield Village SWMM Area Stormwater Improvements	20	\$0	\$0	\$190	\$310	\$0	\$0	\$0	\$0	\$500
UT-ST-16-10	Pioneer High Stormwater Basin	34	\$0	\$0	\$0	\$0	\$0	\$1,170	\$0	\$0	\$1,170

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Utilities - Stormwater											
UT-ST-22-02	Pittsfield Village Stormwater Improvements	9	\$0	\$380	\$620	\$0	\$0	\$0	\$0	\$0	\$1,000
UT-ST-18-11	Scio Church (Maple to 7th) Stormwater Improvements	41	\$250	\$100	\$0	\$0	\$0	\$0	\$0	\$0	\$350
UT-ST-14-22	Seventh (Scio Church to Greenview) Stormwater Improvements	21	\$250	\$400	\$0	\$0	\$0	\$0	\$0	\$0	\$650
UT-ST-18-13	Springwater Phase IV Stormwater Improvements	15	\$0	\$0	\$0	\$0	\$360	\$590	\$0	\$0	\$950
UT-ST-18-20	Springwater Phase V Stormwater Improvements	11	\$0	\$0	\$0	\$0	\$0	\$390	\$630	\$0	\$1,020
UT-ST-20-11	State St (1-94 WB Ramps to Oakbrook) Stormwater	5	\$0	\$0	\$0	\$0	\$0	\$0	\$4,400	\$0	\$4,400
UT-ST-20-13	State St (Ellsworth to I-94 EB Ramp) Stormwater	7	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500	\$1,500
UT-ST-20-12	State St (Interchange at I-94 Bridge and Ramp) Stormwater	28	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,300	\$2,300
UT-ST-12-06	State St (Kingsley to Fuller/Depot) Storm Sewer Improvements	15	\$0	\$0	\$0	\$117	\$183	\$0	\$0	\$0	\$300
UT-ST-14-07	Storm Sewer Rehabilitation and Lining Projects	17	\$2,900	\$800	\$800	\$800	\$800	\$0	\$0	\$0	\$6,100
UT-ST-12-16	Swift Run MDOT Stormwater Management Improvements	42	\$0	\$0	\$710	\$0	\$0	\$0	\$0	\$0	\$710
UT-ST-18-18	Traver Creek Tributary Streambank Stabilization	3	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$1,000
UT-ST-18-08	Traver Rd /Barton SWMM Area Stormwater Improvements	32	\$0	\$0	\$77	\$123	\$0	\$0	\$0	\$0	\$200
UT-ST-18-19	Tuebingen Culvert Rehabilitation	28	\$250	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250
UT-ST-20-54	Urban & Community Forestry Management Plan Update	36	\$113	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$113
UT-ST-20-06	Washington (First to Third) Stormwater	36	\$0	\$0	\$0	\$217	\$333	\$0	\$0	\$0	\$550
	Subtotal		\$17,421	\$5,931	\$21,834	\$9,385	\$5,978	\$6,225	\$5,948	\$4,083	\$76,806

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Utilities - Water System											
UT-WS-18-47	8th St (Liberty to Jefferson) Water Main	35	\$228	\$506	\$0	\$0	\$0	\$0	\$0	\$0	\$734
UT-WS-16-34	Ann (First to Main) Water Main Upsizing	39	\$0	\$190	\$310	\$0	\$0	\$0	\$0	\$0	\$500
UT-WS-18-22	Ann (Glen to Zina Pitcher) Water Main Upsizing	56	\$0	\$0	\$0	\$152	\$248	\$0	\$0	\$0	\$400
UT-WS-20-05	Ann and Ingalls Area Fire Flow Improvement	21	\$0	\$0	\$304	\$496	\$0	\$0	\$0	\$0	\$800
UT-WS-20-13	Apple Way Water Main	85	\$0	\$0	\$0	\$0	\$303	\$497	\$0	\$0	\$800
UT-WS-18-49	Arbordale St, Sherwood St and Sherwood Ct Water Main Replacement	65	\$0	\$0	\$873	\$1,427	\$0	\$0	\$0	\$0	\$2,300
UT-WS-18-45	Arlington (Geddes to Heatherway) Water Main Improvements	21	\$0	\$0	\$0	\$647	\$1,053	\$0	\$0	\$0	\$1,700
UT-WS-20-15	Arlington Place Condos Water Main Replacement	128	\$0	\$0	\$0	\$0	\$0	\$0	\$293	\$477	\$770
UT-WS-22-16	Aurora (Nixon to Prairie) Water Main Replacement	121	\$0	\$0	\$0	\$0	\$0	\$273	\$447	\$0	\$720
UT-WS-22-09	Avondale (Las Vegas to E of Westfield) Water Main Replacement	129	\$0	\$0	\$0	\$0	\$273	\$447	\$0	\$0	\$720
UT-WS-16-08	Baldwin (Washtenaw to Wells) Water Main Replacement	65	\$0	\$0	\$440	\$865	\$0	\$0	\$0	\$0	\$1,305
UT-WS-16-32	Broadway (Baits to Jones) Water Main Replacement	80	\$797	\$1,303	\$0	\$0	\$0	\$0	\$0	\$0	\$2,100
UT-WS-22-04	Brockman Blvd (E Stadium to Washtenaw) Water Main Replacement	56	\$0	\$0	\$0	\$0	\$0	\$0	\$542	\$883	\$1,425
UT-WS-18-11	Brooks & Mixtwood Water Main Replacement	32	\$0	\$567	\$933	\$0	\$0	\$0	\$0	\$0	\$1,500
UT-WS-22-08	Bunker Hill (Bluett to Lexington) and Georgetown (Bluett to Rumsey) Water Main Replacement	103	\$0	\$0	\$0	\$0	\$650	\$1,060	\$0	\$0	\$1,710
UT-WS-01-06	Calvin Street Water Extension	85	\$0	\$0	\$0	\$0	\$0	\$0	\$238	\$387	\$625
UT-WS-20-S2	Capital Recovery Charge Update - Water	133	\$0	\$45	\$0	\$0	\$0	\$0	\$0	\$0	\$45

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Utilities - Water System											
UT-WS-22-23	Carmel (Towner to Easy St) Water Main Upsizing	43	\$0	\$273	\$447	\$0	\$0	\$0	\$0	\$0	\$720
UT-WS-18-06	Cedar Bend (Upper) Water Main Replacement	115	\$0	\$0	\$0	\$0	\$0	\$0	\$283	\$457	\$740
UT-WS-18-25	Chaucer, Ascot, & Wembley Water Main Replacement	129	\$0	\$0	\$683	\$1,117	\$0	\$0	\$0	\$0	\$1,800
UT-WS-18-24	Creal Crescent, Creal Ct., Argyle, and Helen St Water Main Replacement	39	\$0	\$950	\$1,550	\$0	\$0	\$0	\$0	\$0	\$2,500
UT-WS-20-01	Dams: Barton Air Shaft Reconstruction	11	\$0	\$0	\$100	\$1,000	\$0	\$0	\$0	\$0	\$1,100
UT-WS-10-01	Dams: Barton Dam Coating and Structural Steel Repairs	56	\$50	\$0	\$800	\$0	\$0	\$0	\$0	\$0	\$850
UT-WS-12-07	Dams: Barton Dam Concrete Repairs - Phase II	56	\$0	\$0	\$100	\$1,000	\$1,000	\$0	\$0	\$0	\$2,100
UT-WS-16-26	Dams: Barton Dam Embankment Rehabilitation	3	\$120	\$650	\$3,000	\$2,000	\$0	\$0	\$0	\$0	\$5,770
UT-WS-08-07	Dams: Barton Pond Early Warning System	14	\$0	\$0	\$0	\$325	\$0	\$0	\$0	\$0	\$325
UT-WS-20-02	Dams: Barton Pond USGS Gauging Station	21	\$0	\$160	\$0	\$0	\$0	\$0	\$0	\$0	\$160
UT-WS-12-08	Dams: Superior Dam Concrete Repairs	56	\$0	\$0	\$100	\$750	\$500	\$0	\$0	\$0	\$1,350
UT-WS-18-30	Dams: Superior Dam Gate Painting	56	\$450	\$500	\$0	\$0	\$0	\$0	\$0	\$0	\$950
UT-WS-20-07	Darlington Subdivision Area Water Mains	127	\$0	\$0	\$0	\$170	\$280	\$0	\$0	\$0	\$450
UT-WS-08-34	Detroit Street Brick Rd Water Main Upsizing	101	\$0	\$0	\$0	\$162	\$263	\$0	\$0	\$0	\$425
UT-WS-14-05	Dicken Drive Looping Water Main	113	\$131	\$161	\$0	\$0	\$0	\$0	\$0	\$0	\$292
UT-WS-16-37	E University (619 E University to Monroe) Water Main Upsizing	73	\$0	\$113	\$187	\$0	\$0	\$0	\$0	\$0	\$300
UT-WS-01-08	Eisenhower Parkway (Packard to Stone School) Water Main	103	\$0	\$0	\$0	\$0	\$142	\$133	\$0	\$0	\$275

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Utilities - Water System											
UT-WS-22-17	Fair Oaks (Norway to Oak) and Oak Dr Water Main Replacement	115	\$0	\$0	\$0	\$0	\$160	\$260	\$0	\$0	\$420
UT-WS-16-29	Fifth Ave (Jefferson to Packard) Water Main Upsizing	56	\$0	\$0	\$0	\$38	\$62	\$0	\$0	\$0	\$100
UT-WS-22-06	Fourth Ave (William to Packard) Water Main Upsizing	65	\$0	\$0	\$0	\$0	\$0	\$190	\$310	\$0	\$500
UT-WS-20-14	Galvanized Water Services Replacements	85	\$2,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$6,000	\$14,000
UT-WS-14-04	Geddes Road (Huron Pkwy to Windy Crest) Water Main Replacement	110	\$0	\$0	\$0	\$0	\$0	\$0	\$497	\$803	\$1,300
UT-WS-22-10	Glastonbury and Weldon (Covington to Waverly) Water Main Replacement	103	\$0	\$0	\$567	\$933	\$0	\$0	\$0	\$0	\$1,500
UT-WS-16-16	Glendaloch Rd (Heatherway to Londonderry) Water Main Replacement	101	\$0	\$40	\$746	\$0	\$0	\$0	\$0	\$0	\$786
UT-WS-12-02	Greenview (Stadium to Scio Church) Water Main Replacement	108	\$0	\$0	\$647	\$1,053	\$0	\$0	\$0	\$0	\$1,700
UT-WS-16-15	Hampshire Rd (Canterbury to Cranbrook) Water Main Replacement	85	\$0	\$0	\$0	\$567	\$1,533	\$0	\$0	\$0	\$2,100
UT-WS-18-13	Harding (Morton to Wallingford) Water Main Construction	117	\$0	\$0	\$113	\$187	\$0	\$0	\$0	\$0	\$300
UT-WS-18-34	Hatcher Cres., Saunders Cres., & Cooley Ave Water Main Replacement,	43	\$0	\$0	\$1,180	\$1,920	\$0	\$0	\$0	\$0	\$3,100
UT-WS-16-30	Hill St (Fifth to State) Water Main Upsizing	32	\$0	\$493	\$807	\$0	\$0	\$0	\$0	\$0	\$1,300
UT-WS-16-11	Hubbard (Murfin to 600' West) Water Main Replacement	121	\$0	\$0	\$500	\$0	\$0	\$0	\$0	\$0	\$500
UT-WS-20-11	Huntington Pl, Huntington Dr, & Onaway Pl Water Main	85	\$0	\$0	\$0	\$267	\$433	\$0	\$0	\$0	\$700
UT-WS-22-15	Huronview (Main west to Limits of Dual Mains) Water Main Consolidation	56	\$0	\$0	\$0	\$0	\$567	\$933	\$0	\$0	\$1,500
UT-WS-18-54	Ivydale Ave, Ivywood Dr and Peppermill Way Water Main Replacement	121	\$0	\$0	\$567	\$933	\$0	\$0	\$0	\$0	\$1,500
UT-WS-22-20	Large Water Meter Replacement Project	49	\$1,100	\$1,100	\$0	\$0	\$0	\$0	\$0	\$0	\$2,200

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Utilities - Water System											
UT-WS-16-27	Liberty (318 W Liberty to Main St) Water Main Replacement	49	\$78	\$0	\$0	\$0	\$0	\$0	\$450	\$0	\$528
UT-WS-18-39	Lutz/Eberwhite/Elder/Crest Raw Water Main 30" Upgrade	35	\$0	\$0	\$685	\$1,121	\$0	\$0	\$0	\$0	\$1,806
UT-WS-22-05	Madison (Fifth to Fourth) Water Consolidation	17	\$0	\$0	\$0	\$0	\$60	\$0	\$0	\$0	\$60
UT-WS-18-48	Madison (Soule to end) and Madison PI Water Main Replacement	49	\$0	\$533	\$867	\$0	\$0	\$0	\$0	\$0	\$1,400
UT-WS-14-06	Madison Place Looping Water Main	21	\$0	\$250	\$0	\$0	\$0	\$0	\$0	\$0	\$250
UT-WS-18-33	Main St (Huron to RR Bridge) Water Main Replacement	21	\$0	\$0	\$0	\$0	\$1,300	\$1,300	\$0	\$0	\$2,600
UT-WS-14-16	Main St (RR Bridge to Huronview Blvd) Water Main Upsizing	15	\$0	\$0	\$0	\$0	\$1,050	\$1,050	\$0	\$0	\$2,100
UT-WS-16-33	Main St (William to Huron) Water Main Replacement	32	\$419	\$837	\$1,254	\$0	\$0	\$0	\$0	\$0	\$2,510
UT-WS-16-28	Maynard St (Nickels Arcade to Liberty) Watermain Replacement	80	\$0	\$0	\$0	\$0	\$0	\$0	\$107	\$193	\$300
UT-WS-18-51	Medford (Manchester to Dorchester & Needham to St. Frances) Water Main	85	\$0	\$0	\$0	\$608	\$992	\$0	\$0	\$0	\$1,600
UT-WS-22-12	Mershon (Scio Church to Avondale) Water Main Replacement	117	\$0	\$0	\$0	\$0	\$493	\$807	\$0	\$0	\$1,300
UT-WS-16-05	Mosely (Main to 3rd) and 3rd (Mosley to Madison) Water Main Upsizing	43	\$483	\$1,117	\$0	\$0	\$0	\$0	\$0	\$0	\$1,600
UT-WS-16-23	Needham, Medford, Buckingham Water Main Replacement	49	\$0	\$0	\$703	\$1,147	\$0	\$0	\$0	\$0	\$1,850
UT-WS-20-23	Nixon (Huron Pkwy to S of Bluett) Phase 1 Water Improvements	73	\$0	\$0	\$0	\$263	\$527	\$0	\$0	\$0	\$790
UT-WS-20-24	Nixon (S of Bluett to S of Traver) Phase 2 Water Improvements	49	\$0	\$0	\$0	\$0	\$72	\$144	\$0	\$0	\$216
UT-WS-20-17	North University Water Main Improvements	21	\$80	\$0	\$507	\$1,013	\$0	\$0	\$0	\$0	\$1,600
UT-WS-22-07	Oxford (S University to Geddes Ave) Water Main Consolidation	110	\$0	\$0	\$0	\$0	\$38	\$62	\$0	\$0	\$100

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Utilities - Water System											
UT-WS-22-18	Packard Road (under Malletts Creek) Water Main Replacement	43	\$0	\$0	\$0	\$0	\$76	\$124	\$0	\$0	\$200
UT-WS-22-13	Park View Pl Water Main Construction	56	\$0	\$0	\$0	\$0	\$227	\$373	\$0	\$0	\$600
UT-WS-20-09	Pittsfield Village Water Main Improvements and Easy Street (Towner to Dead End)	39	\$0	\$400	\$883	\$2,650	\$1,767	\$0	\$0	\$0	\$5,700
UT-WS-18-09	Platt (S of Oakwood to Packard) Water Main Replacement	28	\$240	\$410	\$0	\$0	\$0	\$0	\$0	\$0	\$650
UT-WS-16-10	Pontiac and Swift New Mains and Wright (Kellogg to Dead-end) Main Replacement	43	\$0	\$453	\$747	\$0	\$0	\$0	\$0	\$0	\$1,200
UT-WS-16-13	Prairie and Sheffield Ct Water Main Replacement	65	\$0	\$0	\$647	\$1,053	\$0	\$0	\$0	\$0	\$1,700
UT-WS-12-03	Provincial (Arlington to Hunting Valley and Fairlane to Foxcroft) Water Main Replacement	49	\$0	\$100	\$2,488	\$0	\$0	\$0	\$0	\$0	\$2,588
UT-WS-20-12	Riverview Drive Water Main	85	\$0	\$0	\$0	\$0	\$1,237	\$2,013	\$0	\$0	\$3,250
UT-WS-20-10	Rock Creek and Huntington Dr. Water Mains	85	\$0	\$0	\$200	\$1,433	\$2,567	\$0	\$0	\$0	\$4,200
UT-WS-22-14	S Maple (Scio Church to N of Breckinridge) Water Pressure Improvements	65	\$0	\$0	\$353	\$547	\$0	\$0	\$0	\$0	\$900
UT-WS-13-02	Seventh (Potter to Lutz) Raw Water Main 30" Upgrade	117	\$0	\$0	\$0	\$0	\$0	\$0	\$957	\$1,623	\$2,580
UT-WS-16-40	Seventh (Scio Church to Greenview) & Greenview (7th to Scio Church) Water Main Replacement	132	\$567	\$1,183	\$0	\$0	\$0	\$0	\$0	\$0	\$1,750
UT-WS-18-29	Soule (Liberty to Eberwhite School) Water Main Replacement	35	\$0	\$413	\$687	\$0	\$0	\$0	\$0	\$0	\$1,100
UT-WS-22-25	South Blvd Water Looping	43	\$350	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$350
UT-WS-18-36	Springwater Phase IV Water Main Replacement	39	\$0	\$0	\$0	\$0	\$481	\$791	\$0	\$0	\$1,272
UT-WS-18-58	Springwater Phase V Water Main Replacement	85	\$0	\$0	\$0	\$0	\$0	\$261	\$422	\$0	\$683
UT-WS-18-28	Stadium Service Drive Water Main Replacement	73	\$303	\$632	\$0	\$0	\$0	\$0	\$0	\$0	\$935

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Utilities - Water System											
UT-WS-18-42	State St (Eisenhower to UM Tennis Ct Entrance) Raw Water Main 30" Upgrade	95	\$0	\$0	\$0	\$0	\$0	\$1,088	\$1,776	\$0	\$2,864
UT-WS-18-40	State St (Ellsworth to I-94) Raw Water Main 30" Upgrade	65	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,107	\$2,107
UT-WS-16-04	State St (Granger to Stimpson) Water Main Consolidation	95	\$0	\$0	\$0	\$477	\$773	\$0	\$0	\$0	\$1,250
UT-WS-18-41	State St (I-94 to Eisenhower) Raw Water Main 30" Upgrade	73	\$0	\$0	\$0	\$0	\$0	\$0	\$825	\$1,351	\$2,176
UT-WS-08-35	State St (Kingsley to Fuller/Depot) Water Main Replacement	20	\$0	\$0	\$0	\$95	\$140	\$0	\$0	\$0	\$235
UT-WS-18-56	State St (S University to Hill and Dewey to Granger) Water Main Consolidation	18	\$0	\$190	\$310	\$0	\$0	\$0	\$0	\$0	\$500
UT-WS-18-43	State St (UM Tennis Ct Entrance to Railroad ROW) Raw Water Main 30" Upgrade	73	\$0	\$0	\$0	\$0	\$849	\$1,387	\$0	\$0	\$2,236
UT-WS-22-24	State St (Washington to William) Water Main Replacement	121	\$298	\$437	\$0	\$0	\$0	\$0	\$0	\$0	\$735
UT-WS-20-16	State St (William to S Univ) Water Main Improvements	28	\$105	\$0	\$498	\$997	\$0	\$0	\$0	\$0	\$1,600
UT-WS-18-10	Summit (Broadway to Main) Water Main Replacement	103	\$0	\$0	\$0	\$0	\$533	\$867	\$0	\$0	\$1,400
UT-WS-18-35	Summit (Daniel to Main) Water Main Replacement	110	\$0	\$0	\$950	\$1,550	\$0	\$0	\$0	\$0	\$2,500
UT-WS-16-14	Sunrise Ct Water Main Replacement	35	\$113	\$270	\$0	\$0	\$0	\$0	\$0	\$0	\$383
UT-WS-16-24	Traver Rd (Barton to S of Moore) Watermain Replacement	80	\$0	\$0	\$1,033	\$1,667	\$0	\$0	\$0	\$0	\$2,700
UT-WS-18-44	UM Golf Course (State to Stadium) Raw Water Main 30" Upgrade	121	\$0	\$0	\$0	\$0	\$0	\$359	\$587	\$0	\$946
UT-WS-10-14	Valhalla Drive Water Main	28	\$0	\$0	\$0	\$0	\$0	\$0	\$132	\$193	\$325
UT-WS-18-31	WTP: Architectural and Structural Improvements Ph 3	117	\$900	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$900
UT-WS-18-18	WTP: Barton Pump Station 20" Raw Water Suction Piping Replacement	2	\$0	\$0	\$100	\$6,000	\$5,500	\$0	\$0	\$0	\$11,600

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Utilities - Water System											
UT-WS-18-19	WTP: Barton Pump Station Raw Water Transmission Pipe Repairs	6	\$0	\$0	\$250	\$900	\$600	\$0	\$0	\$0	\$1,750
UT-WS-20-04	WTP: Barton Pump Station Valve Replacement	3	\$130	\$2,400	\$2,400	\$0	\$0	\$0	\$0	\$0	\$4,930
UT-WS-20-19	WTP: Barton to WTP Raw Water Main Condition Analysis	13	\$895	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$895
UT-WS-22-03	WTP: Filter Improvements Project	73	\$0	\$0	\$150	\$1,000	\$0	\$0	\$0	\$0	\$1,150
UT-WS-08-05	WTP: Filter Press Improvements	65	\$0	\$0	\$50	\$750	\$0	\$0	\$0	\$0	\$800
UT-WS-06-07	WTP: Geddes and South East District Control Valve	95	\$0	\$0	\$0	\$0	\$50	\$200	\$0	\$0	\$250
UT-WS-06-08	WTP: Gravity and West High Boundary Valve Replacement	95	\$0	\$0	\$0	\$0	\$50	\$350	\$0	\$0	\$400
UT-WS-16-20	WTP: HVAC Improvements	49	\$190	\$400	\$600	\$0	\$0	\$0	\$0	\$0	\$1,190
UT-WS-20-18	WTP: LIMS Software	16	\$250	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$250
UT-WS-18-32	WTP: Metering of Pressure Districts	73	\$0	\$0	\$0	\$0	\$200	\$700	\$500	\$0	\$1,400
UT-WS-22-02	WTP: Ozone Generator Improvements	6	\$75	\$0	\$0	\$2,000	\$0	\$0	\$0	\$0	\$2,075
UT-WS-16-17	WTP: Plant 1 Replacement Project	1	\$550	\$900	\$650	\$10,000	\$17,000	\$17,000	\$20,667	\$41,333	\$108,100
UT-WS-16-19	WTP: Programmable Logic Controllers Replace. & Dam Security Upgrades	6	\$4,600	\$500	\$0	\$0	\$0	\$0	\$0	\$0	\$5,100
UT-WS-23-01	WTP: Reservoir and Elevated Tank Improvements	134	\$100	\$400	\$0	\$0	\$0	\$0	\$0	\$0	\$500
UT-WS-16-18	WTP: Residuals Handling Project	6	\$0	\$50	\$2,000	\$1,500	\$0	\$0	\$0	\$0	\$3,550
UT-WS-22-19	WTP: Sentinel Well Project	6	\$50	\$500	\$0	\$0	\$0	\$0	\$0	\$0	\$550
UT-WS-08-12	WTP: Steere Farm New Well	21	\$0	\$0	\$0	\$200	\$1,800	\$0	\$0	\$0	\$2,000

Capital Improvements Plan

Project ID	Project Name	Prioritization Model Rank	Prior Year	2023	2024	2025	2026	2027	2028	Beyond 2028	Total
Utilities - Water System											
UT-WS-92-35	WTP: Steere Farm Well Booster Station	80	\$0	\$0	\$0	\$500	\$1,500	\$1,500	\$0	\$0	\$3,500
UT-WS-22-01	WTP: Valve Replacement Project (Phase 1)	12	\$125	\$850	\$650	\$0	\$0	\$0	\$0	\$0	\$1,625
UT-WS-20-22	Washington (First to Third) Water Main	113	\$0	\$0	\$0	\$228	\$372	\$0	\$0	\$0	\$600
UT-WS-18-05	Washington Heights (E of Observatory to termination of 1930s vintage main in Arb.)	85	\$0	\$0	\$833	\$1,367	\$0	\$0	\$0	\$0	\$2,200
UT-WS-16-42	Washtenaw Ave (County Farm Park to Platt) Water Main Replacement	108	\$0	\$0	\$0	\$0	\$0	\$760	\$1,240	\$0	\$2,000
UT-WS-16-43	Washtenaw Ave (Platt to Huron Parkway) Water Main Replacement	131	\$0	\$0	\$0	\$0	\$0	\$0	\$283	\$467	\$750
UT-WS-10-06	Washtenaw Ave (South University to Wayne Street) Water Main Upgrade	95	\$0	\$0	\$0	\$0	\$417	\$683	\$0	\$0	\$1,100
UT-WS-16-22	Washtenaw Ave (Stadium to County Farm Park) Water Main Replacement	121	\$0	\$0	\$0	\$0	\$0	\$0	\$1,520	\$2,480	\$4,000
UT-WS-16-03	Washtenaw Ave (Wayne St to North End of Tappan School) Water Main	18	\$0	\$650	\$1,050	\$0	\$0	\$0	\$0	\$0	\$1,700
UT-WS-18-14	Water Main Annexation Extensions	65	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
UT-WS-18-23	Water Main Distribution System Valve Replacements	5	\$1,150	\$350	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500
UT-WS-20-S1	Water Model and Distribution System Asset Management Plan Update	80	\$0	\$200	\$0	\$0	\$0	\$0	\$0	\$0	\$200
UT-WS-14-08	Westgate Shopping Center Water Main Replacement	95	\$0	\$0	\$0	\$135	\$212	\$0	\$0	\$0	\$347
UT-WS-22-22	Winchell (Brockman to 400' east of Hall Ave and Frieze (Brockman easterly 250' to St. Francis Entrance)	28	\$150	\$490	\$0	\$0	\$0	\$0	\$0	\$0	\$640
UT-WS-22-21	Yost (Washtenaw Service Dr to Parkwood)	103	\$0	\$0	\$0	\$0	\$150	\$250	\$0	\$0	\$400
	Subtotal		\$17,077	\$22,967	\$37,498	\$56,208	\$49,500	\$36,863	\$33,075	\$58,755	\$311,943
	Grand Total		\$182,489	\$97,611	\$189,532	\$267,134	\$189,044	\$162,547	\$148,312	\$132,711	\$1,369,379

CITY OF ANN ARBOR
Budgeted Capital Improvement Projects
By Project Type
Requested Project Appropriations for FY2023

ProjectID	Project Name	Request FY2023	FY2024+	Total FY2022-FY2024+
<u>Municipal Facilities - Parks and Recreation</u>				
MF-PR-21-01	Dams: Argo Gate Repair & Coating	800,000	-	800,000
MF-PR_22-01	Gallup Vehicle Bridge & Border to Border Alignment	600,000	2,400,000	3,000,000
MF-PR-10-02	Park's Roads, Bridges and Parking Lots	200,000	550,000	750,000
MF-PR-10-01	Playgrounds & Neighborhood Park Improvements	100,000	350,000	450,000
MF-PR-08-21	Recreation Facility Updates & Infrastructure Repairs	237,284	800,000	1,037,284
MF-PR-08-07	Tennis & Basketball Court Renovations	150,000	150,000	300,000
MF-PR-10-06	Trails & Pathways - Repairs & Reconstruction	200,000	900,000	1,100,000
		2,287,284	5,150,000	7,437,284
<u>Municipal Facilities - Solid Waste</u>				
MF-SW-06-03	Drop-off Station	4,000,000	-	4,000,000
MF-SW-20-02	Termination of Public Street Dead Ends (Solid Waste)	80,000	-	80,000
		4,080,000	-	4,080,000
<u>Transportation - Alternative Transportation</u>				
TR-AT-22-19	Elmwood Ave Bicycle Blvd	40,000	60,000	100,000
TR-AT-20-04	Bicycle Network Gaps	50,000	50,000	100,000
TR-AT-22-Various	Sidewalk Repair Program	920,000	3,600,000	4,520,000
TR-AT-22-08	Asphalt Sidewalk Replacement & Maintenance	300,000	1,200,000	1,500,000
TR-AT-22-23	Crosswalk Improvements	250,000	1,000,000	1,250,000
TR-AT-18-12	Newport (Sunset to Downup Cir.) - Street, Bridge & Sidewalk Millage Fund	65,000	-	65,000
TR-AT-02-13	Main St. (AA-Saline to Stadium)	150,000	1,050,000	1,200,000
TR-AT-18-10	Nixon/Traver (Westbury to Logan Elem.)	200,000	-	200,000
TR-AT-18-09	Ellsworth (State to Stone School)	871,000	-	871,000
TR-AT-18-12	Newport (Sunset to Downup Cir.) - Sidewalk Construction Millage Fund	237,963	-	237,963
TR-AT-18-14	Brooks (Mixtwood to Sunset) Sidewalk Gaps	500,000	-	500,000
TR-AT-22-29	2022 Sidewalk Gap Program	62,500	-	62,500
TR-AT-22-30	2023 Sidewalk Gap Program	198,500	548,500	747,000
N/A	Winchell/Frieze/Brockman	140,000	-	140,000
N/A	Resurfacing Program Gaps	100,000	-	100,000
		4,084,963	7,508,500	11,593,463
<u>Transportation - New Streets</u>				
TR-NS-22-01	9651 Russell Street Improvement - Street, Bridge & Sidewalk Millage Fund	250,000	250,000	250,000
TR-NS-22-01	9652 Russell Street Improvement - Storm Sewer Revenue Bond Fund	300,000	300,000	300,000
		550,000	550,000	550,000

CITY OF ANN ARBOR
Budgeted Capital Improvement Projects
By Project Type
Requested Project Appropriations for FY2023

<u>ProjectID</u>	<u>Project Name</u>	<u>Request FY2023</u>	<u>FY2024+</u>	<u>Total FY2022-FY2024+</u>
<u>Transportation - Other</u>				
TR-OT-22-01	Communication Expansion & System Improvement for Arterial Traffic Operations (SCOOT)	80,000	-	80,000
TR-OT-22-02	Accessible Pedestrian Signals	50,000	200,000	250,000
TR-OT-23-02	Countdown Pedestrian Signals	2,000	-	2,000
TR-OT-22-03	Hill (5th to Washtenaw) Safety Improvements	21,000	-	21,000
		153,000	200,000	353,000
<u>Transportation - Bridges</u>				
TR-BR-10-01	Biennial Bridge Inspection Program	95,000	1,235,000	1,330,000
TR-BR-16-02	EMC Drive Bridge Painting & Rehab	5,000,000	4,750,000	9,750,000
		5,095,000	5,985,000	11,080,000
<u>Transportation - Street Construction</u>				
TR-SC-22-Various	Annual Capital Street Maintenance Program (Street, Bridge & Sidewalk Millage)	500,000	4,000,000	4,500,000
TR-SC-08-01	9706 Fuller/Maiden/E Medical Intersection	100,000	200,000	300,000
TR-SC-14-21	9475 S. Seventh (Scio Church to Greenview)	2,396,000	-	2,396,000
TR-SC-16-14	Moore/Pontiac/Swift/Wright	243,000	327,000	570,000
TR-SC-16-11	S. Main (Huron to William)	320,000	480,000	800,000
TR-SC-16-16	Ann (First to Fifth Ave)	170,000	275,000	445,000
TR-SC-18-17	Brooks (Miller to Sunset) Resurfacing	460,000	770,000	1,230,000
TR-SC-14-06	State St. (Huron to William)-9499	304,000	-	304,000
TR-SC-18-08	State St. (S. University to Granger)-9499	345,000	555,000	900,000
TR-SC-14-04	Geddes Ave (Observatory to Highland)	167,000	-	167,000
TR-SC-18-18	Huron Pkwy/Tuebingen (Nixon to Traver)	850,000	-	850,000
TR-SC-18-13	Earhart Road (Greenhills to US-23)	1,730,000	-	1,730,000
TR-SC-18-12&15	Earhart Road (Geddes to Greenhills)-9584 and Platt Road (HPW to Packard)-9584	1,130,000	-	1,130,000
TR-SC-22-Various	Annual Street Resurfacing	4,900,000	14,950,000	19,850,000
TR-SC-21-01	9476 Broadway (Plymouth to Plymouth)	1,066,000	-	1,066,000
TR-SC-22-03	Willard St. Repaving	100,000	-	100,000
TR-SC-22-18	Hill Street (Fifth to Church)	75,000	-	75,000
TR-SC-23-02	Ellsworth (State to Platt) CPM	500,000	-	500,000
UT-WS-16-05	Mosley & Third	400,000	-	400,000
UT-WS-22-22&18-28	Washtenaw/Stadium Area Utilities	375,000	-	375,000
UT-WS-18-47&16-14	2022 Misc. Utilities Project (8th & Sunrise Ct.)	177,000	-	177,000
N/A	Miscellaneous Road Projects/Maintenance	6,000,000	300,000	6,300,000

CITY OF ANN ARBOR
Budgeted Capital Improvement Projects
By Project Type
Requested Project Appropriations for FY2023

<u>ProjectID</u>	<u>Project Name</u>	<u>Request FY2023</u>	<u>FY2024+</u>	<u>Total FY2022-FY2024+</u>
TR-SC-16-10	Broadway (Plymouth to Plymouth)	100,000	-	100,000
TR-SC-18-06	Scio Church (Landmark to Winsted)	92,000	-	92,000
TR-SC-18-18	Tuebingen (Lancashire to Traver)	100,000	-	100,000
TR-SC-22-Various	Capital Preventative Maintenance - Major Streets Fund	9,779,000	2,600,000	12,379,000
N/A	Capital Preventative Maintenance - Local Streets Fund	3,550,000	1,200,000	4,750,000
		35,929,000	25,657,000	61,586,000
<u>Utilities - Sanitary Sewer</u>				
UT-SN-20-S1	Capital Recovery Charge Study Update - Sanitary	45,000	-	45,000
UT-SN-20-S2	Original High Level Sanitary Sewer Evaluation	40,000	-	40,000
UT-SN-22-11	High Level Trunkline Sanitary Sewer Rehabilitation Ph 2	1,613,000	-	1,613,000
UT-SN-19-01	Huron/West Park Sanitary SSWWEP Improvements (DOM)	3,100,000	-	3,100,000
UT-SN-18-07	Pittsfield Village Sanitary Sewers	200,000	2,676,000	2,876,000
UT-SN-22-09	Sanitary Manhole Raising Project	654,000	-	654,000
UT-SN-21-05	Sanitary Sewer Lining Calendar 2022	967,000	-	967,000
UT-SN-21-06	Sanitary Sewer Lining Calendar 2023	533,000	967,000	1,500,000
UT-SN-21-09	Southside interceptor Rehabilitation Phase 6	873,000	1,727,000	2,600,000
UT-SN-10-05	Sanitary Sewer System Public Works Capital Maintenance	400,000	1,600,000	2,000,000
UT-SN-22-04	WWTP: Thickened Sludge Pump Relocation	225,000	-	225,000
UT-SN-20-07	WWTP: Access Bridge Replacement	200,000	3,500,000	3,700,000
UT-SN-22-03	WWTP: Centrifuge Centrate Treatment	1,300,000	-	1,300,000
UT-SN-22-02	WWTP: Effluent Flow Meter Replacement	180,000	-	180,000
UT-SN-14-05	WWTP: Lift Station Repair/Replacement Program	700,000	-	700,000
UT-SN-22-06	WWTP: Retention and Tertiary Piping Replacement	75,000	300,000	375,000
UT-SN-20-06	WWTP: Screening and Grit System Replacement	5,500,000	-	5,500,000
UT-SN-20-05	WWTP: Tertiary Clear Well Wall Replacement	500,000	-	500,000
UT-SN-22-01	WWTP: Ultraviolet (UV) Disinfection Replacement	250,000	1,700,000	1,950,000
UT-SN-23-01	Tertiary Programmable Logic Controller Replacement	375,000	-	375,000
		17,730,000	12,470,000	30,200,000

CITY OF ANN ARBOR
Budgeted Capital Improvement Projects
By Project Type
Requested Project Appropriations for FY2023

<u>ProjectID</u>	<u>Project Name</u>	<u>Request FY2023</u>	<u>FY2024+</u>	<u>Total FY2022-FY2024+</u>
<u>Utilities - Storm Sewer</u>				
UT-ST-16-14	Annual Street Tree Planting	414,000	1,656,000	2,070,000
UT-ST-14-24	Briarwood Mall Ponds	300,000	400,000	700,000
UT-ST-22-05	Brooks (Miller to Sunset) Stormwater Improvements (AC)	300,000	300,000	600,000
UT-ST-11-03	Capital Reconstruction of Structures/Resurfacing	500,000	2,000,000	2,500,000
UT-ST-20-05	Detention Basin Restoration/Reconstruction	475,000	-	475,000
UT-ST-22-06	E University Stormwater Improvements (AC)	300,000	300,000	600,000
UT-ST-18-01	Edgewood/Snyder SWMM Area Stormwater	618,000	7,302,000	7,920,000
UT-ST-10-13	Flood Mitigation Implementation Grant Matching	150,000	600,000	750,000
UT-ST-16-19	Geddes Ave (Observatory to Highland) Stormwater Improvements	167,000	-	167,000
UT-ST-22-04	Hiscock St Storm Sewer Relocation	187,000	-	187,000
UT-ST-18-04	Mulholland Ave. SWMM Area Stormwater Improvements	720,000	1,180,000	1,900,000
UT-ST-22-02	Pittsfield Village Stormwater Improvements	380,000	620,000	1,000,000
UT-ST-14-22	Seventh (Scio Church to Greenview) Stormwater Improvements	250,000	400,000	650,000
UT-ST-14-07	Storm Sewer Rehabilitation and Lining Projects	800,000	2,400,000	3,200,000
UT-ST-16-08	Churchill Park/Eisenhower ROW Basin	1,000,000	-	1,000,000
UT-ST-23-01	Narrow Gauge Way Area Drainage Study	21,000	-	21,000
UT-ST-18-11	Scio Church (Maple to 7th) Stormwater Improvements	100,000	-	100,000
UT-ST-22-04	Hiscock (east side Summit to end of gap)	37,000	-	37,000
		6,719,000	17,158,000	23,877,000
<u>Utilities - Water System</u>				
UT-WS-22-20	Large Water Meter Replacement Project - Sewer Bond Pending Series	450,000	-	450,000
UT-WS-18-47	7th St (Liberty to Jefferson) Water Main - Sewer Bond Pending Series	40,000	-	40,000
UT-WS-18-47	8th St (Liberty to Jefferson) Water Main - Water Pending Bond Series	506,000	-	506,000
UT-WS-16-34	Ann (First to Main) Water Main Upsizing	190,000	310,000	500,000
UT-WS-16-32	Broadway (Baits to Jones) Water Main Replacement	1,303,000	-	1,303,000
UT-WS-18-11	Brooks & Mixtwood Water Main Replacement	567,000	933,000	1,500,000
UT-WS-22-23	Carmel (Towner to Easy St) Water Man Upsizing	273,000	447,000	720,000
UT-WS-18-24	Creal Crescent, Creal Ct., and Helen St Water Main Replacement	950,000	1,550,000	2,500,000
UT-WS-16-26	Dams: Barton Dam Embankment Rehabilitation	650,000	2,500,000	3,150,000
UT-WS-14-05	Dicken Drive Looping Water Main	161,000	-	161,000
UT-WS-16-37	E University (619 E University to Monroe) Water Main Upsizing	113,000	187,000	300,000
UT-WS-16-16	Glendaloch Rd (Heatherway to Londonderry) Water Main Replacement	40,000	585,000	625,000
UT-WS-20-14	Galvanized Water Services Replacements	1,000,000	4,000,000	5,000,000
UT-WS-22-20	Large Water Meter Replacement Project - Water Pending Bond Series	900,000	-	900,000
UT-WS-18-48	Madison (Soule to end) and Madison PI Water Main Replacement	533,000	867,000	1,400,000
UT-WS-14-06	Madison Place Looping Water Main	250,000	-	250,000
UT-WS-16-33	Main St (William to Huron) Water Main Replacement	837,000	1,254,000	2,091,000

CITY OF ANN ARBOR
Budgeted Capital Improvement Projects
By Project Type
Requested Project Appropriations for FY2023

ProjectID	Project Name	Request FY2023	FY2024+	Total FY2022-FY2024+
UT-WS-16-05	Mosely (Main to 3rd), 3rd (Mosley to Madison) & Wilder Pl Water Main Upsizing	1,117,000	-	1,117,000
UT-WS-20-09	Pittsfield Village Water Main Improvements and Easy Street (Towner to Dead End)	400,000	5,300,000	5,700,000
UT-WS-18-09	Platt (S of Oakwood to S of Williamsburg) Water Main Replacement	410,000	-	410,000
UT-WS-16-10	Pontiac and Swift New Mains and Wright (Kellogg to Dead-end) Main Replacement	453,000	747,000	1,200,000
UT-WS-16-40	Seventh (Scio Church to Greenview) & Greenview (7th to Scio Church) Water Main Replacement	1,183,000	-	1,183,000
UT-WS-18-29	Soule (Liberty to Eberwhite School) Water Main Replacement	413,000	687,000	1,100,000
UT-WS-18-28	Stadium Service Drive Water Main Replacement	632,000	-	632,000
UT-WS-18-56	State St (S University to Hill and Dewey to Granger) Water Main Consolidation	190,000	310,000	500,000
UT-WS-22-24	State St (Washington to William) Water Main Replacement	437,000	-	437,000
UT-WS-16-14	Sunrise Ct Water Main Replacement	270,000	-	270,000
UT-WS-16-30	Hill St (Fifth to State) Water Main Upsizing	493,000	807,000	1,300,000
UT-WS-20-04	WTP: Barton Pump Station Valve Replacement	2,400,000	2,400,000	4,800,000
UT-WS-16-20	WTP: HVAC Improvements	724,000	600,000	1,324,000
UT-WS-23-01	WTP: Reservoir and Elevated Tank Improvements	400,000	-	400,000
UT-WS-22-02	WTP: Ozone Generator Improvements	2,000,000	-	2,000,000
UT-WS-16-17	WTP: Plant 1 Replacement Project	3,000,000	44,650,000	47,650,000
UT-WS-16-19	WTP: Programmable Logic Controllers Replace. & Dam Security Upgrades	500,000	-	500,000
UT-WS-16-18	WTP: Residuals Handling Project	50,000	3,500,000	3,550,000
UT-WS-22-19	WTP: Sentinel Well Project	500,000	-	500,000
UT-WS-22-01	WTP: Valve Replacement Project (Phase 1)	850,000	650,000	1,500,000
UT-WS-16-03	Washtenaw Ave (Wayne St to North End of Tappen School) Water Main	650,000	1,050,000	1,700,000
UT-WS-18-23	Water Main Distribution System Valve Replacements	350,000	-	350,000
UT-WS-22-22	Winchell (Brockman to Hall Ave & Frieze (Brockman to St. Francis Entrance)	490,000	-	490,000
UT-WS-12-03	Provincial (Arlington to Hunting Valley and Fairlane to Foxcroft) Water Main Replacement	100,000	2,150,000	2,250,000
UT-WS-20-S1	Water Model and Distribution System Asset Management Plan Update	200,000	-	200,000
UT-WS-20-S2	Capital Recovery Charge Update - Water	45,000	-	45,000
		27,020,000	75,484,000	102,504,000
CIP Grand total		\$ 103,648,247	\$ 150,162,500	\$ 253,260,747

CITY OF ANN ARBOR
 Budgeted Capital Improvement Projects
 By Project Type
Requested Project Appropriations for FY2023

ProjectID	Project Name	Request FY2023	FY2024+	Total FY2022-FY2024+
<u>Non-CIP / Operations & Maintenance Capital</u>				
N/A	Streetlight Replacements	530,000	-	530,000
N/A	Fire Station Replacement	1,000,000	-	1,000,000
N/A	Tech Park Fiber	500,000	-	500,000
N/A	Barton Dam Embankment Rehab Design	250,000	-	250,000
N/A	U.S. Geological Gauging Station upstream of Barton Pond	160,000	-	160,000
N/A	Capital Sinking Fund	400,000	-	400,000
		2,840,000	-	2,840,000
	Grand total	\$ 106,488,247	\$ 150,162,500	\$ 256,100,747

Capital Improvement Program: Significant Non-recurring Projects

- There are 146 capital projects in the FY2023 capital budget totaling \$256,100,747. This is a 9.5% decrease from the FY2022 capital budget total of \$283,043,817.
- There are 56 projects over \$1,000,000 (38% of the number of projects). The total for these projects is \$221,065,284 (86% of total projects). All projects in excess of \$1,000,000 are considered significant. The significant projects for which appropriations were requested in FY2023 are listed in this section by project category.
- Of the 56 projects over \$1 million, three projects are over \$10 million. The total for these projects is \$79,879,000 (31% of the total dollar value of projects).
- Twenty-eight of the projects in excess of \$1,000,000 are recurring. The recurring projects are:
 - Recreational Facilities \$1 million;
 - Pathways \$1.1 million;
 - Annual Sidewalk Repair & Curb Ramp Program \$7.3 million;
 - Annual Capital Street Maintenance Program \$21.6 million;
 - Annual Local Street Resurfacing Program \$19.9 million;
 - Sanitary Sewer Lining Projects \$1.5 million;
 - Sanitary Sewer System Public Works Capital Maintenance \$2 million;
 - Waste Water Treatment Plant Projects \$5.7 million;
 - Street Tree Planting \$2.1 million;
 - Capital Reconstruction of Structures/Resurfacing \$2.5 million;
 - Storm Sewer Rehabilitation and Lining Projects \$3.2 million;
 - Water Main Projects \$12 million;
 - Water Treatment Plant Projects \$58.8 million;

The three largest project categories make up 76% of all capital project dollars:

- | | |
|--|---------------------------------|
| • Transportation – Street Construction | \$61,586,000 (24% of projects) |
| • Utilities – Sanitary Sewer | \$30,200,000 (12% of projects) |
| • Utilities – Water System | \$102,504,000 (40% of projects) |
| • All other projects | \$61,810,747 (24% of projects) |

The effect of capital expenditures on future operating budgets – The City has migrated to a new capital improvement plan software. The operations and maintenance (O&M) component of scoring CIP projects are now part of the overall Strategic Value score given to each project. For Water System, Sanitary Sewer, Storm Sewer and Street Construction projects operations and maintenance components are rated as low, medium or high regarding their contribution towards reducing O&M costs. For all other areas, operations and maintenance is no longer an explicit scoring measure.

Capital Improvement Program: Significant Non-recurring Projects

Municipal Facilities – Parks and Recreation

MF-PR-08-21 Recreational Facility Updates & Infrastructure Repairs – Perform upgrades to facility infrastructure. Projects are to be determined through needs assessment or as identified by staff on an annual basis. This is a recurring project, but significant enough in size to warrant inclusion on this list. The project budget is \$237,284 in FY2023, and a total of \$1,037,284.

MF-PR-10-06 Trails & Pathways – Repair and reconstruct pathways as needed. Tentative projects include Gallup Park, Fuller Park, golf cart paths, an evaluation of Furstenberg and other boardwalks, making Barton Nature Area trail ADA accessible, the Barton Dam path and Plymouth Parkway path. Staff evaluate needs on an annual basis. New projects will be scheduled each year per condition assessment. This is a recurring project, but significant enough in size to warrant inclusion on this list. The project budget is \$200,000 in FY2023, and a total of \$1,100,000.

MF-PR-22-01 Gallup Vehicle Bridge and B2B Alignment – Replacement of aging vehicle bridge with a tie in to the border to border trail, park road, and parking. The project budget is \$600,000 in FY2023, and a total of \$3,000,000.

Municipal Facilities – Solid Waste

MF-SW-06-03 Drop-Off Station Replacement – Relocation and upgrading of recycling and solid waste drop-off station for public use; incorporating sustainable/energy improvements. The project budget is \$4,000,000 in FY 2023.

Transportation – Alternative Transportation

TR-AT-02-13 Main St (AA-Saline to East Stadium) Sidewalk Gap – The construction of a non-motorized path and retaining walls along the east side of S Main St; includes a sidewalk and bike lane. The project budget is \$150,000 in FY2023, and a total of \$1,200,000.

TR-AT-22-Various Sidewalk Repair and Curb Ramp Program – Repair and/or replacement of deficient sidewalks. This is a recurring project, but significant enough in size to warrant inclusion on this list. The project budget is \$920,000 in FY2023, and a total of \$4,520,000.

TR-AT-22-08 Asphalt Sidewalk Repairs – Repair and/or replacement of deficient asphalt sidewalks. This is a recurring project, but significant enough in size to warrant inclusion on this list. The project budget is \$300,000 in FY2023, and a total of \$1,500,000.

Capital Improvement Program: Significant Non-recurring Projects

TR-AT-22-23 Crosswalk Improvements – Improve safety and access at crosswalks, including current design standards and school safety improvements. This is a recurring project, but significant enough in size to warrant inclusion on this list. The project budget is \$250,000 in FY2023, and a total of \$1,250,000.

Transportation – Bridges

TR-BR-10-01 Biennial Bridge Inspection Program – Inspection/evaluation of 16 bridges, and/or qualifying structures, for compliance with current state and federal requirements. The project budget is \$95,000 in FY2023, and a total of \$1,330,000.

TR-BR-16-02 East Medical Center Drive Bridge Rehabilitation – This rehabilitation project includes pier, steel and guardrail repair, hydro demolition and overlay of the deck, the removal and replacement of joints, painting, as well as widening. The project budget is \$5,000,000 in FY2023, and a total of \$9,750,000.

Transportation - Street Construction

TR-SC-14-21 9475 S. Seventh (Scio Church to Greenview) – This project will repair pavement and make storm water improvements. The project budget is \$2,396,000 in FY2023. These renovations will make a modest reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium.

TR-SC-18-12 Earhart Road (Geddes to Greenhills) – This resurfacing project will include advance evaluation of culvert at Earhart Park, the addition of bike lanes, and pedestrian crosswalk improvements investigation. **TR-SC-18-15 Platt (Huron Pkwy to Packard) Resurfacing** – This resurfacing project will coordinate with WCWRC and will include the addition of conduits for IT, as well as evaluation of pedestrian safety rail at drain crossing and sanitary lining needs. The budget for these combined projects is \$1,130,000 in FY2023. These renovations will make a significant reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as high.

TR-SC-18-13 Earhart (Greenhills to US23) Resurfacing – This resurfacing project will include the filling of sidewalk gaps, Earhart Park culvert evaluation, pedestrian crosswalk improvements investigation, and consider road diet & buffered bike lanes. The project budget is \$1,730,000 in FY2023. These renovations will make a modest to significant reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium-high.

TR-SC-18-17 Brooks (Miller to Sunset) Resurfacing – This project will resurface the road and coordinate with water and sidewalk gap projects. The project budget is \$460,000 in FY2023, and a total of \$1,230,000. These renovations will make a modest to significant reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium-high.

Capital Improvement Program: Significant Non-recurring Projects

TR-SC-21-01 Broadway (Plymouth to Plymouth) Resurfacing – This project will resurface the road and include a review of pressure boundary for water quality issues, as well as speed humps. The potential for sidewalk addition also included. The project budget is \$1,066,000 in FY2023. These renovations will make a modest to significant reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium-high.

TR-SC-22-Various Annual Local Street Resurfacing Program (ASRP) – Millage funds to resurface/replace existing pavement, curb & gutter and utility surface structure repairs, sidewalk ramp repair/installation. This is a recurring project, but significant enough in size to warrant inclusion on this list. The project budget is \$4,900,000 in FY2023, and a total of \$19,850,000. These renovations will make a significant reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as high.

TR-SC-22-Various Capital Preventative Street Maintenance Program – Utilize techniques other than resurfacing and reconstruction to maintain city street systems; integrate in pavement asset management system. This is a recurring project, but significant enough in size to warrant inclusion on this list. The project budget is \$13,829,000 in FY2023, and a total of \$21,629,000. These renovations will make a modest reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium.

Utilities - Sanitary Sewer

UT-SN-10-05 Sanitary Sewer System Public Works Capital Maintenance – This project will repair/replace manhole structures to allow access for maintenance. This is a recurring project, but significant enough in size to warrant inclusion on this list. The project budget is \$400,000 in FY2023, and a total of \$2,000,000. These renovations will make a modest reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium.

UT-SN-18-07 Pittsfield Village Sanitary Sewers – This project will replace sanitary sewers based on condition analysis and in coordination with water project UT-WS-20-09 and paving projects. The project budget is \$200,000 in FY2023, and a total of \$2,876,000. These renovations will make a modest reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium.

UT-SN-19-01 Huron/West Park Sanitary SSWEP Improvements – This project will upsize existing 12" and 18" sewers to 21" from Arbana to Dexter Ave. The project budget is \$3,100,000 in FY2023. These renovations will make a modest reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium.

Capital Improvement Program: Significant Non-recurring Projects

UT-SN-20-06 WWTP: Screening and Grit System Replacement – This project will replace the screening and grit system at the Waste Water Treatment Plant. The project budget is \$5,500,000 in FY2023. These renovations will make a modest reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium.

UT-SN-20-07 WWTP: Access Bridge Replacement – WWTP access bridge construction in new location. The project budget is \$200,000 in FY2023, and a total of \$3,700,000. These renovations will make a significant reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as high.

UT-SN-21-06 Sanitary Sewer Lining Calendar 2023 – This project will line sanitary sewers for capital maintenance. This is a recurring project, but significant enough in size to warrant inclusion on this list. The project budget is \$533,000 in FY2023, and a total of \$1,500,000. These renovations will make a modest to significant reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium-high.

UT-SN-21-09 Southside Interceptor Rehabilitation Phase 6 – This project will install CIPP lining as required to improve the life span of existing pipes and prevent failures that could discharge to the Huron River. The project budget is \$873,000 in FY 2023, and a total of \$2,600,000. These renovations will make a modest reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as low.

UT-SN-22-01 WWTP: Ultraviolet (UV) Disinfection Replacement – This project will replace aging UV disinfection equipment no longer supported by the manufacturer. The project budget is \$250,000 in FY2023, and a total of \$1,950,000. These renovations will make a modest to significant reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium-high.

UT-SN-22-03 WWTP: Centrifuge Centrate Treatment – This project will identify and construct a system to remove phosphorus from centrifuge centrate being recycled to the plant. The project budget is \$1,300,000 in FY2023. These renovations will make a modest to significant reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium-high.

UT-SN-22-11 High Level Trunkline Sanitary Sewer Rehabilitation Phase 2 – This project will line aging sanitary sewer pipes. The project budget is \$1,613,000 in FY2023. These renovations will make a modest reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium.

Capital Improvement Program: Significant Non-recurring Projects

Utilities - Storm Sewer

UT-ST-11-03 Capital Reconstruction of Structures/Resurfacing – This project includes the repair/replacement of deteriorated utility structures and covers as needed within the road during City construction projects. This is a recurring project, but significant enough in size to warrant inclusion on this list. The project budget is \$500,000 in FY2023, and a total of \$2,500,000. These renovations will make a modest reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium.

UT-ST-14-07 Storm Sewer Rehabilitation and Lining Projects – This project consists of lining storm pipes in various locations throughout the City to address deteriorating stormwater pipes. This is a recurring project, but significant enough in size to warrant inclusion on this list. The project budget is \$800,000 in FY2023, and a total of \$3,200,000. These renovations will make a significant reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as high.

UT-ST-16-14 Annual Street Planting – This project will implement Urban and Community Forest Management Plan planting goals. This is a recurring project, but significant enough in size to warrant inclusion on this list. The project budget is \$414,000 in FY2023, and a total of \$2,070,000. These renovations should have little to no impact on maintenance costs.

UT-ST-18-01 Edgewood/Snyder SWMM Area Stormwater – This project will address intersection structural & street flooding. The project budget is \$618,000 in FY2023, and a total of \$7,920,000. These renovations should have little to no impact on maintenance costs.

UT-ST-18-04 Mulholland Ave. SWMM Area Stormwater Improvements – This project will address building and street structure flooding. The project budget is \$720,000 in FY2023, and a total of \$1,900,000. These renovations should have little to no impact on maintenance costs.

Utilities - Water System

UT-WS-12-03 Provincial (Arlington to Hunting Valley) Water Main Replacement – This project will replace 2100LF of 6” aging water main with break history, with 8” main. The project will be coordinated with a road project to be identified for 2023 resurfacing. The project budget is \$100,000 in FY2023, and a total of \$2,250,000. These renovations will make a modest reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium.

Capital Improvement Program: Significant Non-recurring Projects

UT-WS-16-03 Washtenaw Ave (Wayne St to North End of Tappan School) Water Main – This project will replace existing aging 6” and upsize to 12” water mains. The project budget is \$650,000 in FY2023, and a total of \$1,700,000. These renovations will make a modest to significant reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium-high.

UT-WS-16-05 Mosely (Main to 3rd), 3rd (Mosley to Madison) & Wilder Pl Water Main Upsizing – This project will upsize to 12” water main to First on Mosley, upsize to 8” for remainder of Mosley/Third and add 8” water main on Wilder Place. The project budget is \$1,117,000 in FY2023. These renovations will extend the life of these water mains. O&M cost reductions for this project were rated as low.

UT-WS-16-10 Pontiac and Swift New Mains (Kellogg to Dead-end) Main Replacement – This project will replace the main in Wright due to freezing issues and install/add mains on Pontiac and Swift to create loops and improve water quality. This project will be coordinated with street project TR-SC-16-14. The project budget is \$453,000 in FY2023, and a total of \$1,200,000. These renovations will make a modest reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as low.

UT-WS-16-17 WTP: Plant 1 Replacement Project – This project will replace 1938 treatment basins that are in disrepair and not meeting current performance standards for water treatment flocculation and settling basins with more efficient technology that meets Ten States Standards for Water Treatment. The project budget is \$3,000,000 in FY2023, and a total of \$47,650,000. These renovations will make a significant reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as high.

UT-WS-16-18 WTP: Residuals Handling Project – This project will include the removal of solids from the residual pond and the implementation of filter press improvements to ensure sufficient back-up capacity for solids handling. Under normal operation, this would provide approximately 10 years of capacity. The project budget is \$50,000 in FY2023, and a total of \$3,550,000. These renovations will make a significant reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as high.

UT-WS-16-20 WTP: HVAC Improvements – This project will replace the HVAC system to address temperature control problems as well as address ventilation issues. The project budget is \$724,000 in FY2023, and a total of \$1,324,000. These renovations will make a significant reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as high.

Capital Improvement Program: Significant Non-recurring Projects

UT-WS-16-26 Dams: Barton Dam Embankment Rehabilitation – This project will include the repair of seepage through the right embankment, the installation of additional piezometers/monitor, and filling the pond at the toe of embankment. The project budget is \$650,000 in FY2023, and a total of \$3,150,000. These renovations will make a modest reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium.

UT-WS-16-30 Hill St (Fifth to State) Water Main Upsizing – This project includes replacing and aging 6” main to 12” to improve fire flow and will be coordinated with road work (TR-SC-22-18) & san improvements. The project budget is \$493,000 in FY2023, and a total of \$1,300,000. These renovations will make a modest reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as low.

UT-WS-16-32 Broadway (Baits to Jones) Water Main Replacement – This project will coordinate with road project TR-SC-16-10 and will upsize all mains to 8” on replacement. The project budget is \$1,303,000 in FY2023. These renovations will make a modest reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as low-medium

UT-WS-16-33 Main St (William to Huron) Water Main Replacement – This aging main was identified during a road resurfacing check. The replacement project (located in the Historic District) will be coordinated with road work project TR-SC-16-11 and will include the addition of two 4” conduits for IT in areas not covered by the Tech Park Project. The project budget is \$837,000 in FY2023, and a total of \$2,091,000. These renovations will make a modest reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as low.

UT-WS-16-40 Seventh (Scio Church to Greenview) & Greenview (7th to Scio Church) Water Main Replacement – This project will replace 1100 linear feet of 12” water main on each street. The project budget is \$1,183,000 in FY2023. These renovations will extend the life of these water mains. O&M cost reductions for this project were rated as low.

UT-WS-18-11 Brooks & Mixtwood Water Main Replacement – This project will replace aging 6” mains with new 8” mains and will be coordinated with resurfacing project TR-SC-18-17. The project budget is \$567,000 in FY2023, and a total of \$1,500,000. These renovations will make a significant reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as high.

UT-WS-18-24 Creal Crescent, Creal Ct, and Helen St Water Main Replacement – This project will replace the aging watermain due to break history and water quality issues. The project budget is \$950,000 in FY2023, and a total of \$2,500,000. These renovations will make a significant reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as high.

Capital Improvement Program: Significant Non-recurring Projects

UT-WS-18-29 Soule (Liberty to Eberwhite School) Water Main Replacement – This replacement project will include an upsizing of the water main to complete a 12” loop which was recently installed at the school, for increased fire flow capacity. The project budget is \$413,000 in FY2023, and a total of \$1,100,000. These renovations will make a modest reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as low.

UT-WS-18-48 Madison (Soule to end) and Madison PI Water Main Replacement – This project will replace the aging water main with break history and will be coordinated with road resurfacing. The project budget is \$533,000 in FY2023, and a total of \$1,400,000. These renovations will make a modest reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as medium.

UT-WS-20-04 WTP: Barton Pump Station Valve Replacement – This project will replace aging valves. The project budget is \$2,400,000 in FY2023, and a total of \$4,800,000. These renovations will make a significant reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as high.

UT-WS-20-09 Pittsfield Village Water Main Improvements and Easy Street (Towner to Dead End) – This project will replace/upsized 9,350lf of aging water mains and galvanized service leads as needed. The project will be coordinated with sanitary improvement project UT-SN-18-07 and stormwater project UT-ST-22-02. The project budget is \$400,000 in FY2023, and a total of \$5,700,000. These renovations will make a significant reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as high.

UT-WS-20-14 Galvanized Water Services Replacements – This project will conduct an inventory of private galvanized water leads and start replacement of the leads in 2021. The project budget is \$1,000,000 in FY2023, and a total of \$5,000,000. These renovations should have little to no impact on maintenance costs.

UT-WS-22-01 WTP: Valve Replacement Project (Phase 1) – This project includes replacement of existing valves (both at the plant and within the system at locations maintained by the WTP) that have failed or have leaking operators, to assure safe and efficient operations. It will also improve safety and physical access to tight spaces. The project budget is \$850,000 in FY2023, and a total of \$1,500,000. These renovations will make a significant reduction in annual operation and maintenance expenses. O&M cost reductions for this project were rated as high.

UT-WS-22-02 WTP: Ozone Generator Improvements – The Ozone Generator (for primary critical disinfection process) is past its normal maintenance cycle. Dielectric, leaking valves, and power supply units no longer available will be replaced. The project budget is \$2,000,000 in FY2023. These renovations will make a significant reduction to annual operation and maintenance expenses. O&M cost reductions for this project were rated as high.

This page intentionally left blank

Information Pages: Glossary

A

AAATA: Ann Arbor Area Transportation Authority provides local bus transportation in the Ann Arbor vicinity.

Accounting System: the total set of records that are used to record, classify, and report information on the financial status and operation of an entity.

Accrual Basis of Accounting: basis of accounting that records the financial effects of transactions and other events that have cash consequences in the periods in which those transactions or events occur rather than only in the periods in which cash is received or paid by the enterprise.

ACT 51: weight and gasoline tax collected in the State of Michigan that is then passed on to municipalities.

Adopted Budget: a budget that has been approved by the City Council.

Allocation: the distribution of available monies, personnel and equipment among various City functions.

Amortization: the reduction of an account through regular payments over a specific period of time.

Annual Budget: an estimate of expenditures for specific purposes during the fiscal year and the proposed means (estimated revenues) for financing those activities.

Appropriation: an authorization made by the legislative body of a government that permits officials to incur obligations and to make expenditures of governmental

resources.

Assessed Value: a valuation set upon real or personal property by the City Assessor as a basis for levying taxes.

Audit: a study of the City's accounting system to ensure financial records are accurate and in compliance with all legal requirements for handling of public funds, including state law and the City Charter.

B

Balanced Budget: a budget with revenues equal to expenditures, and neither a budget deficit nor a budget surplus.

Bond: a written promise to pay a specified sum of money (principal or face value) at a specified future date (maturity date) along with periodic interest paid at a specified percentage of the principal (interest rate). Bonds are used typically for long-term debt and sold to investors.

Budget (Operating): a plan of financial operation embodying an estimate of proposed expenditures for a given period of time and the proposed means of financing them.

Budget Calendar: the schedule of key dates or milestones that a government follows in the preparation and adoption of the budget.

Budget Deficit: occurs when a government spends more than it receives in revenue.

Budget Message: a general discussion of the submitted budget and financial conditions of the City presented in writing by the City Administrator as part of the

Information Pages: Glossary

budget document.

C

Capital Budget: a plan of proposed capital expenditures and the means of financing them. The capital budget is enacted as part of the annual budget, which includes both capital operating and capital outlays. The capital budget is based on the Capital Improvement Program (CIP).

Capital Improvement Program (CIP): a plan for capital expenditures to be incurred each year over a fixed period of years setting forth each capital project, the duration of the project and the amount to be expended each year in financing those projects.

Capital Outlay: the purchase of items that cost over \$5,000 and have a useful life of more than two years.

Cash Basis of Accounting: records all revenues and expenditures when cash is either received or disbursed.

Cash Flow Budget: a projection of the cash receipts and disbursements anticipated during a given period.

Cost Center: an organizational and/or budgetary unit within a service area/unit.

CTN: Community Television Network provides access via the local cable network for local governments and public access.

CVTRS: City, Village, and Township Revenue Sharing - a State of Michigan program that provides funding based on fulfillment of certain transparency criteria. It has replaced traditional statutory state-

shared revenue.

CWRFS: Clean Water Revolving Fund – a federal-state partnership that provides communities with low-cost financing for water quality infrastructure projects.

D

DDA: Downtown Development Authority was established to provide and maintain off street parking and pedestrian improvements in the downtown area.

Debt Service: actual cost of interest and principal on bond maturities as well as the interest costs of bond anticipation notes.

Deficit: (1) the excess of an entity's liabilities over its assets; (2) the excess of expenditures over revenues during a single accounting period.

Depreciation: systematic and rational allocation of the cost of a capital asset over its estimated useful life.

Direct Expenses: expenses specifically incurred as the result of providing a product of service (e.g., labor and material used).

Disbursements: funds actually expended.

DWRFS: Drinking Water Revolving Fund – a federal-state partnership to help ensure safe drinking water.

E

Encumbrance: an obligation in the form of a purchase order, contract or salary commitment that is chargeable to an appropriation, and for which part of an appropriation is reserved. These

Information Pages: Glossary

obligations become disbursements upon payment.

Enterprise Funds: a fund established to account for operations that are financed and operated in a manner similar to private business enterprises. The intent is that the full costs of providing the goods or services be financed primarily through charges and fees thus removing the expenses from the tax rate.

Expenditures: the amount of money, cash or checks actually paid or obligated for payment from the treasury.

F

Fiscal Year: a twelve-month period for which an organization plans the use of its funds. In Ann Arbor, the fiscal year is July 1 to June 30.

Fixed Charges: expenses that are generally recurring and constant.

Full Time Equivalent (FTE): the amount of funding budgeted for a particular position; expressed in fractions of one year.

Fund: a set of interrelated accounts, which record assets and liabilities related to a specific purpose. Also, a sum of money available for specified purposes.

Fund Balance: the excess of an entity's assets over its liabilities.

G

GASB: Governmental Accounting Standards Board – an independent, private sector organization that establishes accounting and financial reporting standards for U.S. state and local governments that follow Generally

Accepted Accounting Principles.

General Fund: the major municipally owned fund which is created with city receipts and which is charged with expenditures from such revenues.

General Obligation Debt: the city issues two types of General Obligation Debt. The first is Unlimited GO Debt, which allows the City to raise taxes without limit to pay for the debt service and the second is Limited GO Debt, which relies on the existing revenue stream but becomes a first obligation against the General Operating Tax Levy.

GFOA: Government Finance Officers Association - an association that represents public finance officials with a mission to further excellence in public financial management.

Goals and Objectives: represent specific initiatives that a service unit will accomplish during the fiscal year. These may represent improvements to the operations or other objectives that are not normally done on an annual basis.

Governmental Funds: funds generally used to account for tax-supported activities.

Grant: a contribution of assets by one governmental unit or other organization to another. Typically, these contributions are made to local governments from the state and federal governments. Grant monies are usually dedicated for specific purposes.

Grant/Loan Recipients: individuals or organizations that receive grants or loans from grants/loans.

Information Pages: Glossary

I

Interfund Transfers: payments from one administrative budget fund to another, which result in the recording of a receipt and an expenditure.

L

LDFA: Local Development Finance Authority – provides capital needed for the facilitation of the commercialization of research products being developed at the University of Michigan and Eastern Michigan University and the development of private high technology enterprises.

Liability: debt or other legal obligation arising out of transactions in the past which must be liquidated, renewed or refunded at some future date.

M

Major Fund: Governmental fund or enterprise fund reported as a separate column in the basic fund financial statements.

Materials & Supplies: includes chemicals, office supplies, postage, repair parts, and inventory purchases.

Modified Accrual: basis of accounting for all governmental funds and expendable trust and agency funds under which revenues are recorded when they become measurable and available. Expenditures are recorded when the liability is incurred, except for interest on general long-term obligations which is recorded when due.

Municipal Service Charge: an administrative fee charged to funds

outside the General Fund for general overhead costs including costs associated with City Administrator, City Attorney, City Clerk, Finance, Information Technology Services, etc.

N

Non-Personnel Expenses: an expenditure group that includes services, materials and supplies, charges, equipment and other miscellaneous expenses.

O

Object Code: a unique identification number and title for a class of expenditures; the most detailed level of budgeting and recording expenditures; also known as the "line item."

Operating Budget: authorized expenditures for on-going municipal services (e.g., police and fire protection, street maintenance, etc.)

Ordinance: a law set forth by a governmental authority; a municipal regulation.

Other Charges: includes debt service, operating transfers between funds, insurance, and transfers to other entities.

Other Services: includes consulting, utilities, maintenance, rents, travel, etc.

P

PACE Program: Property Assessed Clean Energy Program – a program for financing energy efficiency and renewable energy improvements on private property.

Pass-Throughs: money that passes

Information Pages: Glossary

through the fund as a transfer to another fund or is collected and passed on to another entity such as Ann Arbor Area Transit Authority (AAATA).

Payroll Fringes: the cost of employee benefits including insurances, retirement, uniforms, etc.

Per Capita Cost: cost expressed as an amount per city resident.

Performance Measures: these measures include statistics that indicate the performance of the division focusing on effectiveness and efficiencies related to customer service. These measures can be used to benchmark service with other communities.

Personnel Services: expenditures that represent the cost of salaries and wages.

Policy: a definite course of action adopted after a review of information and directed at the realization of goals.

Position: a position is present if an employee is permanent and the City Administrator or City Council has authorized their duties.

Priority: a value that ranks goals and objectives in order of importance relative to one another.

Program: collections of work-related activities initiated to accomplish a desired end.

Property, Plant and Equipment: non-consumable materials and supplies with a value of less than \$5,000.

Purchase Order: an authorization and incurrence of debt for the delivery of

specific goods or services.

R

Recommended Budget: the proposed budget that has been prepared by the City Administrator and forwarded to the City Council for approval.

Reimbursements: fees received as payment for the provision of specific municipal services.

Reserves: an account used to indicate that portion of fund equity, which is legally restricted for a specific purpose or not available for appropriation and subsequent spending.

Revenue: additions to the City's financial assets (such as taxes and grants) which do not in themselves increase the City's liabilities or cancel out a previous expenditure.

Revenue Sharing: State distribution of monies raised through State Sales and Income Taxes to local governments.

S

Service Area: an organizational and/or budgetary unit established by City Council to carry out specified public services and implement policy directives.

Service Unit: an organizational and/or budgetary unit within a Service Area.

Structural Deficit: Permanent budget deficit that exists due to an underlying imbalance in government revenues and expenditures.

Structurally Balanced Budget: one that

Information Pages: Glossary

supports financial sustainability for multiple years into the future.

SWQIFS: – Strategic Water Quality Initiatives Fund – provides low-interest loans for water pollution control projects involving the on-site upgrade or replacement of failing septic systems or for the removal of groundwater or storm water from sanitary or combined sewer leads on private property.

T

Target Based Budgeting: a system by which the City Administrator sets expenditure targets for General Fund service areas based on estimated availability of revenue.

Tax Increment Financing (TIF): a method of financing public improvements to a geographical area by capturing the taxes that are a result of private improvements and new construction in the area.

V

VEBA: Voluntary Employees Beneficiary Association- a trust used to fund the post retirement health and life insurance benefits.

Vehicle Operating Costs: a group of accounts that are used to accumulate the cost of maintaining the City's fleet of vehicles and related equipment.

Information Pages: Website Links

Citizen Guide to Finance and Budget:

<https://www.a2gov.org/departments/finance-admin-services/financial-reporting/budget-guide/Pages/default.aspx>

Finance and Administrative Services

<https://www.a2gov.org/departments/finance-admin-services/Pages/Home.aspx>

Financial Reporting

<https://www.a2gov.org/departments/finance-admin-services/financial-reporting/Pages/default.aspx>

Facebook Page

<https://www.facebook.com/TheCityOfAnnArbor>

YouTube Page

<https://www.youtube.com/user/ctnannarbor>

This page intentionally left blank